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REFORM

Maximizing our value to the American taxpayer by eliminating inefficiencies and investing in the people and programs that make the greatest difference

- ★ Structure our organization to reduce unnecessary bureaucracy and most efficiently support the Joint Force.
- ★ Deliver rapid and meaningful innovation by leveraging the National Guard dual-use model.
- ★ Enforce budget discipline, transparency, and accountability across all levels to be proper stewards of taxpayer funds and maximize purchasing power.
- ★ Emphasize the importance of fostering an organizational culture of performance and accountability.

DUTY-STATUS IMPROVEMENTS

- ▶ Enhances readiness with less disruptions to benefits like healthcare and pay.
- ▶ Simplifies utilization authorities, frequency, duration, and timelines of activations.
- ▶ Improves access to NG members in support of Service requirements and contingency operations.

REFORM EFFORTS:

- ▶ In response to critical capability gaps, the Air Guard has prioritized the acquisition and employment of satellite-based commercial internet access across platforms. These efforts include providing an alternate command and control system for ANG MQ-9s and access to SIPRnet, cloud-based common operational picture displays and chat functionality for C-17 and KC-135 aircrew.
- ▶ The ANG is working with ACC A589 / A5A22 to procure a helmet-mounted display capability for the F-22 Raptor. This upgrade will ensure the survivability and lethality of the ANG 5th generation fighter fleet in line with Air Combat Command's F-22 modernization roadmap.
- ▶ ANG staff streamlined the process for ANG installations to obtain Authorities To Operate (ATOs) on unclassified and classified Air Force networks
 - The ANG staff recognized nearly half of all cybersecurity control answers are the same for every installation.
 - This effort has reduced the time to obtain for initial & renewal ATOs by 60%.
 - ANG's process will soon be adopted by Air Combat Command so the Air Guard's efforts will also save active-duty installations the same amount of time.
- ▶ The Air National Guard led the DoD in a network modernization initiative using the newest networking technologies that will save DoD \$10 billion over the next 5 years.