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ANNUAL

REVIEW

OF THE CHIEF

NATIONAL GUARD BUREAU

**ANNUAL REVIEW OF THE CHIEF
NATIONAL GUARD BUREAU, FISCAL YEAR 2003**

**DEPARTMENTS OF THE ARMY AND THE AIR FORCE
NATIONAL GUARD BUREAU
ARLINGTON, VIRGINIA**

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CHIEF, NATIONAL GUARD BUREAU

Initiatives Group Executive Services

Chief Counsel
Support Services
Aquisition
Counterdrug Division
General Officer Management
Resource Management

Office of the Chief

Inspector General
Internal Review
Human Resources
Equal Oppurtunity
Youth Programs
Family Programs
National Missile Defense

Chief Information Officer

Civil Support (WMD)
Policy & Liason
Public Affairs
Assistance for Property
and Fiscal Affairs
International Affairs
Sports Management

DIRECTOR, ARMY NATIONAL GUARD

Chief Human Resources Officer
Chief Resource Management Officer
Chief Operations Officer
Chief Support Officer
Chief Information Officer
Staff Management Office
Director's Staff Group
Strategic Initiatives

Office of the Chief of Staff
Secretary of the General Staff
Installation Support Office
Product Improvement Office
Human Resources Policy & Programs
Resources Management Office
Comptroller Division
Aviation & Safety Division
Chief of Chaplains
Office of the Chief Surgeon
Enviornmental Programs Division
Force Management Division
Provost Marshall
Full-Time Support Division
Information Systems Division

Installation Division
Logistics Division
Operations Division
Personnel Division
Programs Analysis &
Evaluation Division
Readiness Division
Strength Maintenance Division
Training Division
Operation of Spt Airlift Agency
(Ft Belvoir, VA)
Professional Education Ctral
(N Little Rock, AR)
Leader Development Ctr
(Ft Leavenworth, KS)

DIRECTOR, AIR NATIONAL GUARD

201st Mission
Support Sqdn

Directorate of Operations
Directorate of Acquisition
Directorate of Personnel
& Training
Directorate of Financial
Mgmt & Comptroller
Directorate of Plans,
Programs & Manpower
Directorate of Logistics
The Air Surgeon
Directorate of Organization
Management

Chief of Chaplains
Directorate of Civil Engineer
Directorate of Counterdrugs
Command, Control,
Communications,
Computer & Information
* Directorate
Directorate of Security Police
Training & Education Ctr
(McGhee-Tyson ANGB, TN)

OFFICE
OF THE
CHIEF

INTERNATIONAL AFFAIRS

The Division of International Affairs advises the Chief of the National Guard Bureau on a wide range of international initiatives and programs where the National Guard is involved. The principal program, the National Guard State Partnership Program (SPP), capitalizes on the unique capabilities of citizen-soldiers in supporting the National Military Strategy's mandate of shaping the international security environment. By linking defense ministries and government agencies of partner countries primarily through the vehicle of the States' National Guard, long-ranging bilateral relationships across multiple levels of society are formed that promote mutual understanding and regional stability.

State Partnership Program

FY 03 marks the tenth anniversary of the National Guard's State Partnership Program (SPP), which was launched in Europe as part of the initial outreach by the United States to the new democracies in Central and Eastern Europe and the former Soviet Union. SPP brings together U.S. states and territories and partner nations through a range of military, civil-military, and civil activities under Guard auspices.

SPP began as one of a range of political and military outreach initiatives to former Warsaw Pact adversaries designed by the U.S. and its allies in response to the collapse of communism in Europe. The SPP was an outgrowth of the European Command's Joint Contact Team Program, a program of bilateral activities with the militaries of Central and Eastern Europe (CEE) and the newly independent states (NIS) of that region.

This relationship to the engagement plans of the Combat Commands is a lasting feature of SPP. NATO's Partnership for Peace is the analogous alliance program to SPP.

The Guard brings a unique dual federal and state mission and the character of the citizen-soldier to the security cooperation mix. The Guard model, which was unfamiliar to the new democracies of CEE and the NIS, has helped them meet the challenge of reforming Soviet-style militaries and integrating them into civil societies and western-style democracies. The Guard's ability to address democratic control of the military, foster civil-military relations, and demonstrate military support for civilian authority is finding universal application as SPP expands globally. Moreover, SPP opens access to state resources in the political, economic, and cultural spheres that are not readily accessible through the active force. The ability of SPP to broaden the scope of cooperation beyond the military is a strong discriminator that sets SPP apart from other security cooperation activities.

What began in 1993, with 14 partnerships, principally in Europe, expanded to US Southern Command (1996), US Central Command (1998), and US Pacific Command (2000). There were 42 partnerships worldwide by the end of FY 03, with two additional partnerships planned for FY 04. The new partnerships for FY 03 were: Kansas-Armenia; Maryland-Bosnia; Puerto Rico-Dominican Republic; New York-South Africa; Wisconsin-Nicaragua; Utah-Morocco; and Alaska-Mongolia. The globalization of SPP is an

indicator of its utility, value, and flexibility. SPP supports the defense and foreign policy objectives of the U.S. as an integral part of the security cooperation plans of the 5 U.S. Combat Commands.

In his statement to the Senate Armed Services Committee in April 2003, General James L. Jones, Commander of the United States European Command, called SPP "an unqualified success" and outlined his plans to expand SPP to meet new security challenges in the EUCOM area of responsibility. General Jones' strong support for SPP and his recognition of its continuing value typifies the high marks given the partnership program by its many stakeholders.

The world has fundamentally changed since SPP was founded and the Partnership program will continue to adapt to remain relevant and effective. Beginning in FY 03, the SPP began to align with new SECDEF security cooperation guidance, and continues to develop its role and contributions to the global war on terrorism and other high priority security challenges facing the United States.

Forty-two countries are now partnered with 39 US states, two territories, and the District of Columbia. The National Guard State Partnership Program serves as a tool for our soldiers and airmen to perform as a compelling example of military subordination to civilian authority, emphasizing the apolitical

role of the military in a democracy. They also serve as a valuable example of peacetime utility of the military under control of civilian authorities for domestic emergency services, an added benefit to emerging democracies with limited funds. Long term community-to-community and people-to-people relationships aid in building a stable environment for emerging democracies. The State Partnership Programs Serves as a unique Security Cooperation Tool for the Combatant Commander.

International Events

International Affairs hosted representatives from twenty-two countries at the annual NGB Public Affairs Workshop that was held in Dearborn, Michigan, 22-26 Oct 2002. NGB Public Affairs hosted the workshop, with NGB-IA inviting and coordinating the visit of all international visitors (primarily one military and one civilian public affairs rep from each of 22 countries), whom were invited to participate. Wednesday, 23 Oct 02 was designated "international day" for the conference, and focused on media relations and public affairs for the international visitors.

NGB-IA hosted its annual Military Attaché Briefing for the Attaché Corps in Washington, D.C., on Thursday, 7 Nov 02. Attaches from over 120 countries were invited. NGB senior leadership provided introductory remarks, followed by component briefings, State Partnership Program and Homeland Defense/Civil Support Teams.

International Guest Parachute Teams took part in the Annual Leapfest Parachute Competition at Peckham Field in West Kingston, Rhode Island from August 13-17, 2003. Navy's EODMU Two Detachment Norfolk Team won the competition. Honduras took Second and Canada took Third. International teams from Italy, United Kingdom, Germany, Canada, Ecuador, Poland, El Salvador, Brazil, Austria, South Africa, Greece, and Honduras competed. The purpose of the Rhode Island Army National Guard's International Parachute Competition is to gain international visibility for the Army National Guard's parachute capabilities. LEAPFEST increases unit esprit de corps and promotes goodwill within Active and Reserve Component airborne units.

Visits & Exchanges

This fiscal year, Native American veterans from Montana visited Kyrgyzstan veterans. The Commander of the Kyrgyz National Guard was looking for ways to help war veterans, widows and orphans in Kyrgyzstan. A delegation of veterans from Montana visited with a variety of Kyrgyzstan Veterans who served in combat during WWII, Afghanistan, Tajikistan and Chechnya. The Kyrgyzstan National Guard prepared the local press for a music and dance demonstration by Native American Veterans from Montana – a first for both Kyrgyzstan and for Montana.

The Louisiana National Guard co-Hosted the CENTCOM International Workshop on Emergency Response (IWER) in Baton Rouge, Louisiana, 19-23 May 03. The IWER 2003 was co-hosted by the Louisiana Military Department and the Ministry of Emergency Situations of the Republic of Uzbekistan. This event is part of the military-to-military contact plan for USCENTCOM. The theme for this year's IWER was an explosion at a petrochemical production facility in an urban area. The IWER was attended by approximately sixty representatives from Afghanistan, Kazakhstan, Kyrgyzstan, Pakistan, Tajikistan, Turkmenistan, and Uzbekistan. The US participation included representatives from CENTCOM, ARCENT, the Louisiana Military Department, the state and local governments of Louisiana, and the National Guard of Arizona, Montana, and Nevada.

Major General David P. Rataczak and the Arizona National Guard participated in the U.S./Kazakhstan talks that were held September 11-12, 2003 Alexandria, VA. Arizona has been Kazakhstan's partner within the SPP since 1993. This is the second time that the nation-to-nation talks include the State SPP partner.

International Affairs was invited to provide an overview of the National Guard and the State Partnership Program to a Pakistani delegation by CENTCOM on 15-18 Sep 03 at Pentagon. This CENTCOM initiative was designed to increase Pakistani understanding of the National Guard, and

promote the State Partnership Program. This is an opportunity to strengthen the U.S.- Pakistan relations in light of the Global War on Terrorism.

The Maryland National Guard sponsored two Estonian technology and information specialists to attend the Information Technology Conference, and Maryland Technology Showcase in Baltimore, Maryland December 2-6, 2002. The event continued links established over the past several years under the umbrella of the State Partnership Program.

In early FY 03, Maryland was nominated by the Acting Chief of National Guard Bureau, MG Rees, to be state-partnered with Bosnia and Herzegovina. Maryland was selected after much consideration of its merits including its considerable experience with SFOR deployments, and its divisional structure. The partnership development will be a delicate process given the nature of the tri-partite government in Bosnia and Herzegovina. No activities occurred until after the partnership was approved by the Combatant Commander, United States European Command.

Maryland-Bosnia & Herzegovina Professional Schooling for Active Reserve Officers and NCOs was conducted 10-14 Mar 03 in Sarajevo, BiH. It familiarized the BiH participants with the models (both U.S. and NATO countries) for Reserve officer/NCO professional schooling paths during a career. The audience of 30 was made up of officers from all three entities of the the BiH armed forces.

Members of the Maryland National Guard attended the Leader Development and Education for Sustained Peace (LDESP) program held at the Naval Postgraduate School in Monterey, California, from February 2-7, 2003. The Resident Course focuses on understanding the historical, cultural, economic and political circumstances influencing the development of a stable democracy in Bosnia and Herzegovina.

NGB-IA sponsored a "key leader visit" between Oklahoma and Azerbaijan in support of the start of their State Partnership, 5-6 May 03. Oklahomans traveled to Baku, Azerbaijan to meet with the U.S. Ambassador and Embassy personnel, and also key leaders at several Azeri Ministries including Defense. The team evaluated and developed specific events that the State Partnership Program (SPP) can do to support OSD, CDREUCOM, and the Ambassador's goals in Azerbaijan. Oklahoma's SPP will focus on building the peacekeeping abilities of the Azeri Military, and developing their responses to both natural and man-made disasters. The team included representatives from Oklahoma, EUCOM, and the Naval Postgraduate School. The Oklahoma representatives included The G-3, SPP Coordinator, and BAO Nominee. The NPS attendees focused on developing a training course for Oklahoma leaders, and also engagement opportunities in Azerbaijan in conjunction with the State Partner.

Three Adjutants General attended the Harvard- Black Sea 2003 Regional Security Program, 12-17 May 03. Attendees were MG David B. Poythress (Georgia/ Republic of Georgia), MG Gregory B. Gardner (Kansas/Armenia), and MG Harry M. Wyatt (Oklahoma/Azerbaijan).

The nomination of Utah for a State Partnership with Morocco was approved by Cdr, USEUCOM on 11 Sep 03. Utah had a partnership with Belarus that was dissolved due to the ongoing political challenges with Belarus. Utah is planning on a key leader visit to Morocco during the Fall. Also approved was the nomination of New York as a partner with South Africa in the State Partnership Program. A team will be assembled from New York, National Guard Bureau International Affairs (J-5/7), and EUCOM to travel to South Africa, possibly in September 2003, to meet with representatives from the South Africa Ministry of Defense and U. S. Embassy personnel to plan and develop initial military-to-military events.

Mongolian delegation consisting of five military officers visited the Nebraska National Guard, 2 - 6 Dec 02, to observe Nebraska's preparation for their spring rotation to Bosnia. Elements of the 35th ID participated in individual and collective task training at Fort Riley in November and December. The Mongolians, who are interested in becoming more involved in international peacekeeping operations,

observed the Nebraska Guard train in such tasks as conducting combat patrols, setting up hasty checkpoints, running base support operations, and Quick Reaction Force training.

The Washington National Guard and the State of Washington hosted various briefings, meetings, and visits for their State Partnership Program partner, Thailand, from 20 - 25 Oct 02 to showcase military and civilian integration of Federal and state emergency management systems and capabilities. During the visit, military and civilian representatives from the Royal Thai Armed Forces visited state and county emergency operations centers, the State Public Health Lab, and saw a demonstration by the 10th Civil Support Team. The Thai delegation also briefed Washington about the Thai emergency response system, public health response system, and the recent Thai mobilization exercise. Both sides took the opportunity to map-out events for the next three years, with an eye toward mutual participation in mobilization exercises. The event was a follow-up to an event in June, in which the Thais invited Washington State representatives, including the Adjutant General, to view Thai mobilization exercises, which included scenarios in both natural disasters and acts of terrorism.

OFFICE OF THE INSPECTOR GENERAL

The Office of the National Guard Bureau Inspector General (NGB-IG) is a primary element in the system of management controls monitoring the annual outflow of approximately \$10.5 billion in federal resources to the Army and Air National Guard. The NGB-IG office provides the Chief, National Guard Bureau with an ongoing assessment of the economy, efficiency, discipline, morale, esprit de corps, and readiness of the entire National Guard through an aggressive agenda of assistance, investigations, assessments, and inspections. The organization manages approximately 295 full and part time Inspector General soldiers and airmen with an annual operating budget in excess of \$2 million.

Operations Division

The Operations Division supports the CNGB and Global War on Terrorism by performing liaison between NGB-IG and the Combatant Commands, coordinating the assignment of Active Army officers to NGB-IG and the 54 States as Inspectors General and managing the operations of the Office of the Inspector General (NGB-IG).

During FY 03, NGB-IG conducted three overseas trips to the CENTCOM Area of Operations. Force Protection, Equipping, and Quality of Life issues identified during these trips were resolved through coordination with HQDA, the ARNG Directorate and other Army agencies.

Army Assistance Division

The Army Assistance Division, Office of the Inspector

General, National Guard Bureau (NGB-IGA), processes requests for assistance that involve Army National Guard issues. The division receives and acts upon complaints and requests for assistance from Office of the Inspector General, Department of Defense and Office of the Inspector General, Secretary of the Army (SAIG), State Inspectors General, Members of Congress, military members and the general public. During Calendar Year (CY) 03, NGB-IGA opened and inquired into 218 cases, and completed and closed 181 additional cases.

Special Assistant - Air

The Special Assistant Air Division (NGB-IGR) conducts complaints resolution through assistance, referral, transfer, or investigation of complaints from ANG members in Title 10 status and assigned to JP1, 201st MSS, or the National Capital Region. Additionally, NGB-IGR works closely with SAF/IGQ who serves as the MAJCOM on cases that are referred from Secretary of the Air Force, the DODIG, the Congress, or from the TAG of the 54 States, Territories, or the Federal District of Columbia.

During FY03, NGB-IGR reviewed changes to policies and guidelines in support of the Wing Inspector General Program under AFI 90-301. In concert with SAF/IGQ, a Memorandum of Agreement was developed, defining the relationship of NGB-IGR and SAF/IGQ in conducting the complaints resolution program throughout the Air National Guard. The MOA further defined the relationship of the State IG in support of ANG investigations at the Wing level.

Additionally, NGB-IGR has begun the task of defining the daily tasks of the Wing IG office with regard to meeting the requirements of AFI 90-301. This effort is expected to reach fruition in September 2004.

Air Inspections Division

The Air Inspections Division (NGB-IGD) acts as the primary liaison with Air Force Inspectors General to provide for responsive independent assessment of Air National Guard wartime readiness and critical compliance areas as mandated by 32 U.S.C. 105. Inspections validate the ability of Air Guardsmen to meet and directly support critical national defense priorities such as homeland defense and the global war on terrorism.

During FY 03, the Air Inspections division accomplished great strides in long-range inspection programs. Within most MAJCOMs, the interval between inspections was realigned to match the rhythm of the Expeditionary Aerospace Force (AEF). This will improve the unit's ability to focus their mission priorities by sequencing their steady-state AEF deployments and future inspections. The division also increased contact with MAJCOM and ANG field organizations to improve working relationships and to provide increased education of ANG unique qualities and inspection requirements. These visits have resulted in the airing of and resolution of many long-standing inspection issues. Next, the division

designed and launched an innovative inspection database to manage inspection plans and records. This sortable database quadrupled the ability of the division to schedule and track unit inspections and assessments. Finally, the division codified the process required for units to opt-out of inspections when unforeseen circumstances disrupt inspection plans.

Army Investigations Division

The Army Investigations Division (NGB-IGQ) conducts investigations and inquiries into allegations made against Title 10 soldiers assigned to the National Guard Bureau. Additionally, NGB-IGQ investigates allegations made against State Inspectors General, and serves as the primary point of contact for all potential violations of the Military Whistleblower Protection Act related to the ARNG.

During Calendar Year 2003, NGB-IGQ completed numerous sensitive investigations and inquiries, including twenty-seven Military Whistleblower Reprisal investigations, four Department of Defense Hotline inquiries, and three Improper Mental Health Evaluation Referral investigations.

NGB-IGQ maintains Inspector General Action Requests (IGAR) cases on the Inspector General Network (IGNET) database to support trend analysis of systemic problems within the US Army and ARNG. NGB-IGQ also processes

requests for IG records under Freedom of Information Act on cases monitored by the Division, and maintains detailed IG case files in accordance with appropriate regulations.

Army Inspections & Analysis Division

The Army Inspections Division primary mission is developing, coordinating, and executing, all plans and actions pertaining to CNGB Two-Year Inspection Plan ensuring that the ARNG is ready, reliable, relevant, and accessible to support Homeland Defense, Transformation to 21st Century Minutemen and the Global War on Terrorism. As part of that plan, we conduct special or systemic inspection and assessments focusing on NGB and the units in the States and Territories.

In addition, NGB-IGI assess the NG level support to units as they rotate through the Combat Training Centers (CTC) on a yearly basis, to ensure that the financial expenditure and training best prepare the ARNG for mobilization and deployment in support combatant commanders. Further, the division undertook several other important initiatives, including participation in two inspections, one focusing on Mobilization and Deployment and the other Line of Duty (LOD) processing. Both of these inspections are focused on improving the ARNG's ability to support soldiers as they participate in the Global War on Terrorism and the transformation of

the National Guard. The Division also assists DAIG with their assessments of ARNG units. This years DAIG assessments were the "Army Voting Assistance Officer Program" and an inspection looking at "Anti-terrorism/Force Protection program" in the ARNG started during FY02. Finally, the Division continued to execute its responsibilities in tracking and de-conflicting inspections of ARNG units and activities conducted by external agencies.

Intelligence Oversight & Security Division

The Intelligence Oversight & Security Division's (NGB-IGO) primary mission is to provide the CNGB and TIG with the ability to conduct Intelligence Oversight and assess Security of National Guard (NG) Army and Air Intelligence components and activities IAW DoD Directive 5240.1R and DoD Directive 5200.27. The Intelligence Oversight and Security Division actively promotes training to ensure that NG Intelligence components understand the tenets of Intelligence Oversight (IO), conducts inspections, investigations, and provides assistance in Intelligence Oversight and Security to ensure that NG Intelligence components and activities are ready, reliable, and relevant in supporting the Global War on Terrorism and in supporting Homeland Security.

During FY 03 the Intelligence Oversight & Security Division's main emphasis was on providing a training package that is portable to the Intelligence Components and Activities within the National Guard. This effort was supplemented by the Office of the ATSD(IO) sponsoring a interactive training package that is available on the World Wide Web. This training will

facilitate the annual IO briefing requirement. The division also conducted IO inspections and continues to provide assistance in Intelligence Oversight and Security.

The division provided training in Intelligence Oversight at the Army Inspector General School, to new State IGs, and at all four of the Inspector General Training Workshops. In addition, division members had the opportunity to make presentations to several conferences, workshops, and to the TAGs and Unit Commanders/Staffs at all levels. Throughout FY 03 division members participated in conferences which covered the issues of Intelligence Oversight, Security, Antiterrorism/Force Protection, Weapons of Mass Destruction, and Information Technology. Additionally, division members conducted eight assistance visits, seven inspections, and four investigations.

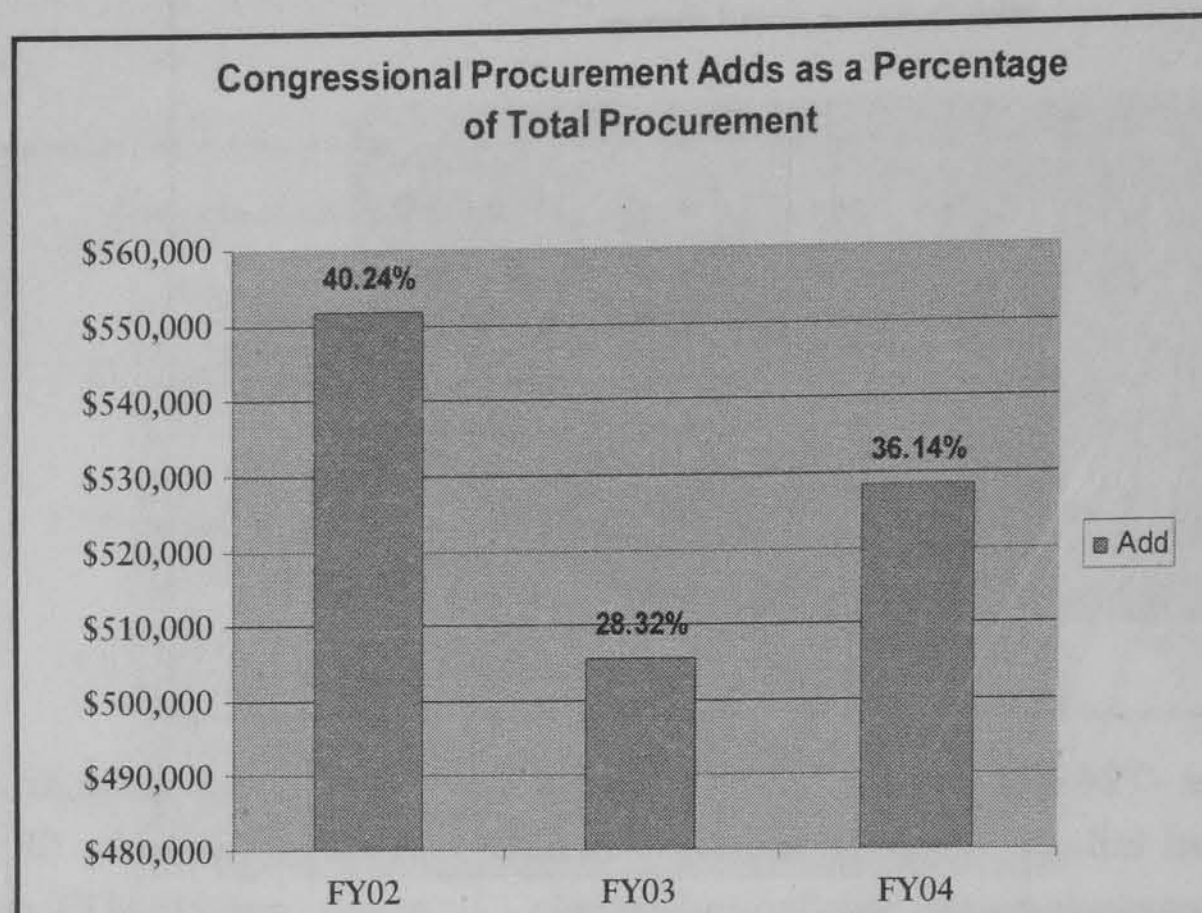
With the continued national emphasis on the Global War on Terrorism and Homeland Security the National Guard's role in Homeland Security will become more focused. NGB-IGO will continue to be significantly involved in assisting in the application of Intelligence Oversight and Security matters as it pertains to the protection of U.S. person rights. These requirements and demands on NGB-IGO will continue to increase with the continued focus of the National Guard on the Global War on Terrorism and Homeland Security.

LEGISLATIVE LIAISON

Fiscal Year 2003 for the National Guard Bureau Legislative Liaison (NGB-LL) division was a transformation year, as it was for the rest of the National Guard Bureau. The policy function of the former Office of Policy and Liaison was realigned with the J5 and the new Legislative Liaison Division was designated as part of the Chief's personal staff. This transformation has allowed the Legislative Liaison Division to focus even more of its effort on its primary role of liaison between the National Guard Bureau and Congress.

The bulk of FY 03 was spent working on National Guard funding, policies and programs for FY 04. The cycle to consider FY 04 got off to a slow start. Congress did not complete work on FY 04 appropriations until February of 2003. The DoD Unified Legislative and Budget Process that normally begins accepting legislative proposals in the August timeframe for the following fiscal year was running in conjunction with the close-out of budgetary work for FY 03. This pushed the President's budget submission to Congress back and in turn slowed the National Guard's creation of the Director's Annual Budget Assessments that identify National Guard legislative priorities for budget cycle.

It is NGB-LL's mission to stay in



contact with Congress and ensure that National Guard priorities and requirements are communicated to the legislature. Once the legislative priorities were identified, NGB-LL was able to commence work in earnest.

Traditionally, the impact of Congress on the aggregate budget of the National Guard may be anywhere from 6-10% in a given year, but the impact of Congress on accounts such as procurement, where the National Guard is not in complete charge of its budget submission, has been an average of 34% over the last three years.

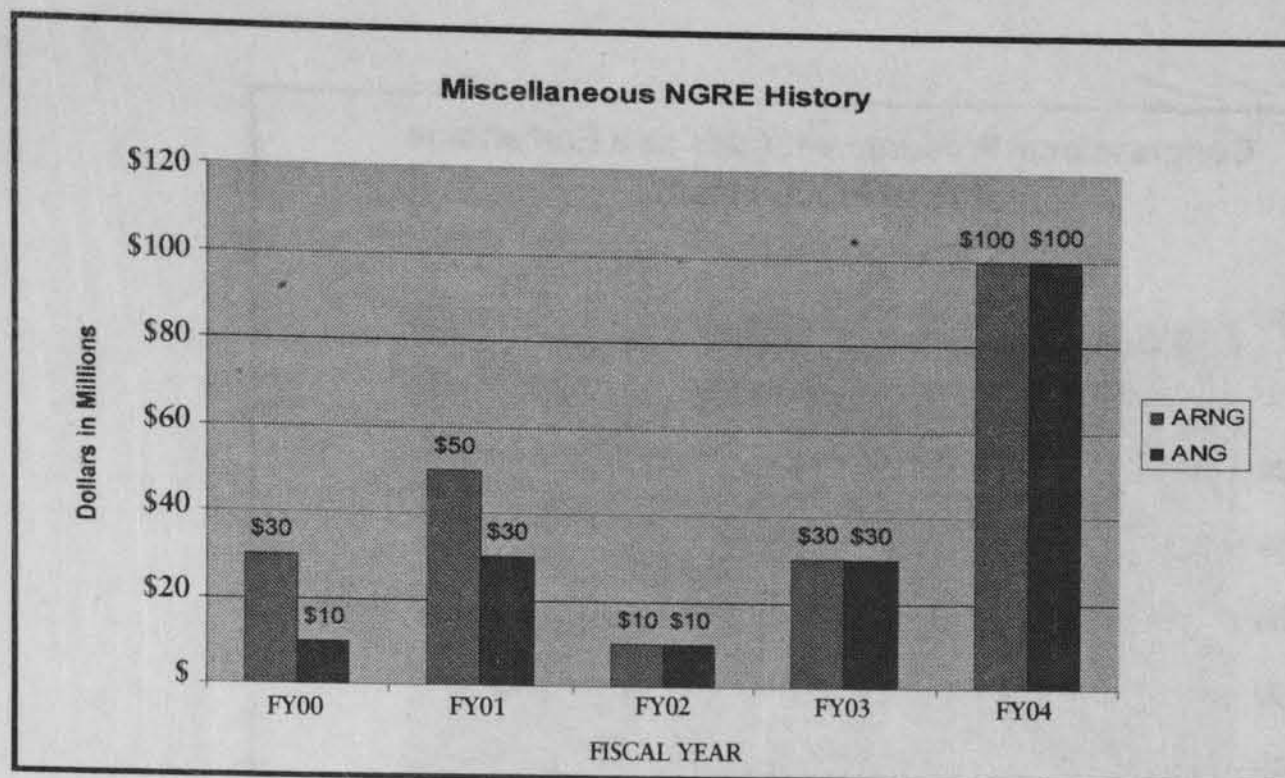
This means that Congress accounted for a very significant portion of the Guard's procurement funding over the last four years. In calendar year 03, Congress accounted for about 36% of the National Guard's procurement funding.

Army National Guard Budget Issues

Full-Time Support was the top

readiness issue of the ARNG in FY 03 and is the first topic of discussion within the Budget Assessment. The Senate Appropriations Committee (SAC) marked the line as \$51.2 M as requested by the National Guard. The SAC also marked \$17 M for Civil Support Team personnel and \$14.3 M to provide personnel for Ground-based Midcourse Missile Defense. Therefore in personnel adds, the SAC marked a total of \$82.6 M above the President's budget for ARNG personnel. The House Armed Services Committee (HASC) sought to subtract monies from National Guard Personnel and Operations and Maintenance accounts to correct for mobilized reservists. If the House version had won out in the end, the Army Guard would have paid \$132 million. After the Senate-House conference, the Army Guard recouped \$70.1 million of the original \$82.6 M add from the SAC.

The Guard was able to score huge wins for Civil Support Teams and Missile Defense personnel. In



addition to the +724 end strength ramp for Army National Guard full-time support and the included +100 end strength increase for Ground-based midcourse defense (missile defense), the Army Guard received a +213 increase in end strength for weapons of mass destruction civil support teams.

The second personnel-related issue important to the Army Guard in FY 03 was prior year military technician sustainment. In the Budget Assessment the Army Guard justified its need of \$29.3 M to sustain its FY 03 Technician increase. As a result Congress appropriated \$25 M for this purpose. Members also accounted for about \$49 M in adds for various Counterdrug and civil support related projects, as well as an additional \$151 M in additional Operation and Maintenance (O&M) dollars over the President's Budget for a total of \$200 M over the FY03 appropriated level. This means that the Army Guard O&M budget grew by 200 million dollars and Congress was responsible for 75% of that growth.

The first priority Army National Guard equipment requirement was HMMWVs, or "Humvees." Throughout the war in Iraq the HMMWV has received substantial attention due to its vulnerability to rocket-propelled grenade (RPG) rounds and improvised explosive devices (IEDs). Subsequently, conversation about "uparmored" HMMWVs was prevalent throughout the halls of Congress, hearings, and Congressional debate. At the end of the appropriation process the Army received \$39.35 M in adds, \$25.2 of it for uparmored HMMWVs. Of this

amount the Army Guard only accounts for about \$8 M in adds. SINCGARS were marked for \$30 M, and HEMTT received a mark for \$16 M. The most significant mark was an unprecedented \$100 million National Guard and Reserve Equipment appropriation. The FY 04 NGRE appropriation was the largest in recent history.

Military Construction once again was a success story for the Army National Guard. The Budget Assessment articulated a \$29.3 M requirement for specific items related to anti-terrorist force protection. Congress came through with a \$143 M add for a total of \$311 M.

Air National Guard Budget Issues

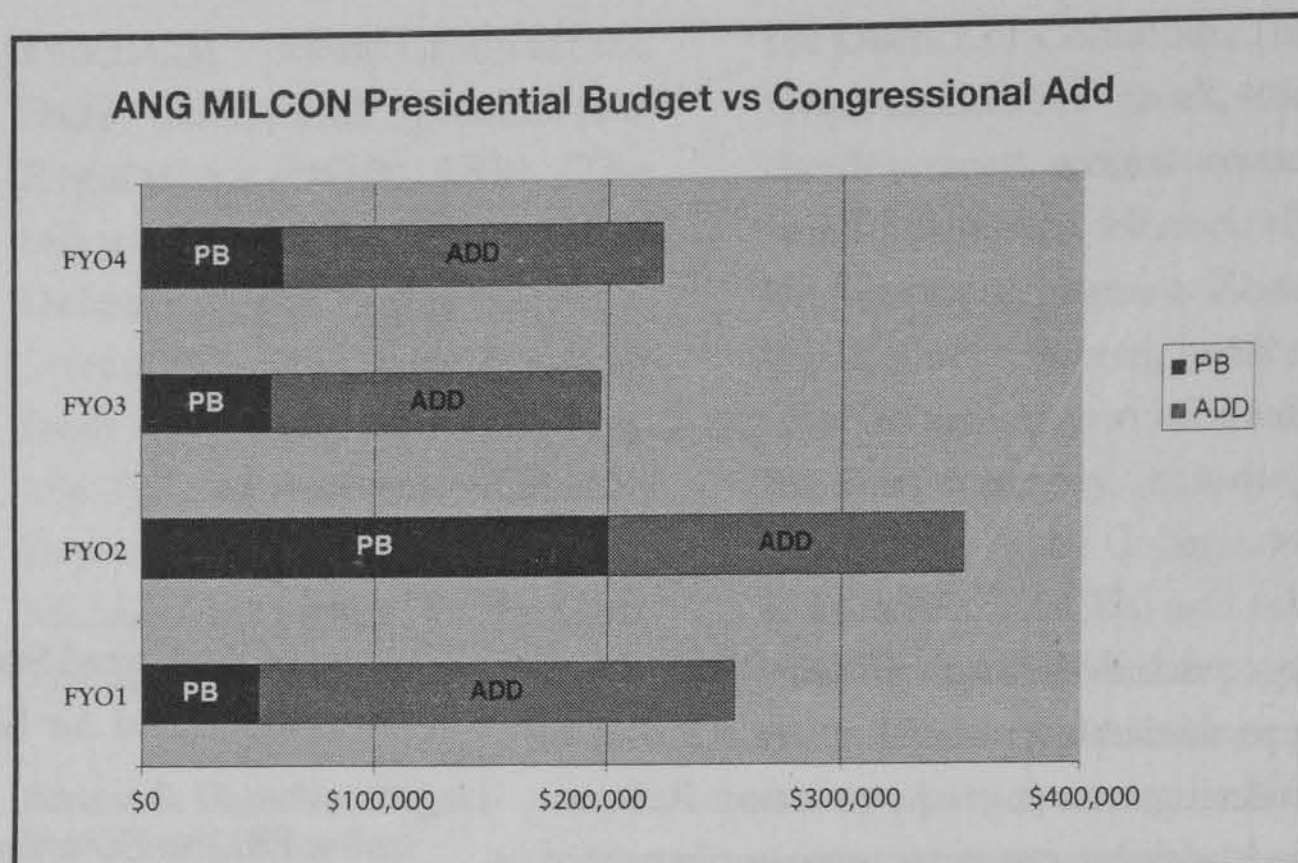
The Air National Guard approaches Congress in a slightly different fashion than the Army Guard. Each year the Air Guard Directorate publishes its weapons system modernization requirements. In doing so, the Air Guard focuses more of its materials and resources on educating and informing Congress about its procurement requirements than any other category. In the same vein, the miscellaneous budget category "National Guard and Reserve Equipment" (NGRE) is very important to the Air Guard because of the flexibility inherent in the appropriation and its usability across the spectrum of ANG requirements. In 2003 the Air Guard received the highest mark for NGRE of any Reserve Component: \$100 M was identified for Miscellaneous and \$20 M for F-15 engines. The original Senate proposal would have appropriated \$263 M to the Air Guard NGRE

appropriation. The highest Air Guard modernization priority in FY04 is aircraft targeting pods. In fact, 3 of the 4 highest Air Guard priorities concern targeting pods. The Senate committee proposed \$20 M and in conference \$14 M was earmarked specifically for Litening Pod upgrades.

The ANG's third highest priority, the AN/APN-241 navigation and weather radar was marked at \$7.4 M worth of adds and Congress accounted for F-15 upgrades totaling \$54.6 M. All told, including a 120 million dollar miscellaneous NGRE appropriation, the ANG was marked for approximately \$218 M, or 34%, in adds over the Presidential Budget level of \$417.8 M.

On the personnel side, the ANG is usually fairly stable in terms of appropriation end state in comparison to the President's budget. Here the Air Guard was able to articulate its requirement for increased end-strength by +30 and increased Active Guard/Reserve slots by +53. The dollars associated with the AGRs were added by the appropriators and the Air Guard was able to fight off \$10 M worth of Defense Program Health Accrual Decrements and \$30 M of a proposed \$80 M decrement for Reserves Cost Avoidance.

Where the Air Guard has really triumphed over the last few years is military construction (MILCON). In FY 01, the ANG MILCON



budget was 80% add. In 02, adds were 43% of the total budget, and in FY 03, 71%. This year Congressional adds constituted 73% of the entire Air Guard MILCON budget. Without Congressional intervention, the Air Guard would only have been able to build or upgrade approximately 33% of the facilities it has in the last four years.

ACQUISITIONS

The Office of the Principal Assistant Responsible for Contracting (OPARC) is responsible for oversight and administration of the National Guard contracting function and is the key representative of the Head of the Contracting Activity for all delegated responsibilities described in the Army Federal Acquisition Regulation Supplement. The contracting functions include all contracting procedures associated with Federal contracts, cooperative agreements, and Small Business

Programs throughout the 50 States, 3 territories and the District of Columbia.

Chief, NGB directed an internal realignment of functions within the Bureau which resulted in the separation of acquisition/contracting from the Office of the PARC (OPARC). This realignment was effective July 1, 2003 and the NGB Operational Contracting function now reports directly to the J-8.

Ombudsman/Acquisition Reform

The Acquisition Reform Advocate is responsible for developing, implementing, and institutionalizing regulatory and business practice reforms within the organization. The Ombudsman is responsible for reviewing complaints from contractors and ensuring that all contractors are afforded a fair opportunity to be considered for award of task orders under multiple award task order contracts. In Fiscal Year 2003, acquisition reform train-

ing was provided through Claims Avoidance workshops and Alternate Dispute Resolution for Contracting training. Acquisition Reform streamlined business practices were implemented in the negotiation and award of seven environmental contracts for the Air National Guard.

Acquisition Policy Division/Special Competition Advocate

The Acquisition Policy Division, Directorate of Acquisition, provides guidance and policy direction/management to the 55 Army National Guard and 94 Air National Guard field contracting offices. During FY 03, the Acquisition Policy Division updated and re-issued the National Guard Federal Acquisition Regulation Supplement (NGFARS), amended the NGFARS once and issued five contract policy letters. Also, the Acquisition Policy Division provided acquisition training to approximately 180 field contracting personnel through various courses, such as: Task Order Contracting, Source Selection for Construction Contracting, Design-Build Construction Contracting and Claims Avoidance.

The Acquisition Policy Division performed oversight and review of various contract actions, Architect-Engineer, construction and services, for the field contracting offices in excess of \$1,343,205,402. This dollar volume represents a 12% increase (\$240,123,956) from FY 02 (\$1,103,081,956). In addition, the National Guard successfully competed 94.6% of its contract dollars. The Policy Division conducted Procurement Management Assistance Visits

at the United States Property and Fiscal Offices and associated Air National Guard units in ten states.

For the Government Purchase Card (GPC) Program, the National Guard accomplished 815,554 transactions totaling \$357,495,078. This dollar volume represents a 7.17% increase (\$23,917,542) over Fiscal Year 02 (\$333,577,536).

During FY 02 the AGT 1500 tank engine rebuild facility at Fort Riley Kansas utilized the \$45,000,000 sole source authority, approved by Chief, NGB, to secure technical support and original equipment replacement parts to rebuild M1 Abrams tank engines. Utilization continued in FY 03. A celebration was held at the rebuild facility to commemorate the 100th engine rebuild. Currently the National Guard is supplying engines to TACOM and Saudi Arabia.

The National Guard's Standard Procurement System Program, which provides the automated contract writing tool and hardware and software backbone support, successfully implemented a major upgrade (version 4.2.1) and rebuilt 748 interfaces to other agencies (DFAS and HQDA) in coordination with the DoD SPS Program Office in FY03. In addition, three DOD-mandated systems are in the process of being fielded in FY04 – the Automated Business Services System (ABSS) and PRWeb, which are the ANG and AF requirements writing systems (respectively) and Wide Area Workflow, which is the automated tool invoicing, receipt and acceptance of goods and services. Continued progress with implementation of these

tools will fulfill a DOD directive dated 29 Jul 97 requiring each Service modernize and implement a paperless contracting process.

Office of Grants & Agreements

The National Guard Bureau Office of Grants and Agreements (NGB-PARC-A) is responsible for policy and compliance pertaining to the Cooperative Agreements which support and sustain the National Guard units in the states. The Office also provides policy and compliance guidance for Inter-Service Support Agreements between Active Components or other Federal Agencies and the National Guard Bureau. In FY 03, cooperative agreement awards of \$1.1B were made and reported to the Department of Defense (DoD) and the United States Congress by the National Guard Bureau through relevant United States Property and Fiscal Officers.

The National Guard's Cooperative Agreement Operations and Maintenance Program (Catalog of Federal/Domestic Assistance Number 12.401) remains one of DOD's top five programs based on recent FY reporting.

Members of the Grants and Agreements office serve as NGB representative at the Department of Defense level on the Functional Board for the management of the Defense Acquisition University's Grants and Cooperative Agreements course (GRTS201) and the

Functional Working Group for the DOD Grants and Agreements Regulations (DODGARS). The office represents the Department of Defense on the Federal Grant Streamlining Initiative resulting from the passage of Public Law 106-107 and represents NGB at the Department of Treasury, Financial Management Service, for the Cash Management Improvement Act.

Small & Disadvantaged Business Utilization

The Office of Small and Disadvantaged Business Utilization develops and administers the small business program for Army and Air National Guard Units throughout the 50 States, three territories and

the District of Columbia. This Office ensures that small, small disadvantaged, woman-owned small businesses, Historically Underutilized Business Zone (HUBZone) concerns, service-disabled veteran-owned small business concerns, including Historically Black Colleges and Universities (HBCUs) and other minority institutions are provided the maximum practicable opportunities to participate in the NGB's prime contracts and subcontracts.

During FY 03, the dollar amounts of procurement awards by NGB were:

Total U.S. Business	\$1,380,902,845
Small Business	\$887,836,028
HUBZone	\$88,313,966
Small Disadvantaged Business	\$284,357,690
Woman-Owned	\$98,967,548
Service Disabled Veteran-Owned	\$3,492,290

The following reflects the NGB FY 03 Small Business Goals, NGB actual achievement and Army actual achievement:

	NGB Goal	NGB Actual	Army Actual
Small Business	65.1%	64.3%	28.0%
HUBZone	3.0%	6.4%	2.5%
Small Disadvantaged Business	14.0%	20.6%	8.8%
Woman-Owned	6.7%	7.2%	3.7%
Service-Disabled Veteran Owned	3.0%	0.3%	0.2%

COUNTERDRUG OFFICE

The National Guard continued to play a major support role in the nation's struggle against the importation, manufacture, distribution, and use of illegal drugs. The NGB Counterdrug Office (NGB-CD) is the Bureau's staff proponent for this effort. It administers the program under three distinct areas of focus: domestic CD support; CD support outside of the United States (U.S.); and the internal National Guard Substance Abuse (NG SA) Program. The National Guard's total counterdrug budget for fiscal year 2003 was \$248.6 million dollars.

Domestic Counterdrug Support

Operating under the authority of Title 32, United States Code, Section 112 (32 USC 112), the NG provides drug supply interdiction and demand reduction support to local, state and Federal law enforcement agencies (LEAs), task forces and community-based anti-drug organizations (CBOs).

Under 32 USC 112, the Counterdrug Coordinator (CDC), of the state or territory, with the authority of the Adjutant General, prepares a detailed plan outlining the type and level of CD support the state anticipates providing to LEAs and CBOs in the upcoming year. The State Attorney General certifies the plan for legal sufficiency before the Governor signs it. States then submit their plans to NGB-CD for review and funding recommendation. NGB-CD then forwards the plans to the Office of the Deputy Assistant Secretary of Defense for Counter Narcotics (ODASD-CN) for final approval and funding.

The states plan their CD support activities under six

major mission categories. These mission categories, outlined in the National Guard Regulation 500-2 (NGR 500-2) and the Air National Guard Instruction 10-801 (ANGI 10-801), are:

1. Program Management and Liaison
2. Technical Support
a. Linguistic Support
b. Investigative Analyst and Case Support
c. Deleted/Combined with 2b
d. Communications Support
e. Engineer Support
f. Subsurface/Diver Support
3. General Support
a. Cannabis Suppression and Eradication
b. Transportation Support
c. Logistics Support
4. Counterdrug-related Training
5. Reconnaissance and Observation
a. Surface Reconnaissance
b. Aerial Reconnaissance
6. Drug Demand Reduction Support
a. Community Based Organizations
b. Educational Institutions
c. Informational
d. Leadership Development
e. Coalition Development

Note: National Guard personnel are in a Title 32, active duty status and remain under the control of the Governor.

Supply Reduction

National Guard personnel engaged in CD support activities for which federal funding is provided must be acting in support of LEAs and/or CBOs. NG CD programs will only provide support to LEAs, and/or CBOs that have a CD nexus as the primary purpose. States may execute only those missions that have been approved by the Secretary of Defense (SECDEF) within the Governors' State Plans. Each day there are

approximately 2,700 soldiers and airmen supporting CD programs.

During FY03, dedicated Air National Guard (ANG) and Army National Guard (ARNG) CD aviation assets flew in excess of 39,700 flight hours supporting federal, state, and local law enforcement. The various mission profiles flown during these support efforts included command and control for high risk warrant executions, vehicle tracking, Forward Looking Infrared (FLIR) usage for evidence gathering, marijuana detection, and fulfillment of controlled delivery requests. Forty-two States and Territories currently possess either ARNG rotary-wing CD assets (CD Reconnaissance and Aerial Interdiction Detachments - CD RAID) or ANG fixed-wing CD assets (CD C-26), with eight of those states having a combination of both. Interstate CD support to requesting law enforcement agencies continues to be an immeasurable force multiplier toward combating illicit drug manufacture, trafficking, and distribution.

Additionally, a strong collaborative effort is maintained with CBO's and K-12 public/private educational institutions, whereby soldiers and airmen serve as role models and convey the CD message to thousands of children across the Nation.

By the end of FY 03, NG CD programs in the 54 states and territories received 12,948 requests for CD support missions, using 1,293,215

mission man-days for this support. There were 10,650 missions completed, 1,335 cancelled for various reasons, and 963 were unresourced. The following table indicates the seizures and arrests associated with the completed missions:

Cocaine and Crack	300 tons
Marijuana: Processed	4,236 tons
Marijuana: Plants Eradicated	763,924
Methamphetamines	12.26 tons
Weapons	10,260
Vehicles	76,349
Currency	\$173.8 mil
Arrests	68,600

Seizures And Arrests By National Guard-Supported
Law Enforcement Agencies

Drug Demand Reduction (DDR)

Each state and territory actively engages its communities with a number of proven support programs meant to lessen the demand for illegal drugs. Each state, with inputs from the Adjutant General, the CDC, and the Drug Demand Reduction Administrator (DDRA) determine the DDR organizations they can most effectively support. The supported organizations are primarily involved with substance abuse prevention and drug education. This support was directed primarily at our youth. They include organizations such as Drug Abuse Resistance Education (D.A.R.E.); Drug Education For Youth (DEFY); Youth Against Crime, Gangs, and Drugs; the Drug Enforcement Administration's Red Ribbon Campaign; Parents Research

Institute for Drug Education (PRIDE); and Parent to Parent.

The Guard continued its partnership with the Community Anti-Drug Coalitions of America (CADCA), a private, non-profit anti-drug organization, to produce a series of national satellite video teleconferences on DDR topics. Additionally, NGB-CD has partnered with the President's Office of National Drug Control Policy (ONDCP), the Department of Health and Human Services Center for Substance Abuse and Prevention (CSAP), the National Institute on Drug Abuse (NIDA), and the Federal Law Enforcement Training Center (FLETC). The coordinated effort with the Multi-Jurisdictional Counterdrug Task Force Training Program (MCTFT) produced sixteen programs. Topics ranged from narcotic investigations; specific drug issues including clandestine labs, ecstasy, drugs on the internet and several coalition building programs for drug demand initiatives. MCTFT broadcasts support vital organizations like Community Anti Drug Coalitions of America (CADCA) and the Federal Law Enforcement Training Center (FLETC). Again did we support FLETC NGB-CD also aired the eighth annual broadcast from the Peers Influence Peers Partnership (PIPP), a youth group in New York. Together with its partners, NGB-CD down-linked these broadcasts to hundreds of sites, with

live audiences in the tens of thousands. The retransmission of many programs over fifty cable access television stations around the country, reached potential audiences of up to ten million people. The following table describes the variety of broadcasts and the specific partners associated with them:

Broadcasts:

TOPIC	SPONSOR
Advocacy: Leading the Nation towards Change	CADCA
Danger in Drug Investigations: Staying Safe	FLETC
Drug Concealment: Detecting Hidden Compartments	FLETC
Ecstasy: Danger in a Pill (Re-broadcast)	ONDCP and CSAP
Evaluation: Effective Prevention Practices to Use and Learn From	CADCA
Gamma Hydroxybutenol (GHB) Update	LET
Heroin: Understanding the Resurgence (Re-broadcast)	ONDCP and CSAP
Inhalants: You Try, You Fry!	ONDCP, CSAP, and LET
Leap of Faith: Bringing Faith-Based Programs into your Community Coalition	CADCA
Marijuana: Wedding Out the Hype	ONDCP and CSAP
Narcotics Investigations: Navigating the Gray Areas	FLETC
Narcotics Investigative Techniques: An Integrated Approach	FLETC
Peers Influence Peers VIII	PIPP
Prescription Drug Abuse	LET
Prescription Drugs: Misuse, Abuse and Addiction Update	CADCA
Roadside Drug Investigations: Going Beyond the Ticket	FLETC
Search and Seizure: Procedures & Protocol	FLETC
School Resource Officer (SRO) Update	LET
Sustaining Coalitions	CADCA
Youth Truth: Amy's Story	ONDCP

CADCA - Community Anti-Drug Coalitions of America

CSAP - Center for Substance Abuse and Prevention

FLETC - Federal Law Enforcement Training Center

LET - Law Enforcement Training

MCTFT - Multijurisdictional Counterdrug Task Force Training

NIDA - National Institute on Drug Abuse

ONDCP - White House, Office of National Drug Control Policy

PIPP - Peers Influence Peers Partnership

National Guard Counterdrug Schools Program (NGCDSP)

There are five National Guard Counterdrug Schools designed to train law enforcement, members of community based organizations and military personnel involved in supporting domestic counterdrug activities. The schools support 5 distinct regions with fixed training sites, mobile training teams (MTT) and distance learning (DL) training opportunities.

Annually, the NGSP trains over 40 thousand students in traditional classroom instruction and tens of thousands more by DL methods. The schools are the Midwest Counterdrug Training Center (MCTC) located at Camp Dodge, Iowa, Multijurisdictional Counterdrug Task Force Training (MCTFT) located in Saint Petersburg, Florida, the North East Counterdrug Training Center (NCTC) located at Fort Indiantown Gap, Pennsylvania, the Regional Counterdrug Training Center (RCTA) located at the Meridian Naval Air Station, Mississippi, and Western Regional Counterdrug Training (WRCT) located at Camp San Luis Obispo, California.

OCONUS Counterdrug Activities

The National Guard also provided military CD support outside of the country, to the United States Southern Command (USSOUTHCOM). While doing so, National Guard personnel were in a federal, military duty status.

Aircraft Operation Shula Dragon, utilizing the Senior Scout Signals Intelligence (SIGINT) platform loaded on a C-130 aircraft, represented a significant portion of USSOUTHCOM Chief's theater intelligence, surveillance, and reconnaissance (ISR) resources. The Senior Scout system is owned and operated by the 169th Intelligence Squadron, Salt Lake City, UT. From October 2001 to September 2003 the 169th IS was activated and deployed to USSOUTHCOM in support of Operation Enduring Freedom (OEF). The Shula Dragon was backfilling for other assets pulled out of the SOUTHCOM AOR to support U.S. Central Command (CENTCOM). This support was provided using OEF contingency funding.

The 169th flew approximately 144 sorties for a total of 1,152 flight hours. While operating in a CD mode, these assets may also be called upon to perform search and rescue and command and control functions if required.

Radar At the request of USSOUTHCOM and Air Combat Command, the Guard supported U.S. Air Force counterdrug radar surveillance and control sites in Colombia and Peru. The NGB-CD logistic and maintenance facility located at Dobbins ARB, GA, provided technical, maintenance and supply support to the contractor, ensuring these surveillance systems

operated at optimum capability. Guardmember personnel continue to support surveillance operations at the U.S. Customs Service Air and Maritime Operations Center (AMOC) and the Joint Interagency Task Force – South (JIATF-S), providing detection and monitoring of suspected drug trafficking aircraft flying between source zones and arrival zones.

Substance Abuse Programs (SA)

The National Guard has an aggressive internal SA program aimed at keeping soldiers and airmen drug-free. During the past year, the ARNG performed 187,764 biochemical tests (54% of assigned strength), 3,659 of which were positive for illegal narcotics (1.95% positive rate). The ANG tested 40,937 members (37% of assigned strength) with 254 members positive for illegal narcotics (0.62% positive rate).

Both the Army and Air National Guard stress preventative education for Guard members and their families, as well as drug testing as a deterrent. During the past year, the ARNG partnered with the Tripler Forensic Toxicology Drug Testing Laboratory (FTDTL) to provide a website where military substance abuse professionals have access to substance abuse information, statistics, and regulatory assistance. The ANG provided the same information through the ANG Surgeon General's website. Steps

were taken to combine ARNG and ANG information on the Tripler FTDTL website.

The Air Guard, which created the Air Force's first Drug Testing Program Administrative Manager (DTPAM) course, continued to work with the Air Force Reserve Command (AFRC) in a joint effort to educate and train program managers on correct urine collection procedures as well as proper program management. During FY 03, we conducted 5 DTPAM training courses, attended by 166 military members.

This office also hosts Medical Review Officer (MRO) training courses for ANG, AFRC, and ARNG physicians. This training was developed for licensed physicians who are responsible for reviewing and evaluating laboratory results generated by the drug testing program. It includes a comprehensive review of the medical, technical, and legal issues involved in the MRO process. In FY 03 we trained 25 physicians through this program.

The ARNG also held one Alcohol and Drug Control Officer (ADCO) course in FY 03. This course helped prepare new SA Program Managers and State ADCOs to set up and manage an effective substance abuse prevention program. Approximately 30 people attended this course.

The SA section also sponsored the 4th Annual NGB SA Program Workshop in Nashville, TN which was attended by over 350 ARNG and ANG personnel.

Workshop topics included: budget and funding, forensic toxicology drug testing laboratory presentations, legal issues, education and prevention, software, and program updates and overviews. Government Performance and Results Act (GPRA) The Counterdrug Office is leading the National Guard in its efforts to comply with GPRA. NGB-CD, through its published strategic plan, has led the 54 states and territories in identifying performance measurements of effectiveness.

HOMELAND DEFENSE

At the beginning of FY 03, the National Guard Bureau Office of Homeland Defense (NGB-HD) functioned as a separate division on the NGB staff. NGB-HD was primarily responsible for program management of the National Guard Weapons of Mass Destruction Civil Support Team program, and for National Guard Homeland Defense policy development. With the reorganization of NGB into a provisional joint staff in July 03, NGB-HD was consolidated with the Counterdrug Division and the Military Support to Civil Authorities mission area to form NGB-J3/Domestic Operations, consisting of a Homeland Defense Division, a Civil Support Division, and a Counterdrug Division. During this July 2003 reorganization, NGB-HD began working on a number of new Homeland Defense initiatives, including National Guard Reaction Forces, Full Spectrum Vulnerability Assessment Teams, and Chemical, Biological, Radiological, Nuclear and High-Explosive (CBRNE) Enhanced Response Force Packages.

The Civil Support Team (CST) program constituted the major part of NGB-HD's responsibilities during FY 03. The National Guard Civil Support Teams were actively involved in providing assistance to emergency responders throughout the country, including handling a total of 74 requests for support from civil authorities for actual or potential WMD incidents. The Space Shuttle Columbia Recovery was the most significant of these missions. From 1 to 15 February 2003, five CSTs operated in East Texas and Louisiana to support local, state and Federal agencies. These teams successfully identified and mitigated hazardous debris. Two CSTs also participated in exercise TOPOFF (Top Officials) 2 which took place in Chicago, IL and Seattle, WA during the first week of May 2003.

Several new initiatives were developed in FY 03. The National Guard Reaction Force concept is designed to provide a trained and ready National Guard force available to the governor of each State/Territory capable of responding in support of local, state and, when required, federal agencies. NGB-HD worked with the states and territories to identify current response capabilities, and worked with Northern and Pacific Commands to ensure that National Guard capabilities are understood and incorporated into their response plans.

The Full Spectrum Vulnerability Assessment (FSVA) program is another new National Guard Homeland Defense initiative. The FSVA program is designed to execute the pre-planning needed to educate civilian agencies on basic force protection and emergency response; to develop relationships between first responders, owners of critical infrastructure, and National Guard planners in the states and territories; and to deploy traditional National Guard forces in a timely fashion to protect the nation's critical infrastructure. In developing this concept, NGB-HD has worked with the Office of the Assistant Secretary of Defense for Homeland Defense (OASD/HD) to establish policies and standards.

To enhance the CBRNE response capability of the National Guard, NGB-HD developed an initiative to equip and train existing traditional National Guard units in 12 states to provide a regional CBRNE response. This response force augments the Civil Support Teams and provides emergency responders a reach-back, task force-oriented structure that will help secure the incident site, support mass casualty decontamination operations in or near contaminated CBRNE environments, and provide for casualty search and extraction. This capability is in support of a Defense Science Board recommendation in their 2003 Summer Study on DOD Roles and Missions in Homeland Security.

HUMAN RESOURCES

During FY 03, National Guard Technician deployments in support of contingency operations (Operation Enduring Freedom, Operation Noble Eagle or Operation Iraqi Freedom) impacted approximately 16% of the Technician workforce. This resulted in an increased demand for personnel actions to support technician separation/leave of absence actions, entitlements counseling of deploying Technicians and their families, and backfill of positions in order to continue accomplishment of such mission essential full time functions as payroll processing and equipment maintenance. In order to facilitate and expedite the increase in recruitment actions due to backfill demand, previously authorized Emergency Hiring Flexibilities were expanded and extended for another year (28 Mar 03 memo, HR-03-017). These flexibilities provided streamlined hiring processes for the affected states.

Large Technician deployments, while beneficial to the overall mission of the National Guard, created funding challenges for the Technician Program. Under current Uniformed Services Employment and Reemployment Rights (USERRA) laws, absence of technicians from their positions due to service in the armed forces does not result in absence of costs for agencies employing those Technicians.

The National Guard was still responsible for costs associated with stay-behind missions (maintaining armories, units, and equipment) and the Department of Defense requirement that employee (technician) and employer health benefit costs for technicians be paid by the National Guard (for up to 18 months of mobilization). Therefore, residual disbursements incurred from health benefit costs, costs associated from backfilling mobilized technicians, outsourcing expenses incurred for stay-behind missions, and a technician's ability to remain in a pay status upon mobilization by exercising options to use compensatory time and/or military and annual leave, resulted in increased funding challenges.

End-of-FY 03 ARNG Technician numbers were 25,702 (Resourced) and 23,995 (Assigned) for a difference of -1,707. End-of-year ANG Technician numbers were 22,845 (Programmed) and 20,718 (Assigned) for a difference of -2,127. Deployments in preparation for and subsequent to Operation Iraqi Freedom (OIF), as well as all National Guard technician deployments since OIF, averaged 13.7% (peaking to 15.7%) of the technician workforce.

National Security Personnel System (NSPS)

In anticipation of Secretary of Defense initiatives to obtain FY 04 legislation and achieve major transformation of civilian Human Resource management in the Department of Defense, NGB-HR in FY 03 actively tracked the NSPS legislation and pursued and analyzed projected implementation plans to assess impact of the proposed legislation on the National

Guard Technician Program to keep States informed of projected changes.

Joint Force Headquarters (JFHQs)

NGB-HR participated in and led integrated workgroups to promote and implement, within the full-time program, the CNGB's vision to consolidate separate state headquarters into a truly joint organization capable of responding to joint and/or combined incident response and/or warfighting scenarios. To that end, NGB-HR staff participated in the identification and definition of Joint Directorates (provisional) at the National Guard Bureau (NGB) and the design and alignment of the organizational structure for the NGB Joint Staff Directorate for Manpower and Personnel (J-1). Briefings, workgroups, and other information forums were used to communicate the Joint Force Headquarters concept to key Full Time Staff at the States to include their Human Resource Directors.

Technician Staffing & Pay

Finally, the Guide to Recruiting and Retention Tools for the National Guard Technician Program was updated and republished this fiscal year. NGB-HR continued to pursue initiatives to address current and projected shortages for a number of occupations at the national and local levels.

Special Salary Rate authorities were obtained for Air Traffic Controllers in Title 32 Army and Air National Guard Military Technician positions as well as those in Title 5 civilian positions. This concluded a multi-year effort entered into in coordination

with other DoD agencies. These Special Rates gave authority, in most cases, for management to increase salaries by as much as 16-21%.

After a study was completed of recruiting and retention trends at the 129th Air Rescue Squadron at Moffett Federal Field, California, Group Retention Allowances were approved for up to a 10% increase in base pay. Additional action to pursue a higher group retention allowances from Office of Personnel Management (OPM) is in progress.

The Staffing and Pay section continued to provide for the development and maintenance of key human resource (HR) management skills at the State level by conducting employment and pay training for 50 HR practitioners. To insure the continued development of State/Territory personnel in this specialized arena, individual development plans for staffing specialists were developed and published to guide offices of the respective Adjutants General in development of their staffs and to ensure qualifications of those HR practitioners.

A Compatibility Steering Council was established in FY 03 to provide a forum for States/Territories to elevate issues to the National Guard Bureau and for the National Guard Bureau to obtain input from those most impacted by issues of pay compatibility. Since the establishment of

the National Guard Technician Program, there has been a statutory requirement for compatibility between the position of the Full Time Military Technician and the position to which they are assigned militarily. Projected and ongoing changes in the military structure (e.g., change from four to two level surface maintenance), military personnel rules, mobilization of troops juxtaposed against the full time organizational structure dictate a need for a more comprehensive consideration of how compatibility is implemented in order to provide the optimum balance of military/technician career management, technician recruiting, and contribution to military training and mobilization. The Compatibility Steering Group will serve as a forum for consideration of existing conditions and future changes and their impact on this subject.

To remain compliant with statutory (10 USC 10217) Non Dual Status (NDS) Technician personnel limitations, NGB-HR managed the distribution of NDS opportunities among the 53 National Guard Technician jurisdictions. To facilitate NDS management this year, a new automated tracking tool was developed. With the establishment of this tracking tool, NGB-HR responded to State Human Resource Office requests in a more timely manner as well as providing effective and efficient communications to each State.

Labor Management Relations

There have been ongoing disputes with the Federal Labor Relations Authority (FLRA) regarding the quantity of uniforms issued to technicians during FY 03. Some arbitration decisions continue to favor the union and cite contract violations where the Army National Guard argued the issuance of additional uniforms was contrary to the Anti-Deficiency Act (Purpose Clause) and the "Bona Fide Needs" statute, 31 U.S.C. § 1502, as well as various Department of Defense regulations. The FLRA, in its decision dated 1 April 2003, held that States must abide by existing contract provisions where additional uniforms are allowed or negotiable.

The Department of Defense (DoD) has received enabling legislation for exemption from most provisions of Title 5 - Personnel Management. As a result, DoD is in the preliminary stages of developing an entirely new personnel system for Federal employees that encompasses changes in the labor relations field. The enabling legislation indicates the National Guard is exempt from the labor relations portion of the legislation (national union consultation rights), however, it is not clear if the National Guard is exempted from other portions of the legislation. A thorough review of the legislation must be completed in consultation with DoD to determine the impact upon the National Guard Technician Program.

Position Management & Classification

Through the effective application of position management and classification program initiatives, the National Guard technician workforce continues to gain a competitive edge in the Federal workforce. As an example, the average grade for National Guard technicians has increased from 8.92 to 9.22.

Employee Benefits and Services

NGB-HR recognizes the importance of the Department of Defense Telework Program as a valuable management tool. In support of the telework program, NGB-HR sent out a policy letter (P03-0042, 11 June 2003), directing the Adjutant General of each state and territory to establish and implement a telework policy for their state. A survey of each state and territory will begin in October 2003 to determine compliance of the State and Territories in establishing a viable program. The survey will conclude in early FY 04 and NGB-HR will then monitor the progress of this program.

Human Resource Information Management

The latest version of the Defense Civilian Personnel System (DCPDS) was developed and was successfully fielded during the third quarter of FY 03. This version consisted of migration to a web-based version of DCPDS. The next phase of DCPDS initiatives consists of Human Resource (HR) application initiatives such as Employee Official Personnel Folder (eOPF), Staffing application suite, National Security Personnel System (NSPS), RESUMIX as well as

Employee Benefits Information System (EBIS).

EQUAL OPPORTUNITY

During the Fiscal Year 2003 reorganization of NGB, the Chief, National Guard Bureau reaffirmed his commitment to equal opportunity by placing the Office of Equal & Civil Rights Opportunity under his personal staff. Epitomizing this commitment, the Chief noted that "When you call up the Guard, you call up America: 50 States, 3 Territories and the District of Columbia. We want the Guard to look like America."

The achievement of equal opportunity throughout the force, based upon a diversified workforce, was a major FY 03 priority of the National Guard. The goal of the National Guard Bureau Office of Equal Opportunity (NGB-EO) was and is to guarantee each man and woman, military and civilian, equal opportunity for entry and advancement in the National Guard, in an environment free from discrimination, bias, and sexual harassment. Because of close ties to communities from which Guard members are drawn, the force reflects community cultural values. The goal of the Office of Equal Opportunity is for the National Guard to "look like America" by responding to demographic changes and reflecting the racial and ethnic diversity of the communities, states and territories in which it serves.

The National Guard Bureau's Office of Equal Opportunity knows the importance of valuing cultural differences and in FY 03 continued to implement innovative initiatives to ensure equality throughout the 54 states, territories, and the District of Columbia. The goal for the Equal Opportunity Office is to encourage, motivate and provide guidance to the National Guard leadership throughout the States and Territories, to ensure they take the lead in achieving effective equal opportunity initiatives.

Special Emphasis Programs

The Office of Equal Opportunity manages and oversees Special Emphasis Programs (SEPs) as required by Presidential Executive Orders and Federal personnel programs. The SEPs work to eliminate demographic group imbalances in targeted occupations, and to achieve workforce diversity through special observances of national programs such as Asian American and Pacific Islanders Employment Program, Black Employment Program, Federally Employed Women's Program, Hispanic Employment Program, Native American Employment Program, and People with Disabilities Employment Program. The SEPs develop and administer aggressive outreach strategies that promote mutually beneficial collaborative partnerships and relationships with Historically Black Colleges and Universities (HBCU), Tribal Colleges and Universities

(TCU), Hispanic Association of Colleges and Universities (HACU), and other national minority organizations that strengthen their viability and promote their participation in and benefit from National Guard (NG) career opportunities, thus, enhancing the National Guard's vision of an environment that fosters respect, fairness and opportunity for all employees.

National Guard Bureau Equal Opportunity continues to partner with minority organizations to conduct training workshops at the annual conferences of Blacks in Government (BIG), Federally Employed Women (FEW), National Image, Inc., and the Federal Asian/Pacific American Conference (FAPAC). The National Guard Bureau Office of Equal Opportunity has partnered with National IMAGE Inc., and FEW through a Memorandum of Understanding.

National Equal Opportunity Programs

At the national level, there are two committees working to enhance equality and diversity efforts in the National Guard. The Air Guard Human Resources Quality Board is currently implementing a successful Diversity Education Initiative, a voluntary leadership program to emphasize inclusiveness and cultural change throughout the Air National Guard, and a new mentoring program. The Army Guard National Equal Opportunity Advisory Committee is focused on increasing Equal Opportunity (EO)

Advisor authorization positions in the states as part of the Army-wide effort to strengthen equal opportunity support and commitment. The Equal Opportunity Office is an active member of both these advisory committees.

Mobilization Issues

With one third of traditional (M-Day) National Guard soldiers and airmen activated for the Global War on Terrorism at any one time during FY 03, mobilization issues have taken center stage. The importance of equal opportunity and civil rights issues, ensuring all persons are treated with dignity and respect, enhancing understanding, and building teamwork and strength through diversity have never been more critical. The National Guard Bureau Office of Equal Opportunity is using every resource available to provide appropriate, timely training to our mobilized personnel.

Mobilized National Guard personnel typically have no indigenous Equal Opportunity (EO) assets. The regulations and instructions governing EO training and complaints are very different for "Traditional" Guardsmen at home station than when mobilized. Few EO issues have surfaced during FY 03's unprecedented mobilizations, and NGB-EO continued a proactive stance on such issues for mobilized National Guard personnel by coordinating with the active duty Department of the Army and Department of the Air Force Equal

Opportunity points of contact and providing policy guidance changes to ARNG and ANG personnel as appropriate.

Technology Transformation

The National Guard Bureau Office of Equal Opportunity pursued active implementation of technology transformation in FY 03. Products utilized included the Unit Climate Assessment (UCA) which is a web-based survey consisting of 40 questions that determines the existing human relations climate within organizations. The UCA, available to all commanders, satisfies regulatory requirements. Another technology was the Equal Opportunity Statistical Program, which produces demographic statistical data for the Annual Narrative and Statistical Report (ANSR) from System Information Data for Personnel Systems (SIDPERS) and Total Army Personnel Data Base (TAPDB). This program became ready for field use in FY 03. Using the EO Statistical Program will generate economies of time and effort. When the ARNG and ANG transition to the Defense Integrated Military Human Resource System (DIMHRS), the EO Statistical Program will transition to the DIMHRS program as well.

Statistical Measures

The National Guard continued to show gains in diversity. In FY 03, the Army National Guard had a 27% minority population and the Air National Guard had a 20.65% minority population. In both the Army and Air Guard minority representation continued to improve among senior NCOs and Officers. Women

represented 12.4% of the Army National Guard, and 17.44% of the Air National Guard, a slight increase for both.

Fifty-eight percent of all the ARNG positions are now open to women, and the ARNG leadership is committed to ensuring maximum opportunities for women in non-traditional career fields. ANG opening of combat aircraft positions to women has greatly increased their career opportunities. Women can now serve in over 97 percent of Air National Guard positions. ANG leadership is committed to ensuring maximum opportunities for women.

Program Evaluation Visits

The Office of Equal Opportunity did not conduct these in FY 03 but beginning in FY 04 will conduct Program Evaluation Visits. Visits will provide assistance and guidance, procedures with recommendations in accordance to Title VI of the Civil Rights Act of 1964. They will also serve as a tool available to the Adjutants General to evaluate the overall health of their state EO/EEO, Affirmative Action/Affirmative Employment and Diversity Programs.

FAMILY PROGRAM

The National Guard Family Program is a key factor in supporting the families of our Army and Air National Guard members as they face a steep increase in involvement in the War on Terrorism, Homeland Defense, and several major military operations. Established, proactive, appropriately staffed, and highly-coordinated programs in place at the national, state, territory, and unit levels bring positive results. Having this program in the joint staff at both the national and state level underscores this as The Adjutant General's joint program, which is critical for success.

A strong joint service family support network, organized in each state and territory by the State Family Program Coordinator (SFPC), and reinforced by a Wing Family Program Coordinator (WFPC) at each Air National Guard Wing, assures that all units and states can readily communicate with each other and that no family falls between the cracks. The 54 SFPCs and 88 WFPCs are the primary resource in providing family readiness support to commanders, soldiers, airmen, and families. They work closely with their Unit Family Readiness points of contact, Family Readiness Groups (FRGs), State Chaplains, Recruiting and Retention Offices and Employer Support Ombudsmen. In addition, where available, their network extends

to the Active and other Reserve Component Family Support Centers, i.e. counseling, childcare, financial services, Morale, Welfare and Recreation (MWR), Base and Post Exchanges, and Commissaries to further assist Guard members and their families. Volunteers and the Family Readiness Network are the heart of this program, and the unit level Family Readiness Group volunteers provide the vitality of the program.

The Army National Guard is currently operating over 392 Family Assistance Centers (FACs) throughout the 54 States and Territories. The FACs are regionally based and publicized as the primary entry point for any service and assistance that a military family member may need during the deployment cycle, which includes the preparation, sustainment, and reunion phases. The primary service provided by the FACs is information, referral, out-reach and follow-up to ensure a satisfactory result. The FACs are critical links for the families, service members, command, and community. Current operations demonstrate the importance of interviewing and carefully screening each individual about their family situation both prior to and during the deployment process as well as in the reunion phase. Family programs personnel recognize the need for professional services to provide necessary support for high-risk families of some deployed Guard members. These are services that would be readily available to families were they on or near an active duty installation.

The tragedies of September 11, 2001 and Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom have brought a heightened focus on the military family and specifically on Guard families. National Guard State and Wing Family Program Coordinators and volunteers in FY 03 met the ongoing challenges of continuous deployments with skill, dedication and pride. For the first time in history, many Guard members and families were in all three stages of deployment at the same time (pre, during and post deployment). Extended deployments have increased the need for 100% outreach, with personal contact to all deployed Guard member families.

The increased optempo over the past two years has allowed the family program to identify primary needs and explore creative options to meet those needs. One of the greatest challenges in meeting the needs of Guard families is their wide geographic dispersion.

To facilitate communication among the children of National Guard members, a special Youth website was launched and is kept up-to-date with current information. A Guard Family website with information relevant to all stages of deployment has also been launched. The National Guard Bureau Family Program office compiled and sent out a "News You Can Use" bulletin weekly to all State and Wing Family Program Coordinators containing announcements

regarding benefit updates, news releases and web resources.

The U.S. Army also provided Army National Guard members and their families an additional resource called Army One Source. Army One Source is an additional command program that supplements existing family programs with a 24-hour, seven days a week toll free information and referral telephone line and internet/Web based service that is available to active, mobilized Guard and Reserves, deployed civilians and their families worldwide.

Army One Source provides information ranging from everyday concerns to deployments/reintegration issues and will provide referrals to professional civilian counselors for assistance.

Quality of Life Issues

The Family Program is the proponent for Quality of Life issues for the National Guard. National Guard Well Being and Quality of Life issues are captured through the Guard Family Action Plan (GFAP) process and includes a published Family Action Plan that identifies and addresses issues from the field. The following issues have been identified as the top priorities:

- Crisis intervention counseling and family advocacy; identifying and assisting "at risk" families
- Establishing regional Family Advocacy representatives to assist Guard families
- Preparation, support and information for each stage of deployment, especially reunion issues
- Recognizing the importance of having actual person to person contact with families in addition to technological tools

- Expanding information and referral services to community resources
- Marital counseling
- Child and Elder Care
- Consumer affairs and financial assistance counseling
- Enhancing outreach programs and information dissemination
- Establishing a youth program to facilitate connectivity among fellow Guard youth
- Establishing a Youth Readiness position to assist State Family Program Coordinators in addressing deployment issues with Guard youth

Program Implementation

In FY 03 NGB provided funding directly to the states for family programs. This funding includes Army appropriated and non-appropriated funds and Air appropriated funds. The greatest portion of the funds is applied to Volunteer and Family Program Coordinator training, Family Readiness educational materials and program awareness. Efforts have been initiated to increase National Guard Family Program funding to enhance readiness levels in response to the current military operations.

Training

In order to accomplish the Family Program mission, Family Program coordinators and volunteers must be trained and updated regarding changing trends and needs to be able to help Guard families meet the increased challenges of more frequent and lengthy deployments at any and all times.

Guard Family Team Building (GFTB) provides progressive and sequential training and materials for family member volunteers to train other family members. Emphasis is placed on family member awareness of the military and on increased self-reliance so that families can better help themselves and each other.

The annual National Guard Family Program Workshop was held 30 July to 3 August 2003 in San Diego, California. Over 700 delegates representing the National Guard Bureau and State Army and Air National Guard leadership, State and Wing Family Program Coordinators, family member volunteers, and key military and civilian members of the Guard family attended. The workshop focus was on "The Guard Family – Changes, Challenges, Opportunities" to prepare ARNG and ANG families to meet the many challenges directly resulting from the enhanced optempo. This major annual training event highlighted the volunteer component of the program, provided a national forum for the sharing of ideas and practices, and facilitated family program team building within and among each state and territory.

As in the past two years, the annual National Guard Family Program Workshop included a concurrent Guard Family Youth Symposium focusing on "Building Connections" to fully connect youth of Guard families nationwide. Over 70 youth

delegates from the 54 states and territories assembled in facilitated sessions to identify and address Guard youth issues, and actively participated in the continued development of the Guard Youth Program. The outcomes of this symposium continue to build the base for the program and the National Guard Family Youth Action Plan.

ATHLETICS & YOUTH DEVELOPMENT

The Office of Athletics and Youth Development manages three federally-funded programs; The ChalleNGe program, The STARBASE Program and Military Competitions Activities.

"ChalleNGe" is a five-month residential program followed by a yearlong mentoring phase for 16- to 18-year old high school dropouts who are drug-free, not in trouble with the law and unemployed. Twenty classes have been conducted over a ten years period while the program has expanded to 31 programs in 26 states and the territory of Puerto Rico, and has produced 46,071 graduates seeking a solid chance for a better life. In FY 03, 6,843 corps members successfully completed the program and 73% of these graduates successfully completed requirements for a General Educational Development (GED) diploma. Unfortunately, this year

also saw two program closures, in Missouri and New York, due to funding issues at the state level.

"Science and Technology Academies Reinforcing Basic Aviation and Space Exploration" (STARBASE) is a program for grades K-12 that exposes classes and teachers of mainly inner city schools to real-world applications of math and science through hands-on learning, simulations, and experiments in aviation and space-related fields. The program grew to thirty-one program sites with the addition of a third program site in Oklahoma serving Native American youth. The National Guard STARBASE chain of command now includes The Office of the Secretary of the Air Force. All budget forecasts, program funding, and exceptions-to-policy go through this office prior to forwarding to the Office of the Secretary of Defense for Manpower & Reserve Affairs (M&RA) for action.

The Military Competitions offer National Guard soldiers and airmen the opportunity to participate in competitions along with their DoD counterparts. The specific programs offered are the Marksmanship Training Unit run by the ARNG Professional Education Center in N. Little Rock, AR; the Recruiting & Retention Marathon Program run by the Nebraska ARNG; the Leapfest International Parachuting Competition run by Rhode Island; and the National Guard Biathlon

Program run by Vermont. Approximately 2,000 participants compete in these events, and the success of these programs can be gauged by medals won by two National Guard athletes in the 2002 Winter Olympics.

As part of the transformation of the National Guard Bureau, the decision was made to place this office under the leadership of the J1 staff.

COMMAND, CONTROL, COMMUNICATIONS & COMPUTERS - J6

Command, Control, Communications and Computers (J-6), provisionally established in July 2003, promotes and supports joint, interagency, and Joint Force Headquarters (State) Information Technology/Information Management (IT/IM) partnerships through use of National Guard IT and information sharing solutions designed to optimize Army and Air National Guard capabilities to respond to the full range of joint Homeland Defense/Defense Support to Civilian Authorities (HD/DSCA) mission requirements throughout the United States and Territories, as well as other designated joint mission taskings supporting Combatant Commander requirements worldwide.

The National Guard Chief Information Officer who also serves as the Deputy J-6 provides advice and other assistance to the Chief, National Guard Bureau and other senior leadership to ensure that information

technology is acquired and information resources are managed for the National Guard Bureau in a manner that implements the policies and procedures of the Clinger-Cohen Act (40 U.S.C and 10 U.S.C 2223). The CIO establishes information technology policy and standards, coordinates and integrates information technology efforts in the National Guard Bureau, ensures interoperability, reduces duplication and redundancy, and enhances the performance of the mission of the National Guard.

The J6/CIO has taken the lead for defining the National Guard IT role in supporting Homeland Security for both the Department of Defense and the Department of Homeland Security (DHS). The office built partnerships with the Federal Emergency Management Agency (FEMA), DHS, National Infrastructure Protection Center (NPIC), and Office of the Secretary of Defense for Networks and Information Integration (NII) and was instrumental in introducing National Guard participation into a number of different DOD Homeland security initiatives. J6/CIO has embraced the implementation of the National Guard Bureau's priorities and is aggressively engaged in seeking creative ways the National Guard's IT structure can support Northern Command's (NORTHCOM) requirements for situational awareness of homeland security activities within the 54 states, territories, and District of Columbia.

Reserve Component Automation System (RCAS)

The RCAS is a \$2.5 billion automated information management system that provides the Army the

capability to administer, manage, and more effectively mobilize Army National Guard (ARNG) and United States Army Reserve (USAR) forces. The RCAS supports daily operational, training, and administrative tasks at all Guard and Reserve echelons, and provides timely and more accurate information to plan and support mobilization. RCAS links over 10,500 Guard and Reserve units at over 4,000 sites located in all 50 states, the District of Columbia, Guam, Puerto Rico, the Virgin Islands, Europe, and the Pacific Rim. Total program return on investment is expected to be 5.0:1. RCAS is improving mobilization processing with the goal of eliminating the need for units to report to mobilization stations.

RCAS recently completed its final piece of RCAS functionality; Increment 8/Release 8.1. Operational use shows it dramatically increases the speed and ease of unit mobilization. It is estimated that RCAS will reduce mobilization station processing time by 60 percent or more.

Distributive Training Technology Project (DTTP)

The DTTP is the \$1 billion technology component of the National Guard Bureau's distance learning initiative. DTTP provides community-based distributive learning classrooms increasing access to military training at the lowest possible cost. The project is also demonstrating the significant value-added concept of sharing installed technolo-

gy with the communities in which the National Guard is based. DTTP spans 15 time zones and impacts over 3,000 communities, and complements the Total Army Distance Learning Program (TADLP) by providing additional classrooms and access in communities not currently addressed in the Army Distance Learning Plan. DTTP currently has 320 digitized facilities fielded throughout the 54 states, territories and the District of Columbia.

DTTP facilities are used for education, training, command and control and shared use with the community. The classrooms have proved to be a huge asset to the National Guard for the command and control mission. After September 11, the classrooms in NY, NJ and CT were used to direct the Guard's disaster recovery efforts. The classrooms are also being used by states for command and control during times of natural disasters. Examples of shared use include the public schools Young Astronaut Program with NASA, first responder training, university courses, and training mentors for the ChalleNGe Corps.

Currently, National Guard Family Support program is using DTTP classrooms for morale calls to deployed soldiers. Some examples include: (1) forty family members at the Milford, MA DTTP classroom "visited" via video teleconference with soldiers from Co B, 181st Infantry, serving at Guantanamo

Bay; (2) three deployed fathers saw their newborn for the first time over VTC; (3) a job interview was conducted between an ARNG member deployed to Bosnia and the St. Louis County Sheriff's office; (4) over 56,000 fans at the U of Missouri-Texas A&M football game and Senator Bond (MO) connected with Missouri Guard soldiers in Iraq; and (5) VTC was used to connect a deployed soldier in Bosnia with his bride in Minnesota to exchange marriage vows.

In March 03 the RCAS and DTTP programs began transitioning from acquisition to sustainment under a combined project office for Advanced Information Technology Services (AITS). The transition will be completed in FY 04 when the programs began operation under the Army's PEO for Enterprise Information Systems. This transition will guarantee that the Army Guard systems are tightly linked with the Army and DOD IT initiatives, thereby ensuring interoperability, reliability, efficiency and economies of scale.

ARMY
NATIONAL
GUARD

OPERATIONS

Fiscal Year 2003 underscored the continuing importance of the Army National Guard at home and abroad; the ARNG has not been this busy since the entire National Guard was mobilized for World War II. Since the onset of the Global War on Terrorism, the ARNG has participated in major combat operations in Afghanistan and Iraq, and in small-scale contingencies; undertaken missions for domestic terrorism consequence management, homeland security, and force protection; continued its traditional state role in responding to natural disasters and other emergencies; and played a key role in the new national missile defense strategy.

At the end of FY 03, 96,713 ARNG soldiers from 1,982 units were on active duty both at home and abroad. In support of operations in Iraq, the ARNG deployed over 38,000 soldiers, including seven infantry battalions from enhanced separate brigades, an Attack Aviation Task Force, and another infantry battalion to provide force protection for Air Defense Artillery units in Kuwait and Saudi Arabia. More than 2,600 soldiers supported operations in Afghanistan and contiguous areas. ARNG soldiers campaigned side by side with their Active Army counterparts, and the ARNG suffered its first combat casualties since the Vietnam War.

Capitalizing on the previous success of Texas' 49th Armored Division and the 29th Infantry Division from Virginia and Maryland, the ARNG continued its support of peacekeeping operations in Bosnia by providing both the command and control headquarters,

and deploying 2,814 soldiers from 22 states. In support of peacekeeping operations in Kosovo (KFOR), the ARNG deployed 1,781 soldiers from 20 states under Partial Mobilization and Presidential Reserve Call-up authority.

The ARNG also deployed units to the Sinai Peninsula in support of the Multi-Nation Force Observers (MFO) mission. Originally the mission was conducted with a force of 525 soldiers, but the latest rotation numbered 425.

All of these peacekeeping operations were previously supported by the Active Components. However, the ARNG is and will be conducting these missions for the foreseeable future.

In addition to providing soldiers for wartime missions overseas, the ARNG continued its traditional role as America's first line of defense at home. The ARNG supported state and local authorities in all 50 states, the territories, and the District of Columbia, providing assistance during natural and man-made disasters. The ARNG conducted homeland security missions guarding airports, nuclear power plants, domestic water supplies, bridges, tunnels, and military assets. By year's end, the ARNG had provided 419,463 man-days in assistance to civilian authorities.

Support to Combatant Commanders

The ARNG traditionally employs approximately 6% of its force to support Combatant Commanders' requirements overseas. In FY 03, the support to

Combatant Commanders dramatically increased to 21% of the ARNG. The majority of this increase was in direct participation and support of combat operations in CENTCOM.

Southern Command (SOUTHCOM)

The ARNG continues to play a key role in the successful execution of the U.S. Southern Command mission to provide regional stability with Latin America. During FY 03, more than 2,900 ARNG soldiers deployed to the region. The Ohio ARNG provided the lead for a multi-state, joint/combined task force that conducted a combination of engineer, medical, combat service and combat service support training and humanitarian aid missions in Panama. This exercise was the first major exercise conducted in Panama since the U.S. withdrew the majority of its military forces from the country.

The NEW HORIZONS series of exercises offer ARNG units experience in overseas deployments and training in austere environments, while providing a benefit to the host nation. Other training deployments in the region focused on force protection/military police activities, theater-wide equipment maintenance support, explosive ordnance detachment support to range clearing operations, Spanish linguist support, Medical Readiness Training Exercises (MEDRETEs), Small Unit Exchanges and Special Forces Joint Combined Exercise Training (JCET) with soldiers of Latin American nations.

U.S. European Command (EUCOM)

Nearly 4,600 Army National Guard soldiers were mobilized to support Combatant Commander, U.S. Army Europe (USAREUR) in Operation JOINT GUARDIAN/JOINT FORGE in the Balkans during FY03. Minnesota's 34th Infantry Division assumed the responsibility for the KFOR Rotation in Kosovo from the 28th Infantry Division, Pennsylvania ARNG. Beginning with the 34th's rotation, the same division will assume responsibility for the Sinai, Bosnia, and Kosovo.

In addition to manning these rotation requirements, the ARNG assumed force protection missions in Europe. The 92nd Separate Infantry Brigade, Puerto Rico ARNG, assumed the force protection mission at eight Air Force bases in Europe in February 2003. Elements of the 34th ID subsequently assumed this mission.

Over 7,500 ARNG soldiers performed their annual training within the USEUCOM area of operations in support of both exercises and base operations. Units participated in the exercises PEACESHIELD in the Ukraine, CORNERSTONE in Bulgaria, MEDCEUR in Georgia, COMBINED ENDEAVOR in Germany, and COOPERATIVE BEST EFFORT in Romania.

Missions included engineer troop construction, infantry, combat engineer, armor, and aviation support to

the 1st Battalion, 4th Infantry, at the Combat Maneuver Training Center in Hohenfels, Germany. The ARNG soldiers also provided maintenance support, performed military police duties, set up and maintained signal and communications equipment, and provided individual augmentees in the medical, dental, chaplain, public affairs and judge advocate general career fields.

Central Command (CENTCOM)

The most active of all the areas of operations for the ARNG was in CENTCOM, deploying in support of combat and reconstruction operations in and around Iraq and Afghanistan. Over the course of FY 03, approximately 38,000 ARNG soldiers supported operations in Iraq and over 2,600 soldiers participated in operations in Afghanistan.

Operation SOUTHERN WATCH (OSW) in Saudi Arabia continued to support CENTCOM with a company-level force protection mission currently being provided by Puerto Rico's 480th Military Police Company. The first ARNG unit deployments occurred in February 1998 with soldiers from the South Carolina and Florida ARNG; the 480th MP Co will be the last unit to conduct this multi-year mission.

Due to the cancellation of the biannual exercise BRIGHT STAR in Egypt, which typically involves over 1,000 ARNG soldiers, fewer than 100 ARNG soldiers performed their annual training within the

USCENTCOM area of operations. The exercises that units did participate in included LUCKY SENTINEL and INTERNAL LOOK, both conducted in Kuwait.

Pacific Command (PACOM)

The ARNG was also active in supporting mission requirements in the U.S. Pacific Command. During FY 03, over 1,900 ARNG soldiers participated in a variety of operations including JCS exercises COBRA GOLD, YAMA SAKURA, FOAL EAGLE, RSOI, BALIKATAN and ULCHI FOCUS LENS.

In addition to these JCS sponsored exercises, ARNG soldiers supported the Combatant Commander's requirements for engineers, Special Forces, aviation, maintenance, signal/communications, infantry and military intelligence capabilities.

Joint Forces Command (JFCOM)

The ARNG provides primary support to USJFCOM through participation in CONUS- based exercises. Over 500 ARNG Combat Support and Combat Service Support soldiers conducted joint and combined arms training in multiple major CONUS exercises including PATRIOT and JTFEX. These exercises directly supported army integration and joint service training. Over 750 ARNG soldiers participated in homeland defense exercises in support of the new US Northern Command (USNORTHCOM).

Special Operations Command (SOCOM)

The nation's only reserve component Special Forces capability resides in the ARNG's 19th and 20th

Special Forces Groups (SFGs). The 19th SFG focuses its support on the PACOM and EUCOM theaters, while the 20th SFG focuses its support on the SOUTHCOM Theater. Both Groups provided forces in support of operations in Afghanistan and Iraq. Battalion task forces have been rotating through Afghanistan since January 2002. Furthermore, the 20th Group headquarters commanded all special operations in Afghanistan, which included Regular Army SF and NAVY SEAL units, from September 2002 through March 2003.

Despite wartime mobilization and increased operational tempo resulting from support of Operations Enduring Freedom and Iraqi Freedom, the 19th and 20th SFG (A) were able to conduct other training and perform Operation Mission Support during FY 03. The 20th SFG (A) conducted one BCTP rotation at Fort Leavenworth, Kansas in July. The 19th SFG sent teams of 10 and 12 personnel for both training and operational missions to Morocco (Joint Combined Exercise Training - JCET), Thailand (Counter Drug mission), and South Korea (JCS Exercises Ulchi Focus Lens and Foal Eagle).

Information Operations

Army National Guard Information Operations Field Support Teams assisted divisional and non-divisional headquarters as well as Joint Task Force and Combatant Commanders in integrating full spectrum offensive and defensive information operations. Additionally, ARNG full-spectrum Information Operation Vulnerability Assessment Teams and

Computer Emergency Response Teams (CERT) contribute to national and homeland security through information infrastructure protection efforts. Both deployed within CONUS and overseas to provide this specialized service to the Combatant Commanders.

In FY 03, the ARNG's Information Operations (IO) capabilities continued to grow. Technically and tactically focused units supported the warfighting commanders and provided protection of the nation's critical information infrastructure across the operational continuum. The Information Operations section for Pennsylvania's 28th Infantry Division deployed in support of peacekeeping operations in Bosnia and Kosovo. Seven IO Field Support Teams and one CERT were mobilized in support of Operation Noble Eagle to perform worldwide IO support missions, including IO support to CFLCC and 1st Marine Expeditionary Force during the war in Iraq. Additionally, IO Teams provided operational support to III Corps, I Corps, PACOM, NORTHCOM, and STRATCOM Exercises.

Intelligence Support Programs

ARNG Military Intelligence (MI) soldiers participated in the national security program in both national intelligence and tactical intelligence. National intelligence assets collectively known as the National Foreign Intelligence Program (NFIP) enabled ARNG MI elements to assist Combat Support Agency

intelligence activities with Signals Intelligence (SIGINT), counter-drug intelligence, and open source intelligence. The NFIP funding supported organizations like the Defense Intelligence Agency, National Security Agency, and elements of the State, Treasury, and Justice Departments.

ARNG MI personnel also helped provide DoD-wide intelligence support to the Combatant Commanders through the Joint Military Intelligence Program. Activities included imagery intelligence, SIGINT, document exploitation, and all-source analysis.

Support to the States

The National Guard is America's first military line of defense against the consequences of man-made and natural disasters. Every day the National Guard responds in support of state emergencies. In FY 03, ARNG soldiers contributed more than 815,455 man-days on state active duty (SAD).

The bulk of SAD man-days in were devoted to key asset protection missions. The Space Shuttle Columbia Disaster was among the largest non-nature caused disasters in FY 03. It required 10,823 man-days in support of recovery operations throughout a five state debris field. Super Typhoon Pongsona, other typhoons, hurricanes, tropical storms and fires once again challenged America's first military responders. FY 03 ended with three

states still working to complete Hurricane Isabel recovery operations.

Innovative Readiness Training (IRT)

The IRT program showcases the ARNG's citizen-soldier role in support of eligible DoD approved civilian organizations. Missions integrate sustainment training for warfighting tasks into community support projects. Training is conducted primarily by Combat Support and Combat Service Support units in the areas of engineering, transportation, maintenance and medical assistance. The assistance provided to eligible organizations is incidental to the benefit of training to ARNG personnel. In FY 03 the ARNG provided over 205,000 mandays to more than 7,000 soldiers and airmen from over half the states and territories.

In addition to the numerous community-based IRT projects throughout America, the ARNG funds multiple large-scale multi-year IRT construction projects. In Alaska, an ARNG task force leads a joint, multi-year engineering project to construct a 15-mile road on Annette Island normally accessible only by boat; when complete, the road will connect a village to a port. In Clarksburg, West Virginia, ARNG engineers continue operations to expand and improve the Benedum Airport Infrastructure. Along the southwestern border states Task Forces Grizzly (CA), Douglas (AZ) and Lobo (NM) build

and improve existing road networks on the border between the United States and Mexico. In South Carolina Operation REEFEX, which places old tanks on the ocean floor to become habitat for fish and shellfish, continues its outstanding record for environmental stewardship. In Maine, Colorado, Arizona, Illinois, North Carolina, Texas and Alaska the ARNG conducted medical exercises to under-served populations to include inoculations, physician contacts, dental care and optometrist services. IRT projects benefit both the ARNG and the communities it serves by increasing Guard training readiness and community support for the Army Guard at the same time.

Training for the Federal Mission

ARNG units rotated through the Army's Combat Training Centers, participated in major CONUS and Joint Chiefs of Staff exercises and performed a myriad of overseas and local unit training exercises.

Combat Training Centers (CTC)

One Brigade Combat Team deployed to the Joint Readiness Training Center and another deployed to the National Training Center. ARNG divisions and brigades also participated in all seven Battle Command Training Program (BCTP) rotations, while five brigades conducted Brigade Command and Battle Staff Training (BCBST) Program rotations. 28,211 ARNG soldiers, or 8% of the ARNG's end-strength, conducted training at these Army training facilities and programs at a cost of approximately \$23 million.

National Training Center (NTC)

North Carolina's 30th Enhanced Separate Brigade (eSB) formed the core of a 34-unit, 15-state task force comprised of 5,545 ARNG soldiers that deployed to the NTC at Fort Irwin, CA, during May and June 2003. This rotation was the culminating exercise in a four-year train-up. The North Carolina State Area Command (STARC), along with other states whose units participated, formed Task Force Tar Heel, which served as the division headquarters through the train-up and rotation. The 30th eSB and Task Force Tar Heel executed wartime mobilization tasks by deploying the entire task force's equipment and personnel from facilities across the country to the desert environment of Fort Irwin, CA.

Additionally, engineer, field artillery and infantry units representing 3,732 soldiers deployed in support of Active Component rotations. These units served as friendly and opposing force units integrated side by side with their Active Component counterparts. 1,123 ARNG soldiers from Direct Support and General Support Maintenance companies deployed from various states to the NTC to perform collective unit training during the equipment reconstitution which follows NTC rotations.

Joint Readiness Training Center (JRTC)

Due to Operations Enduring Freedom and Iraqi Freedom, key elements of Florida's 53rd eSB were mobilized and deployed to the CENTCOM AOR, thus cancelling the 53rd's scheduled June 2003 rotation. However, the ARNG supported JRTC

with over 1,230 soldiers during rotations of the 10th Mountain Division, 7th Special Forces Group, 3rd Brigade (STRYKER), and 2nd Infantry Division.

Combined Arms Center

In FY03, the ARNG's Battle Command Training Center (BCTC) along with the U.S. Army's Combined Arms Center (CAC) at Fort Leavenworth, KS, supported the 29th Infantry Division and 49th Armored Division during their Battle Command Training Program (BCTP) rotation. The BCTC also conducted twelve Brigade Command and Battle Staff Training (BCBST) Program seminars. Over 15,500 ARNG soldiers participated in BCTP or BCBST events throughout the fiscal year.

Force-on-Force Training (FFT)

The ARNG Force-on-Force (FFT) Training Program supported the readiness of the 15 ARNG enhanced Separate Brigades (eSB) by placing the eSBs in opposition to maneuver task forces formed from elements of ARNG divisional units. The divisional forces gained valuable wartime training by deploying from traditional home station training sites to the eSB's training site. Free play force-on-force battles are conducted using laser-targeting systems to replicate use of live ammunition. More than 1,350 soldiers from ARNG divisions participated in FFT events in FY 03.

Integration and Teaming

Integrated and teamed divisions consist of an Active Component division headquarters and three Army National Guard enhanced Separate Brigades (eSB). The Active Component division headquarters provide training and readiness oversight. Currently, two Active Component divisions are integrated with ARNG eSBs. The 7th Infantry Division is integrated with the 39th Infantry Brigade (Arkansas ARNG), 45th Infantry Brigade (Oklahoma ARNG), and the 41st Infantry Brigade (Oregon ARNG). The 24th Infantry Division is integrated with the 30th Mechanized Infantry Brigade (North Carolina ARNG), 281st Mechanized Infantry Brigade (South Carolina ARNG), and the 48th Mechanized Infantry Brigade (Georgia ARNG).

Four ARNG divisions are "teamed" with four Active Component divisions. The 49th Armor Division (Texas ARNG) is teamed with the 1st Cavalry Division (Ft. Hood, Texas). The 40th Infantry Division (California ARNG) is teamed with the 4th Infantry Division (Ft. Hood, Texas). The 28th Infantry Division (Pennsylvania ARNG) is teamed with the 3rd Infantry Division (Ft. Stewart, Georgia), and the 29th Infantry Division (Virginia/Maryland ARNG) is teamed with the 10th Mountain Division (Ft. Drum, New York).

The teaming initiative was expanded to include several Combat

Support/Combat Service Support organizations. The 45th Field Artillery Brigade (Oklahoma ARNG) was teamed with the 75th Field Artillery Brigade (Ft. Sill, Oklahoma), and Company E, 131st Aviation Company (Alabama ARNG) was teamed with Company K, 159th Aviation Company (Hunter Army Airfield, Georgia).

PROGRAMS, ANALYSIS, & EVALUATION DIVISION

During Fiscal Year 2003, the Army National Guard Programs, Analysis, and Evaluation Division (NGB-ARA) performed a variety of functions including strategic planning, fiscal programming, and in-depth analytical studies on a variety of issues. NGB-ARA's primary objective is to ensure the Army National Guard has the necessary resources to support its Federal and State missions to include Homeland Defense (HLD), the Global War on Terrorism (GWOT), Stability and Support Operations (SASO), and Transformation.

Plans Branch

The primary mission of the ARA Plans Branch (ARA-PL) is to ensure ARNG requirements and senior leadership vision are articulated in top-level Office of the Secretary of Defense (OSD) and Army planning and resourcing documents. To this end, the Plans Branch coordinated

the review of the FY 2005-2009 Defense Planning Guidance (DPG 05-09), The Army Plan 2006-2023 (TAP 06-23), and other key documents. Although DPG 05-09 was not published because OSD redirected its efforts to Operation Iraqi Freedom (OIF) Phase IV operations in the Spring of 2003, work performed on this document will carry over to DPG 06-11 during FY 04.

As for the Army Strategic Planning Guidance (ASPG) – Section I of TAP, ARA planners worked with the ARNG leadership to ensure the document addressed critical ARNG programs and requirements. ASPG 06-23 specifies P-1 readiness for Reserve Component (RC) units, specifies a limit for involuntary mobilizations to no more than one year in every six, and promotes improved RC capabilities and dual-purpose force structure for Homeland Security (HLS), Homeland Defense (HLD), and Military Assistance to Civil Authorities (MACA). It also directs reduction in the reserve components (RC) force structure in order to build a Trainees, Transients, Holds & Students (TTHS) account, specifies initial operational capability of 2011 for the first ARNG Mobile Light Brigade (MLB), and identifies the need for sufficient RC infrastructure to allow units to train, alert, and deploy from home station.

Plans Branch also coordinated the ARNG and NGB input to the Combatant Commanders' Integrated Priority Lists (IPLs) for FY 2006-2011. This effort

resulted in formal recognition of several critical National Guard unfunded requirements from the Combatant Commands, including aviation modernization, communications equipment, upgraded CST capabilities, force protection, MACA training, and critical infrastructure protection. For the FY 06-11 IPL, OSD changed the submission format from one that was very detail oriented to that of a more general narrative style.

Because planning, policies, and resources are closely related, Plans Branch continued to manage ARNG input to several Army and OSD- level forums during FY 03. These include the Army Reserve Forces Policy Committee (ARFPC), Reserve Components Coordination Council (RCCC), Army Business Initiatives Council (ABIC) and Reserve Forces Policy Board (RFPB). and relevance.

During FY 03, the ARA Analysis Branch was merged with the Plans Branch but continued to perform its mission to provide analytical support as necessary to the ARNG Staff. Analysis personnel within the Plans Branch made several significant contributions during FY 03. These included management and implementation of a new software system called RM-Online within the ARNG G-8 community and management of a G-8 Business Process Review (BPR) to assist in streamlining ARC and ARA operations and eliminating redundant systems.

Analysis personnel also built cost estimates to assist Army National Guard Directorate staff in conceptual-

izing an ARNG force of 2015. This concept addressed the need to reduce ARNG force structure, increase benefits and entitlements, and establish a predictable rotation policy. The Director, Army National Guard (DARNG) later used these slides to brief the Chief of Staff of the Army.

Programs Branch

The ARNG funding posture from the FY 04 Presidential Budget to the close of the FY 2005-2009 Program Objective Memorandum (POM 05-09) resulted in an overall net reduction due to a new OPTEMPO training strategy. Continued success was achieved with the ARNGs highest priority program by fully funding for additional Active Guard and Reserve and Military Technicians, and adding authority for additional AGRs for Ground-Based Midcourse Defense (GMD), HLS and Transformation of Installation Management (TIM).

In FY 03 over 30,000 Initial Entry Training (IET) seats were used, in an attempt to meet the 85% Duty Military Occupational Specialty (DMOSQ) goal by FY 06. The ARNG moved an additional \$53M in FY 05 to help fund 32,132 IET seats in FY 05, for a duration of 114 days per seat. Unfunded Requirements (UFRs) remain in the out years. Initial skills training was fully funded for all years by the Training Program Evaluation Group, but at the expense of

under-funding some of the professional development programs.

Operational Tempo (OPTEMPO) was reduced across the POM years. Ground OPTEMPO was funded at the FY 02 levels of execution. A change in policy was made to the ARNG training strategy to lower the composite training mile requirement from 183 miles in FY 03 to 150 miles in FY 05. The Flying Hour Program (FHP) was funded to historic execution levels - around 6.6 of the 9.0 hrs/crew/month requirement. ARNG aviation transformation was fully funded to the requirements validated by the Aviation Transformation Task Force.

The ARNG Redesign Study Phase 1 and 2 sustainment funding remains in place. Phase 3 & 4 funding was re-routed and used as seed money to support \$332M of the \$336M requirement for the Army National Guard Restructure Initiative (AGRI). Depot Maintenance was funded to 88% by FY07 and to 90% in FY 08 & 09. Sustainment, Restoration, and Modernization (SRM) remains funded at 93%. Installation programs continue to suffer minimum funding levels for Base Operations, Environmental Programs and Anti-Terrorism/Force Protection (AT/FP).

Transformation Initiatives

With regard to Transformation, the ARNG continues to work initiatives to transform and modernize the

388K soldier force structure and supporting equipment.

Stryker Brigade Combat

Team (BCT) (56th Bde, PAARNG)

Provides installation facilities and infrastructure to transform to an Interim Force - Stryker Brigade Combat Team (SBCT). Funding included \$990K for Environmental, \$9.96M BASOPS (Public Works), and \$211M in Military Construction (MILCON). Facilities and infrastructure costs include land acquisition, environmental documentation and compliance, planning and design, construction, imbedded facility Information Technology (IT), connectivity to existing installation IT backbone and other direct facility related costs (i.e. motor pools etc).

Aviation Transformation

Provides for military construction projects required to implement National Guard Aviation modernization. Funding included \$6.1M BASOPS (Public Works), \$2.4M for Environmental, and \$132.5M in Military Construction. Provides for MILCON projects required to support AAMTP (Army Aviation Military Training Plan) which is the fielding of modernized aircraft at a facility where that aircraft type had not been previously stationed. Costs include land acquisition, environmental documentation and compliance, planning and design, construction, imbedded facility IT and other direct facility costs.

Army National Guard Redesign (ADRS)

This four-phase plan converts up to 12 combat brigades to service support structure (FY 99-FY 11). This was funded at 100%, or \$293.5M for Phase 1, and \$264.9M for Phase 2. These phases are scheduled for completion by FY 07.

Army National Guard Restructuring Initiative (AGRI)

These changes will eliminate 2300 tracked vehicles from the ARNG inventory. The initiative is designed to transform selected ARNG legacy combat units into lighter, but full-spectrum combat units. \$329M of the required \$336M, or 98%, has been funded for FY 05-09. The initiative will support Combatant Commander requirements, including those of NORTHCOM. It also introduces two new lighter organizations the Multi-Functional Division (one of which was funded for FY 05-09), and the Mobile Light Brigade.

Based on the array of funding and programmed costing in POM 05-09, the most critical unfunded ARNG requirements were individual training, family support, base communications, and force protection.

PERSONNEL

The Fiscal Year 2003 (FY 03) end strength objective for the Army National Guard was to achieve selected reserve strength of 350,000, consisting of 37,184 commissioned and warrant officers and 312,816 enlisted personnel. To attain this goal, enlisted gains were programmed at 62,000, officer gains at 4,620 and enlisted extensions at 64,815. Enlisted losses would not exceed 63,813.

The fiscal year ended with ARNG strength at 351,091, 100.3% of our end strength objective. Total strength included 36,844 officers and 314,247 enlisted personnel. Minority strength was 93,101, 26.5% of assigned strength. There were 2,679 African American officers, 7.3% of officer strength and 49,516 enlisted personnel, 15.8% of assigned enlisted personnel. Total African American strength was 52,195, 14.9% of assigned strength. There were 1,643 Hispanic officers, 4.5% of officer strength and 24,603 enlisted personnel, 7.5% of assigned enlisted personnel. Total Hispanic strength was 26,246, 7.5% of assigned strength.

Female strength of 44,239 was 12.6% of assigned strength and continued to climb through out the fiscal year. Female strength was comprised of 3,710 officers, 10.1% of officer strength and 40,529 enlisted, 12.6% of enlisted strength.

Enlisted Personnel

Enlisted accessions of 54,202 were 87.4% of the programmed objective of 62,000 for the year. Non-prior service accessions of 29,884 were 90.9% of the objective, and prior service accessions were 24,318 or 83.5% of objective. These statistics reflect an accession mix of 55.1% non-prior and 44.9% prior service enlistments. The overall Army National Guard loss rate through the end of FY 03 was 16.7%

The ARNG continues to focus on incentives and educational programs to improve quality. High school diploma graduates were 83.6%, which are only 6.4% below the DA goal of 90%. The percentage of high school graduates is actually 100% when

Alternate High School Certificate Holder (GED) is factored in. The ARNG CAT I-IIIa accessions 60.1%; the CAT IV mark was 3.2%. The breakout of NPS accession quality for FY03 is as follows:

NON-PRIOR SERVICE ACCESSION QUALITY

	GOAL	ACTUAL
HSDG	90%	83.6%
Test Category		
I – IIIA	67%	60.1%
IV	< 2%	3.2%

ENLISTED PERSONNEL STATUS

	GOAL	ACTUAL
Accessions	62,000	4,202
Non Prior	32,865	29,884
Prior Service	29,135	24,318
Losses	63,813	54,584

EXTENSIONS

First Term 14,399 Careerist 38,433

Incentive Programs

The ARNG employed a wide variety of incentive programs in FY 03. These included the Selected Reserve Incentive Program (SRIP), Health Professional Incentives (HPI) and education assistance benefits such as the Student Loan Repayment Program (SLRP), Army National Guard College Fund, Montgomery G. I. Bill (MGIB), Tuition Assistance and Service Members Opportunity College (SOC). These incentives contributed significantly to successful ARNG Strength Maintenance efforts during the year. SOC Guard also worked in the recruiting and retention arena by providing essential information to Recruiting and Retention NCOs to better penetrate the college market.

Officer Accessions & Retention

The total officer strength at the end of FY 03 was 36,844. While officer accessions were up, officer end strength was

340 officers short of the programmed objective. This shortfall was due to a higher than expected loss rate among Army National Guard officers. The Army National Guard is working vigorously to identify the reasons for higher than projected losses.

In FY 03, the ARNG continued operations of its Officer Strength Maintenance Branch to formulate policies, develop programs, and validate attrition trends. Thirty-nine (39) Title 32 personnel authorizations were offered nationally to effectively recruit and retain junior officers.

In FY 03, the ARNG received 166 new accessions from Cadet Command's Guaranteed Reserve Forces Duty contracts for newly-graduated ROTC lieutenants to enter the Army Reserve Components. In addition, the ARNG has had continued success with its accelerated Officer Candidate School program.

The shortage of company grade officers continues to be a challenge across the entire Army. In an attempt to decrease company grade officer losses, the ARNG has continued its effort to introduce legislation that will offer a student loan repayment program incentive for company grade officers. The Guard is also exploring the feasibility of submitting legislation to offer bonuses for company grade officers.

A large percentage of ARNG lieutenants are non-selects for promotion to captain due to the requirements for a 4-year college degree. The ARNG is working towards establishing on-line degree programs for identified lieutenants lacking a baccalaureate degree in order to address this problem.

Warrant Officer Personnel

The Army National Guard continues to work the challenges in warrant officer professional

management. Current and projected vacancies outpace our ability to access qualified personnel under present policies. In an attempt to address the declining strength within the technical specialty MOSs, the ARNG is following alternatives to mitigate the shortfall in warrant officer strength. Current warrant officer strength is 79.2% fill of authorized, of which aviation is at 97.7% fill and technical service warrants are at 66.4% fill. Significant concern is the critical shortage of TS warrant officers and the impact on operational readiness.

Enlisted Personnel Management

The enlisted policy section continually staffs personnel management issues through both the Military Personnel Management Offices, State Command Sergeants Major, and subject matter experts from the field. Consequently, draft policy and programs have been created to improve enlisted soldiers' professional development and opportunities within the Army National Guard.

Enlisted policy personnel have been intimately involved in the Army initiative for restructuring of enlisted MOSs to align with officer AOCs, and the elimination of the 71L MOS (administrative specialist). The ARNG has worked to develop policy regarding the management of soldiers and their careers to minimize turbulence for the individuals affected.

The increased mobilizations and pending demobilizations, not seen in the ARNG for 50 years, have presented the ARNG with new policy issues

surrounding deployed soldiers to include benefits, rights, medical, and dependent issues. The enlisted policy section has been actively involved in all mobilization/demobilization issues and has been successful in resolving many of the problems ARNG soldiers are faced with because of their deployment.

Personnel Readiness and Deployments Branch

The Personnel Readiness and Deployments Branch was established in November 2002 in response to personnel issues resulting from the Army National Guard unit mobilizations. The Branch's mission is to promote personnel readiness to meet mobilization requirements of the Army National Guard. The branch consists of two sections: the Personnel Readiness Section and the Mobilization Policy Section.

The branch was very busy in FY 03 working on mobilization policy and readiness issues. Some of the many policies and programs that the Branch has been instrumental in drafting, coordinating and establishing include the ARNG Personnel Policy Guidance (PPG), the ARNG Replacement Policy, Skill-Based Stop Loss Policy, RC Unit Stop Loss, Mobilization and Demobilization Policies and Procedures, Rear Detachment Operations, The Rest and Recuperation (R&R) Policy and the Civilian Employer Information Program, among others. These policies have had a direct impact on the wellbeing of our soldiers and their family members.

In response to the many personnel mobilization issues that have surfaced during our unit deployments, the Readiness Section analyzes mobilization issues and

their effect on our soldiers. The section provides cross-leveling recommendations and guidance for units in preparation for mobilization. The Branch also manages a liaison section co-located with the ARNG Command Readiness Center (CRC) that works hand in hand with the Operations and Readiness Divisions, providing timely personnel readiness information and assistance.

Full-Time Requirements Section

ARH-R supports ARNG readiness by determining valid Full-Time Support requirements through management engineering initiatives as well as publishes a (current, valid, updated) Manpower Staffing Guide, a (current, valid, updated) Blue Book, establishes short & long range Manpower Study Plans (both JFHQ-State and unit structures), establishes short and long range personnel training plans, identify software requirements and methods to purchase and conduct analysis of future force structure changes and/or proposals with their impact to FTS and provide reports and briefings.

FORCE MANAGEMENT

During Fiscal Year 2003 the Force Management Division's various branches were heavily involved in mobilizing units for the Global War on Terrorism, and in positioning the Army National Guard as a force for the future.

Combat Branch

The Combat Branch participated in the mobilization of Army National Guard units for the Global War on Terrorism, including Operation Enduring Freedom, Operation Iraqi Freedom and Operation Noble Eagle. Personnel assisted with review and input to the force design update for the Enhanced Special Forces Group (ESFG) redesign, completed the staffing of the Army Aviation Transformation and Modernization Campaign plan, and began its implementation, which affected virtually every state and every Aviation unit in the ARNG. Combat Branch personnel participated in several task groups and phases of the Total Army Analysis 2011, as well as other numerous force structure actions. Personnel also documented changes for FY 05 and began the process for completing documentation of modernization and changes for FY 06.

Futures Branch

Futures Branch remained engaged in a host of activities in FY 03 including the Army Transformation Campaign Plan, the Objective Force as well as the Army National Guard Restructuring Initiative (AGRI). The principal long-term product managed and published by the Futures Branch was the Troop Structure Program (TSP) which re-documented projected force structure changes within all the 54 states, territories, and District of Columbia through the end of FY 09.

In addition to the TSP, Futures Branch continued its participation in the Total Army Analysis 2006-2011 (TAA 06-11) process, focusing on shaping the composition of the combat support and combat service support force structure of the ARNG, the Active Army, and the Army Reserve (USAR) to support strategic requirements. In addition to TAA 06-11, Futures Branch began working the ARNG leadership initiative to bring force structure in-line with authorized end strength, begun in conjunction with several other Chief of Staff, Army (CSA) initiatives, which include the establishment and maintenance of an ARNG Trainee, Transient, Holds & Students (TTHS) account, and a re-balancing of the overall force between the ARNG, active Army and USAR.

From a near-term perspective, the branch submitted and tracked concept plans, attended requirements integration conferences, and oversaw activities central to the modernization of the ARNG through the Force Feasibility Review (FFR) and the Force Validation Committee (FVC). Futures Branch also monitored the implementation of the Army National Guard Division Redesign Study Initiative (ADRS). The branch also responded to inquiries from the Army Staff, the Reserve Component Coordination Council (RCCC), the Senior Leaders Conference, Army Reserve Forces Policy Committee (ARFPC), as well

as the Quarterly Readiness Review (QRR), using the Total Guard Analysis (TGA) databases. Additional information requirements were met through support of requests from the Congress of the United States.

Combat Service Support Integration Branch

The Combat Service Support Integration Branch actively managed all of the ARNG's Combat Service Support (CSS) units during FY 03. Based on analysis performed by this branch, many of these Medical, Quartermaster, Ordnance, Transportation, Personnel Service Support, and Composite Logistics units were selected to be alerted, mobilized and deployed to support Operation Iraqi Freedom and several other ongoing missions.

The ARNG's CSS force structure grew considerably in FY 03 primarily as a result of the Army National Guard Redesign Study, a program which converts ARNG combat units to combat support and combat service support. The branch also played a large role in the resourcing phase of TAA-11. As a part of this process, Quartermaster, Ordnance, Adjutant General, and Finance units were totally redesigned.

The Combat Service Support Integration Branch is currently working to synchronize the implementation of these new unit designs, which will have a profound impact on ARNG CSS force structure for the next several years.

Force Modernization & Requirements Branch

The Force Modernization and Requirements Branch provides systems integration and modernization,

specifically document-based requirements development, programming and materiel fielding oversight for common systems fielded to the ARNG. During the past year, the Branch provided information to the NGB leadership on fourteen items listed on the "ARNG Top 25 Equipment Modernization Shortfall List." Further, the efforts of the branch's system integrators ensured that key common systems were programmed for Army National Guard Division Redesign Study (ADRS) Phase I and II for units due to mobilize in FY 04-07.

The Branch has been active in receiving and developing operational needs statements and equipment waiver requests for deploying ARNG units. Finally, the branch is updating the activated web-site on Guard Knowledge On-line (GKO) that enables force integrators in the states to access system distribution and fielding plans for modernization systems, significantly improving their ability to perform their duties and coordinate actions with NGB.

Combat Support Integration Branch

The Combat Support Integration Branch provided vital daily assistance to both NGB operations personnel and the 54 states and territories in support of the Global War on Terrorism, Operations Noble Eagle, Enduring Freedom and Iraqi Freedom. Modified Tables of Organization and Equipment (MTOE) authorizations in Combat Support force structure grew in Fiscal Year 2003 due to the organization of three Chemical units and 10 MP units, along with various reorganizations and MTOE adjustments to other Combat Support force structure.

Engineer force structure remained relatively stable; however the demand for multi-role bridging (MRBC) assets continued, with all ARNG MRBC units being called upon to support major operations. The demand for Military Police force structure continued to increase during 2003 such that the ARNG prepared for early organization of three additional MP companies. Unprecedented in ARNG history was the provisional organization of seven Field Artillery battalions into 15 Military Police guard company equivalents, to support CONUS backfill of Active Component MP units to meet operational shortfalls. Demand for MPs has been so high that units have experienced multiple mobilizations to provide on going force protection support.

ARNG Chemical unit structure remains a priority for the states. As Chemical units are equipped they will be continue to be incorporated into evolving plans for Homeland Defense/Security. Signal force unit structure authorizations remained steady in 2003, while staffing was ongoing for the Integrated Theater Signal Battalion (ITSB). Military Intelligence (MI) unit force structure authorizations remained steady in 2003, while demand also increased for MI personnel filling the authorized structure to support tactical human intelligence and counterintelligence missions.

During FY 03 organizational integrators within NGB-ARF

provided daily support to the 54 states and territories for their ongoing operational requirements while, continuing with their specific duties of preparing the ARNG force structure for adjustments predicated upon Total Army Analysis 2011, the Secretary of Defense-directed rebalancing of the missions, roles, and force structures of the Active and Reserve Components.

Transformation

With the announcement of Chief, National Guard Bureau Vision 2003, the direction of the Joint State Area Command (JSTARC) being an Army document that can be jointly manned by Army or Air, has changed. The NGB-ARF Tables of Distribution and Allowance (TDA) Branch was heavily engaged in crafting a plan to convert the JSTARC Template and the Air National Guard (ANG) Headquarters into a Joint Force Headquarters – State (JFHQ-ST). In August 2003, NGB-ARF hosted a national-level conference at the National Guard Professional Education Center in Little Rock, Arkansas, to assist the 54 states, territories and the District of Columbia in creating a draft JFHQ-ST Template from existing requirements within the JSTARC and ANG HQ documents.

Work is ongoing within the states and territories to prepare for the NGB objective: to obtain an approved Joint Table of Distribution from the Joint Chiefs of Staff (JCS).

The NGB J5/J7 formed a JFHQ-ST Working Group (NGB-ARF is a voting member) to produce the JFHQ-ST Concept Plan and accompanying staffing products for NGB leadership to approve for staffing with the JCS. NGB-ARF also actively engaged the Army Staff during Total Army Analysis – Eleven (TAA-11) to ensure all relevant existing ARNG TDA units are validated as requirements for resourcing.

TDA Branch

TDA (Table of Distribution and Allowances) Branch worked with the States and Territories and with the NGB Staff to prepare requirements justification packets for ARNG TDAs for TAA-13. The TDA Branch handed off Augmentation TDAs to the division's Standard Requirements Code (SRC) managers as the US Army Force Management Support Agency (FMSA) reorganization affected Augmentation TDAs. FMSA document integrators will manage all Augmentation TDAs associated with their SRC, as will the Bureau's managers.

Due to short time lead times in mobilizing ARNG units, this fiscal year the TDA Branch streamlined the Federal Recognition process for units requiring Federal Recognition prior to mobilization. The branch also worked closely with NGB and HQDA Personnel Transformation Working Groups to ensure plans to convert MOS 71L to a MOS 42

series would create as little turbulence as possible within the ARNG's TDA units. NGB-ARF-T also worked closely on NGB's ground missile defense (GMD) initiatives, organizing TDAs in Colorado and Alaska to support the President's GMD initiative.

READINESS DIVISION

The overall unit status levels of the Army National Guard declined 17% during Fiscal Year 2003, due primarily to a decrease of 232 units reporting as a result of unit mobilizations, and to crossleveling personnel and equipment in support of mobilized units. The remaining reportable units supported efforts of the Army National Guard to ensure that all deploying units met mobilization order requirements of personnel at 100% strength for combat units and 90% for combat support and combat service support units. After crossleveling, the remaining units have fewer personnel and less equipment on hand. Necessarily, maintenance efforts have focused on the readiness of deploying units.

Mobilizations in support of Operations Noble Eagle (ONE), Enduring Freedom (OEF), Iraqi Freedom (OIF), Multi-national Force and Observers (MFO), Stabilization Force (SFOR) and Kosovo Peacekeeping Force (KFOR) have led to a reassessment of the Managed Levels of Resources (MLRs) program. The purpose of MLR is to focus the finite pool of resources towards the first-to-fight units, ensuring a higher state of readiness for those units that are scheduled for early deployment. Initial indications

are that many of the lower resourced units were the first to be called upon for mobilizations during the current operations climate. The current FY 03 MLR formula will be used for FY 04 but with slight adjustments to correct for current operations.

Force Support Package (FSP) Units

The overall unit resources and training levels for FSP units decreased by 15% (FSP 1) and 14% (FSP 2) during FY 03. Personnel levels decreased by 16% (FSP 1) and 6% (FSP 2) with training decreasing by 2% (FSP 1) and 3% (FSP 2), while equipment on hand decreased by 5% (FSP 1) and 7% (FSP 2). Equipment serviceability on remaining equipment decreased by 6% (FSP 1) and 3% (FSP 2). At the end of FY 03 there were 25 fewer FSP 1 units and 22 fewer FSP 2 units reporting.

Enhanced Separate Brigades (eSBs)

During FY 03, the overall unit status level of eSBs decreased by 13%, with 10 of the ARNG's 15 eSBs meeting minimum deployment criteria. Of the 15 eSBs in the ARNG, three are currently mobilized to deploy for OIF's second troop rotation, as planning proceeds for the rotation of three additional brigades for OIF 3. Equipment on hand has decreased by 7%, with equipment serviceability remaining relatively constant. Deployments of individuals within units has been reported as negatively impacting training.

ARNG Divisions

The overall unit status level of divisional units has decreased by 14 percent during this fiscal year,

as divisional units have been tapped to crosslevel for deploying units. The divisions are resourced at the lowest MLR but have provided units and support for all current operations (ONE, OEF, and OIF). Furthermore, the divisions have assumed responsibility for U.S. military peacekeeping missions in the Sinai, Bosnia, and Kosovo.

Civil Support Teams

Readiness of the Weapons of Mass Destruction-Civil Support Teams (WMD-CST) has increased during the FY 03. The number of certified reportable teams is 31 and all teams report as ready units with 100 percent equipment on hand, equipment serviceability and training. The reportable WMD-CST units' resources and training levels have had a positive impact on overall ARNG readiness.

Strategic Readiness Strategy (SRS)

SRS is an integrated management and measurement system that ensures all levels of the ARNG recognize and align their operations to the vision, objective, and initiatives of the Army Plan. The Army National Guard has implemented SRS data collection at the national level and is preparing to implement its use at the state and territory levels. The "ARNG Scorecard" is the tool used by NGB and the States to measure progress toward stated goals and objectives.

Plans

The Strategy & Plans Branch expanded its contingency role by working closely with HQDA, FORSCOM, the ARNG Directorate staff and all 54 States and Territories in sourcing over 170,000 soldiers in support of Operations Iraqi Freedom and Enduring Freedom (OIF/OEF), Noble Eagle (ONE) as well as sourcing ARNG units for Stabilization Force (SFOR) and Kosovo Peacekeeping Force (KFOR) rotation missions in the Balkans, Multi-National Forces (MFO) rotations in the Sinai and Guantanamo Bay (GTMO) rotations to Guantanamo Bay, Cuba.

COMPTROLLER DIVISION

In FY 03, three appropriations comprised the bulk of obligation authority for the Army National Guard: Operations and Maintenance, Army National Guard (OMNG), National Guard Personnel Army (NGPA), and Military Construction, Army National Guard (MCNG).

The FY 03 Obligation Authority for OMNG provided resources to support a civilian (technician) end-strength of 25,702, a figure which included 512 Department of the Army Civilians. The FY 03 Obligation Authority for NGPA supported the pay and allowances for 350,000 Guardsmen, including 24,662 Active/Guard Reserves (AGRs). The FY 03 Global War on Terrorism Supplemental funded

military pay for Force Protection, and incremental costs for Combat Prescribed Load List, and organizational clothing and equipment for ARNG soldiers mobilizing for Operations Noble Eagle, Enduring Freedom and Iraqi Freedom following the September 11, 2001 terrorist attacks. The National Guard received an additional \$175 million from the supplemental.

The FY 03 MCNG appropriation funded 21 readiness centers, 16 maintenance facilities, 3 training projects (including 2 facility types for 1 appropriated project), as well as planning and design of future projects and unspecified minor construction funds. Of the total military construction projects, 37 were for revitalization.

Other appropriations and individual state contributions (for state-related functions only) provided additional obligation authority to support miscellaneous operations and activities throughout the fiscal year.

Operations and Maintenance, Army National Guard

The OMNG appropriation funds the operational, logistical, and administrative support for Army National Guard forces. The FY 03 OMNG line in the President's budget, congressional actions, provisions, reprogramming and a GWOT supplemental of \$75 Billion provided a Total Obligation Authority (TOA) of \$4.347 Billion. These adjustments supported half-year

costing for 487 military technicians, and increases in the area of distributed learning centers, real property maintenance, extended cold weather systems, support for five new Weapons of Mass Destruction teams and miscellaneous items of congressional interest.

National Guard Personnel, Army (NGPA)

The NGPA appropriation finances the costs to train, educate, and prepare ARNG soldiers for their Federal missions. The FY 03 NGPA Presidential Budget, congressional actions, provisions, reprogramming and a GWOT supplemental for \$100 Billion provided a Total Obligation Authority (TOA) of \$5.400 Billion. The increases supported Duty Military Occupational Specialty Training, and half-year-costing for an additional 724 Active Guard/Reserve positions.

Military Construction, Army National Guard (MCNG)

Twenty-eight major military construction (MILCON) projects valued at more than \$234 million were awarded in FY 02. Twenty-eight major projects were funded with the FY 03 appropriation of \$242 million, including \$196 million for major construction, \$32 million for planning and design, and \$14 million for unspecified minor construction. A revised economic assumption of \$1 million was imposed on the appropriation, bringing the FY 03 MILCON appropriation to \$241 million.

War and Mobilization

Given that the Department of Defense began the new fiscal year under a short Continuing Resolution Authority, the resource requirements to sustain

operations for the Global War on Terrorism required careful balance and allocation of initial apportionment from the Office of Management and Budget. The majority of the units being mobilized under the Presidential Call-up were at minimum levels of readiness, based on force package priorities, and required significant resources to meet readiness requirements directed by Combatant Commanders. In many cases the number of days from the time a unit was alerted to actual mobilization was very short in duration, requiring the Army National Guard to fund many items that would have normally been provided by the Active Component at the mobilization station. These items included but were not limited to organizational clothing and equipment and Combat Prescribed Load Lists. Fiscal law challenges as to the purpose of appropriations were numerous.

With over 70,000 Guard members mobilized at the high point of FY 03, there was speculation and discussion about "cost avoidance" in the Army National Guard base appropriations. The original estimate forecast by the Office of the Secretary of Defense for Comptroller was \$111.5 million. While the Army National Guard braced for a possible recession due to the high number of its personnel on active duty, the Congress elected to approve the President's Budget based upon peacetime levels and apply any "cost avoidance" to the Services' supplemental request.

As the Department of the Army vetted requirements to support the war, the Army National Guard struggled to forecast cost avoidance across its formations. This

process was further compounded by the uncertainty of operational requirements for forces in theater and no definitive guidance or policy from the Assistant Secretary of the Army for Manpower and Reserve Affairs on the duration of ARNG mobilizations. As the Services culminated with the supplemental process, the Army National Guard successfully secured an additional \$175 million in new obligation authority. This included \$100 million in Pay and Allowances to fund incremental days for contingency operations, as well as funding for ARNG soldiers performing force protection on State-owned, federally-operated facilities that housed sensitive Federal assets, and \$75 million in Operations and Maintenance for organizational clothing and equipment and Combat Prescribed Load Lists. Many items presented in the ARNG's supplemental were not funded given the perception of cost avoidance, but none were as critical to soldier well being as the lack of funding for family support centers.

With supplemental funding imminent, the ARNG began to assume more risk to fund Global War on Terrorism requirements. One of the first priorities was to accelerate Duty Military Occupational Skill Qualification training for soldiers assigned to units being projected for future deployments. In some cases funding came too late to capitalize on training opportunities during the early months of the fiscal year

due to leader confidence in the first supplemental. Notwithstanding, Commanders continued to work through readiness issues by consuming unprogrammed mandays to conduct Soldier Readiness Processing (SRP). Mandays that would have normally been executed in support of the unit's yearly training plan were now being used to prepare units for actual mobilization. Due to the pace of alerts from FORSCOM, the execution of the ARNG's appropriations exceeded all historical norms. It wasn't until late August 2003 that execution began to decline, prompting the ARNG to ask that its second supplemental request be withdrawn.

Standard Army Financial System (STANFINS)

In 2003, the Department of Army directed that the ARNG accounting offices implement the Standard Army Financial System (STA-FINS), until a standard Department of Defense system could be developed.

The fielding of Single Stock Fund was successfully completed in FY 03. This effort required extensive review and testing within the accounting arena. Simultaneously, the accounting offices completed the migration from their old K-class servers to the much faster and more sophisticated L-class server. States participated in laborious testing procedures to ensure a successful migration. The last database and system to be migrated was Open Allotment for the centrally managed

programs for National Guard Personnel, Army. Employees spent many long hours testing and retesting the screens and functions, and validating data as it moved across servers.

In conjunction with the rest of the Army, the ARNG continued to prepare and refine comparative semi-annual financial statements in FY 03. This requirement will continue to increase in future years to a quarterly requirement as published by the Office of Management and Budget.

The Financial Services Center provided support to mobilized Army National Guard soldiers in support of Homeland Defense Operations through the issuance of finance guidance and the monitoring of military pay accounts. The Financial Services Center served as a member of the Defense Finance and Accounting Service - Indianapolis Center's Emergency Operations Center, to provide a conduit for identification and resolution of pay problems affecting ARNG soldiers. An updated mobilization plan that contained all the lessons learned from prior mobilizations was distributed to aid the state Military Pay Sections in pay processing. The Jumps Standard Terminal Input System, the ARNG military pay input system, was updated to allow military pay technicians greater ability to service a mobilized soldier's pay account. An e-mail address to allow mobilized sol-

diers and finance offices the capability to make military pay and travel inquiries to this office was established.

A Military Pay Timeliness Report was developed to track the timeliness of military pay and pay-related transactions. The ARNG goal is that 95% of all military pay and pay-related transactions be updated into within 30 days.

Over 1,300 users of the Automated Funds Control Order System were trained in FY03. A majority of the training was centrally executed at the National Guard Professional Education Center in Arkansas. Four training events in the Indianapolis area to accommodate the training needs of the states and territories were conducted. Several classes were given twice during FY 03 because of high demand. Even with the already heavy resident training calendar, two personnel were certified as Distance Learning Instructors. Even more training opportunities will be offered in FY 04 because of this new learning platform. Training resources were also coordinated and acquired for classes sponsored by the Defense Finance and Accounting Service.

Significant effort was expended to support the successful transformation to STANFINS. This involved the preparation for current year processing as well as conversion of all prior year accounting data.

Operational Review Program (ORP)

The Operational Review Program is undergoing changes that will strengthen quality assurance metrics and enhance managerial and financial control assistance. A cornerstone of the improved program will be its automation.

Many review metrics have data that exist in financial and operational system databases. The intent is to remotely retrieve and evaluate the accuracy and timeliness of finance related data input and processes. This data includes areas of accounting, budget, travel, vendor pay, and civilian, technician and military pay and entitlements. The ORP checklist is being reviewed and updated to ensure the list is complete under current financial systems, to define standards and criteria for each review item, and to identify those items eligible for automation.

Travel and Vendor Pay

The Integrated Automated Travel System team has been actively working to upgrade the current version to the Windows Integrated Automated Travel System. Coordination with the Defense Finance and Accounting Service was accomplished to conduct training for state level travel technicians based on "Train the Trainer" concept.

Civilian Pay

The first "Technician Pay Entitlements / Customer Service Representative Course" was conducted at the National Guard Professional Education Center.

This three-day course was an overwhelming success. The success of this event fostered the scheduling of an additional course in FY 04.

An implementation schedule was established to decentralize the remaining states and territories use of the Defense Civilian Pay System by converting to online Time and Attendance reporting. Thirteen states converted to online time and attendance reporting, with the remaining states scheduled to convert each biweekly pay period through the end of calendar year 2003. The ARNG is the first entity scheduled to completely convert input to Secure Web Access. This conversion is the first of three planned phases with ultimately technicians entering their own time and attendance report.

Travel Charge Card Program

Increased emphasis was placed on reducing the ARNG travel charge card delinquency rate. As a result, the delinquency rate this fiscal year decreased 42 percent. New program guidance and monthly information bulletins and management reports, along with two Agency Program Coordinator classes, gave states and territories the tools necessary to reengineer and revitalize their Travel Charge Card Programs.

Management Control Process

The Management Control Process was further expanded during FY 03 by using the Army Guard

Comptroller Division's Operational Review Program (ORP) team to assess the states' implementation and operations of their Management Control Process. During the Operational Review Program team out-briefs, program directors and program managers receive Management Control Process training that shows the benefit and value of having meaningful controls in place to ensure what should be happening on a daily basis is in fact taking place to help them achieve mission success. The training focuses on the validation and execution of management controls associated with the proper execution and accountability of Army National Guard financial resources.

Army Suggestion Program

The ARNG started FY 03 with 6 suggestions on hand and received 25 new suggestion proposals. Of those suggestions, 20 were approved and 2 were disapproved with a total of \$8,360 awarded based on intangible benefits and \$3,759.56 awarded based on tangible benefits of \$12,119.56.

INSTALLATIONS

There are more than 3,000 ARNG armories, now known as "Readiness Centers," in some 2,700 communities within the 50 states, three territories and the District of Columbia. Across the U.S., the ARNG federally supports the operation and maintenance

of over 27,000 training, aviation and logistical facilities. The sustainment, restoration and modernization of facilities is a key to readiness.

Military Construction

ARNG's budget request was \$101.6 million for military construction (MILCON) in FY 03. Congress appropriated \$241.4 million, which increased the construction program from 13 to 28 projects. The majority of these appropriations included construction for support of the Army Facility Strategy. The program's first stage is focused on readiness centers (armories), vehicle maintenance shops and training classrooms. Funding of eight projects for the Army Division Redesign Study (ADRS), three administration and storage facilities, and \$10.5 million in unspecified minor and \$32 million in planning and design were also included in the FY 03 military construction appropriation.

Facility Operations & Maintenance

This fiscal year, \$481 million was provided for Operation and Maintenance sustainment. This program pays salaries to support facility operations and maintenance and provide funds for engineering services, utilities, minor construction, maintenance and repair projects. It also provides required supplies to extend the useful life of Guard facilities.

"Design-Build"

The Army National Guard adopted a proactive stance for FY 03 projects in support of Stryker Brigade fielding in

the ARNG by supporting the "Design-Build" delivery method for military construction. The Design-Build MILCON delivery method provides the State a single point of contact for design and construction, thereby reducing the overall project cost and time.

Installation Status Report (ISR)

The FY 03 Installation Status Report (ISR) provided the most accurate composite picture of data to date. Using Real Property data and Army facility standards, data is collected and input to the ISR software. Projected cost analysis for sustaining, constructing, or improving the overall conditions of facilities are the program outputs. Without modernized facilities for personnel, the ARNG would not be able to sustain its level of contributions to Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom. To sustain current conditions at all ARNG Readiness Centers will cost \$216,058,000. It will cost \$4,362,802,000 to bring all conditions at all ARNG Readiness Centers up to the Army standard of a C-1 level. ISR data of this nature is used to develop requirements for military construction (MILCON) during the Program Objective Memorandum (POM) cycle.

ENVIRONMENTAL PROGRAMS

The Army National Guard's Environmental Program is committed to being stewards of land and facilities, providing regulatory compliant and environmentally sustainable installations in support of the training mission. To this end, the

ARNG's environmental program is focused on four major areas: compliance, pollution prevention, conservation, and restoration.

Compliance

The Compliance Branch analyzed current and proposed regulations and developed guidance for ARNG environmental programs to provide consistent interpretation of complex regulatory programs that ensured the efficient and effective use of environmental funds to attain or maintain compliance.

Throughout FY 03, the ARNG Environmental Programs Division conducted eleven external Environmental Program Assessment System (EPAS) visits. States visited included AL, OH, MA, PA, MO, NV, NJ, GU, UT, NC, and HI. In addition, those States which were not scheduled for external EPAS in FY 03 conducted an internal assessment, data from which was submitted to NGB-ARE. These provided the ARNG with a process for assessing facilities for compliance with Federal, State, local and Army environmental regulations, identifying and tracking corrective actions to bring the facility back into compliance. The National Guard Bureau continues to improve and enhance the automated assessment tool which can be utilized for both the external and internal compliance assessments. The Windows Compliance Assessment Sustainment Software (WINCASS) and Web Compliance Assessment and Sustainment System (WEBCASS) enables program managers at the state and national level to manage the Installation Corrective Action Plan and monitor

compliance findings through three phases (eleven years) of assessment.

A new Compliance Site Inventory (CSI) module will be added to WEBCASS and fielded prior to the end of FY 04. The CSI will automate and replace the former Pre-Visit Questionnaire (PVQ) previously done manually on paper at each facility before each EPAS assessment. The PVQ is a time consuming process which must be repeated for every assessment and the data collected on PVQ is not being utilized for data call purposes. The CSI will not only speed up the process but enable both NGB and States to utilize the data for other purposes, and also facilitate States during mandatory internal assessment.

Through the Training Center Sustainment Initiative (TCSI), the ARNG has developed an interface system that integrates data from five existing software applications to provide a comprehensive query capability on environmental sustainment concerns for 123 ARNG training centers and over 3000 ranges. The TCSI is overseen by the Range Sustainment Integration Council and continues to involve extensive coordination and cooperation among many Divisions within the ARNG. Further development of the system will lead to web based features, integration of GIS layers, and a ranking system to prioritize sustainment vulnerabilities.

Progress continues to be made on the Impact Area Groundwater Study Program (IAGWSP) at the Massachusetts Military Reservation. FY 03 requirements were accomplished to include significant additional funding requirements due to the detection of the munitions constituent perchlorate.

During FY03, NGB worked with the Army to implement the recommendations of the Army Audit Agency Report on the management of the Impact Area Groundwater Study Program. Specifically, the Army assigned a Program Manager, an Environmental Attorney and necessary staff to augment the IAGWSP office and assumed overall program management responsibilities. Implementation of the recommendations began with a Memorandum of Agreement between the Army, NGB and the Massachusetts National Guard (MANG) signed in December 2002.

Pollution Prevention

The ARNG is working to update pollution prevention plans and increase pollution prevention efforts in lieu of traditional compliance. In accordance with Executive Order 13148, "Greening the Government through Leadership in Environmental Management," the ARNG will focus its efforts on the development and establishment of an Environmental Management System at appropriate ARNG facilities. The ARNG has completed a template plan that reflects attainment of all DoD

"Measures of Merit" for use by all states; in FY 04 NGB will field the template as a web application. Additionally, the ARNG has developed an FY04 training program to provide P2 program support to the Environmental Management System implementation process.

Conservation

The ARNG completed the first Army Compatible Use Buffer agreement using the authority under 10 U.S.C. 2684A to enter into an agreement to limit urbanization adjacent to the Camp Blanding training site located in Florida. The Compatible Use Buffer program enables land agreements that provide a buffer zone around training lands to ensure sustained use of the land for military training.

The ARNG National Environmental Policy Act (NEPA) program successfully completed environmental assessments on 43 Military Construction projects valued at \$273M in 26 States/Territories. Also there are currently three Environmental Impact Statements underway: a 22,000 acre Limestone Hills, MT land withdrawal from the Bureau Land Management (BLM), a 20-year Special Use Permit with the U.S. Forest Service at Camp Shelby, MS, and the fielding of the 56th Bde, PA ARNG Stryker Brigade Combat Team at Ft. Indiantown Gap, PA.

The Cultural Resources team is developing a means to ensure

compliance with Section 106 of the National Historic Preservation Act through a nationwide agreement. This product will streamline documentation and analysis of cold war era armories to facilitate maintenance and repair projects.

The Environmental Programs Geographic Information Systems (GIS) program provided digital color aerial imagery for over 41 training sites. The new imagery combined with historic imagery allows assessment of utilization trends. Urbanization trends can be seen, and detailed environmental analysis can be conducted to determine mitigation requirements to plan and sustain training.

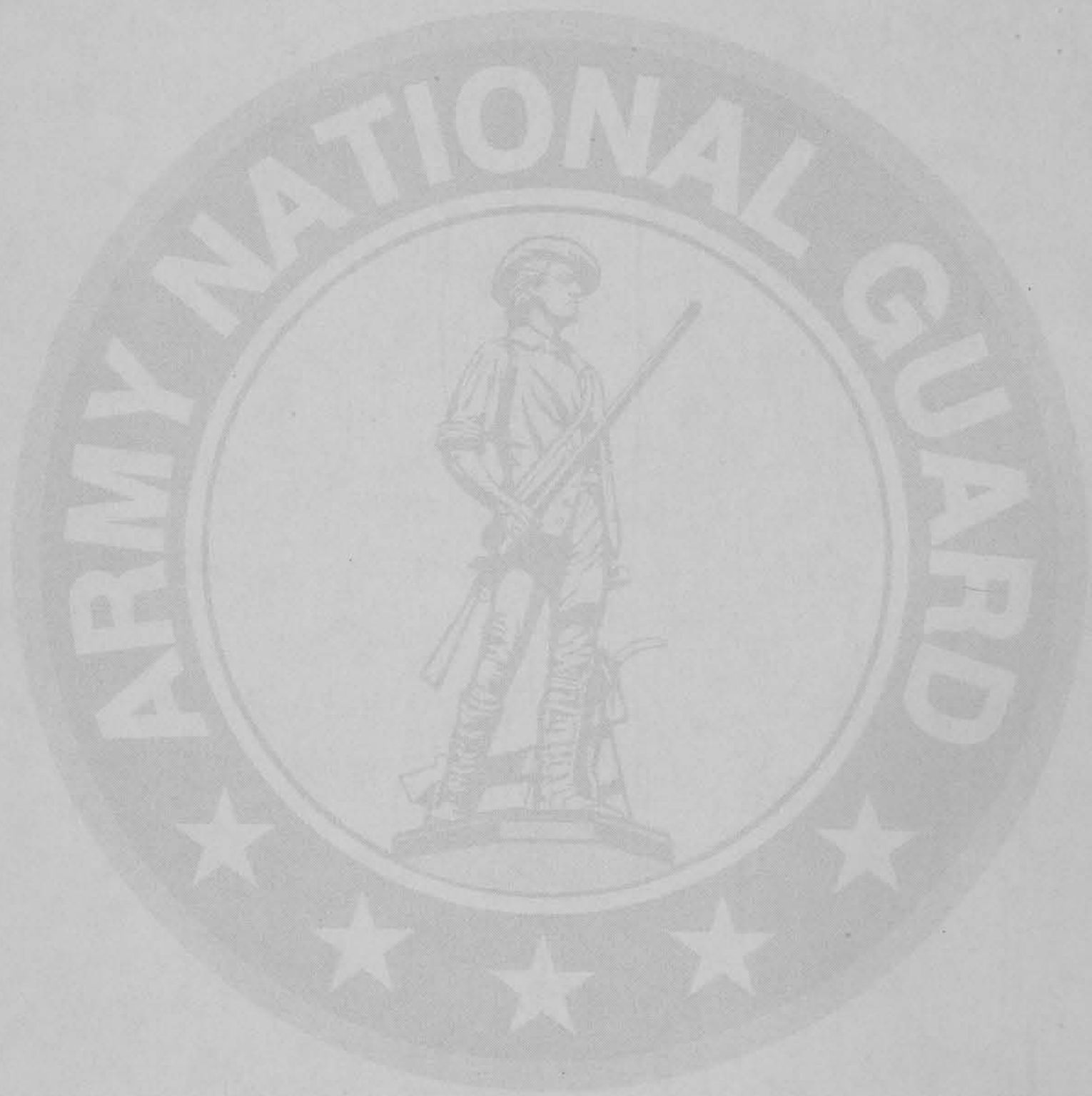
In the Pest Management program the ARNG developed a comprehensive plan for a nationwide review of Integrated Pest Management Plans. Pest management supports the warfighter through controlling disease and protecting infrastructure and equipment.

Restoration

In FY 03, the Army funded and contracted the collection of range inventory information at ARNG federal and non-federal closed and transferred ranges. The range inventory currently includes 84 closed non-federal ranges on 50 installations and 428 transferred ranges on 361 installations that are not eligible for the Formerly Used Defense Site Program. A range closure plan continues to

be updated and contains range information, range requirements, range funding, and other needed environmental information.

The ARNG continues to work toward closure of the Open Burn/Open Detonation permit at Camp Navajo, AZ. Other restoration activities at ARNG locations include Camp Roberts, CA; Fort Indiantown Gap, PA; Fort Pickett, VA and Los Alamitos, CA. Wherever possible remedial technologies are being used such as phytoremediation: planting trees to allow natural attenuation instead of removing soils. In coordination with the ARNG, the Army completed a new Cleanup Strategy and Plan during FY 03. NGB is supporting the development of guidance and a tracking database system for the new program. Under the Army's cleanup strategy, NGB is the Program Manager for Compliance Related Cleanup (CRC) which encompasses those projects funded with ARNG Operations and Maintenance funds, rather than traditional Army restoration funds. The Strategy and Plan was developed to bring one direction to all investigation and remediation programs. A Program Management Plan for implementation of the CRC program was submitted to the Army for review and approval.



AIR
NATIONAL
GUARD

AIR & SPACE OPERATIONS DIRECTORATE

Divided into ten divisions with multiple supporting branches, the Air National Guard Air and Space Operations Directorate is one of the most dynamic in the ANG. During Fiscal Year 2003, NGB/XO XO provided essential warfighting capability to combatant commanders, keeping the Air Guard at the forefront of combat readiness. XO ensured training opportunities were maximized, pushed combat enhancing systems, integrated and tested new capabilities, plus deployed thousands of trained personnel, hundreds of aircraft, and tons of mobility and support equipment into multiple combat environments.

Security Forces Division

FY03 continued to be one of the most demanding in the history of ANG security Forces. Despite the high operations tempo and long hours in remote locations, the men and women of the Air National Guard Security Forces continued to perform in an extraordinary and professional fashion.

To illustrate, 5,886 of the 6,798 total authorized number of Security Force (SF) personnel were on active duty this FY in support of Operations Noble Eagle, Iraqi Freedom, and Enduring Freedom. Shortly after the end of FY 03, 86 SF personnel were still Federalized, 326 members were on Military Personnel Account (MPA) days supporting various Air and Space Expeditionary Force missions, and the

number of Army National Guard (ARNG) personnel deployed as force protection for ANG installations was 2,379. Concerning the ARNG, a Memorandum of Agreement for a second year deployment is pending approval. In addition, a 50% reduction in ARNG support is expected.

Prior to 9/11, ANG Security Forces were short 1,285 full-time positions. To stay in accordance with current Air Force Instructions, the forecasted shortfall of full-time personnel now stands at 2,411 to maintain Force Protection Condition (FPCON) Alpha+. However, \$139 million dollars has been programmed to upgrade intrusion detection systems (IDS) to add technology upgrades, in order to offset the aforementioned manpower shortage. In addition, \$4.6 million was allotted to purchase the latest in communication devices and body armor.

On a final note, the ANG Security Forces team placed 3rd overall in the annual Defender Challenge competition. This is noteworthy since the higher placing teams (Department of Energy and Royal Air Force, UK) were able to train unimpeded with deployment issues or being away from home, underscoring once again the ability of SF personnel to adapt to ever changing conditions with excellence and ability.

Space, Intelligence, & Information Warfare

Space, Intelligence and Information Warfare Division is divided into three branches: Intelligence (XOII), Space Operations (XOIS), and Information Warfare (XOIW) Branches. Each worked extremely hard

during FY 03 and made significant contributions to the warfighting effort.

Intelligence Branch

Throughout FY03, the Intelligence Surveillance and Reconnaissance Branch continued to provide programmatic and functional support to four ANG Intelligence Squadrons (IS) and functional support for intelligence personnel assigned to 88 flying units, 1st Air Force, Air Control Squadrons, and two Air Operations Groups.

Personnel from the 152d, 117th, and 123d Intelligence Squadrons remained activated and deployed to support Air Combat Command's (ACC) Distributed Ground Station (DGS) 1 at Langley AFB, VA and DGS 2 at Beale AFB, CA for two full years. Unit personnel were also deployed forward to locations in the US European Command and US Central Command responsibility, in support of U-2 Dragonlady, RQ-1 Predator and RQ-9 Global Hawk operations. Mobilized in the immediate aftermath of 9/11/2001, ANG intelligence specialists have been indispensable in supporting Air Force Global Hawk and U-2 tasking, processing, exploitation, and dissemination (TPED) operations from both home station and forward deployed locations.

In an effort to improve Global Hawk support and minimize the deployment footprint, ACC funded and installed a TPED system called

the Deployable Transit-cased System (DTS) into the 152d IS at Reno, NV in early 2003. Installation of this system allowed the 152d to produce near real-time intelligence within the Air Force Distributed Common Ground System (DCGS) architecture via "reachback" from home station. During operations in Afghanistan, the 152d IS was the sole exploiter of Global Hawk mission take.

This fiscal year, the Nevada's 152nd Air Wing (AMC) and Intelligence Squadron (ACC) conducted the first operational deployment of the ANG C-130 palletized SCATHE VIEW imaging system. Newly modified with a full motion video capability, the system was tasked to provide real-time imagery support to coalition operations in Iraq. Concurrently, the unit also deployed its EAGLE VISION commercial satellite imagery system OCONUS to demonstrate its ability to deploy that system and showcase its capabilities to Pacific Air Force's senior leadership.

In addition to the successful contribution of the three ANG imagery squadrons to the Global War on Terrorism, the Utah Air National Guard's shelterized C-130-borne SENIOR SCOUT airborne Signals Intelligence (SIGINT) platform was continuously tasked in the US Southern Command area of responsibility as that Combatant Command's primary imagery asset. SENIOR SCOUT filled a critical void caused by the realignment of other national and theater assets following 9/11.

In the summer and fall of 2003, SENIOR SCOUT was simultaneously deployed to the USCENTCOM area of responsibility providing vital real-time capability to Combined Joint Task Force elements on the ground. The Utah's 169th IS won the support of the USCENTCOM J2-JOCS who commented that SENIOR SCOUT "simply provided the best airborne SIGINT support to joint operations in the Afghanistan area of responsibility since 9/11." Members of the 169th IS also supported RC-135 RIVET JOINT airborne cryptolinguist unit task code requirements for the duration of the 55th Strategic Wing's surge for war at Offutt AFB, NE (ACC). These four Air National Guard intelligence squadrons continue to provide essential signals and imagery intelligence to the unified commands and Air Force component commanders.

ANG intelligence personnel from the 88 flying units, 1st Air Force, Air Control Squadrons, and two Air Operations Groups contributed heavily to Operation IRAQI FREEDOM (OIF). Throughout OIF, these personnel participated in combat operations against Iraqi forces, while serving at various bases throughout the Middle East alongside their active duty counterparts. ANG intelligence personnel also continued to support Operation Enduring Freedom (OEF) in Afghanistan, where they provided critical support to the successful

prosecution of remaining Taliban and Al Qaeda forces. The ANG continued to maintain a strong presence at the HQ USCENTCOM Intelligence Division providing vital support to the Combatant Commander. ANG intelligence personnel also continued to provide home station support for Operation Noble Eagle (ONE), which maintained a 24-hour alert presence at various locations across the United States.

Space Operations

The Air National Guard's goals in Space Operations are to integrate as much as possible across the spectrum of space missions. The experience and maturity of ANG operators and maintainers are vital commodities in the highly technical space mission area and can provide a stabilizing force multiplier as active duty personnel continuously transfer to new duty locations.

In FY 03, XOIS worked to develop a Space Exercise Control Squadron in AZ that will research, prepare, operate, and study lessons learned from Space exercises, and use the information from past exercises to help develop the following year's exercise inputs. XOIS is also preparing to move into missile operations, beginning with Security Forces personnel starting in FY 07. Funds were made available to provide over 150 ANG personnel to Minot AFB, ND to provide additional security in the missile fields. Eventually XOIS would like to expand this squadron to provide operational and maintenance personnel as well as security forces to all three of the missile wings.

Space Operations Branch was responsible for overall management of all aspects of ANG space programs,

to include planning, programming, and budgeting for future missions, as well as assisting current units in day-to-day operations. The transition from active duty manning to Alaska ANG manning at Clear Air Station officially began on 1 Oct 03 after months of planning and will eventually lead to the activation of the 213th Space Warning Squadron (SWS) in 2006. This Alaska Air Guard unit will provide round-the-clock missile warning and space surveillance operations. Throughout the first fiscal year of the transition, the Alaska ANG will recruit, hire, and train 39 Active Guard Reserve personnel of various specialty codes including security forces and space operators.

The transition at the 119th Command and Control Squadron (CACS) in Knoxville TN is also underway. The 119th will provide surge capability in support of the US Strategic Command (USSTRATCOM) Space Operations Center at Offutt AFB, NE. USSTRATCOM is currently defining its wartime tasking needs for the 119th CACS, which will determine the unit's manning composition.

The ANG also has several fully operational space squadrons, including the 137th Space Warning Squadron in Greeley, CO. Activated in 1996, the 137th was the first operational ANG Space Squadron. Its 285 members operate and maintain the Air Force's only Survivable/Endurable Missile Warning System, providing missile warning, space launch, and nuclear detonation data to North American Aerospace Defense Command (NORAD) and USSTRATCOM. They recently earned an "Excellent" Operational Readiness Inspection (ORI) report on the first Air

Force Space Command ORI of an ANG unit.

The 148th Space Operations Squadron at Vandenberg AFB, CA has 55 personnel working in the MILSTAR ground station providing around the clock command and control capabilities for the entire MILSTAR secure communications satellite constellation. This squadron also acts as a back-up to the 4th Space Operations Squadron at Schriever AFB, CO.

The Wyoming Air Guard's 153rd Command and Control Squadron at F. E. Warren AFB operates the Mobile Consolidated Command Center for US Northern Command. The 165 men and women of the 153d CACS provide a mobile command, control, communications, computers and intelligence capability.

Information Warfare Branch

During FY 2003, the ANG continued to forge ahead into the transformational mission area of Information Warfare. The 193rd Special Operations Wing (193d SOW), PA ANG, led the way for the Air Guard in Information Operations. The 193d performed the high operations tempo COMMANDO SOLO mission, the Air Force's only airborne psychological operations broadcasting platform, under Air Force Special Operations Command. The unit's aircraft are equipped to transmit radio and television broadcasts to targeted areas. The unit deployed personnel over-

seas in support of OEF and supported ONE at various CONUS locations.

In addition to psychological operations, the ANG activated its first unit to perform the Information Warfare Aggressor mission. Headquarters, U.S. Air Force approved an initiative in January 2002 to re-role Washington's 262d Combat Communications Squadron into the 262d Information Warfare Aggressor Squadron (262 IWAS). The 262d IWAS is currently going through the conversion process and will perform the Information Warfare Aggressor function in conjunction with the 92d IWAS and in support of the 318th Information Operations Group, to assess vulnerabilities of friendly USAF networks and systems. The 262d IWAS provided support for ONE throughout the year.

The Rhode Island ANG's 102d Information Warfare Squadron also went into conversion this year. They provide Computer Emergency Response Team support to the Defense Information Systems Agency. Additionally, the 102d is getting ready to begin supporting 8th Air Force's Air Force Network Operations and Security Center (AFNOSC) at Barksdale AFB, LA.

Several ANG units have fulfilled operational requirements for Air Force and Joint customers with out-of-hide resources. The Maryland ANG continues to support the National Security Agency (NSA),

augmenting signals intelligence support. The Delaware ANG provided support to the Information Operations Technology Center at Fort Meade. The Vermont ANG partnered with the VT Army National Guard to establish an Information Operations Training and Development Center, and has developed a distance-learning course to serve as a prerequisite for the Air Force's "Information Operations Integration Course." UTANG also conducted information warfare planning for 1st Air Force Continental United States North American Aerospace Defense Command Region (CONR) homeland security and defense mission. The ANG currently has several other states with a declared interest in information warfare missions. In defending the U.S. against asymmetrical threats, Information Warfare Branch is 100% mission-focused to support the warfighter by continuing to develop ANG information operations capabilities.

Current Operations

The Current Operations Division is comprised of four separate branches: Combat Forces (XOOC), Mobility Forces (XOOM), Operations Support (XOOS), and Personnel Recovery/Special Missions (XOOP). All branches work issues of training, force structure, and current operations issues, while working closely with Operations Group Commanders to ensure all operational requirements are met.

Combat Forces Branch

Some of the major issues the Combat Forces Branch faced this year included the development and implementation of a central management plan for the ANG's inventory of 79 Litening and 34 LANTIRN Targeting Pods (TGPs), allocated among 30 squadrons of potential F-16 and A-10 users. They also oversaw the funding and fielding of 54 system support representatives, contracted to handle automation and information technology for all ANG flying units. In addition, XOOOC sent subject matter experts to ANG/XOR for Patriot Excalibur operations to validate automation software development requirements.

XOOOC also supported ongoing headquarters advocacy of ANG combat flying units and Operations Group Commander Councils with program briefings at their respective bi-annual meetings. They likewise continued to support the annual ANG Weapons and Tactics Conference (WEPTAC) with program briefings at each combat forces mission design series (MDS) breakout. XOOOC consolidated and staffed ANG training inputs for presentation to the ACC/DO at the bi-annual Realistic Training Review Board. Combat Forces Branch directly supported OIF by managing assets to support emergency TGP-integration on ANG A-10s, and an emergency release of the F-16 Block 30 Operational Flight Program adding inertial aided munitions capability. Both of these capabilities proved to be mission essential to the success of OIF. Another major concern for XOOOC was the continued conversion of the 116th Bomb Wing, Robins AFB, GA. While the wing was a critical participant in OIF,

numerous bureaucratic challenges remained for the Air Force's first "blended" Future Total Force Wing. The Joint Surveillance Target Attack Radar System (JSTARS) functional manager within XOOOC continued to act as the central point of contact for manning, requirements, and ACC/ANG Memorandums of Understanding.

The branch continued to lead JSTARS integration at WEPTAC and prioritized JSTARS warfighting critical requirements necessary to fight the next war. The acquisition of new engines continues to be a high priority on the JSTARS un-funded requirements list.

Mobility Forces Branch

Mobility Forces Branch also had significant challenges to address. XOOM assisted with and enabled C-130 units to prepare for OIF/OEF deployments utilizing Night Vision Goggles (NVGs), and worked issues for KC-135 units supporting ONE. XOOM obtained \$7.6M to field mission planning technical support contractors for all ANG flying units, thus enabling ANG units to benefit from the latest developments in computer-aided mission planning. XOOM also realigned the Aeromedical Evacuation mission under operational control of the Air and Space Operations Directorate from the Air Surgeon Directorate (ANG/SG). Further, XOOM led the charge on tactics issues relating to mobility aircraft this year, organizing an Air Reserve Command rewrite of KC-135 Vol 3-1.22 and actively pushing Guard mobility aircraft issues to AMC and ANG leadership. Similarly, the branch streamlined reconstitutions of C-130, KC-135,

and strategic air units returning from overseas deployments, and developed and revised extensive policies for ANG mobility units on such topics as Mode 4 Identification Friend or Foe usage, inter-fly with Air Force Reserve Command and active duty units, plus other operational/standardization evaluation issues.

XOOM was pivotal in the conversions of multiple ANG KC-135 units from E-models to R-models, as well as in aiding twofighter/bomber units in their conversion to KC-135 aircraft. In addition, the branch provided critical support to the Nebraska KC-135R unit and enabled them to be one of AMC's test units with Block 40/Global Air Traffic Management aircraft. XOOM also provided key support in the on-going conversions of the Mississippi C-141 unit and the Hawaii C-130 unit to C-17 aircraft, as well as the Tennessee C-141 and West Virginia C-130 unit to C-5 aircraft.

Personnel Recovery/Special Missions Branch

This year XOOP was engaged on multiple fronts and continued work on several initiatives from last year. Functional managers were direct contributors to the working group that built the transfer plan for the Combat Search and Rescue (CSAR) mission area from ACC to Air Force Special Operations Command (AFSOC). Functional managers were heavily engaged in providing the detailed inputs to the Program Plan that culminated in a successful

transfer on 1 Oct 03. The branch also coordinated multiple changes to publications and instructions to facilitate an orderly transfer of command and control operations from ACC to AFSOC as gaining command.

XOOP coordinated with Air Staff to implement the initiative to designate the Combat Rescue Officer (CRO) and Pararescuemen (PJ) as a unique weapon system. This initiative was approved by the Air Force Chief of Staff. Functional managers followed through with the initiative and stood up the first CRO-led Rescue Squadron (131ST RQS) in the ANG in Oct. The branch continued work to stand up two more CRO squadrons in FY04.

In conjunction with standing up the CRO Squadron, the branch coordinated splitting the existing HH-60G and MC-130P composite rescue squadron into two independent squadrons to mirror the active duty force structure. Two more composite squadrons will be split into individual MDS squadrons next year. XOOP also worked extensively with the Contingency Action Team (CAT) coordinating mobilization, deployment, and demobilization issues of low density/high demand CSAR and Special Tactics units to both OEF and OIF. The ANG provided a significant portion of rescue forces during OIF and for several months comprised 100% of the CSAR force for both OEF and OIF, simultaneously employing CRO/PJs, HH-60Gs, and M/HC-130s.

Operations Support Branch

The operations support community was very busy during the past year. Two Tactical Airlift Control Elements (TALCE) and six Aerial Ports were activated (approximately 254 personnel) and an additional 6,000 days were utilized for volunteers supporting the ongoing deployment efforts.

Life Support Functional Managers secured and executed over \$7M in necessary equipment funding. Additionally, they doubled the graduation rate of the life support instructor course by designing and implementing an ANG supported training course, with Air Force approval, as well as conducted multiple night vision goggle (NVG) user/maintainer courses. Implementation of the ANG life support Staff Assistance Program helped ensure four life support units received "Outstanding" ratings during Inspector General visits. In Airfield Management, Air Traffic System Evaluations were launched for all ANG flying units. A total of 16 Air Traffic System Evaluations (ATSE) were conducted in FY 03, with 36 units planned for FY04. Contingency training opportunities were created for wartime commitment requirements to ensure active duty personnel receive quality products during mobilization of airfield management assets.

Weather assets were heavily tasked for both Army and Air missions in

FY 03. New ground was broken in the re-engineering of ANG weather assets which came together after several months of detailed planning, and resulted in the coordinated movement of personnel and equipment permanently from state to state, which in turn dispersed weather assets for more effective utilization of those assets by both the Air Force and the Army.

Operational Requirements Division

The Operational Requirements Division is responsible for establishing and supporting current and future operational requirements for the ANG fleet of aircraft. Annually, the division builds the modernization program based on prioritized combat capability requirements set by the warfighters. The modernization program manages funding, monitors acquisition programs, and analyzes emerging technologies to ensure the ANG's fleet of 1,100 aircraft remains ready, reliable, and relevant. An important tool in the ANG's planning effort is the annual Modernization Book. ANG/XOR is responsible for authoring, compiling, publishing, and distributing this critical modernization tool for industry, congress, and all other interested parties. The directorate frequently interfaces with the Air Force and Department of Defense regarding modernization priorities and requirements issues to ensure full synergy while creating the Total Force. The division consists of two branches: Combat Forces (XORC) and Global Mobility (XORM).

Combat Forces

The Combat Forces Branch is responsible for ensuring modernization requirements for ANG combat aircraft,

to include the A-10, F-15, F-16, and the HH-60, are addressed as quickly as possible with the latest tested and most effective solutions available. During ONE, OEF, and OIF, the ANG proved the viability of previous modernization programs. For example, A-10s used newly acquired Litening II targeting pod to support combat operations in Iraq. The Litening II pods were purchased as a direct result of previous modernization efforts. In order to support combat operations, acquisition was compressed into weeks instead of months. Because of the utility and effectiveness of these new pods, A-10s equipped with Litening II pods quickly became the weapon of choice for commanders as coalition forces raced for Baghdad during OIF. In the past year, the A-10 program experienced increased emphasis, including an aircraft modification to house the personal locator system, further research into an adequate engine replacement, continued acquisition of targeting pods for precision guided munitions, and further work for the Precision Engagement Program toward upgrade of aircraft avionics, continued development and integration. The continued modernization of the F-15 fleet included installation of the Infrared Countermeasures Improvements System, continued delivery of upgraded engine kits, and completion of the installation of the Multi-Functional Information Distribution System Fighter Data Link.

During the last year, ANG F-16's provided crucial combat capabilities for all the ongoing combat operations. This was made possible through the use of advanced targeting pods for precision-guided

munitions and advanced avionics upgrades funded by the ANG's Modernization Program. Funding to further engine upgrades was also secured. The Theater Airborne Reconnaissance System (TARS) continued its spiral development to bolster manned tactical reconnaissance limitations identified by operational commanders as a critical shortfall. The HH-60 program started installation of the new M3M .50 caliber door gun, and replaced personal equipment for PJ jumpers with state-of-the-art weapons and technologies.

Global Mobility

The Global Mobility Branch is responsible for overseeing ANG's fleet of AMC mobility and aerial refueling aircraft including the C-130, JSTARS, KC-135, C-5, C-17, and Operational Support Aircraft (OSA) aircraft. This year's focus was on the Global War on Terrorism (GWOT). Theaters of operation ranged from domestic efforts, such as fire-fighting, to full partners in the overseas efforts, including OIF and OEF.

The C-130 program worked with AMC to ensure continuing progress on the Avionics Modernization Program, upgrading nearly 500 aircraft to a modern, more sustainable cockpit. Additionally, the ANG's continued acquisition of the AN/APN-241 Low Power Color Radar, installation of the Night Vision Imaging System, and the ANG's development of SCATHE VIEW, to include various technolog-

ical spin-offs, have application in a myriad of civilian and military efforts. Other programs include the AN/AAQ-24 (V) Directional Infrared Countermeasures system, propulsion upgrades including the Electronic Propeller Control System and NP2000 eight-bladed propeller, and a second generation, upgraded Modular Airborne Fire Fighting System. In addition, the ANG partnered with the Air Force with the first multi-year buy of the new C-130J aircraft to replace the aging C-130E fleet, and the HC-130 is completing installation of the Forward Looking Infrared (FLIR) system, an essential capability during combat rescue operations.

The OSA Modernization Program received the first two C-40 aircraft, the military version of the Boeing Business Jet, to support replacement of the aging C-22 aircraft fleet used for VIP transport and to support tasking from the Joint Operations Support Airlift Center (JOSAC). Also, several modifications were completed this year that improved the overall layout of the aircraft's interior.

Safety Division

The ANG concluded FY 03 with an excellent aviation safety record. The ANG Class A flight mishap rate of 0.70 losses per 100,000 flight hours was virtually half the overall United States Air Force rate of 1.39. Only one ANG aircraft was destroyed due to a mishap. FY 03 was also the third consecutive year in ANG flying history that there were ZERO

aviation fatalities! These impressive numbers were achieved as a record number of ANG safety professionals deployed alongside their active duty counterparts in support of operations in Iraq and Afghanistan.

The ANG ground safety record was also noteworthy. There was one on-duty fatal ground mishaps, and only six off-duty reportable fatal ground mishaps. There were a total of seven Class A ground mishaps, only one of which occurred on-duty. Additionally, there were no weapons safety mishaps. ANG ground safety also excelled in the number of members completing both the Safety Apprentice and Craftsman courses.

Operational Training Division

The Operational Training Division is comprised of two separate branches: Officer Training Branch (XOTO) and Enlisted Training Branch (XOTE). XOTO includes the action officers for all Mobility Air Forces, Combat Air Forces, and Operational Support Aircraft. XOTO manages Crew Resource Management/Physiology issues, ANG Weapons Instructor Course selection boards, mission design series Volume 1's, as well as the point of contact for a very robust training day, Military Personnel, and the Operations and Maintenance (O&M) account. XOTE comprises the enlisted aircrew functional managers for each enlisted aircrew and is also the point of contact for enlisted aircrew operational issues.

Officer Training Branch

FY 03 was a challenging year for Officer Training Branch, with numerous obstacles to face including multiple unit conversions, formal training unit (FTU) issues, Litening II (targeting) pod training for F-16s and A-10s, and C-130 NVG training. One of the big challenges for XOTO was managing the continuing conversions of Sioux City (F-16 to KC-135), IA; Hawaii (C-130 to C-17), Jackson (C-141 to C-17), MS; Pittsburgh (KC-135E to KC-135R), PA; and Memphis (C-141 to C-5), TN. Sioux City's conversion progressed well with the last 16 pilots training at Forbes Field, KS. Hawaii's conversion will be an all time first - an associate unit blended with an active duty unit and Pacific Air Force (PACAF). Hawaii began flying training in Oct 04 and will fly continue with McChord AFB, WA crews. Jackson will receive their first C-17 in Dec 03 and continues to gain valuable experience while their crews fly with Charleston AFB, SC. Jackson's simulator is operational and they will begin training crews in Dec 03. Pittsburgh is currently training their first crews and Memphis will start in Jan 04.

The ANG owns multiple FTUs to include Tucson, AZ; Springfield, IL; Kelly, TX; Little Rock, AR; and now the JSTARS FTU at Robins AFB, GA. XOTO worked with the FTUs constantly and coordinated numerous new syllabi. XOTO also worked with the Advanced Airlift Tactics Training Center at St Joseph, MO and provided oversight and support for this very important C-130 tactics school.

Litening II pods for fighters have been a big issue for some time. XOTO continued to work on a new training program for the A-10 community, with some of the first pilots to be upgraded in the next few months.

XOTO also worked with ANG C-130 units to train all aircrew on NVGs. This was a critical effort in support of OEF and OIF. Units are continuing to train for NVG airdrop, ground operations, and air-land operations. The capability to conduct NVG assault landings on short and unimproved airfields is soon to follow and will add greater flexibility to combat forces.

DEPLOYMENTS DIVISION

Deployments Branch

In FY03, XOXA utilized a cross-functional centralized management team, designed to facilitate Air and Space Expeditionary Force operations within the ANG. During these FY 03 cycles, the team prepared force packages for contingency and steady-state rotations for integrated trained aerospace forces to meet theater Combatant Commanders' requirements for the GWOT. Deployments Branch deployed a total of 15,882 Air Guard members to 48 countries around the world in support of ONE, OEF, and OIF. In FY 03, the National Guard was called upon in larger numbers, for longer periods of time, to support the GWOT. This highlighted the existing need for stable, dependable, realistic training. "Patriot 2003," an ANG exercise, was on schedule to train over

2,500 National Guardsmen at three locations. Although reduced in size due to real-world commitments, Patriot 2003 would have provided a joint/combined training scenario at strategic training locations throughout the United States. However, the need for real-world mobilization in support of OIF preempted this exercise forcing its cancellation.

Plans and Programs Branch

Plans and Programs Branch continued to provide exceptional planning and execution for fighter, airlift, and tanker exercises. During FY 03, ANG fighters units deployed 60 times. This is especially noteworthy in light of the fact the ANG only had 40 assigned fighters units during the fiscal year. Of these, 24 units deployed in direct support of real-world OCONUS contingencies, 23 units were tasked to support CONUS contingencies, plus 17 different training exercises were supported. This orchestrated maneuvering maximized training opportunities and ensured ANG combat readiness. These missions included cooperative contingencies and training exercises with active duty forces, and Guard-specific missions to include:

Air Warrior

Operation NORTHERN WATCH

Annual Field Training

Operation NOBLE EAGLE

Combat Archer

Operation ENDURING FREEDOM

Combat Hammer

NORAD

Cope Thunder

Operation IRAQI FREEDOM

Fighter Weapons School

Operation SOUTHERN WATCH

Maple Flag

Sentry Aloha & Snowbird

Red Flag

Winterbasing

Utilizing some 50,000 workdays, Deployment Division personnel were able to increase training effectiveness through constant communication with GMAJCOMs (gaining major commands). Also, \$4.5 million in Operations and Maintenance funds were expended to ensure proper training to allow the use of units, or portions of units, as a force multiplier.

The ANG's airlift deployment management team provided origination to termination support, coordination, funding, and operational assistance for C-130, C-141 and C-5 exercises, contingencies, and deployments on a worldwide basis. As such, 13 C-130 units have been mobilized to support contingency operations in Southwest Asia. There are 29 Air Guard C-130 units (250 aircraft) and these aircraft support 54% of Total Force C-130 operations. The C-141 fleet has been earmarked for replacement with the newest strategic Air Force airlifter, the C-17. The C-5 unit in Stewart, NY volunteered up to 7 aircraft with supporting crews for Tanker Airlift Control Center missions. The ANG continues to provide more than one third of the airlift requirement for quick and rapid

reaction forces, and as much as 50% of the required airlift for ongoing operations in Southwest Asia.

The Aerial Refueling Section manages an aging fleet of 222 KC-135 aircraft, totaling more than 45% of the nation's air refueling capability. This fleet is organized into 24 squadrons under 21 wings. The Aerial Refueling section expended over 33,244 workdays and almost \$2,403,000 in matching funds training and deploying ANG KC-135 aircrews.

In FY 03, the "Guardlift" Execution Team (coordinates movement for ANG units requiring airlift to meet annual training) processed 3,529 Mission Readiness Airlift missions in support of National Guard training and AMC missions. A total of 1,142 missions were canceled because of real-world contingencies. Coordinating the resources of the C-130, C-141 and C-5 Air Guard Airlift units, the ANG supported over 65% of the remaining missions and saved the Army and Air National Guard more than \$58 million dollars in transportation costs.

Technological Support Branch

The Technological Support team provides electronic interaction within the Deployments Branch, working within the technology community and military networks. Major challenges met and exceeded by the technological support branch included the 100 percent

growth of ANG/XOX classified computer systems. This seamless transition allowed for the electronic processing and tracking of more than 25,000 Air Guard personnel in the past year.

Ready Team Division

The Ready Team continued to spearhead ANG force structure beddown and mission transformation actions during FY 03. The Ready Team managed over 50 conversions and worked issues dealing with air sovereignty, Future Total Force, and Base Realignment and Closure.

To increase U.S. airspace security, 16 new Air Sovereignty Alert sites were ordered activated or reactivated. The Ready Team led site survey teams that identified facility requirements and workarounds to quickly execute this high visibility program. In addition, the Ready Team led the MAJCOM (major command) effort that examined infrastructure changes in support of the Air Force's first Future Total Force Wing at Robins AFB, GA, to ensure a more cohesive aerospace team. Finally, the Ready Team played a major role in the ANG effort to prepare for FY 05 BRAC discussion rounds by providing historical data from past BRAC rounds and by developing metrics to examine overall ANG force structure.

DIRECTORATE OF LOGISTICS

Fighters

The Air National Guard in FY 03 managed a fighter fleet that includes 546 F-16A/B/C/D, 126 F 15A/B/C/D, and 102 A-10 aircraft. This comprises 40 percent of the F-16, 24 percent of the F-15, and 37 percent of the A-10 fleets for the Total Air Force. ANG fighter forces continued to play the major role in the defense of air sovereignty of the United States in support of Operation Noble Eagle and a support role in Operation Enduring Freedom and Operations Northern and Southern Watch. Both air defense and general-purpose fighter units flew around-the-clock Combat Air Patrols (CAP) that continued throughout FY 03.

Tasking additional units increased the established 24-hour/7 day per week alert posture. Guard F15andF-16 units flew at unprecedented optempo during FY 03, providing 24 hour CAP over tasked locations for all of FY 03 and into FY 04 while maintaining the increased alert tasking. Even though these Homeland Defense taskings had a significant impact on aircraft availability, ANG fighter units continued to play a role in reducing the Combat Air Force (CAF) operations' tempo through support of the Aerospace Expeditionary Force (AEF). The ANG continued to provide support to the AEF in the areas of offensive counter air, defensive counter air, precision guided munitions, interdiction, and suppression of enemy air defenses, including a signifi-

cant ANG F-16 and A-10 presence in Operation Iraqi Freedom.

To ensure the continued reliability and relevance of the F-15 fleet, a series of modifications is under way to ensure the future viability of this weapons system. The ANG is leading the way with the planned modification to provide the F-15 with the ALE-58 (BOL-IR) countermeasure dispenser. Using a new technology material, the ALE-58 dispenses a covert countermeasure to defeat infrared-based threats. Planning and acquisition for this program is complete, and installation began in June 2003 at a "Queen Bee" location, the 173d FW at Kingsley Field, OR. This is currently an ANG-unique modification, as the active duty units are not funded for this capability at this time.

One of the most successful ANG modification programs is the addition of the Fighter DataLink (FDL) capability, which provides pilots with increased situational awareness through the sharing of aircraft sensor data over a secure data link. The ANG completed this program in late FY 03. Another FY 03 initiative that will improve combat capability, maintainability and sustainability is the transition to F100-PW-220 motors from the F100-PW-100 motor. This will be accomplished through the reclamation of -220 motors from F16 aircraft that are being retired to AMARC as well as the conversion of existing -100

motors to the 220 configuration.

A-10 units continued to support AEF missions in support of Operation Southern Watch and Operation Enduring Freedom. In FY 03 all six ANG A-10 units flew an unprecedented number of sorties in support of Operation Iraqi Freedom and Operation Enduring Freedom: 15,729 sorties for a total of 33,887 hours, with an average mission-capable rate of 67.4%.

During this fiscal year, the A-10's also underwent a fleet wide inspection of Wing Station 23. This inspection revealed many ANG jets had wing cracks requiring minor to extensive repairs. Air Force Logistics Command initiated the "Hog-Up" program to extend the wing lifespan for an additional 8000 hours. However, currently the program provides only a 1500-hour wing extension until full evaluation of the initial test wing is complete.

The Logistics Directorate also coordinated 72 depot inductions in FY 03. These inductions included 46 Wing Station 23 and Wing Station 90 Inspections, 15 Hog Up/SLEP1's, 8 Embedded GPS/ INS modifications, 9 Plastic Media Blast and Paints completed and the last ANG EGI install was inducted in Aug 03. Forty-six of fifty-eight ANG aircraft inducted in WS23 or SLEP1 required wing repair from a Category 1 to a complete wing replacement. Of those 58 jets, the ANG had a failure rate of 45% for

CAT II or worse failures that was highest of any MAJCOM.

Embedded Global Positioning and Inertial Navigation System were installed on the A-10 through FY 03 to upgrade positioning and improve weapons delivery capabilities. During the latter part of FY02 and into FY 03 the ANG temporarily modified aircraft for Litening II Targeting Pod that provided precision engagement capability during Operation Iraqi Freedom. Survivability of the A-10 fleet is being enhanced by the addition of the ALQ-213 Countermeasures Management System (CMS). This system dramatically increases survivability by automatically dispensing countermeasures in response to a vastly improved threat detection system. Also in FY03 ANG and ACC funded an accelerated installation of the Integrated Flight/Fire Control Computer (IFFCC). The accelerated installation will modify all ANG aircraft by 1st Qtr FY05, which is 18 months ahead of schedule.

The ANG has significantly expanded the combat capabilities on the F16 Block 25/30/32 aircraft by purchasing Precision Attack Targeting Pods (PATs - Litening II) and modernizing the avionics systems on the Block 25/30/32 fleet of F-16C/D aircraft. In FY 02, the Air Force awarded the contract for an even more sophisticated targeting pod system, the Sniper XR Pod, that will begin fielding in January

2004. This pod features both "laser spot" tracking and the ability to generate the coordinates of ground targets and feed them directly into "smart" munitions guided by the Global Positioning System.

Continuing in its rich history in defense of air sovereignty of the United States, the ANG pursued the Advanced Identification Friend or Foe (AIFF) system, APX-113, for installation on the Block 25/30/32 fleet of aircraft. Initial APX-113 kit purchases will begin in FY04. This system will allow interrogation and identification of both friendly and unknown airborne vehicles. Use of this system is beneficial for all mission applications of the F-16 C/D fleet.

The ANG in FY 03 continued to pursue its program to modify its combat coded F-16 Block 42 fleet to the F100-PW-229 engine. This engine will provide 20-30 percent improved thrust as well as improved reliability and significantly enhanced combat capability of these high demand all-weather precision targeting-equipped assets. There are currently 15 ANG Block 42 F-16 modified with the PW-229 engine. Re-engining these aircraft will require 63 new production engines.

Global Mobility

The Air National Guard airlift/tanker fleet includes 253 C-130 E/H/J/Special Purpose aircraft, 229 KC-135D/E/R, 18 C-141C, 13 C-5A, and 19 Operational Support Aircraft (OSA). This comprises 52 percent of the C-130, 43 percent of the KC-135, 21 percent of the C-141, 10 percent of the C-5, and 15 percent of the OSA Total Force fleets. The ANG Mobility Air

Force (MAF) fleet continued to shoulder a heavy load in supporting ongoing inter/intra theater airlift and air refueling operations in Operations Enduring Freedom and Iraqi Freedom, while ensuring the air sovereignty of the United States through Operation Noble Eagle and on-going counter-drug operations. The ANG MAF played an immediate role in the nation's response to the terrorist attacks of September 11, 2001, and continue to support retaliation operations at home and overseas. In addition to supporting an unprecedented airlift/air refueling workload throughout FY 03, the ANG MAF continued its unparalleled support to various special missions with its fleet of uniquely equipped C-130 aircraft. These missions included ANG annual support to the National Science Foundation's ongoing research in Antarctica using LC-130 "Ski-bird" aircraft, as well as the demanding Low Density, High Demand (LDHD) Combat Search and Rescue (CSAR) missions worldwide. Our EC-130Es took on quite a challenge in FY 03, continuing their LDHD psychological operations mission while undergoing a conversion to the newly acquired EC-130J aircraft.

The increased operational tempo of FY 03 and the ensuing Global War on Terrorism signify the ANG MAF fleet will continue to play a critical role in national security and the defense of U.S. national interests abroad. In order to meet these future challenges, the ANG MAF fleet is scheduled to undergo several aircraft modifications and aircraft acquisitions within the next 10 years. Some of these modifications will ensure structural airworthiness of the air vessels themselves, while others will

outfit our ANG MAF aircraft with avionics suites that meet future Federal Aviation Administration (FAA) requirements and provide our aircrews with enhanced capability and situational awareness.

The ANG C-130 fleet is scheduled for a tumultuous period of aircraft retirements, acquisitions, and upgrades well into the next decade. To replace the aging fleet of C-130Es (currently averaging 39 years of age), the ANG is scheduled to receive several C-130J aircraft. The acquisition of the C-130Js will help to alleviate most of the current "aging aircraft" anomalies plaguing the C-130E fleet, while providing increased intra-theater tactical airlift capability to the combatant commands. The ANG C-130H fleet is relatively young from an airframe standpoint (13 years average), but the avionics on even the newest C-130H aircraft are growing more obsolete each year. Additionally, there are three recognized variants of C-130H aircraft, each requiring specific logistics tails. To bring the avionics suite up to date on these aircraft and to shrink the logistics tail of the three variants, the C-130 Avionics Modernization Program (AMP) should begin in FY 2008 and continue until all ANG C-130H aircraft are complete.

In FY 2003, the ANG C-130H aircraft continued their "pre-AMP" modifications in an effort to create a standard configuration as a baseline for the AMP program. The ANG

vision in the C-130 fleet is to have two logistics tails for two C-130 variants: C-130J and C-130X. FY 03 paved the way towards this end for the ANG C-130 fleet.

The ANG KC-135 fleet completed a major avionics upgrade in FY 03 and stands poised to begin its second major modification in just 5 years. In September 2003, the ANG's last KC-135 was upgraded to the Block 30 configuration, completing the Pacer Compass, Radar, and Global Positioning System (CRAG) modification. Immediately following Pacer CRAG, the ANG started the next major avionics upgrade, the Block 40 Global Air Traffic Management (GATM) modification. ANG KC-135 aircraft began receiving the GATM Block 40 modification in FY 03, and will continue to receive this modification until 2014.

Structural issues are beginning to take their toll on the older KC-135E aircraft; these aircraft will require a significant overhaul on their TF 33-102 engine pylons to remain airworthy past FY 05. This enhancement began in FY 2001 with an overhaul of the engine pylons while the aircraft underwent Programmed Depot Maintenance (PDM). However, during the end of FY 02, the KC-135 SPD conducted an analysis of this program, and concluded these repairs would only add, at the very most, 5 years of structural life to the engine pylons. This analysis prompted a strut replacement

program for the KC-135E fleet, beginning in FY 05.

The ANG C-141C fleet is scheduled to retire in FY 04, and will not be undergoing any modifications, other than those meant to ensure airworthiness of the fleet. However, the ANG C-5A fleet is poised to undergo 2 major modifications designed to enhance systems reliability and upgrade the avionics suite. The C-5 Avionics Modernization Program (AMP), similar to the C-130 AMP, will begin in FY 07 for the C-5A fleet

Munitions

With the events of September 11th the Air National Guard's munitions mission changed to support changing times. The ability to get the right munitions to the right place to support specific missions clearly demonstrated the ANG's importance during a national emergency. Munitions were built, delivered, and loaded. Multiple munitions shipments of small arms were made in support of deploying security forces, combat communications, and civil engineering operations. Likewise, timely response to Air Staff re-distribution orders ensured requirements for Joint Direct Attack Munitions (JDAM) were in-place, and on time, to support theater commanders. Air Medium Range Air-to-Air missiles (AMRAAM) were acquired directly from Raytheon and from theater stockpiles, delivering an increased capability to ANG units.

In FY 01, NGB/LG developed and established an ANG Logistics Readiness Center (LRC). This “one stop” location integrates all ANG logistics activities which support contingency operations. This saves time and helps eliminate possible duplicate taskings.

This fiscal year the ANG took its first in-depth look at explosive storage capability in order to assess its impact on readiness. The goals of this initiative were to align munitions at locations where they are required, complete a master storage plan, identify storage capability (including needed construction), and establish regional storage plans.

Logistics Division personnel were requested, on a by-name basis, by the Air Staff to serve as consultants for establishing Munitions Accountable Supply Officer (MASO) courses for the Air Force. In addition, as an interim measure to correct the Air Force-wide deficiency in MASO training, the ANG conducted a special MASO training workshop focusing on key functions and responsibilities.

Operation Iraqi Freedom prompted an early release of aircraft core software in February 2003, enabling ANG Block 25/30/32 F-16's JDAM capability for use in combat sorties. This also required the movement of upgraded Wing Weapon Pylons and associated test equipment to deploying ANG units to secure a successful effort. As a result of these efforts, all deploying F-16 wings were capable of delivering next generation precision-guided weapons on target.

The Armament Branch established a Regional Munitions Storage Area at the 184th ARW, McConnell AFB, KS. This regional center boosts the availability of munitions and streamlines distribution throughout the Continental United States by drastically reducing processing times on incoming bulk shipments and providing on-demand delivery to each unit. In addition to healthier movement, traditional tracking systems also changed.

During FY 03, the Air National Guard, at the direction of the Air to Surface Munitions Directorate at Ogden Air Logistics Center, implemented the Web-Based Agile Munitions Support Tool (AMST). All assigned units now use this new system for munitions forecasting, requirements, allocations, transfers, out-of-cycle requests as well as munitions movement plans. Using AMST saves time and helps eliminate numerous errors in munitions accountability. In a related technological advance, the ANG munitions community initiated a conversion of the munitions accountability computer system to a portal compliant web based application (CAS 1.0) enabling worldwide access thereby enhancing visibility of bullets, bombs and air-to-air missiles worldwide.

Tapping the stockpile of advanced medium range air-to-air missiles (AMRAAM) and, AIM-9 Sidewinder missiles from storage locations throughout the Continental United States, munitions personnel redistributed air combat assets supporting short-notice, BARE BASE taskings for deploying units. This

agile and flexible response resulted in no tasking turned back.

Logistics Resources

FY 03 was a banner year for the ANG Fly Funding Office. During initial commodity distribution, the ANG received \$1,155,104,000 to fund the flying operations of approximately 1,300 aircraft assigned to 88 flying wings, to support programmed flying hours of 347,053. Due to ongoing Operation Enduring Freedom and Noble Eagle and the onset of Operation Iraqi Freedom, the ANG actually flew over 426,248 hours in FY03, 20 percent over the planned Presidential Budget flying hour program. In total, the ANG fly funding obligation as a whole was over \$1,240,149,800 for FY03. As a result of funding reimbursement from contingency hours flown, the ANG was able to fund many flying hour program related items. The major items funded included new troop seats for the C-130 and KC-135 fleets, aircrew gel seats for the C-130 fleet, maintenance stands for KC-135s, W-22 pylon test cables and Gerber stenciling machines.

Approximately one-sixth of the Air National Guard's aircraft require depot overhaul each year. In addition, most aircraft engines and major items of communications equipment require depot level maintenance at some point. In FY 03 the total expended for depot-purchased equipment maintenance (DPEM) exceeded \$764 million.

This included over \$19M over our engine requirement as a result of the Iraq war effort and an additional 11 E-8 JSTARS engines. Included also was funding for 140 percent of our Sustaining Engineering (SE) requirements, helping the total force meet its overall sustaining engineering shortfalls. Within our Contractor Logistics Support (CLS) funding expended for FY03 we reprogrammed and funded ~\$22M E-8 JSTARS CLS shortfall with the transfer of the program from ACC for the first Total Force blended wing.

During FY 03, Logistics Resource personnel encountered a myriad of funding problems caused by price increases of 30 percent or more beyond funded levels for aircraft parts. The resulting \$100 million shortfall severely jeopardized the ANG's ability to execute its flying program. Through careful reprogramming of logistics resources, and innovative reprioritization of aircraft maintenance requirements, the Resource Section was able to ensure nearly 100 percent Depot Equipment Maintenance (DPEM) executions with minor long-term negative impact. Additionally, through the Air Force cost analysis improvement group funding process, Logistics Resources prepared funding justifications resulting in an increase to the fly program budget of over \$400 million for the following fiscal year.

Supply

The Supply Division realized

numerous changes in FY 03. The division ushered in the Combat Wing Organizational structure where Supply, Logistic Plans and Transportation combined processes and moved under the Mission Support Group. This single move will ensure the wing can mobilize with minimum interruptions. Training received much attention from the staff in FY 03, with improvements in formal as well as base-level training. The Supply staff orchestrated with Air Education and Training Command four Air-Guard only E7-level classes, and thereby eliminated a significant backlog.

FY 03 also saw the decentralization of the Support Equipment Program. Once fully implemented, decentralization will give each MAJCOM control over equipment purchased in Budget Programs 12 and 84. Supply personnel also worked with OSD on resolving issues associated with equipment left in the USCENTCOM AOR. The Guard has identified to Air Combat Command and US Central Command what mission-essential equipment must be returned to the Guard.

Transportation Management

The ANG has the single largest vehicle fleet of all CONUS/OCONUS Air Force commands, with over 17,000 vehicles. The ANG, along with General Services Administration (GSA), leased approximately 873 sedans, station wagons and 7,8, and 15 passenger

vans at a cost of \$2.5M to comply with FY 99 Senate Appropriations Committee guidance.

The Transportation Division provided numerous vehicles to standup alert sites nationwide, new aircraft conversion, and for Homeland Defense missions. The ANG also provided vehicles and manpower for security of our military installations, snow removal, fire protection, and various engineering and Electronic Installation (E&I) deployments.

The ANG Traffic Management section provided extensive management resolution for 92 ANG wings in the worldwide movement of high priority aircraft and support parts. Additionally, the ANG managed over an \$11 million second destination transportation (SDT) program designed to pay for movement of assets entered in the Defense Transportation system. Finally, FY 03's unprecedented ops tempo, coupled with Active Air Force personnel shortfalls, necessitated the mobilization and deployment of large numbers of ANG Transportation mechanics and drivers.

PLANS, PROGRAMS, & MANPOWER DIRECTORATE

During Fiscal Year 2003, the Air National Guard Plans, Programs, and Manpower Directorate's divisions continued to improve their capabilities by further restructuring to better align anticipated requirements with existing resources. This restructure has greatly improved communication and coordination of programming and execution activities, allowing the Air

Directorate to follow a more coherent plan to support our federal, state, and community missions.

Analysis Division

In FY 03, the Director of Plans, Programs and Manpower (ANG/XP) was designated as the focal point for the collection, review and certification of all MAJCOM data for the 2005 Base Realignment and Closure (BRAC). In response to this tasking, as well as the need to develop a VANGUARD ANG Transformation Plan and staff the ANG input to the 2005 Quadrennial Defense Review (QDR), the XP Directorate was reorganized. A new division was created: the Analysis Division (ANG/XPY), which consolidates the analytical capabilities of the other XP divisions into one team, to provide full-directorate, ANG corporate analysis of key issues. The new division is responsible for overseeing the coordinated response of the Air National Guard to the 2005 BRAC. There are four branches in ANG/XPY: Strategic Analysis, ANG/XPYA, formerly ANG/XPPA; BRAC Support, ANG/XPYB, a new branch to XP; Program Integration, ANG/XPYI, formerly ANG/XPPI; and Manpower Resources, ANG/XPYX, formerly ANG/XPMX.

Strategic Plans Division

During FY 03 the Plans Division saw further changes in its organizational structure, becoming the "Strategic Plans Division." The Deliberate Planning Branch was realigned under XOX and our new Analysis Branch was realigned under the newly created XPY, Analysis Division. Our Branches now include: Long Range & Strategic

Planning, Strategic Integration, Transformation Planning and Future Missions Planning.

Long Range & Strategic Planning

The Long Range & Strategic Planning Branch marked FYs 02 and 03 as years of change and progress for both planning products and processes. The Air National Guard's Integrated Planning Process (IPP), which ties critical elements of planning and execution into a coherent process, matured dramatically. The IPP aligns key planning, programming, and feedback processes of federal and state organizations, and units, to ensure that programming and execution activities follow a coherent plan.

The Long Range & Strategic Planning Branch began development of a Strategic Relevance Planning Document, which will tie key ANG Focus Capabilities to Air Force Concepts of Operations (CONOPs) and AF Capabilities Based Planning (CBP). The document will list the capabilities which the ANG feels it must focus on in order to maintain and build stronger relevance to the Air Force and Joint Operations missions. This document will detail the most prevalent environmental factors affecting the ANG, the most challenging areas to address and the critical factors that may constrain desired effects.

Strategy and Integration

The Strategy and Integration

Branch was split off from the Long Range & Strategic Planning Branch in FY 03 in order to concentrate on the Quadrennial Defense Review (QDR) and Defense Planning Guidance (DPG) processes. The Strategy and Integration Branch is also the focal point for the new "Hot Cell" concept, initiated in FY 03, whereby quick-turn issues related to Base Realignment and Closure (BRAC) and DPG/QDR are given visibility in a forum attended by representatives of every ANG Directorate.

Transformation Planning

The Transformation Planning Branch was organized during FY 03 to spearhead the ANG's new VANGUARD Engagement Strategy and related outreach efforts. Their primary concern is the interpretation, communication and implementation of Administration and Service efforts in Transformation. Transformation Planning seeks fundamentally joint, network-centric, distributed forces capable of rapid decision superiority and massed effects across the battlespace. Realizing these capabilities will require transforming our people, processes, and military forces.

Future Missions Planning

The Future Missions Planning Branch, also new this fiscal year, is the focal point for all potential new ANG missions. During the past year the Future Missions and Concepts Branch has transitioned to a more simplified process for

staffing new initiatives. This strategic level process is designed to take a new concept from capability-based input through implementation. Some of the keys to the Future Missions Process are leveraging the corporate resources, pooling resources and speaking with one relevant voice. To facilitate the Future Missions Process a new Future Missions Website has been designed and will be used to track all new concepts. The Website will provide one-stop-shopping for the bureau and the field on the status of new concepts. More importantly, the website will provide transparency to the staffing process of new concepts.

Programs Division

The Programs Division is responsible for developing, integrating, and implementing operations policy and programs for Air National Guard combat and mobility forces. The division develops and coordinates wartime forces for the ANG and prepares and justifies the ANG program, and is accountable for the combat readiness of all ANG combat and mobility forces, bed down, unit conversions, and bases. The division is organized into Power Projection and Mobility Forces Branches.

For ANG/XPP, the FY02-03 period was one of internal and external process change and refinement. Internal to the NGB, ANG/XPP significantly altered the way in which future years resource allocation plans were developed, vetted and

presented to the Director, ANG prior to approval for submission into the Program Objective Memorandum (POM) process. Division Program Element Monitors (PEMs) continued their close interaction with their Air Staff and MAJCOM counterparts to ensure a close interface with the overall Air Force POM process.

The Program Integration Branch (ANG/XPPI) continued using increasingly sophisticated and responsive tools to provide detailed financial, manpower and force structure analysis to support strategic POM actions as well as short-notice information requests to support the USAF and the ANG at the working level.

Internally, the Air National Guard "Corporate Process" was embraced by the new senior leadership and reinvigorated to become THE programmatic resource allocation process within the Air Directorate. One reason for this was the establishment of the ANG Board to provide NGB/CF initial direction from the Air Director and review lower level recommendations and determinations during the POM build. The improved, rapid interface between the three XP divisions also improved and hastened necessary POM support products at all stages of the overall Air Force process.

Externally, ANG/XPP was faced with significant new challenges with the decentralization of Air Force programming beginning in late 2002 (for the FY05 APOM exercise). The general premise of this reorganization was to decentralize both the overarching, model-driven bills and funding previously allocated

at the HQ USAF level, and pass them to the various MAJCOMs for prioritization and payment.

The ANG was and is considered an Air Force MAJCOM for programming purposes, but the nature and funding of the ANG has become problematic under this new regime. As an example, an unexpected major cost increase occurred during the FY05 APOM exercise, due to traditional Air Force-mandated ANG use of aging and increasingly costly equipment versus the ANG's limited funding sources because of its status as an "Operations and Maintenance" (O&M) command with virtually no discretionary investment funds available. In the FY 05 exercise, almost no new initiatives to cover existing bills were addressed.

A major XPP objective is to influence the system to treat the Air National Guard and other Air Force O&M commands more equitably in the future. Another critical objective is to ensure that lead, gaining MAJCOMS assume those portions of the costs of new or revised ANG missions that the programming guidance directs.

In the role of force structure programmer for the Air National Guard, ANG/XPP was particularly busy with FY 04 and FY 05 programming exercises, to ensure gaining MAJCOM resourcing support for force structure changes affecting every mobility weapon system operated by the ANG. This included the downsizing of the C-130 fleet by retiring the oldest models, modernizing the KC-135 tanker fleet, retiring all C-141 Starlifters, and preparing for the

acceptance of the first ANG C-17s and increased numbers of the C-5.

Finally, ANG/XPP used the experiences of the past two years to help prepare programmatically for the far-reaching transformation of the roles, missions and equipment of the Air National Guard as we enter the FY 06 programming period with all of the attendant Quadrennial Defense Review (QDR) and BRAC implications.

Manpower & Organization Division

The Manpower and Organization Division manages all matters pertaining to manpower, organization, and management engineering. The customers for its services and products include a broad range of organizations, including field units, functions managers within the ANG, the Air Staff, and DoD. The division has been actively implementing new unit manpower requirements validated in the total re-engineering of the ANG force structure. This re-engineering effort reflected the changes in federal planning documents ranging from the National Military Strategy, Defense Planning Guidance, and Air Force Planning and Programming Guidance.

Military Requirements

The Military Requirements Branch is responsible for managing all military manpower for the ANG, and with providing senior leaders with accurate and current information to ensure that ANG program decisions

reflect effective, efficient and economical management of military manpower resources. Validating and streamlining processes that lead to accurate statements of manpower requirements are primary responsibilities of this branch. The total force structure has also generated the requirement for the Military Requirements Branch to initiate development of MANFOR manpower determinants for smaller, scaleable UTCs for antiquated aviation UTCs throughout all ANG flying area. In addition, new Air Force Space Command missions, support requirements generated by the National Science Agency (NSA) and the National Science Foundation (NSF), new blended active and guard units, has catapulted the Military Requirements Branch into managing military manpower resources in the joint Space & Intel arena, blended active and ANG arenas as well as agencies outside the DoD.

Full-Time Requirements

The Full-Time Requirements Branch provides support to ANG senior leadership with regard to the peacetime mission. Validation of manpower requirements (Air Technician, Title 5, and Active Guard/Reserve) is maintained by manpower standards applications, developing standards and guides, and by continuous review of the active Full-time Manpower Document for 88 Flying Wings and other associated units through use of the Manpower Data System (MDS). The Full-time

Requirements Branch encompasses all aircraft maintenance and operational flying/training squadrons, plus air control squadrons, ranges, base and combat communications, weather, and other operation units, along with all rated authorizations.

Management Engineering

The Management Engineering Branch administers the Air National Guard's Management Engineering Program (MEP). The MEP encompasses developing and monitoring manpower standards, managing the Air Force and Air National Guard Suggestion Programs, and managing other productivity programs.

Program Development Branch

The Program Development Branch develops and maintains the processes and procedures used to implement ANG manpower policies and responsibilities. It is responsible for coordinating cross branch activities and taskings and providing a unified division response. The Branch is also responsible for running the ANG Manpower Working Group, which consists of representative of each mission panel and functional area. The purpose of this Group is to resolve manpower requirements execution issues. During FY 02 and continuing in FY 03, the ANG addressed numerous issues pertaining to the implementation of the re-engineering of the ANG force structure.

COMMAND & CONTROL, COMMUNICATIONS & COMPUTERS DIRECTORATE

C4A - Air Traffic Systems

The Air National Guard contains 33 air traffic control facilities, 30 navigational aids, and operates air traffic control services at 23 airports (military and civilian) around the country. In 2003, the ANG was ranked as the third busiest MAJCOM (out of 10), controlling over 900,000 aircraft operations. Additionally, the control tower at Kalaeloa, Hawaii, home of the 297th Air Traffic Control Squadron (ATCS) was ranked as the busiest control tower in the Air Force, world-wide.

The ANG's 0 Air Traffic Control Squadrons provide 62.5% of the USAF's wartime air traffic control capability. In FY 03, the ANG deployed the largest number of Deployable Air Traffic Control and Landing Systems (DATCALS) in its history in support of Operations Iraqi Freedom, OPERATION IRAQI FREEDOM and OPERATION ENDURING FREEDOM. 40% of the ANG's mobile radars, control towers, and Tactical Air Navigation (TACAN) systems were deployed to seven (7) different countries. All 10 ATC Squadrons were activated and mobilized in support of the Global War on Terrorism (GWOT). The Air Traffic Systems community continues to make remarkable gains in the modernization of the ANG ATC program. Upgrades in recorder systems, communications switches, navigational aids, and newly constructed control towers around the country served as

examples of the progress being made to renovate out-dated and antiquated systems. This year, two new Control Tower Simulator Systems (CTSS) were installed at the 248th ATCS, Key Field, Mississippi and the 259th ATCS, Alexandria, Louisiana. Over the next two years, 12 more control towers will receive this state-of-the-art simulator that will reduce the overall training time required to fully qualify an air traffic controller. Despite a slippage in production, the Mobile Approach Control System (MACS), a digital radar system, will replace the 1950's-vintage, analog radar (AN/MPN-14) currently being used by the ANG. Delivery of this new weapons system will begin in FY 06, with fielding planned for completion by FY 08.

Quality of life issues were greatly enriched this year with the approval and implementation of Special Salary Rate (25%-30%) for our civilian (title 5 and title 32) air traffic controller force. This entitlement, along with the previously approved premium pay (5%) were key factors in slowing the exodus of highly-skilled personnel from departing for higher paying jobs with the Federal Aviation Administration (FAA).

C4B - Air Battle Management

The Air National Guard includes five Air Defense Sectors/Squadrons, 10 Air Control Squadrons, 8 Air Support Operations Squadrons, two Air Support Operations Centers, three Air Operations Center (AOC) augmentation units, and two Battle Management Support units

The Air National Guard's five air defense sectors and squadrons provide 100% of CONUS, Puerto Rico, and Hawaiian command and control, air surveillance, identification, and intercept control capability (homeland defense). The North-East Air Defense Sector (NEADS), NY; South-East Air Defense Sector (SEADS), FL; Western Air Defense Sector (WADS), WA; and 169th Air Control & Warning Squadron (ACWS), HI are unique to the Air National Guard. They have been fully involved in NOBLE EAGLE operations from the start and continue to have an ongoing tasking. The newest unit to join the ANG air defense capability is the 611th Air Control Squadron (ACS). The 611th began converting from the Active Air Force to the Air Guard 2001, and was redesignated the 176th ACS, AK ANG.

There are 10 ANG ACS's, providing 50% of the USAF's wartime battle space management capability. All of these units were tasked at 100% during Operation NOBLE EAGLE and at times dispersed through out the continental U.S.

The ANG has 8 Tactical Air Control Party (TACP) squadrons and two Air Support Operations Centers (ASOC), providing over 22% of the USAF's wartime close air support capability. One new and unique tasking for the ASOS' is as Special Operations Force's (SOF) Theater Air Control Party (TACP). This is a specially trained and qualified

1C451 or 1C471 who is Terminal Attack Control certified. About one third of the ANG's SOF TACP personnel were deployed between 270 - 300 days in combat operations over the past year. SSgt Jacob Frazier, an ANG SOF TACP member from Illinois, was killed in Afghanistan in March 2003 during an ambush while returning from a humanitarian mission.

To some extent, this specialty has become a victim of its success, as the number of missions personnel are asked to support continues to grow. They are versatile enough to be able to accomplish them, but original force structure was based on the support of unconventional warfare and strategic reconnaissance missions. This has now expanded to personnel recovery, foreign internal defense, civil affairs, and humanitarian missions as well. The gap has been temporarily plugged with the use of specially trained augmentees, but that has been done at the expense of conventional units.

The ANG provides the Air Force with three of five Air Operations Center augmentation units. The newest unit is the 112th Air Operations Squadron, PA ANG, recently converted from an ANG ACS. These units were involved as augmentation capability for Operations NOBLE EAGLE and ENDURING FREEDOM.

Additionally, we have two battle management support units - the

107th ACS, AZ ANG, and the 133d Test Squadron, IA ANG. These units provide Enlisted Weapons Directors training and Modular Control System (MCS) testing respectively. Both units also provided augmentation for Operation NOBLE EAGLE taskings.

C4C -Global Communications - EI

The ANG's Engineering and Installation (EI) units provide 96% of the Air Force's wartime EI support, and 95% of the Air Force's total EI capability. ANG EI units work steadily in all major theaters to fulfill 100% of Air Expeditionary Force tasks, 98% of all combatant commander requirements while additionally performing missions for national, state and community authorities.

ANG Engineering and Installation unit have forces across the spectrum of their UTCs mobilized for Operation Iraqi Freedom. Since January they have utilized over 21,147 mandays installing fixed base communications throughout the AOR. The highlight of their installation capability was demonstrated in the building of the Air Operations Center (AOC) at Al Udeid AB, Qatar. This installation had to be done quickly as air operations were moved from Prince Sultan AB, Saudi Arabia. The EI teams quickly got the AOC operational helping to contribute to overall mission success in the AOR.

Combat Communications

In 2003, the ANG Combat Communications community stood on the cusp of being fully transformed into a ready, reliable, and relevant part of the integrated Total Air Force. Six ANG squadrons took delivery of Theater Deployable Communications (TDC) packages, making a total of 13 available packages in ANG Combat Communications. TDC packages have long been the first string in the deployable communications world, opening new contingency bases for Operation Iraqi Freedom and providing the communications backbone upon which the very success of modern airpower relies. For Operation Iraqi Freedom, ANG Combat Communicators were called upon as the first-in communications capability to stand up new bases in support of the war. ANG Combat Communicators have been aggressively pursuing all avenues of training, both formal and informal, to get quickly qualified on TDC. The results of this forward thinking and forward leaning philosophy are that Air Combat Command, for the price of six partial TDC packages, gets six first-in, open the airbase capabilities. The accomplishments of this year set the tone for the upcoming fielding of TDC to the remainder of the ANG Combat Communications squadrons in 2004.

Communications Flights

Communications Flight personnel continued supporting contingency operations around the world activating C4 personnel in support of OIF, OEF, and ONE. In support of the "War on Terrorism" ANG/C4 increased emphasis in the area of "ANG Enterprise Network" security

and mission capability. Therefore, ANG/C4 has continued efforts to operationalize and professionalize the ANG Network Enterprise in the areas of training, increased network security and equipment upgrades. ANG/C4 created a new partnership with Air Force Communications Agency (AFCA), and the AF Combat Information Transport System (CITS) Program Management Office to develop new and improved network-centric capabilities within the ANG Enterprise Network. This project resulted in a technology refresh of all equipment at the six ANG Regional Operations and Security Centers to improve security boundary protection equipment and install new standard network management systems. Additionally, an entirely new suite of AF CITS equipment has been installed at the new Network Operation and Security Center (NOSC) at McConnell AFB, KS. Moving the ANG NOSC operation to McConnell will provide a fully staffed and equipped operational NOSC meeting AF CITS Compliance Standards by 1 OCT 04. Finally, efforts continued to meet the National Telecommunications and Information Administration (NTIA) mandate to convert wideband radio assets to the narrowband frequency standard. Communications personnel worked directly with Land Mobile Radio (LMR) steering groups, Air Staff, National Guard Bureau agencies, and field units to develop detailed action plans for training, funds acquisition, and management of the LMR radio migration. An additional \$8.0 million was distributed to ANG units to ensure replacement radios are completed to meet this federally mandated program objective.

C4I - Information Systems

The Information Systems Division continues to make critical information instantly available and to protect that information and the systems upon which it resides.

Information Assurance (IA)

The ANG/C4 Information Assurance office (ANG/C4IS) continues to work closely with DoD, Joint, Service, and Agency IA staffs to provide full spectrum IA support to the ANG.

In 2003, C4IS began working on the cryptographic modernization program as directed by Chairman of the Joint Chiefs of Staff and in support of "Joint Vision 2020." Completion of the first phase identified over 102 different platforms and large numbers of diverse cryptographic equipment. Cryptographic modernization will replace existing cryptographic products with modern programmable cryptographic components to keep up with rapidly advancing technologies.

In 2003, C4IS continued to implement Public Key Infrastructure (PKI) and Public Key Enabling (PKE) throughout the ANG. C4IS worked closely with the AF PKI program management office to provide and install appropriate PKI middleware and card readers in ANG units, acquire Common Access Card (CAC) capabilities, and train ANG and AF users on PKI processes and requirements. C4IS began planning activities for

AF PKI/"smart card" logon implementation and deployment of CAC personal identification number reset devices. Initial actions to secure private web servers with client authentication capabilities were completed and will enable the next phase for ANG personnel to authenticate to our web sites.

In response to the Defense Information Technology System Certification and Accreditation Process (DITSCAP), C4IS implemented an automated Certification and Accreditation (C&A) tool to support the C&A of hardware/software systems throughout the ANG enterprise. C4IS continued to work closely with the ANG Chief Information Officer (CIO) on the review, assessment, Certification of Worthiness (CON), and Certificate to Operate (CTO) of systems implemented on the ANG networks.

Information Management (IM)

The role of the IM functional manager at base-level continued to be more challenging and important than ever. The ANG IM career field manager, ANG/C4IM, maintained an effective and comprehensive program supporting the IM workforce, over 3200 strong, throughout the ANG. The ANG IM web page provided crucial information on career field management issues, updates, and tools. Base-level IM Functional Managers not only addressed the needs of IM workforce personnel assigned to the ANG

Communications Flights, but expanded the scope of IM training to include Information Managers throughout the Wings. As a result, the ANG developed a much more competent and experienced workforce within the IM Career Field.

ANG/C4IM initiated and completed the transfer of responsibility for Command Publications (ANG publications) from NGB's Joint Staff to the 201st MSS at Andrews AFB. As a result, C4IM effected the transition of ANG publications into the AF publications inventory and on the AF e-Publishing web site, in parallel with the other AF Major Commands and Agencies.

The Command Information Management Tool (IMT) Manager (ANG/C4IM) continued to implement the new software (PureEdge Designer and ICS Viewer) required to convert all ANG base-level forms to the new IMT standard. ANG/C4IM identified training requirements and opportunities to ensure base-level ANG IMT Managers receive resources required for conversion of local products. As a member of the AF-level Configuration Control Board, the Command IMT Manager worked diligently to ensure that all ANG units had input to the conversion of FormFlow products. ANG/C4IM continued to facilitate communications between NGB-SDP and the 201 MSS, which will result in NGB forms being converted to IMT products. Implementation is

projected for FY 04.

The ANG Command Records Management function worked with the AF Records Officer and the AF Communications Agency (AFCA) on the upgrade from the Records Information Management Systems (RIMS) version 2.1 to the web-based RIMS version 3.0. This entailed participation from many ANG units in the testing of the new webRIMS (2nd Quarter of FY03) to the transition and implementation (started in the 4th Quarter of FY03) that covers all ANG units. Additionally, the ANG Command Records Manager continued to represent the ANG in the AF's Enterprise Information Management (EIM) initiative. This initiative focuses on finding solutions for electronic workflow, document management, and electronic records management, and includes programs for Electronic Suspense Tracking and Routing System (E-STARS) and Electronic Records Management System (ERMS).

As the Defense Messaging System (DMS) continues to be implemented across the DoD, C4IM took action in FY 03 to 1) update all ANG DMS address lists to ensure ANG units were able to communicate effectively during critical missions, 2) develop written instructions and procedures to ensure all ANG units and organizations have appropriate training to keep DMS addresses up to date and ready for use, and 3) develop and provide written instructions on the installation and use of the software used to update DMS Address Lists.

The ANG Postal Training and Augmentation Program proved to be a ready, valuable and viable resource for both HQ PACAF and HQ USAFE in supporting their postal operations in the Pacific and European theaters. During FYb03, we provided 20 ANG personnel (AFSC 3A0X1) for augmentation and utilized nearly 1,200 MPA days. ANG Postal Augmentees performed an average of 60 days in both the Pacific and European theaters. Our personnel gained valuable training and experience and backfilled postal personnel shortfalls due to Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom. ANG Field Commanders have been very supportive of our program and gave 3A0X1 personnel every feasible opportunity to take advantage of training, augmentation and participation in field operations and exercises not available in CONUS. Because of our outstanding support HQ USAFE and HQ PACAF are investing over 3600 mandays and \$475K for ANG Information Managers to support postal operations in FY 04.

Web/LAN Applications

The Web/Local Area Network Applications staff continued to maintain oversight of the Air National Guard restricted and public web sites. The web development staff provided technical expertise, policy guidance, functional support, web publishing, and graphics to the 201 MSS, ANG/CIO, ANG/CF and the 12 functional directorates. Joint NGB offices, like History and the Inspector General's office, relied heavily on the webmaster staff to administer or maintain their web site.

Antiquated software applications, developed in second and third generation languages, are being migrated to web applications, to take advantage of state-of-the-art technology. New innovative web applications for Air Directorate and Joint Staff offices displayed the rapid response capability of the web staff. Instances where directorates and field units wanted advice on doing coding themselves, sample coding and guidance was provided, and placed on our web sites for all customers to review. Web page templates have been designed and distributed to several directorates and field units.

Twenty eight hours of web training was provided to field unit web developers and content providers at the C4 Symposium. Instructions included Section 508 of the Americans with Disabilities Act, web graphics, web policies, web publishing and lessons learned. The web staff also hosted web-training courses for all page maintainers and content providers on HTML, FrontPage, Server-Side-Includes, DOD/AF/ANG policy, and Section 508. Individual web training, one-on-one, was provided as the need arose.

C4R - Airspace and Ranges

Thorough and realistic training is required to ensure the highest state of combat readiness is achieved by the ANG, and this can only be done through the effective development and management of special use air-

space and ranges. It is the mission of ANG/C4R, Airspace and Range Division, to ensure that these training assets remain available in the face of increasing pressure from competing interests. C4R is responsible for 14 air-to-ground bombing ranges, four Combat Readiness Training Centers (CRTC) with associated Air Combat Maneuvering Instrumentation Systems, one Range Control Squadron (operating threat emitters) as well as the ANG Special Use Airspace infrastructure. During FY 03, 71 CRTC and Range personnel deployed in support of various contingencies including AEF and Operations Noble Eagle, Enduring Freedom, and Iraqi Freedom.

Airspace

During FY 03, the Chippewa Military Operations Area (MOA) in the Central/Great Lakes region was enlarged vertically and laterally and renamed the Hersey MOA. This was the culmination of several years of effort and it will result in a significant improvement in training for units using this MOA. Thirteen additional airspace proposals are being worked with the FAA with several other concepts under development. The National and Regional Airspace/Range Councils, co-chaired by both the ANG and Air Force, continued to identify and work airspace/range issues affecting combat capability. Among the major initiatives that continued to be spearheaded by these councils, was "lights-out" night training to support Night-Vision Device opera-

tions. An exemption to conduct this training in the high altitude airspace structure was obtained last year. The exemption for lights-out training at lower altitudes in Military Operation Areas (MOAs) has been approved by the FAA and is being coordinated through military channels.

Increased pressure from commercial aviation has added stress to the national airspace system, resulting in denial of training airspace to ANG units. Through improved coordination and a renewed spirit of cooperation between the USAF/ANG and FAA, there has been a significant reduction in the numbers of airspace denials in FY 03. Improved dialogue at both regional and national level has contributed to this success.

Ranges

Transformation efforts to improve realistic training at ANG ranges continue to be instrumental in preparing units for combat operations. Additional Joint Modular Ground Targets (JMGT) and Urban Area Targets have been constructed to provide training that reflects today's combat realities. Ranges are being equipped with data-links and modernized scoring equipment necessary to support precision-guided weapons training. Critical training is provided to ground Forward Air Controllers as well as aircrews. Range residual removal and associated environmental issues remain a major challenge. Residue removal

was completed at one ANG Range this Fiscal Year and another Range had a partial residue removal. Currently six ANG Ranges are free of legacy munitions and target residue. Targets are being replaced with JMGTs, enhancing realism with a smaller environmental footprint. To date, JMGTs are being used at eight ANG Ranges.

Combat Readiness Training Centers (CRTC)

Utilization at the four CRTC has again remained high, despite the impact on unit deployments for War on Terrorism operations. Continued improvements in billeting and training facilities enrich the Training Centers while maintaining their cost effectiveness. The Air Mobility Command (AMC) has selected the CRTC as the exclusive sites for Expeditionary Operational Readiness Inspections for ANG, Active Duty, and Reserve AMC units. The CRTC supported major joint force exercises, such as Volk War Week, JASCIET and Global Patriot.

An integral part of the CRTC is the co-located Air Combat Maneuvering Instrumentation (ACMI) facilities. Originally intended as an air-to-air training aid, the ANG sites have also integrated air-to-ground training by adding threat simulators to the Gulfport and Volk Field CRTC sites. A new dimension of training was acquired through the "rangeless" ACMI systems at the Alpena and Gulfport CRTC. The "rangeless" system does not require the ground towers necessary for traditional ACMI systems. This allows the system to be deployed anywhere when not required to

support CRTC exercises. These systems have been used to support training operations at the 173rd FW (OR ANG), 132FW (IA ANG), 131st FW (MO ANG), 138th FW (OK ANG), and 199th FS (HI ANG) and were deployed to Cold Lake, Canada to support the Nellis Aggressors. Current upgrades to the block 25/30/32 F-16s give these aircraft an onboard ACMI-style de-brief capability, requiring neither pods nor ground towers. This capability uses the ANG-sponsored Personal Computer Debrief System (PCDS) as the debrief platform. Initiatives to acquire "rangeless" systems, to be hosted at the CRTC, are being pursued to maximize dissemination of this outstanding training aid throughout the ANG.

CIVIL ENGINEERING

The Air National Guard engineers continued to be an integral part of the total Air Force capability. During Fiscal Year 2003 the Air National Guard supported 74 steady state lines using over 1900 mandays, supplemented by over 200 personnel providing support on a volunteer basis. Locations supported by these teams and individuals included sites in Puerto Rico, Kuwait, United Arab Emirates, and Saudi Arabia. With several civil engineering specialties on the "stressed career field" list, this contribution of Air National Guard personnel had a significant beneficial impact on active duty operations tempo.

Operations Noble Eagle/Enduring Freedom/Iraqi Freedom

The Air National Guard provided volunteers to cover numerous contingency requirements for the War on Terrorism. Over 2000 personnel were mobilized to overseas locations supporting wartime requirements in calendar year 2003. Air National Guard civil engineers were some of the first Air Force personnel into Iraq under Operation Iraqi Freedom, as the lead engineering element. Two of six ANG RED HORSE teams deployed to the operational theatre and completed \$20M in projects at 7 locations in 4 countries throughout the AOR. Many additional personnel including power production specialists, fire fighters and explosive ordnance disposal technicians served at stateside locations supporting 1st Air Force alert missions for continental air defense.

Deployments for Training

Air National Guard engineering personnel completed a tremendous amount of training through deployments in addition to the heavy load of mobilizations supporting real world contingencies. Prime BEEF and RED HORSE teams sent people on 88 deployments for training during 2003 in support of United States Air Force Major Commands, Air and Army National Guard locations and the Coast Guard. These deployments took them to points across the globe including exchange deployments in Canada, United Kingdom, Norway and Israel.

Typically, each deployment involved 40-50 people on two weeks of annual training to complete construction and renovation projects that test war time force beddown and base sustainment skills.

Equipping the Forces

FY 03 was another year of great fallout funding. An additional \$14M came into the readiness program to fund unit equipment. This, combined with the \$16M garnered in 2002, bought out the entire Air National Guard backlog of unit funded deployment equipment. The re-establishment of the disaster preparedness account yielded approximately \$1.2 million for disbursement in 2003. These funds were split evenly between the readiness and life support functional areas. These funds helped fill out the unit-funded portion of 25 unit-funded equipment packages. There are still significant shortfalls in the depot-funded equipment and this will become the new focus area for the readiness program.

Training the Forces

Tremendous progress was made in FY 03 on the counter-chemical warfare concept of operations (C-CW CONOPS) training for all Air National Guard personnel. Civil engineer trainers prepared all unit personnel and nearly all flying units have demonstrated their new capability through completion of an operational readiness exercise. This training kept us in step with the active

Air Force and ready for current operations in the Global War on Terrorism.

The first steps were made in converting the ANG engineering surveying and mapping capability to the new AF standard GEOBASE platform. This new system takes advantage of state-of-the art global positioning satellite technology to produce highly accurate maps and imagery that can enhance the command and control capabilities of a unit. The first installment of equipment, software and training was purchased in FY 03, to be followed by issue.

Military Construction

In FY 03 constrained Air Force budgets continued to hamper the ANG's ability to fully fund its Military Construction (MILCON) requirements. Maintaining a viable MILCON investment level directly contributes to readiness, training, quality of life, recruiting, and retention in the ANG through maintenance of quality workspaces. Congressional interest and support remained high as evidenced by the \$141.8 million of project adds in FY 2003. This support was vital to the support of current mission requirements for ANG facilities and infrastructure. Air National Guard Military Construction appropriations for the past three years were as follows,

and provide an overview of appropriations trends:

FY 2003	\$204.3 million
FY 2002	\$248.5 million
FY 2001	\$201.6 million

The FY 03 MILCON program included \$180.6 million for major construction, \$5.9 million for unspecified minor construction, and \$17.8 million for planning and design. Within the major construction funding \$59.7 million supported new mission beddowns/conversions and force structure changes, \$112.6 million corrected current mission facility deficiencies, and \$8.3 million was for Anti-Terrorism and Force Protection.

The ANG continued to maintain a high project execution rate. By the close of FY 03, 96.4 percent of projects in the FY 2003 program for construction were awarded. The one project not executed by the end of the fiscal year was the C-5 Site Improvements and Utilities project at Martinsburg, WV due to delays in acquiring the real estate pending completion of the Environmental Impact Statement.

Maintenance and repair work, as well as minor construction projects costing up to \$750,000, are accomplished under the sustainment, restoration and modernization (SRM) program. Constrained SRM funding in FY 03 prevented the ANG from funding major repair requirements, particularly pavement and roof repairs. The focus for coming years in this area

will be on airfield pavements and roofs that are reaching the end of their useful life and will require a significant capital investment to upgrade and repair. Additionally, funds will be required to support the permanent beddown of the Air Sovereignty Alert aircraft and Anti-Terrorism/Force Protection requirements in response to the events of 11 September 2001.

In FY 03, the ANG obligated \$239.8 million for sustainment, restoration and modernization (SRM), an increase of \$55.5 million over FY 02. Of this total, \$4.2 million supported mission conversions, \$38.0 million for Anti-Terrorism/Force Protection, and \$1.4 million for several smaller programs to include energy, seismic, master plan, and demolition requirements. The remaining \$196.2 million funded projects that maintained and repaired facilities, utility systems, and pavements.

CHIEF INFORMATION OFFICER

In Fiscal Year 2003, the Air National Guard CIO Directorate continued to provide planning, policy, architecture design, information technology (IT) strategic planning, performance analysis, and IT oversight for the Air National Guard.

As a part of the \$23 million dollar Microsoft software license agreement, the ANG negotiated a "dual use" agreement which will allow all ANG members who have any Microsoft productivity software on

their work computer to load a copy of the software on their personal computer at home free of charge. This significant no-cost enhancement to the original agreement provided 50,000 ANG members with the ability to telecommute without adding any cost to the member or the organization for additional software. Additionally, another portion of the revised agreement allowed for "employee discounts" at the on-line Microsoft store for all 106,000 ANG members. This allowed our members to purchase any Microsoft product at a significant discount for personal use on their home computers.

Having completed the nationwide ANG IT infrastructure upgrade in 2002, the ANG began the next phase of the nationwide IT improvement effort by starting the phase one deployment of a new Microsoft technology called "Active Directory". This new technology will significantly enhance network security and allow our members easier access to the network and the internet. Without this significant upgrade the ANG network would no longer function as a part of the total Air Force network by sometime in late 2004. Cost for phase one was \$4.2 million in FY 03, and phase two will cost approximately \$3 million in FY 04.

An Air Force CIO-directed program to reduce the total number of network servers was successfully completed by the ANG field units in

FY 03. This program consolidated computers and servers at ANG locations, reducing both equipment and support costs. Reducing servers, consolidating equipment and services regionally rather than duplicating capabilities on each base, and monitoring new hardware and software purchases will provide better control of IT costs for the ANG.

DIVERSITY, PERSONNEL & TRAINING

For Fiscal Year 2003, the Air National Guard's (ANG) Programmed End Strength was 106,600. However, the ANG had 112,075 assigned members at the end of FY02, thus starting FY03 5,475 over programmed strength. To achieve FY 03 programmed strength of 106,600 the ANG established a recruiting goal of 6,909, some 5,000 less than previous years' goals. And the first time in over twenty years that the recruiting goal had been under the 10,000 new accessions mark. Even with such a low recruiting goal, and a considerably lower retention rate of 87.9%, the ANG still ended FY 03 with 108,286 members, 1,686 over programmed strength. The Air National Guard can attribute this success to three distinct factors: (1) a still weakened economy which drove more enlistment eligible individuals to consider military service and, for those currently serving, encouraged them to extend their

enlistments, (2) Guardsmen still mobilized (1,000 plus still mobilized at mid-year), thus preventing the separation of these members, and (3) outstanding success on the part of the ANG's Recruiting Team in exceeding their Recruiting Goal of 6,909 by almost 40%.

The ANG's Retention Rate for FY 03 was set at the lowest mark in its history, 88%. This number was established due to an expected spike in separations, with the lifting of Stop Loss and eventual demobilization of ANG members serving on active duty as the major contributing factors. Additionally, the ANG considered the large number of retirement eligibles when formulating the 88% retention rate for FY 03. Personnel shortages remain in some critical AFSCs, primarily aircraft maintenance and electronic career fields. In order to combat ANG personnel shortages, recruiting and retention emphasis was placed on these and other critical career fields by offering enlistment and reenlistment bonuses, Student Loan Repayment Program, and the Montgomery GI Bill Kicker Program. As a result, in many of our critical maintenance and electronic AFSCs, the ANG experienced real strength growth from 2 - 6% over the last two fiscal years.

Readiness

The Personnel Readiness Branch was personnel's leader in the Air National Guard's contribution to the Global War on Terror (GWOT) during FY 03. Responsible for the voluntary activation of 6,598 Air National Guard members and the mobilization of 17,370 Air National Guard members, the personnel Readiness Branch supported Operation Noble Eagle, Operation Enduring Freedom, and Operation Iraqi Freedom as well as ongoing Aerospace Expeditionary Force (AEF) operations. Following their activation, the Personnel Readiness Branch provided the personnel guidance and oversight needed to deploy over 14,000 of these ANG members.

During the build-up to Operation Iraqi Freedom, the Personnel Readiness Branch worked closely with Air Staff and other ANG offices and directorates to develop and provide guidance for units who deployed in a voluntary status, but were mobilized in place overseas. Not only was policy provided for those members already deployed, but the Personnel Readiness Branch worked closely with the units in order to ensure clear-cut guidance and procedures were followed for the nearly 6,000 ANG members mobilized in the short weeks prior to the beginning of hostilities in Iraq. This included partnering with the ANG Financial Management and Medical functions to develop a plan for mobilizing six members at every home unit in order to assist with member outprocessing and support sustainment actions. This plan was approved by the Air Force and implemented with great success.

During FY 03, the Personnel Readiness Branch also worked closely with the Systems and Innovations Branch to improve the reporting of both mobilized members and Title 10 volunteers. Through advances such as adding the applicable Executive Order and supported operation to the Military Personnel Data System (MilPDS), the ANG was able to track members with increased definition. Since all data required for mobilization reporting was now in MilPDS, the Personnel Readiness Branch began pulling the daily Mobilization Report (MOBREP) using a Discoverer query. After reconciling all data in the previous web-based manual entry MOBREP with the Discoverer pull, the ANG was able to convert to fully automated mobilization reporting, thus insuring even greater data accuracy.

While FY 03 saw the mobilization of many members for Operation Iraqi Freedom, over 20,000 ANG members were demobilized during this period. The Personnel Readiness Branch developed and provided guidance on demobilization procedures as well as closely monitoring each individual member's demobilization to ensure all actions were accomplished within statutory limitations. In addition, the Personnel Readiness Branch authored and implemented guidance for both medical and personal hardship retentions. During FY 03, 520 requests for medical mobilization continuations/extension, and 550 requests for personal mobilization continuation/extensions were processed thus ensuring all ANG members received fair and equitable treatment.

Personnel Management

The Air National Guard's personnel management programs for both enlisted men and women were an outstanding success during FY 03. The Air Guard promoted over 65 members to the grade of Chief Master Sergeant (E-9) and 80 to the grade of Senior Master Sergeant (E-8) through the Temporary Floating Chiefs (T-Float) and Exceptional Performance Promotion (EPP) programs. In October 2003, the Temporary Floating Chiefs (T-Float) program was extended for another 14 months. The goal of the Temporary Floating Chiefs (T-Float) program is to provide promotion opportunity strictly for Air National Guard members who otherwise would not be eligible for promotion to Chief Master Sergeant based on the unavailability of a unit vacancy based on their AFSC. During FY 03, the ANG processed over 1,600 waivers covering numerous areas that included: enlistments, reenlistments, overgrade/excess assignments, and military classification actions.

With the approval of the Secretary of the Air Force, the Air National Guard was able to extend over 115 officer Mandatory Separation Dates (MSDs) through the effective utilization of the Selective Continuation Boards, governed by Title 10 USC 14507 and 14703. This authority has provided the ANG with an effective force management tool to retain highly qualified ANG officers in numerous critical Air Force Specialty Codes.

As Operation Iraqi Freedom was launched and stop-loss implemented, the ANG placed in stop-loss over 43 officer and 56 enlisted AFSC's. As a result of the implementation of stop-loss on 1 May 2003, 40 waivers to stop-loss were processed allowing the release of these members.

The Air Force Uniform Board convened 18-20 June 2003 to evaluate proposals for new or changed uniform clothing items and changes to uniform clothing wear policy. 2003 was the first year the Air National Guard held a role as a voting member of the board. The board reviewed 149 recommendations for changes to distinctive uniforms, service uniforms, functional and organizational uniforms, uniform accessories, grooming standards, badges/patches, ribbons and administrative changes to AFI 36-2903 Dress and Personal Appearance of Air Force Personnel. A prototype of the proposed blue camouflage utility uniform was modeled for the board. ANG has one lead wear test base, Robins AFB GA, and six subordinate test sites.

In September 2003 the Air Force completed its conversion of all its Casualty Assistance Representatives (CAR) drastically reducing the number of CAR workshops throughout the year. Affected by the reduction in training ANG/DP set up the new Total Force Casualty Workshops, training over 150 ANG CARs the dynamics of casualty assistance. Also, in the continuation

of modernization the ANG joined forces with the Regular Air Force in the replacement of the old DD Form 93 (Record of Emergency Data) with the implementation of the virtual Record of Emergency Data (vRED). This project required each ANG member to log in to vMPF and provide emergency data information online enabling the CAR to retrieve pertinent information quickly. This new process will also remind the member each time they log into vMPF to insure their personal emergency contact information is up to date.

Effective 10 March 2003, ANG personnel and their families were made eligible for TRICARE Prime health care benefits when the military sponsor was on active duty orders for more than 30 Days. There was no annual deductible for TRICARE Prime. TRICARE Extra Annual Deductible Cost for E-5 & above was \$150/individual, \$300/family, E-4 & below \$50/individual, \$100/family. TRICARE Standard Annual Deductible Cost for E-5 & above \$150/individual, \$300/family, E-4 & below \$50/individual, \$100/family. With this additional benefit military members no longer had to worry about their families' health care when on extended active duty.

In operation for a little over a year, the Field Operations Support Branch has made some significant strides in continuing to refine its role and mission in providing superior customer service support to ANG

personnel specialists in the field. To ensure ANG military personnel flights (MPFs) and commanders' support staffs are properly prepared for upcoming major command (MAJCOM) operational readiness and unit compliance inspections, the branch provided seven staff assistance visits (SAVs) for units this fiscal year, with all of those units performing extremely well during their inspections. Currently, five more SAVs are scheduled for early 2004.

In coordination with NGB-HR and a team of functional experts from the field, Field Operations Support directed and managed the entire re-write of all of the full-time personnel position descriptions (PDs) and ensured they were transferred to the new factor evaluation system appropriately. This complex task had not been accomplished in over 15 years.

As the Career Functional Managers (CFMs) providing oversight for the development and career field knowledge base of all personnelists, both Officer and Enlisted, over 50 classification and training waivers were processed this fiscal year. The waiver process affords the member and the unit an opportunity to save time and resources for those qualified individuals.

Concerned with the impact of different and competing pressures on the ability of the Mission Support Flight (MSF) to maintain a strong, combat ready force and due to programmed reductions of both full-time and drill status manpower authorizations in the FY '02 Future Forces Reengineering Guidance Document

dated 9 March 2001, ANG/DP initiated a broad-based MSF Reengineering (MSFR) effort. It was immediately recognized throughout the ANG community that the impact of a significantly increased workload from a combination of approximately 18 new programs, coupled with an approximate 37% reduction of drill status and an approximate 12% reduction in full-time manpower due to programmed losses, would severely impact the quality and quantity of services provided by the MSF. The MSFR is scheduled to be complete by March 2004.

In September 2003, the ANG personnel community sponsored the Student Flight Working Group (SFWG) to develop solutions to uniformly track non-deployable assets across the ANG. One of the major impacts of not tracking non-deployable assets the same way across the ANG personnel community is the loss of Future Years Defense Program (FYDP) funding. In FY 02, the ANG lost a substantial amount of funding in the Military Personnel (MILPERS) Appropriation account because of this. To ensure The ANG never experiences that kind of loss again due to poor tracking, the SFWG developed a strategic plan. With the understanding that any system changes in MILPDS is virtually impossible at this point and with the Defense Integrated Military Human Resources System (DIMHRS) still being a few years away for the Air Force, the SFWG developed checklist process steps and a system workaround that is tentatively scheduled to be implemented/executed by the close of the calendar year.

In a concerted effort to combat the low personnel experience level and the multitude of MILPDS "driven" pay problems that are plaguing our members across the Total Force, the Personnel Pay Council provided funding via the Air Force to coordinate and develop a Total Force mobile MILPDS Training Team to visit bases and provide MILPDS training for our personnelists. Field Operations Support has been instrumental in ensuring the ANG has had ample representation. To date, the ANG teams have provided training for over 20 ANG (MPFs) bases across the 54 states and territories. Future training for as many of the remaining 70 units (MPFs) as possible is currently underway.

As a member of the HQ USAF working group for the merger of the Manpower, Personnel and Education & Training utilization/career fields, the branch developed in conjunction with ANG/XPM, the ANG's annex for the Program Action Directive (PAD). The organizational changes and utilization/career field/specialty/AFSC realignments in the PAD will help to achieve the goals of sustainability, appropriate training, development and advancement opportunities for all its members, military and civilian.

The Secretary of the Air Force's vision for Business Operations Transformation supports the Secretary of Defense's directive "to transform not only the way we deter and defend, but the way we

conduct our daily business." A critical element of this vision is to establish an integrated customer service delivery system to provide one-stop shopping for all Air Force customers—commanders, active duty, reserve, guard, civilian employees, family members and retirees. As DPs Customer Service Transformation (CST) Liaison, the branch has ensured that the ANG's personnel community has functional experts from the field and the headquarters level to participate in the HR (Human Resources) Lab in each of the 21 Business Areas (BAs). These individuals were responsible for verifying our current processes and recommending new ways of doing business. The ANG has had and continues to have a very strong presence in these processes.

Systems and Innovations

By the beginning of FY 03, Military Personnel Data System (MilPDS) users were much more familiar with their new system. Problems, which were minimal, were mainly from a lack of knowledge and training, and experienced mostly by newcomers to the Personnel career field. Since there remains a lack of documentation for the system, the Systems and Innovation Office became the proponents for a training program that took the top ANG problem areas and presented, through distance learning broadcasts, monthly training sessions that blended together the systems, policy, and program execution aspects in one venue. After the broadcasts, the resulting

documentation was posted to the DP website as virtual Standard Operating Procedures. Extensive work/rework began in earnest on the official documentation, Air Force Computer Systems Manual 36-699, Volume 1, and publication is expected by January 2004.

The Military Personnel Data System contingency update application continued to be heavily used again this fiscal year in support of Operations Noble Eagle and Enduring Freedom. Data captured related to the many new members who went on volunteer tours or partial mobilization tours, or previously involved members who changed from partial mobilization status to volunteer status or vice versa, or members who demobilized or ended their volunteer tours. As long as the field followed instructions correctly, the processing went smoothly. A long-standing goal of accomplishing the Mobility Report using the point of origin data from the Military Personnel Data System in place of being a second duplicate update required to another database was finally realized.

In July 2003, the ANG deployed the Case Management System (CMS) to facilitate working and tracking pay problems caused by system problems or user errors. CMS has aided in resolution of issues much faster than before, bringing more customer satisfaction to members. A unique aspect of this system is that members have access to it through their

Virtual Military Personnel Flight accounts and can track the progress of their case every step of the way.

The Defense Integrated Military Human Resources System (DIMHRS) program, a DoD-wide initiative to develop a human resources and pay system to support all military services and components, continued to make progress this fiscal year. The migration strategy continues to be developing pay and personnel functionality simultaneously with deployment to the Army first. The timeline was readjusted and identified November 2007 as the date for deployment to the Air Force. Business process capturing continued and went through two rounds of review. Efforts on data modeling and workflow were started. Roles, responsibility and permissions were developed based on the Air Force customer service transformation ideology. On September 29, 2003, an important and hugely integral milestone for the program was reached with the announcement that Northrop Grumman was awarded the Developer and Implementer contract. The Air National Guard continued to be an active participant in the concept and development of this system.

Personnel Resources and Analysis

This branch serves as the Air National Guard's key representative for all categories of training workdays and personnel end strength programs and issues. The branch is also responsible for the budget formulation, justification and execution of over 108,000 military members, and over \$1 million training workdays at an annual cost of over \$2 billion. The end strength management function focuses on monitoring and assessing the impact of proposed or pending OSD policy and

Congressional legislation on ANG personnel. It ensures that all personnel end (and average) strength targets are adhered to and executed in concert with the Future Years Defense Plan and the President's Budget.

Meeting the ANG mission of equitably distributing resources in these fiscally constrained times continued to be a challenge during FY03, and adjusting to last year's cut in the training program required innovative thinking at NGB and in the field. A new simulated force projection model is now complete. And will offer better projections to the end strength manager for the vital budget exhibits, and to Recruiting and Retention to assist with achieving their goals. Additional training in statistical analysis and programming language continues to provide the necessary tool to enhance customer support.

Human Resource Enhancement

In FY 03, the Office of Human Resource Enhancement continued to support the Human Resource Quality Board's implementation of the Air National Guard's national diversity strategy. The purpose of the diversity strategy is to increase mission readiness in the Air National Guard by focusing on workforce diversity and assuring fair and equitable participation for all. The goal is to recruit, retain and promote men and women from every heritage, racial, and ethnic group. In view of demographics changes in a heterogeneous American society, it was deemed imperative that diversity be embraced as a mission-readiness, bottom-line business issue.

The ANG has continued to become more diverse. There has been consistent growth in the recruitment and retention of women. The ANG diversity strategy is built on a foundation of leadership commitment to create an environment that fosters diversity. The focus of planning is on establishing organizational structures, education and training, and establishing measures of success. Leadership's continuous emphasis on EO and diversity ideals and issues is necessary to maintain momentum and ensure training and program implementation. In addition, declines in prior service accessions require increased emphasis on training and mentoring programs. The Defense Advisory Committee on Women in the Services (DACOWITS) recommended the ANG Diversity Initiative as the "benchmark for all the Services and Reserve Components."

The ANG Formal Mentoring Initiative is ready for a nation-wide rollout that should be a key component in the continuous development of ANG members. This web-based program is completely protégé driven and will provide the capability for participant matches across organizations and states. With a built in metric framework inserted in the program database the mentoring web-based software will provide real time information and metrics for commanders and process coordinators.

Formal Training

ANG Formal Training closed out FY 03 with Basic Military Training and Technical Training execution rates of greater than 80%. While this is somewhat lower than the two previous years, we did exceed the Air Education and Training Command (AETC) goal of 80%. We will strive to achieve a self-imposed 90% execution rate or better in FY 04 and beyond.

The ANG has partnered with AETC in FY 04 to align ANG training opportunities in a pipeline configuration (seven to fourteen days from BMT graduation to commencement of Three Level Technical Training). This effort should reduce breaks in training and result in getting our trained ANG resources back to their units in a timelier manner.

The GUARDIAN web based Trained Personnel Requirements (TPR) Forecast System was instrumental in the successful identification of critical training requirements. This was the first TPR conference addressing Officer Initial Skill requirements. For the first time in Air Force history, it formalized the projection for non-rated officer requirements to be published in an Office Initial Skills Program Guidance letter.

Tentatively, 25 career fields are still constrained (ie, training capability not sufficient to achieve the TPR) for FY 05-07. Enlisted flying training is constrained due to lack of programmed flying training hours,

and electronic computer and switching systems and medical career field constraints will significantly impact the ANG. The Formal Training Branch continues to work with AETC, ANG functional managers, and the schools themselves to acquire additional allocations throughout the execution year to offset the anticipated shortfall in these areas.

In 2003 the Formal Training Branch fielded the GUARDIAN "Formal Training Report Card," which tracks ANG units' effective use of the training and manning. This Report Card provides timely training execution and manpower information through a secure web based environment, which each state can access at unit and state HQ levels. The program has proved to be a very useful management tool as well as pinpointing erroneous data and improving data quality by leaps and bounds. Through the use of technology and innovation, GUARDIAN system development will expand to include all Force Development and Personnel Management during FY 04.

Rated Management

The Rated Management Branch has continued the retention programs first implemented in FY 00. During the past year the Air National Guard continued to see a strong take rate in aviator continuation pay (ACP). ACP has accomplished its goal by retaining qualified instructor pilots to train and sustain our combat force – a critical force

enabler in today's crisis environment. Our greatest challenge is pursuing legislation to eliminate certain restrictions on aviation career incentive pay (ACIP) and career enlisted flight incentive pay (CEFIP). This initiative, which affects over 13,000 officers and enlisted crewmembers in the Air National Guard and Air Force Reserve, is aimed at providing an incentive to "traditional" aviators who are participating at historically high levels. The ANG has also implemented recruiting procedures to expediently identify eligible prior-service military pilots who may be interested in a career with the Air National Guard. All of these programs are designed to significantly increase ANG retention and recruiting rates.

Education and Advanced Distributed Learning

The Air National Guard continued to use advanced Distributed Learning methodologies as a primary training vehicle for members. The ANG uplinks training from studios in Knoxville, TN, Panama City, FL and Andrews AFB, MD. As a forerunner in this dynamic medium, the satellite-based ANG Warrior Network disseminates training and information to ANG members at 203 sites throughout the nation. In addition to training delivery and production, these studios also serve as full communicative links to the States and Territories in times of national and local contingency operations. The ANG also continued to enjoy good working relations with the Federal judiciary training network, uplinking training to all the federal courts.

The ANG continued to work with DoD and all the federal training communities in developing and delivering expedient learning pieces. The net result of these actions are increased unit and member readiness.

Recent collaboration with ANG Finance and Judge Advocate General culminated in a policy change that allows compensation for three courses distributed via satellite. We are currently working on expanding that policy to include CD-ROM and Internet delivered training. The challenge for the ANG remains one of funding. The ANG needs to be positioned to compensate learners, to assist with computer acquisition (or accessibility), Internet access, and to pay for conversion of courses into a deliverable format.

Additionally, the ANG sought to significantly increase financial support for Tuition Assistance via DANTES. Through the DANTES program ANG participation in the distributed learning arena doubled over the past year. Through this program the members receive accurate educational advice and guidance; examination programs, alternative delivery systems, and program support for certification and volunteer education degrees.

Career Field Management

ANG/DPDC was created in FY 03 to assume the primary responsibility of training ANG Career Field Functional Managers (CFFM). This office recognized the implications of a 20% annual turnover of ANG CFFMs and assembled a team of experienced and new CFFMs to write the "ANG/CFFM Plain Talk Training

and Reference Guide". This document will be released on 15 Nov 03 in the first version, and will be the primary guide for initial CFFM training. The increased emphasis on CFFM responsibilities has paid off in longer, more productive CFFM meetings, a 100% increase in attendance, standardization of waiver tracking, and improved relations with the AF Career Field Managers.

FINANCIAL MANAGEMENT & COMPTROLLER

The Directorate of Financial Management (FM) and Comptroller is responsible for budget development, analysis, execution, and stewardship of Air National Guard financial resources. The organization directs financial services for 106,600 personnel located at 175 locations worldwide. The directorate interfaces with the Air Force, the Department of Defense, and congressional staffs regarding budget, fiscal policy and financial services issues. The directorate consists of three divisions: Financial Analysis, Financial Services, and Financial Systems.

Financial Analysis

The Fiscal Year 2003 DoD Appropriations Act adequately supported ANG requirements in the amount of \$6.4 billion. FY 03 ANG Appropriations were Operation and Maintenance (O&M - \$4.1 billion), National Guard

Personnel, Air Force (MilPers - \$2.1 billion) and Military Construction (MilCon - \$203.8 million). The ANG makes up 7% of Air Force total budget authority. The Budget Formulation Branch produced a budget that supported 88 flying units, 248 mission support units, and 1,155 primary aircraft. It fully funded 346,548 flying hours for air defense, tactical air, air refueling, strategic/tactical airlift, and rescue/recovery. The budget provided 15-day annual training tours, 48 drills, and other special training for 94,873 traditional Guardsmen and paid an average strength of 11,727 Active Guard/Reserve personnel.

The FY03 ANG reimbursement program of \$746 million included \$424 million for flying hours. The remainder went to travel, per diem, non-fly supplies and equipment. An important highlight of FY 03 budget execution was the standup of the 116th Air Control Wing at Robins Air Force Base, Georgia. The 116th is the first "blended" Active/Reserve Component wing in the Air Force. The 116th's force structure includes both active duty and Air National Guard personnel assigned in all functional areas of the wing.

The O&M Appropriation finances daily operation of ANG activities including civilian pay, flying hours, depot maintenance, travel, utilities, supplies, equipment, and miscellaneous service contracts. Significant "real world" operations tempo resulted in under-execution of the

training flying hour program appropriated position. Due to flying hour reimbursements for contingency operations and reduced costs per flying hour associated with the Global War on Terrorism (GWOT), the ANG was able to realign funding within Aircraft Operations and other sub-activity groups. Funding was used "buy down" ANG requirements in the following areas: depot maintenance, mobility supplies/equipment, communications equipment (land mobile radio modernization), and flying mission equipment.

The MilPers Appropriation funds payroll costs for military duty performed by ANG members, as well as travel, subsistence, clothing, and bonus and educational benefits. Congressional action and program transfers resulted in Total Obligation Authority exceeding \$2 billion in FY 03. Operations tempo created underexecution in MilPers similar to what was described within O&M. Fortunately, \$131 million was reprogrammed back to Air Force for application against GWOT bills.

The Military Construction appropriation finances major and minor construction projects and planning and design of future year construction requirements.

During FY 03 the Budget Execution Branch implemented a new web-based unfunded requirements submission process. For the first time, field units are able to submit

unfunded requirements and track them through the validation/funding process. Units were asked to submit their top 5 unfunded requirements for funding consideration. The ANG experienced cost avoidance in numerous commodities that allowed distribution of over \$100 million to units based on unfunded requirements submitted. The new online system provided a more efficient and thorough handling of submissions, allowing process flow with few problems. Because of the tremendous success experienced during closeout, online unfunded requirements will be a mainstay in budget execution.

Financial Services

The Financial Services Division establishes policy, creates accounting processes, directs payment procedures, oversees pay operations, and deploys forces in order to provide a broad range of financial services to personnel throughout the world and in every US State and Territory. The division consists of three branches—the Field Support Branch, the Plans and Programs Branch, and the Accounting Branch.

Field Support is responsible for overseeing ANG pay operations and field accounting operations. The most significant challenge this year was the continued mobilization of over 21,000 ANG personnel in ongoing support of Operation Enduring Freedom and the advent of Operation Iraqi Freedom (OIF). Providing oversight and guidance to ensure 96 ANG bases correctly processed the pay for every individual mobilized was a daunting task. As operations tempo surged for

OIF, the branch coordinated very closely with the Personnel Directorate to implement lessons learned from 9/11 experiences and avoid earlier pay system pitfalls. Pay analysts initiated an extensive planning effort in anticipation of and achieved their task successfully. The Case Management System (CMS) matured during this past year. Thousands of pay related problems were monitored, corrected and closed because CMS added a new tool to the pay analyst arsenal and the Defense Accounting and Finance Service (DFAS).

Mobilization of ANG Financial Management personnel is a responsibility of FMFP. 176 Financial Management members were mobilized as part of a ground breaking home-station tasking that allowed support personnel to respond to the surge of OIF tempo. Also, FMFP was responsible for securing 9 mobilized Comptroller Staff Officers to support HQ USAF (SAF/FM) in the Pentagon. In another history making achievement, FMFP responded to an Air Force shortfall at Yokota AB, Japan and provided an ANG Comptroller for 6 months. This individual was responsible for oversight of one of the largest AF comptroller organizations in the world. Assignment as acting Squadron Commander was an opportunity unavailable within the traditional ANG Wing structure.

The responsibility of ensuring funds assigned to the Air National Guard Headquarters are properly accounted for falls to FMFA. This branch had a successful implementation at the Headquarters of the

Automated Business Service System, which is an Air Force Financial Management System for creating, certifying, and processing commitment and obligation documents. The accuracy rate of processing documents has increased exponentially, and customers can utilize the system from their desks versus manually processing and routing the documents.

Financial Systems

The FM Systems branch completed operational testing and development of the new ANG/FM Quality Indicators Program (QUIPS). The success of this metrics initiative has garnered Air Force interest in the program and currently it has become the benchmark program for reserve/active forces financial management metrics.

MEDICAL SERVICES

In Fiscal Year 2003, the Directorate of Medical Services continued to provide comprehensive policy and planning support of medical/dental readiness and force health protection requirements for over 108,000 members of the Air National Guard, Medical Service, and Total Force. Among the most important highlights of the fiscal year was the implementation in April 2003 of the new ANG Fitness Program, with more than 52,000 ANG members completing their fitness assessment. The program incorporates health promotion efforts and features a

benchmark "step-test" methodology and state-of-the-art "Fitness Age" computer database to measure fitness and age equivalency. It has been well received throughout the field.

Medical Readiness for Homeland Security

The ANG Medical Service made its biggest transformation by reconfiguring medical capability into the Expeditionary Medical Systems (EMEDS). During Operation Iraqi Freedom in FY 03, deploying ANG medical units subsequently proved that the Guard could deploy as part of the Air and Space Expeditionary Force (AEF) with these same EMEDS platforms as the active component and deliver the same results. Posturing ANG medical units to deploy in "AEF pairs" in Jan 02 enabled approximately 10 percent to deploy for OIF, compared to only three (3) percent available for Operations Desert Shield and Desert Storm deployment. Meeting the AEF wartime requirement, while concurrently reporting residual medical capability to Northern Command, proved that the ANG Medical Service could simultaneously support Wing, AEF, and Homeland Security missions. The USCENTCOM/SG validated that EMEDS wartime platforms are a perfect fit for the Chief of Staff, USAF Global Strike Task Force.

The Homeland Security capability, developed by ANG/SG for Military Support to Civil Authorities (MSCA), is now being validated by the Chief,

National Guard Bureau (NGB), as the Adjutants General of 12 states create Chemical, Biological, Radiological, Nuclear, and high-Explosive (CBRNE) Enhanced Response Force Packages (CERFPs). These teams will serve as reach-back capability for the WMD Civil Support Teams (CSTs). The reach-back capability will include medical, decontamination, security, and engineering. Based on the earlier posturing, ANG medical units can provide up to 40 percent of the CERFP team capability. The remaining medical capability postured for Homeland Security or Military Support to Civil Authorities (MSCA) support includes 10 additional team capabilities such as; plans & operations, patient retrieval, medical surge, aeromedical evacuation, medical augmentation, critical incident stress management, preventive medicine, medical surveillance, agent detection, and pharmaceutical and vaccination teams. The ANG's short-term objective is to obtain ten (10) Small Portable Expeditionary Aerospace Rapid Response (SPEARRR) equipment sets, one for each FEMA Region, which would allow for additional reach-back capability for the CSTs and the States.

To enhance wing mission support and meet operational requirements relating to pre/post deployment and mobilization, ANG/SG has cooperated with gaining MAJCOMs to sustain two partially mobilized Guard members at 89 medical squadrons for TRICARE and per-

sonnel support. These vital staff additions provide support for TRICARE beneficiary education and customer assistance to Guard and family members. Force Health Protection, pre and post surveillance, was recognized as a multiplier in providing a comprehensive and customized medical service. Physical Examination Board Liaison Officers (PEBLO'S) were one of the two individuals placed at each medical unit due to intensified operations tempo and need for related medical mobilization support. The PEBLO's monitored medical evaluation boards of our mobilized members as well as submitted packages for medical mobilization continuation/extension of orders.

Force Health Protection

A new four-page post-deployment health assessment was initiated and tracked by DoD. It incorporates a face-to-face assessment with a provider which should be completed in country before return, but when not done OCONUS, the clinics completed them within 5 days.

ANG/SG has contracted through the Air Force Institute of Operational Health to conduct food vulnerability assessments at all ANG flying wings over the next 2 years. These assessments are not inspections, but rather will identify processes that could allow for intentional or unintentional contamination of food supplies so that corrective actions can be taken and mission readiness sustained.

ANG/SG will continue to play a vital role in the development and implementation of the Chemical, Biological, Respiratory, Nuclear Enhanced Response Force Package (CBERFP) initiative as part of the joint National Guard domestic contingency operations planning for homeland defense and WMD conse-

quence management. The ANG will have 12 trained teams by October 2004, building toward an anticipated 54 teams by FY 06. The Air Combat Command Surgeon has committed to provide 39 mass decontamination equipment sets to 39 wings for installation-to-installation support, which ensure that CERFP decontamination teams remain trained.

The wings restarted the anthrax immunization program and launched a smallpox vaccination program. Approximately 38,000 and 15,000 ANG personnel were vaccinated, respectively, with the primary focus on those who would deploy to the HighThreat Area (HTA) in Afghanistan and the Middle East.

Individual Medical and Dental Readiness for Mobilization

Individual Medical Readiness (IMR) rates are critically important in the determination of unit medical readiness capability. In order to better ensure that reserve component members are fit to deploy, the annual Reserve Component Periodic Health Assessment (RCPHA) was implemented in January 2003 to replace the "every five year" physical examination. The RCPHA data is stored in the Preventive Health Assessment and Individual Medical Readiness (PIMR) software. By July 2004, all RCPHA data will be populated in PIMR and available to line commanders and headquarters, providing real-time information on the medical readiness of the force. When PIMR reaches full operational capability in 2004, the successful outcome will be support of a medically fit and ready force.

The Air Surgeon is also exploring ways to improve and enhance the ANG credentialing and privileging

program to ensure the maintenance of medically-ready and deployable force, to improve unit Health Services Inspection (HSI) results, to support post-9/11 home station operations tempo, and reap additional cost-benefit. Initiatives to further develop the credentialing and privileging program chiefly include: expanding providers' privileges, allowing them to provide limited clinical care at their home station; centralizing State Air Surgeons' Provider Credentials Files (PCF's) at the ANGRC, which is the first step toward looking at centralizing all PCFs; and, enhancing education and training efforts through central or regional training opportunities.

Dental Health Care

ANG dental readiness for mobilization has been a chronic concern over the past decade and remains a prominent obstacle given the current and anticipated operations tempo. Enacting a feasible annual dental examination (ADE) program is a critical cornerstone for DoD to have a clear picture of members' dental readiness and fitness for duty. Currently, the Air National Guard is required to accomplish a dental examination on each member every five years. ANG Medical Squadrons are only authorized two dentists and two dental technicians, and many units have one or no dentist assigned to accomplish these dental requirements. Air National Guard medical squadrons are struggling to accomplish the current 400-500

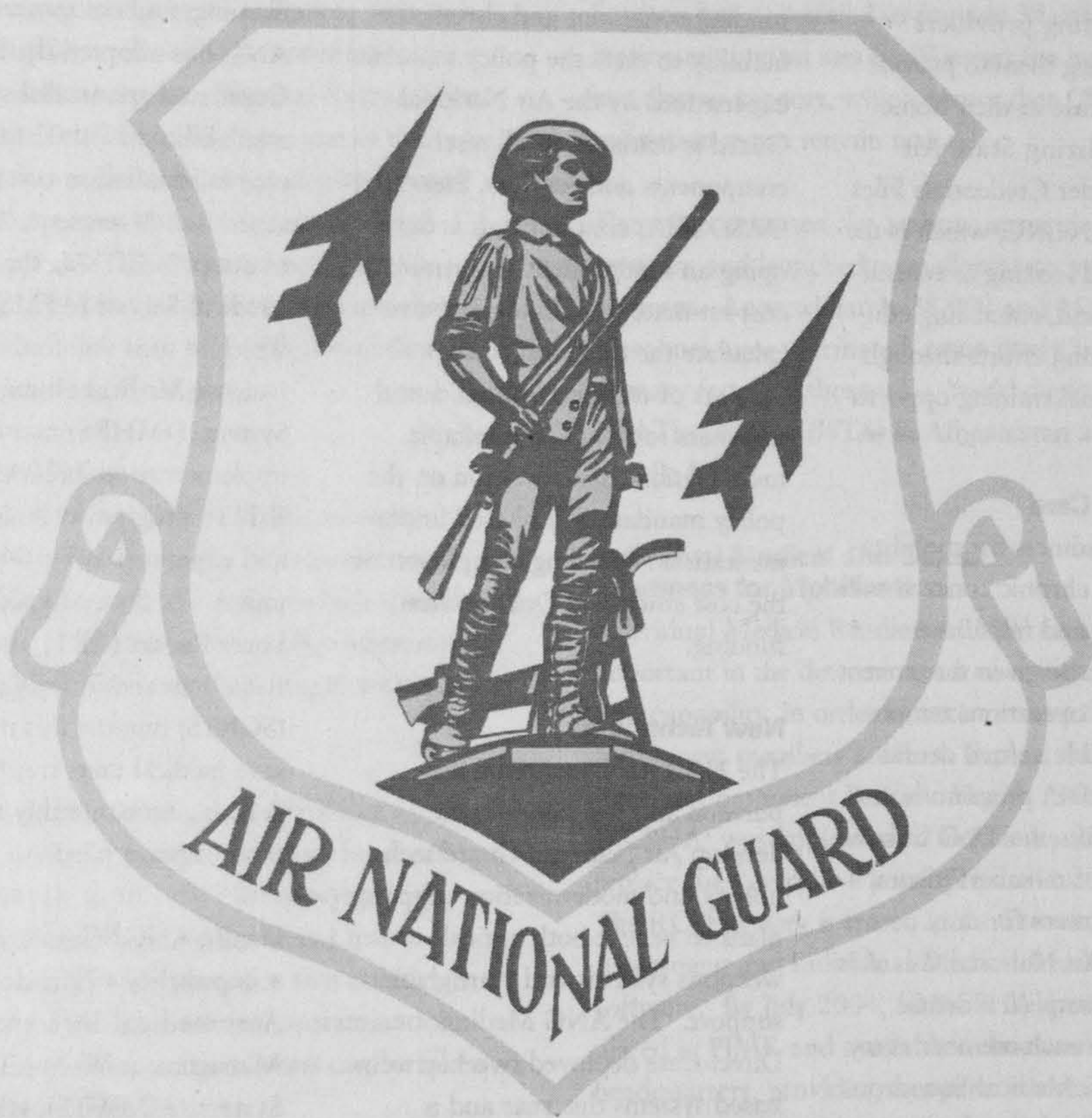
dental exam requirements along with their mandated training. The Assistant Secretary of Defense (Health Affairs) mandate increases their workload to 1100-1300 dental exams each year. In 2001, OASD (HA) mandated that this exam be accomplished annually beginning in February 2004. However, the funding constraint and chronic inability to meet the policy mandate experienced by the Air National Guard is common to all reserve components and Services. Presently, OASD (HA) contract staff is developing an independent government cost estimate (IGCE), designed to calculate the total cost to the Services of ensuring annual dental readiness for ready and reliable mobilization. OSD decision on the policy mandate and phased implementation is pending completion of the cost study and DoD/Service funding.

New Technology

The NGB Air Directorate has pursued and will continue to develop Air National Guard technology and modernization support plans to benefit both critical weapons systems and warfighter support. The ANG Medical Directorate deployed two key web-based systems this year and is preparing another for deployment in early 2004. ANG/SG conceptualized, created, programmed, marketed, and distributed a pacesetter self-inspection database (SID), which provides "a cock-pit view" of unit status, milestones, and more impor-

tantly, the information and tools showing exactly how to get there. ANG/SG also deployed a web-based integrated training system (WBITS), providing units a much-needed Medical Readiness Program management system to manage planning, training, exercising, deployment processing, computer-based training, and equipment inventory. ANG has adopted the AF Reserve Command-sponsored system, using availability of FY 03 fallout to enable installation one year ahead of schedule. At present, AF/SG plans to adopt WBITS as the Air Force Medical Service (AFMS)-wide tool, which in turn will feed into the Defense Medical Human Resources System (DMHRS) mandated for implementation in 2006. The WBITS program will also be updated and expanded in FY 04 to produce a unit Air & Space Expeditionary Force Report (ART) and Status of Resources and Training System (SORTS) reports; this measure will save medical units much-needed and valuable time monthly to focus on other support needs.

Finally, ANG/SG is currently testing a capability upgrade of the Aeromedical Information Management Waiver Tracking System (AIMWTS), which presently enables physicians to submit flying and special medical waivers via the web. The system is being expanded to send medical packages worldwide, which will enable ANG units to send these packages in real time and minimize shipping expenses.



IN MEMORIAM

NATIONAL GUARD CASUALTIES

Global War on Terror, Fiscal Year 2003

Rank	First Name	Last Name	Age	Hometown	State	Died	Country	Unit	Unit State	Status	Operational
PFC	Kristian	Parker	23	Slidell	LA	9/29/03	Qatar	205th Engr Bn	LA		OEF
SGT	Darrin	Potter	24	Louisville	KY	9/29/03	Iraq	223 MP Co	KY	KIA	OIF
SFC	Robert	Rooney	43	Nashua	NH	9/25/03	Kuwait	379th Engr Co	MA		OIF
CPT	Robert	Lucero	34	Casper	WY	9/25/03	Iraq	4th ID RAOC	WY	KIA	OIF
SPC	Michael	Andrade	28	Bristol	RI	9/24/03	Iraq	115th MP Co	RI	KIA	OIF
SGT	Foster	Pinkston	47	Warrenton	GA	9/16/03	U.S.	878th Engr Bn	GA		OIF
SSG	Joseph	Camara	40	New Bedford	MA	9/1/03	Iraq	115th MP Co	RI	KIA	OIF
SGT	Charles	Caldwell	38	N. Providence	RI	9/1/03	Iraq	115th MP Co	RI	KIA	OIF
SPC	Daryl	Dent	21	Washington	DC	8/26/03	Iraq	547th Trans Co	DC	KIA	OIF
SSG	Bobby	Franklin	38	Mineral Bluff	GA	8/20/03	Iraq	210th MP Co	NC	KIA	OIF
PFC	David	Kirchoff	31	Cedar Rapids	IA	8/14/03	Germany	2133rd Trans Co	IA		OIF
SSG	David	Perry	36	Bakersfield	CA	8/10/03	Iraq	649th MP Co	CA	KIA	OIF
SGT	Floyd	Knighten Jr.	55	Olla	LA	8/9/03	Iraq	1087th Trans Co	LA		OIF
PFC	Brandon	Ramsey	21	Calumet City	IL	8/8/03	Iraq	933rd MP Co	IL		OIF
SSG	David	Loyd	44	Jackson	TN	8/5/03	Kuwait	1175th Trans Co	TN		OIF
SSG	Heath	McMillan	29	Canandaigua	NY	7/27/03	Iraq	105th MP Co	NY	KIA	OIF
SPC	Jon	Fettig	30	Dickinson	ND	7/22/03	Iraq	957th Engr Co (V Corps)	ND	KIA	OIF
SFC	Christopher	Willoughby	29	Phenix City	AL	7/20/03	Iraq	HHC, 221st MI Bn	GA		OIF
SPC	Joshua	Neusche	20	Montreal	MO	7/12/03	Germany	203rd Engr Bn	MO		OIF

Rank	First Name	Last Name	Age	Hometown	State	Died	Country	Unit	Unit State	Status	Operation
SGT	Roger	Rowe	54	Bon Aqua	TN	7/9/03	Iraq	1174th Trans Co	TN	KIA	OIF
SGT	Christopher	Geiger	38	Allentown	PA	7/9/03	Afghanistan	213th Area Spt Gp	PA		OEF
SFC	Craig	Boling	38	Elkhart	IN	7/8/03	Kuwait	C Co, 1/152nd Inf	IN		OIF
SPC	Jeffrey	Wershow	22	Gainesville	FL	7/6/03	Iraq	2/124th Inf, (1 AD)	FL	KIA	OIF
SPC	Richard	Orengo	32	Toa Alta	PR	6/26/03	Iraq	755th MP Co	PR	KIA	OIF
SPC	Jeremy	Loveless	22	Hamilton	AL	4/28/03	GA	HHSC, 877th Engr Bn	AL		OIF
CPL	John	Rivero	23	Tampa	FL	4/17/03	Kuwait	C Co, 2/124th Inf	FL		OIF
SPC	Richard	Goward	32	Midland	MI	4/14/03	Iraq	1460th Trans Co	MI		OIF
SSgt	Jacob	Frazier	24	St. Charles	IL	3/29/03	Afghanistan	169th Air Spt Ops Sqdn	IL	KIA	OEF
SPC	William	Jeffries	39	Evansville	IN	3/26/03	Spain	152nd Inf	IN		OIF
Maj	Gregory	Stone*	40	Boise	ID	3/25/03	Kuwait	124th Air Spt Ops Sqdn	ID		OIF
SPC	Brian	Clemens	19	Kokomo	IN	2/6/03	Kuwait	C Company, 1/293rd Inf	IN		OEF
SGT	Michael	Barry	29	Overland Park	KS	2/1/03	Qatar	205th Med Bn	MO		OEF
SGT	Roy	Wood	47	Alva	FL	1/9/03	Afghanistan	C Co, 3/20th SF Gp	FL		OEF

* Air National Guard

APPENDICES

APPENDIX A. CHIEFS OF THE NATIONAL GUARD BUREAU

Colonel Erasmus M. Weaver
1908-1911

Brigadier General Robert K. Evans
1911-1912

Major General Albert L. Mills
1912-1916

Major General William A. Mann
1916-1917

Major General Jessie McL. Carter
1917-1918

Brigadier General John W. Heavey
(acting) 1918-1919

Major General George C. Rickards
1921-1925

Major General Creed C. Hammond
1925-1929

Colonel Ernest R. Redmond
(acting) 1929-1929

Major General William G. Everson
1929-1931

Major General George E. Leach
1931-1935

Colonel Harold J. Weiler
(acting) 1935-1936

Colonel John F. Williams
(acting) 1936-1936

Major General Albert H. Blanding
1936-1940

Major General John F. Williams
1940-1946

Major General Butler B. Miltonberger
1946-1947

Major General Kenneth F. Cramer
1947-1950

Major General Raymond H. Fleming
(acting) 1950-1951

Major General Raymond H. Fleming
1951-1953

Major General Earl T. Ricks
(acting) 1953-1953

Major General Edgar C. Erickson
1953-1959

Major General Winston P. Wilson
(acting) 1959-1959

Major General Donald W. McGowan
1959-1963

Major General Winston P. Wilson
1963-1971

Major General Francis S. Greenlief
1971-1974

Lieutenant General La Vern E. Weber
1974-1982

Lieutenant General Emmett H. Walker, Jr.
1982-1986

Lieutenant General Herbert R. Temple, Jr.
1986-1990

Lieutenant General John B. Conaway
1990-Dec 93

Major General Philip G. Killey
(acting) Dec 93-Jan 94

Major General Raymond F. Rees
(acting) Jan 94-Jul 94

Major General John R. D'Araujo, Jr.
(acting) Jul 94-Sep 94

Lieutenant General Edward D. Baca
Oct. 94-Jul 98

Lieutenant General Russell C. Davis
Aug 98-Aug 02

Major General Raymond F. Rees
(acting) Sep 02- Apr 03

Lieutenant General H Steven Blum
11 Apr 03 -

VICE CHIEFS

Major General John B. Conaway
1989-1990

Major General William A. Navas, Jr.
1990-1992

Major General Raymond F. Rees
1992-1994

Major General Russell C. Davis
1995-1998

Major General Raymond F. Rees
1998-2002

DIRECTOR, JOINT STAFF

Major General Paul J. Sullivan
2003 -

APPENDIX B. ARMY NATIONAL GUARD STATISTICS

Table 1. ARNG Appropriations, FY 03

STATES	NGPA	OMNG	MIL CONST	TOTAL
AK	13,977,600	36,756,500	213,025	50,947,125
AL	72,769,200	93,251,600	2,663,427	168,684,227
AR	58,132,500	82,653,200	19,154	140,804,854
AZ	29,641,500	61,122,500	1,686,915	92,450,915
CA	111,992,800	243,112,900	14,220,889	369,326,589
CO	20,195,134	34,429,255	2,482,428	57,106,817
CT	20,030,800	89,932,300	0	109,963,100
DC	8,686,600	18,698,700	0	27,385,300
DE	11,618,718	20,801,317	0	32,420,035
FL	64,865,900	84,693,000	1,681,382	151,240,282
GA	46,482,000	74,313,200	1,152,700	121,947,900
GU	7,278,300	5,908,200	7,146,972	20,333,472
HI	23,581,000	37,806,500	24,944,000	86,331,500
IA	41,068,250	63,555,700	3,794,250	108,418,200
ID	22,219,100	52,344,700	0	74,563,800
IL	52,163,600	57,837,500	0	110,001,100
IN	69,360,900	74,028,200	8,223,388	151,612,488
KS	40,124,400	82,108,000	15,038,443	137,270,843
KY	226,662,200	95,798,185	0	322,460,385
LA	53,654,000	80,013,100	0	133,667,100
MA	37,532,400	64,395,100	1,802,082	103,729,582

STATES	NGPA	OMNG	MIL CONST	TOTAL
MD	38,351,100	41,803,900	6,009,670	86,164,670
ME	15,727,400	45,011,700	704,135	61,443,235
MI	52,335,600	82,336,100	17,205,021	151,876,721
MN	67,112,600	89,767,000	0	156,879,600
MO	47,805,800	122,646,400	14,054,893	184,507,093
MS	61,656,000	183,922,300	2,193,106	247,771,406
MT	19,736,800	34,349,700	150,515	54,237,015
NC	73,450,700	83,404,100	995,380	157,850,180
ND	21,954,700	33,722,300	26,665	55,703,665
NE	20,490,400	36,459,615	3,356,392	60,306,407
NH	11,910,300	18,772,600	0	30,682,900
NJ	35,343,400	51,083,900	0	86,427,300
NM	22,130,900	33,540,600	1,710,799	57,382,299
NV	16,473,500	27,204,700	1,186,173	44,864,373
NY	69,906,200	90,220,200	1,037,563	161,163,963
OH	61,438,000	69,527,288	108,563	131,073,851
OK	33,519,686	57,149,724	0	90,669,410
OR	37,213,000	60,955,400	0	98,168,400
PA	84,591,850	123,641,000	868,075	209,100,925
PR	47,403,000	40,844,800	0	88,247,800
RI	13,789,000	21,209,400	0	34,998,400

STATES	NGPA	OMNG	MIL CONST	TOTAL
SC	48,871,600	75,859,100	0	124,730,700
SD	19,556,700	29,995,542	10,179,312	59,731,554
TN	62,188,300	81,656,250	30,181	143,874,731
TX	92,254,600	136,160,400	40,920	228,455,920
UT	38,724,401	51,108,800	1,098,560	90,931,761
VA	44,442,300	63,010,100	8,472,548	115,924,948
VI	5,863,500	12,100,700	0	17,964,200
VT	21,786,700	28,383,100	0	50,169,800
WA	46,043,470	69,755,850	9,160	115,808,480
WI	36,899,900	52,064,670	9,603,512	98,568,082
WV	28,301,488	38,834,650	16,753,935	83,890,073
WY	13,458,700	20,358,600	0	33,817,300
NGB	14,471,600	597,490,528		611,962,128
NGB Open Allot		3,042,839,703	0	3,042,839,703
OSA	0	132,711,287		132,711,287
Others	49,200	156,113,039	60,512,866	216,675,105
Appn Total	5,400,129,000	4,346,735,000	241,376,999	9,988,240,999

Table 2. ARNG Chronology, FY 03

January 2003

Oklahoma ARNG deploys 1-180th Infantry to the Sinai for an MFO rotation.

2 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	Spt./20th SFG	Afghanistan	16
AL	A/131 Aviation BN	CENTCOM	1
AL	B/131 Aviation BN	CENTCOM	1
AR	149th Medical Co.	CENTCOM	1
AZ	C/189th Aviation BN	CENTCOM	1
AZ	258th Corps RAOC	CENTCOM	25
CA	B/140th Aviation BN	CENTCOM	1
CA	126th Air Ambulance Co.	CENTCOM	1
CO	C/5-19th SFG	CENTCOM	9
CO	HHC/2-135th Aviation BN	CENTCOM	2
FL	2-124th Infantry	CENTCOM	471
FL	3-124th Infantry	CENTCOM	478
GA	1-171st Aviation BN	CENTCOM	2
GA	3rd Rear CP Operations Cell	CENTCOM	16
IA	C/2-135th Aviation BN	CENTCOM	3
ID	B/1-112th Aviation BN	CENTCOM	1
IL	A/1-106th Aviation BN	CENTCOM	2
IN	1-152nd Infantry	Kuwait	647
IN	HHC/38th Div. Aviation	CENTCOM	1
KS	226th EN Co.	Kuwait	143
KY	B/1-114th Aviation BN	CENTCOM	2
LA	B/1-244th Aviation BN	CENTCOM	1
LA	C/1-244th Aviation BN	CENTCOM	1
MA	C/1-20th SFG	Afghanistan	4
MA	D/1-126th Aviation BN	CENTCOM	1
MD	HHC Combat Aviation	CENTCOM	2
MD	C/2-224th aviation BN	CENTCOM	2
MI	1085th Medical Co.	CENTCOM	2
MS	1108th AVCRAD	Kuwait	4
MT	STARC	CENTCOM	2
NC	E/130th Aviation BN	CENTCOM	1
NJ	HHC/1-150th Aviation BN	CENTCOM	2
OH	A/1-137th Aviation BN	CENTCOM	2
SC	STARC	CENTCOM	1
SC	228th Signal Co.	Kuwait	3
TX	STARC	CENTCOM	2

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
TX	HHD/449th Pers. Svcs. BN	CENTCOM	12
UT	D/1-189th Aviation BN	CENTCOM	1
UT	HHS/141st MI BN	Kuwait	31
VA	STARC	CENTCOM	1
WA	A/1-185th Aviation BN	CENTCOM	1
WA	B/1-185th Aviation BN	CENTCOM	1

3 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
LA	527th EN BN	Afghanistan	489
MS	C/2-20th SFG	Afghanistan	2
NV	HQ Det. 69th PI	CENTCOM	2
TX	1113th Quartermaster Team	Qatar	4
UT	489th EN Team	Kuwait	56

NCARNG mobilized the 514th MP Co. for ONE force protection missions at Ft. Bragg, NC.

6 January

The CAARNG mobilized the 140th Aviation Company (35 Pax) on this date for duty Romania in support of the GWOT.

8 January

The ILARNG mobilized the 244th Army Liaison Team on this date for duty in Afghanistan in support of OEF.

10 January

The OHARNG mobilized one soldier from HHC/16th Engineer BN on this date for duty in Afghanistan in support of OEF.

15 January

UTARNG mobilized one soldier for duty in the Military District of Washington.

16 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	220th MP Co.	Kuwait	166
DC	547th Transportation Co.	Kuwait	110
NC	1454th Transportation Co.	Kuwait	132
NY	719th transportation Co.	Kuwait	160
SD	109th EN Team	Kuwait	39
TN	730th CS BN	Kuwait	102
TX	HHD/449th AG BN	Kuwait	35
TX	HHD/349th AG BN	Kuwait	45

17 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NY	A/1-105th Infantry	CENTCOM	1

NY	STARC	CENTCOM	1
NY	C/1-105th Infantry	CENTCOM	2
NY	D/1-108th Infantry	CENTCOM	1

18 January

The PRARNG mobilized A/1-296th Infantry (89 Pax) on this date for duty in Kuwait in support of the GWOT.

20 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

State	Unit	Location	Pax
FL	HHS/260th MI BN	Guantanamo	20
FL	1-124th Infantry	Qatar	443
MA	747th MP Co.	Afghanistan	153
MS	113th MP Co.	Uzbekistan	151

The following units mobilized on this date for ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	HHB/2-157th FA BN	Peterson/Buckley AFB	156
CT	B/242nd EN BN	Bradley ANGB	32

21 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	167th EN Co.	CENTCOM	164
CA	649th MP Co.	Kuwait	105
CA	670th MP Co.	Kuwait	109
CT	250th EN Co.	CENTCOM	112
MO	1438th EN Co.	CENTCOM	182
NC	HHC/1-130th Aviation BN	Afghanistan	139
NC	A/1-130th Aviation BN	Afghanistan	30
NC	B/1-130th Aviation BN	Afghanistan	30
NC	C/1-130th Aviation BN	Afghanistan	29
NC	D/1-130th Aviation BN	Afghanistan	93
NE	1057th Transportation Co	CENTCOM	161
PR	755th MP Co.	CENTCOM	129
SD	727th EN Co.	Kuwait	127
VA	189th EN Co.	CENTCOM	106
VA	222nd CS Team	CENTCOM	27
WY	4th AR RAOC	Kuwait	21

23 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
FL	HHB/32nd Air Defense BN	CENTCOM	37
IL	HHD/633rd Pers. Svcs. BN	Kuwait	49
MS	STARC	CENTCOM	21
TX	HQ/149th AG	Kuwait	28

24 January

The following units mobilized on this date for duty in support of GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AZ	1404th Transportation Co.	Kuwait	111
CO	C/109th Medical BN	Kuwait	65
IA	HSC/109th Medical BN	Kuwait	140
IA	1133rd Transportation Co.	Kuwait	143
MA	379th EN Co.	Kuwait	134
MI	1437th EN Co.	Kuwait	180
MI	1460th Transportation Co.	Kuwait	141
MN	C/142nd EN BN	Kuwait	136
MS	HHSC/223rd EN BN	CENTCOM	192
MS	A/223rd EN BN	CENTCOM	118
MS	B/223rd EN BN	CENTCOM	120
MS	C/223rd EN BN	CENTCOM	145
ND	HSC/142nd EN BN	Kuwait	235
ND	A/142nd EN BN	Kuwait	121
ND	B/142nd EN BN	Kuwait	112
OH	STARC	CENTCOM	42
OH	323rd MP Co.	Kuwait	121
PA	HQ/28th AG BN	Kuwait	27
SD	200th EN Co.	Kuwait	166
TX	B/2-131st FA BN	Kuwait	115
UT	HHS/142nd MI BN	Kuwait	185
WY	1041st EN Co.	CENTCOM	183

25 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	HHS/161st Medical BN	Kuwait	121
CA	126th Air Ambulance Co.	Afghanistan	34
FL	A/161st Medical BN	CENTCOM	61
NV	126th MP Co.	Afghanistan	7
OH	372nd Ordnance Co.	Afghanistan	60
WA	B/14th EN BN	CENTCOM	118

26 January

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	HHC/1-131 AR BN	Ft. Rucker, AL	6
IA	HHB/1-194th FA BN	Selfridge ANGB, MI	7
KY	D/1-149th Infantry	Ft. Knox, KY	12
MA	A/1-104th Infantry	Ft. Dix, NJ	4
TN	C/230th EN BN	Ft. Knox, KY	41
VA	HHSB/1-246th FA BN	Aberdeen Prov. Ground	10
VA	A/1-246th FA BN	Aberdeen Prov. Ground	3
VA	B/1-246th FA BN	Aberdeen Prov. Ground	2
VA	111th FA Platoon	Aberdeen Prov. Ground	6

The NYARNG mobilized one soldier from HHS/1-156th Field Artillery for duty with CENTCOM in support of the GWOT.

27 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
IN	HHC/1-152nd Infantry	Kuwait	1
KY	Spt./2-20th SFG	Uzbekistan	29
IL	A/2-20th SFG	Uzbekistan	66
MD	HHD/2-20th SFG	Uzbekistan	38
MD	HHD/2-20th SFG	Afghanistan	39
MD	B/2-20th SFG	Uzbekistan	74
MS	HHD/2-20th SFG	Uzbekistan	71
MS	SPT/2-20th SFG	Uzbekistan	184

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NY	102nd Maintenance Co.	Ft. Hamilton, NY	30
VA	HHC/229th EN BN	Ft. Hamilton/Belvoir/	58
VA	A/229th EN BN	Ft. Hamilton/Belvoir/	30
VA	B/229th EN BN	Military Dist. Wash.	31
VA	C/229th EN BN	Military Dist. Wash.	37
VA	HHS/429th CS BN	Ft. Meade, MD	15
VA	A/429th CS BN	Ft. Meade, MD	5
VA	HHB/3-111th Air Defense	Military Dist. Wash.	88
VA	A/3-111th Air Defense	Military Dist. Wash.	60
VA	B/3-111th Air Defense	Military Dist. Wash.	36
VA	C/3-111th Air Defense	Military Dist. Wash.	37
VA	29th DIVARTY	Ft. Meade/Belvoir	70
VA	HHS/429th CS BN	Ft. Meade	32
VA	A/429th CS BN	Ft. Meade	29

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
VA	HHC/229th EN BN	Ft. Hamilton/Belvoir	18
VA	A/229th EN BN	Ft. Hamilton/Belvoir	7
VA	B/229th EN BN	Military Dist. Wash.	6
VA	C/229th EN BN	Military Dist. Wash.	11

28 January

The MIARNG mobilized the 1175th Military Police Company on this date for duty with CENTCOM in support of the GWOT.

30 January

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	140th Aviation Co.	Romania	81
MD	Special Ops. Det. J	CENTCOM	2
MS	Special Ops. Det. S	CENTCOM	1

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AK	C/3-297th Infantry	Alaska	33
AL	900th Maintenance Co.	Maxwell AFB, AL	142
AR	B/935th CS BN	Little Rock AFB, AR	129
AZ	HHC/1-180th FA BN	Davis Monthan AFB	139
AZ	SVC/1-180th FA BN	Luke AFB, AZ	176
AZ	A/1-180th FA BN	Phoenix ANGB	31
AZ	B/1-180th FA BN	Tucson ANGB	31
CA	HHB/1-144th FA BN	Edwards AFB	95
CA	SVC/1-144th FA BN	Fresno ANGB	32
CA	A/1-144th FA BN	Travis/March AFBs	65
CA	B/1-144th FA BN	Beale AFB	78
CA	C/1-144th FA BN	Mt. View AFB	32
CA	HHC/578th EN BN	Port Hueneme ANGB	50
CA	A/578th EN BN	Edwards AFB	106
CA	B/578th EN BN	Vandenberg AFB	61
CA	C/578th EN BN	Port Hueneme ANGB	83
DC	276th MP Co.	Bolling AFB	70
DE	HHC/280th Signal BN	Dover AFB	135
FL	146th Signal BN	Hulbert Field, FL	345
FL	3-265th Air Defense BN	McDill AFB	319
GA	C/221st MI BN	Dobbins AFB	50
GA	1177th Transportation Co.	Warner Robbins AFB	158
GA	75th EN Team	Garden City ANGB	32
GA	1230th Transportation Co.	Dobbins AFB	46
IA	3657th Maintenance Co.	Des Moines/Sioux City	66
ID	A/1-148th FA BN	Hill AFB	41
ID	A/116th EN BN	Boise ANGB	91
ID	HHC/116th AR BDE	Mountain Home AFB	36
IL	HHSB/3-123rd FA BN	Scott AFB	93
IL	A/3-123rd FA BN	Springfield ANGB	36
IL	B/3-123rd FA BN	Peoria ANGB	10
IN	HHB/3-139th FA BN	Grissom AFB	32
IN	B/3-139th FA BN	Ft. Wayne ANGB	36
IN	C/3-139th FA BN	Terre Haute ANGB	32
KS	HHB/1-161 FA BN	Topeka ANGB	104
KY	B/1-149th Infantry	Louisville ANGB	28
KY	D/1-149th Infantry	Ft. Knox, KY	19
LA	HHB/1-141 FA BN	NAS New Orleans	16
LA	2225 EN Co.	New Orleans ANGB	15
LA	HHC/1-156th AR BN	Barksdale AFB	35
MA	C/1-101st FA BN	Otis ANGB	30
MA	B/1-182nd Infantry	Barnes AFB	128
MD	HHC/1-175th Infantry	Andrews AFB	140
MD	A/1-175th Infantry	Andrews AFB	31
MD	C/1-175th Infantry	Andrews AFB	74

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
ME	STARC	Bangor ANGB	32
MI	HHC/1-126th AR BN	Battle Creek ANGB	64
MN	B/134th CS BN	Snelling ANGB	67
MN	D/434th CS BN	Duluth ANGB	32
MO	HHC/110th EN BN	Whiteman AFB	49
MO	1035th Ordnance Co.	St Louis ANGB	33
MO	HHC/135th Signal BN	St Joseph ANGB	32
MS	STARC	Columbus AFB	172
MT	443rd Quartermaster Co.	Great Falls ANGB	30
ND	A/141st EN BN	Fargo/Minot/Grand Fks	123
NE	STARC	Offutt AFB/Ft. Riley	107
NE	HHT/1-169th AR	Lincoln ANGB	29
NH	C/1-172nd FA BN	Pease ANGB	31
NJ	HHT/5-117th AR	Atlantic City ANGB	157
NM	C/4-200th Air Defense BN	Cannon AFB	110
NM	C/1-202nd FA BN	Holloman AFB	89
NM	C/3-200th Air Defense BN	Kirkland AFB	126
NV	HHC/1-221st AR BN	Nellis AFB/Reno ANGB	176
NY	HHC/1-108th Infantry	Niagara Falls ANGB	12
NY	A/1-108th Infantry	Niagara Falls/Hancock	88
NY	D/1-108th infantry	New Burgh ANGB	62
OH	HHC/112th EN BN	Wright-Patterson AFB	170
OH	A/112th EN BN	Youngstown AFB	68
OH	B/112th EN BN	Toledo ANGB	65
OH	C/112th EN BN	Columbus ANGB	31
OK	1120th Ordnance Co.		301
OR	STARC	Portland ANGB	65
PA	HHC/1-110th Infantry	Mt. Pleasant, PA	4
PA	A/1-110th Infantry	Corapolis/Harrisburg	64
PA	B/1-110th Infantry	Willow Grove/Pittsburgh	64
PR	A/1-162nd FA BN	San Juan ANGB	31
RI	HHS/1-103rd FA BN	Quonset State ANGB	32
SC	C/1-263rd AR	Ft. Benning	118
SC	B/202nd AR	Shaw AFB	109
SC	HHC/163rd CS BN	Pope AFB	188
SC	A/163rd CS BN	McEntire ANGB	121
SC	HHC/178th EN BN	Charlotte	33
SD	665th Ordnance Co.	Ellsworth AFB	118
TN	B/230th EN BN	Memphis/McGhee AFB	100
TX	HHC/3-144th Infantry	Dyess AFB	88
TX	HHC/1-112th AR	Goodfellow AFB	42
TX	HHC/5-112th AR	Ellington AFB	31
TX	HHC/176th EN BN	Sheppard/Laughlin AFB	130
TX	372nd CS BN	Randolph/Lackland AFB	223
UT	HHS/1-145th FA BN	Salt Lake City	32
VA	HHB/1-111th FA BN	Langley AFB	79

VA	B/1-11th FA BN	Richmond ANGB	32
VA	C/1-111th FA BN	VA ANG HQ	36
VA	Plt. OP/1-11th FA BN	Langley AFB	77
VT	A/3-172nd Infantry	Burlington ANGB	32
WA	STARC	McChord AFB	176
WI	STARC	Truex/Dane	105
WV	1863rd Transportation Co.	Martainsburg ANGB	66
WY	STARC	Cheyenne ANGB	33

1 February

TXARNG and LAANG soldiers and airmen are involved in Space Shuttle Columbia recovery operations hours after the disaster. Two F-15s from the LAANG's 159th Fighter Wing searched for debris fields and TXARNG's 6th Civil Support Team tested debris fields for hazardous materials. Soldiers from Texas' 36th Infantry Brigade assisted in the search for debris. In Total 716 soldiers and airmen from Arkansas, New Mexico and Oklahoma were involved in the search for remains and debris.

Sergeant Michael C. Barry of the 205th Medical BN, MOARNG, died as a result of injuries while a passenger in a vehicle that was struck by another, in Doha, Qatar while supporting OEF.

The FLARNG mobilized ten soldiers from HHS/2-116th Field Artillery for duty in Kuwait in support of the GWOT.

2 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	778th Ordnance Co.	Jordan	164
FL	269th EN Co.	Kuwait	118
FL	743rd Ordnance Co.	Kuwait	194
GA	B/161st Medical BN	Kuwait	73
LA	HHC/204th Aviation BN	Kuwait	40
NC	30th CS BN	Jordan	122
WI	HHC/1-147th Aviation BN	Kuwait	105
WI	A/1-147th Aviation BN	Kuwait	32
WI	D/1-147th Aviation BN	Kuwait	51

3 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	1308th EN Team	Kuwait	7
AZ	356th Signal Co.	Kuwait	54
CT	1109th AVCRAD	Kuwait	169
GA	1148th Transportation Co.	CENTCOM	128
IA	Det. 1/F/1-106th AV BN	Kuwait	90
IL	933rd MP Co.	Kuwait	176
IL	1244th Transportation Co.	Kuwait	156
IL	F/1-106th Aviation BN	CENTCOM	108
MA	1058th Transportation Co.	Kuwait	131
MS	1108th AVCRAD	Kuwait	68
NC	C/161st Medical BN	Kuwait	56
NE	HHD/105th AG BN	Jordan	45

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
OH	641st Quartermaster Det.	CENTCOM	47
PR	A/2-162nd FA BN	TF Mariner-Italy	6
PR	B/2-162nd FA BN	TF Mariner-Italy	6
PR	HHSB/2-162nd FA BN	TF Mariner-Belgium	6
PR	HHSB/2-162nd FA BN	TF Mariner-UK	22
PR	892nd EN Co.	TF Mariner-UK	1
PR	892nd EN Co.	TF Mariner-Turkey	1
PR	192nd CS BN	TF Mariner-UK	12
PR	C/2-162nd FA BN	TF Mariner-Italy	7
PR	HHSB/2-162nd FA BN	TF Mariner-Germany	2
PR	A/192nd CS BN	USAFE FP-UK	28
PR	C/192nd CS BN	USAFE FP-Spain	26
PR	A/2-162nd FA BN	USAFE FP-Italy	66
PR	B/2-162nd FA BN	USAFE FP-Italy	39
PR	HHSB/2-162nd FA BN	USAFE FP-Belgium	69
PR	HHSB/2-162nd FA BN	USAFE FP-UK	60
PR	892nd EN Co.	USAFE FP-UK	39
PR	892nd EN Co.	USAFE FP-Turkey	17
PR	A/192nd CS BN	USAFE FP-UK	67
PR	C/2-162nd FA BN	USAFE FP-Italy	36
PR	HHSB/2-162nd FA BN	USAFE FP-Germany	6
TN	1174th Transportation Co	Kuwait	142
TX	G/149th Aviation	Kuwait	189
WV	Support Ops. Det.	CENTCOM	1
WV	HHC/1092nd EN BN	Kuwait	158
WV	A/1092nd EN BN	Kuwait	121
WV	B/1092nd EN BN	Kuwait	121
WV	C/1092nd EN BN	Kuwait	121

4 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
KS	A/206th EN BN	CENTCOM	34
VI	610th Quartermaster Co.	CENTCOM	6

7 February

Spec. Brian M. Clemens of C/1-293rd Infantry, INARNG, died in Kuwait in a Humvee rollover while supporting OEF.

SCARNG mobilized 53 soldiers from the HHC/218th AR BDE for ONE force protection missions at Ft. Jackson, SC.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	1166th MP Co.	Kuwait	129
AL	781st Transportation Co.	Kuwait	157
AL	E/131ST Aviation Co.	Kuwait	184
AR	25th RAOC	CENTCOM	44
AZ	855th MP Co.	Kuwait	151

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AZ	2222nd Transportation Co.	Kuwait	132
CA	349th CS BN	Kuwait	109
CT	143rd MP Co.	Kuwait	181
GA	HHC/265th EN Group	Kuwait	66
GA	221st MI BN	Kuwait	325
IA	1555th Quartermaster Det.	Kuwait	41
ID	938th EN Team	Kuwait	8
ID	938th EN Team	Qatar	16
IN	HHD/433rd Pers. Svcs. BN	Afghanistan	11
KS	102nd Military History Det.	Kuwait	3
MA	220th Quartermaster Team	Kuwait	18
MS	HSC/890th EN BN	Kuwait	185
MS	A/890th EN BN	Kuwait	108
MS	B/890th EN BN	Kuwait	116
MS	C/890th EN BN	Kuwait	113
NJ	253rd Transportation Co.	Kuwait	157
OH	324th MP Co.	CENTCOM	108
OR	82ND Corps RAOC	Kuwait	46
PA	131st Transportation Co.	Kuwait	139
PA	HHD/118th MP BN	Kuwait	59
RI	119th MP Co.	Kuwait	151
RI	115th MP Co.	Kuwait	150
RI	1207th Transportation Co.	CENTCOM	148
UT	HHS/142nd MI BN	Kuwait	111
VA	1032nd Transportation Co.	Kuwait	154
WI	229th EN Co.	CENTCOM	158
WI	829th EN Team	CENTCOM	54

10 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	140th Aviation Co.	Romania	81
AL	1208th Quartermaster Co.	Kuwait	110
AL	1128th transportation Co.	Kuwait	137
AL	HHC/226th CS BN	Kuwait	107
AR	296th Medical co.	Kuwait	112
AZ	2220th Transportation Co.	Kuwait	138
CA	2632nd Transportation Co.	Kuwait	149
CA	223rd MI BN	Kuwait	92
CT	247th EN Team	Kuwait	10
DE	249th EN Team	Kuwait	51
FL	269th EN Team	Kuwait	10
GA	277th Ordnance Co.	Kuwait	186
IA	186th MP Co.	CENTCOM	121
IA	1168TH Transportation Co.	Kuwait	148
IA	185th RTOC	Kuwait	46

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
IL	33rd MP Co.	Kuwait	163
IL	44th RAOC	Kuwait	27
IL	708th Medical Co.	CENTCOM	112
IL	233rd MP Co.	Kuwait	153
KY	307th Ordnance Co.	Kuwait	29
LA	1083rd Transportation Co.	Kuwait	275
LA	1087th Transportation Co.	Kuwait	139
LA	1086th Transportation Co.	Kuwait	123
MA	110th Ordnance Co.	CENTCOM	205
MA	125th Quartermaster Co.	CENTCOM	114
MA	HHD/726th Ordnance BN	CENTCOM	44
MA	321st Quartermaster Team	CENTCOM	15
MD	HHC/115th MP BN	Kuwait	140
ME	112th Medical Co.	Kuwait	130
ME	1136th Transportation Co.	Kuwait	139
MI	1438th EN Team	CENTCOM	53
MO	135th RAOC	Kuwait	44
MO	1138th MP Co.	CENTCOM	106
MS	HHC/168th EN Group	Kuwait	65
MT	HHD/495th Transportation	Kuwait	45
ND	957th EN Co.	Kuwait	170
ND	133rd Quartermaster Team	CENTCOM	19
NE	734th Transportation Co.	CENTCOM	45
NE	41st Corps RAOC	Kuwait	27
NM	720th Transportation Co.	Kuwait	149
NV	72nd MP Co.	CENTCOM	113
NY	27th Corps RAOC	Kuwait	25
NY	442nd MP Co.	Kuwait	167
NY	105th MP Co.	Kuwait	169
NY	HHD/27th Finance BN	CENTCOM	26
NY	4th Finance Det.	CENTCOM	21
OH	1193rd EN Co.	Kuwait	111
OH	186th EN Co.	Kuwait	55
OH	HHC/371st CS Group	Kuwait	116
OK	345th CA BN	Kuwait	47
OR	HHC/1-162nd Infantry	Kuwait	9
OR	A/1-162nd Infantry	Kuwait	128
OR	B/1-162nd Infantry	Kuwait	128
OR	C/1-162nd Infantry	Kuwait	130
PR	HHD/292nd CS BN	Kuwait	53
SC	251st Corps RAOC	Kuwait	24
SC	151st Signal BN	Kuwait	365
SC	114th Signal Co.	Kuwait	72
SC	133rd MP Co.	CENTCOM	142
SC	267th Quartermaster Co.	Kuwait	16
SC	122nd EN BN	Kuwait	494
SC	266th Quartermaster Co.	CENTCOM	16

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
SC	HHD/751st Ordnance BN	Kuwait	44
TN	1128th Finance Det.	CENTCOM	17
TN	1130th Finance Det.	CENTCOM	20
TN	1129th Finance Det.	CENTCOM	19
TN	HHD/30th Finance BN	CENTCOM	28
TN	HHD/173RD AG BN	CENTCOM	40
TN	HHD/568th AG BN	CENTCOM	39
TN	1175th transportation Co.	Kuwait	245
TN	HQ/105th AG	CENTCOM	27
TX	349th finance Det.	CENTCOM	20
TX	HHD/49th Finance BN	CENTCOM	22
TX	149th Finance Det.	Kuwait	19
TX	449th Finance Det.	CENTCOM	21
UT	1457th EN BN	CENTCOM	438
VA	229th MP Co.	CENTCOM	112
WV	157th MP Co.	Kuwait	115

11 February

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
PR	544th MP Co.	Ft. Bliss, TX	67
SD	235th MP Co.	Ft. Carson, CO	118

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	140th Aviation Co.	Romania	81
AL	1670th Transportation Co.	CENTCOM	136
AR	1123rd Transportation Co.	Kuwait	162
CA	1498th Transportation Co.	Kuwait	287
KY	217th Quartermaster Team	Kuwait	15
MD	1229th Transportation Co.	Kuwait	160
MO	135th Military History Det.	Kuwait	3
NC	139th Corps RAOC	Kuwait	40
NE	HHD/110th Medical BN	Kuwait	50
OH	1485th Transportation Co.	CENTCOM	165
OK	1245th Transportation Co.	Kuwait	115
OR	B/52nd EN BN	Kuwait	130
PA	228th Transportation Co.	Kuwait	6
PR	HHC/130th EN BN	CENTCOM	112
PR	A/130th EN BN	CENTCOM	121
PR	B/130th EN BN	CENTCOM	95
PR	C/130th EN BN	CENTCOM	108
SD	740th Transportation Co.	Kuwait	139

13 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CT	Det. 1/104th Aviation	Kuwait	84

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
FL	HHS/2-116th FA BN	Jordan	34
IN	HHS/1-163rd FA BN	Kuwait	66
PA	G/104th Aviation	Afghanistan	109

14 February

The following units mobilized on this date for duty in support of OEF at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AR	CP Robinson Instruction Tm.	Afghanistan	1
PR	E/192nd AR	TF Mariner	59
PR	HHC/192nd CS BN	TF Mariner	170
PR	HHC/1-296th Infantry	TF Mariner	263
PR	HHC/92nd IN BDE	TF Mariner	162
PR	HHC/1-295th Infantry	TF Mariner	374
PR	A/65th Infantry	TF Mariner	140

15 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	HHC/1-167th Infantry	CENTCOM	9
IA	1034th CS Co.	Afghanistan	87
WA	1161st Transportation Co.	Jordan	139

16 February

The INARNG mobilized A/205th Medical BN (67 Pax) on this date for duty in Djibouti in support of the GWOT.

20 February

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NC	STARC	Afghanistan	1
NM	2-200th Air Defense BN	CENTCOM	11
PR	HHC/92 IN BDE	USAFE FP	1

22 February

The LAARNG mobilized A/415th MI BN (31 Pax) on this date for duty with CENTCOM in support of the GWOT.

23 February

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
GA	178th MP Co.	Ft. Benning, GA	131
MS	114th MP Co.	Ft. Hood, TX	72
NY	107th MP Co.	Ft. Drum	105
TN	268th MP Co.	Ft. Campbell, KY	90

24 February

The following units were mobilized in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CT	248th EN Co.	Kuwait	115
IA	2133rd Transportation Co.	Kuwait	146

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
IA	A/109th Medical BN	Kuwait	66
MO	1139th MP Co.	Kuwait	161
OH	135th MP Co.	Kuwait	167
PA	HHD/281st AG BN	CENTCOM	45
PA	HHD/283rd AG BN	CENTCOM	44
PR	770th MP Co.	Kuwait	105
SD	B/109th Medical BN	Kuwait	56
TN	212th EN Co.	CENTCOM	66
TN	130th Corps RAOC	Kuwait	24
VA	229th Chemical Co.	CENTCOM	109
WV	156th MP Det.	CENTCOM	42

25 February

The LAARNG mobilized the 239th MP Co. for ONE force protection missions at Ft. Polk, LA.

26 February

The MAARNG mobilized 19 soldiers from E/223rd Engineer BN for duty with CENTCOM in support of the GWOT.

28 February

The TNARNG mobilized the 771st Ordnance Company for duty in Kuwait in support of the GWOT.

1 March

The SCARNG mobilized ten soldiers from the 265th Quartermaster Company for duty in Kuwait in support of the GWOT.

ARNG begins mobilizing a task force of nearly 2000 soldiers from Alabama, California, Connecticut, Kansas, Louisiana, Minnesota, Mississippi, Missouri, Nebraska, Pennsylvania, Rhode Island, South Carolina, and Tennessee, for deployment to Kosovo for KFOR 5A rotation.

3 March

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
FL	Ops. Supt. Air Det.	Kuwait	5
FL	E/111th Aviation BN	Kuwait	48
ME	Ops. Supt. Air Det.	Afghanistan	4
TX	Ops. Supt. Air Det.	Kuwait	6
VA	Ops. Supt. Air Det.	Kuwait	6

4 March

The PAARNG mobilized seven soldiers from D/104th Aviation for duty with CENTCOM in support of the GWOT.

5 March

The WAARNG mobilized the 141st Military History Detachment (3 Pax) for duty in Kuwait.

7 March

The CAARNG mobilized one soldier from HHC/40th CS BN for ONE force protection missions at the Pentagon.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MD	Det. 22	CENTCOM	1
MS	185th Aviation Co.	CENTCOM	5

10 March

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AZ	G/285th Aviation BN	Kuwait	46
CO	High Altitude Trainer	CENTCOM	1
IA	534th HQ Det.	Jordan	2
IA	434th HQ Det.	Qatar	2
MT	HQ Det. 413th Ground LNO	Qatar	1
MT	HQ Det. 412th Ground LNO	Oman	2
MT	HQ Det. 411th Ground LNO	Kuwait	1
MT	HQ Det. 410th Ground LNO	Jordan	2

11 March

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
KS	731st Transportation Co.	Kuwait	45
SD	1742nd Transportation Co.	CENTCOM	169

13 March

The SDARNG mobilized C/2-147th Field Artillery (93 Pax) for duty with CENTCOM in support of the GWOT.

15 March

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
GA	1-214th FA BN	Ft. Stewart, GA	443
OR	1249th EN BN	Umatilla Army Depot	329
VA	1031st EN Co.	Ft. Lee	101
WV	119th EN Co.	Ft. Eustis/Story	152

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	140th Aviation Co.	Romania	81
AL	214th MP Co.	CENTCOM	140
AL	1165th MP Co.	Kuwait	136
AL	877th EN BN	CENTCOM	619
AL	168th EN Co.	CENTCOM	109
AL	1151st EN Team	Kuwait	48
CA	126th Medical Co.	Afghanistan	1
CA	870th MP Co.	CENTCOM	124

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	270th MP Co.	Kuwait	135
DE	249th EN Team	Kuwait/Iraq	2
FL	144th Transportation Co.	CENTCOM	150
FL	HHD/927th CS BN	CENTCOM	56
FL	1-265th Air Defense	CENTCOM	395
GA	190th MP Co.	CENTCOM	123
GA	HHS/878th EN BN	CENTCOM	175
GA	A/878th EN BN	CENTCOM	116
GA	B/878th EN BN	CENTCOM	113
GA	C/878th EN BN	CENTCOM	115
IA	3654th Ordnance Co.	Afghanistan	189
IA	HHC/234th Signal BN	CENTCOM	73
IA	A/234th Signal BN	CENTCOM	129
IA	C/234th Signal BN	CENTCOM	116
IA	D/234th Signal BN	CENTCOM	27
IL	HHC/644th Pers. Svcs. BN	CENTCOM	28
IL	1644th Transportation Co.	CENTCOM	157
IL	HHD/623rd Pers. Svcs. BN	CENTCOM	47
IL	B/133rd Signal BN	CENTCOM	127
KY	HHB/138th FA BN	CENTCOM	124
KY	1-623rd FA BN	CENTCOM	392
KY	2113th Transportation Co.	CENTCOM	144
KY	HHC/2-123rd AR BN	CENTCOM	9
MI	HHC/250th MI BN	Kuwait	3
MI	HHC/156th Signal BN	Kuwait	10
MO	HHSC/1-135th Aviation BN	CENTCOM	1
MO	2175th MP Co.	CENTCOM	115
MO	1138th EN Team	CENTCOM	32
MO	HSC/203rd EN BN	CENTCOM	199
MO	A/203rd EN BN	CENTCOM	137
MO	B/203rd EN BN	CENTCOM	128
MO	C/203rd EN BN	CENTCOM	132
MO	235th EN Team	Kuwait	54
MO	1221st Transportation Co.	CENTCOM	148
MS	1st AR RAOC Team	CENTCOM	24
NC	211th MP Co.	CENTCOM	110
NC	210th MP Co.	CENTCOM	118
ND	132ND Quartermaster Co.	CENTCOM	120
ND	131st Quartermaster Det.	CENTCOM	47
NV	777th EN Team	CENTCOM	56
NY	10th Transportation Team	CENTCOM	7
OH	186th EN Team	CENTCOM	1
OH	5694th EN Team	Kuwait	25
OH	191st EN Co.	CENTCOM	63

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
OH	2-174th Air Defense BN	CENTCOM	402
OK	1-158th FA BN	CENTCOM	372
OK	45th RAOC	Kuwait	48
OK	1345th Transportation Co.	CENTCOM	152
OK	HHB/45th FA BDE	CENTCOM	100
PA	HHC/213th ASG	Afghanistan	117
PA	HHC/213th ASG	Afghanistan	132
SC	122nd EN Co.	Kuwait	138
SC	264th EN Team	CENTCOM	2
SD	842nd EN Co.	CENTCOM	147
SD	1-147th FA BN	CENTCOM	395
TN	155th EN Co.	CENTCOM	141
TN	775th EN Team	Kuwait	10
TN	HHD/168th MP BN	Kuwait	68
TN	3115th Ordnance Team	CENTCOM	7
TN	278th MI Co.	Kuwait	1
TN	HHS/181st FA BN	CENTCOM	112
TN	B/181ST FA BN	CENTCOM	84
TN	C/181ST FA BN	CENTCOM	91
TX	HHC/1st AR Div.	Afghanistan	24
TX	HHC/1st BDE 1st AR Div	Afghanistan	5
TX	HHC 2nd BDE 1st AR Div.	CENTCOM	9
TX	C/2-131st FA BN	CENTCOM	91
VA	HHD/1030th EN BN	Kuwait	29
VA	1710th transportation Co.	CENTCOM	148
VT	186th Ordnance Team	Kuwait	6
WI	724th EN BN	Kuwait	483
WI	32nd MP Co.	Kuwait	157
WI	1158th Transportation Co.	CENTCOM	218
WV	HHC/111th EN BN	Kuwait	86
WV	152nd MP Det.	CENTCOM	45

17 March

The MOARNG mobilized one soldier from the 1438th Engineer Company for duty with CENTCOM in support of the GWOT.

19 March

President Bush announces the beginning of "Operation Iraqi Freedom".

21 March

The ARARNG mobilized two soldiers from B/935th CS BN for ONE force protection missions at Little Rock AFB.

The MNARNG mobilized 13 soldiers from the ATS/147th Aviation for duty in Kuwait in support of the GWOT.

22 March

Major Gregory Stone, an air liaison officer in the 124th Air Support Operations Squadron, Idaho Air National Guard, was killed in Kuwait. He was attached to the 2nd BDE, 101st Airborne Division, stationed at Camp Pennsylvania, when a fellow soldier in the 101st Division fragged the command tent he was in.

The TXARNG mobilized one soldier from HHC/249th Signal BN for duty in Kuwait in support of the GWOT.

23 March

Two PAANG A-10 pilots of the 103rd Fighter Squadron are charged in a friendly fire incident.

The VTARNG mobilized 24 soldiers from its STARC for duty with CENTCOM in support of the GWOT.

24 March

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NY	HHC/3-142nd Aviation BN	Natick Laboratories	1
NY	STARC	Natick Laboratories	1

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
GA	HHC/171st Aviation BN	CENTCOM	1
MS	185th Aviation Co.	Iraq	4

25 March

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
TN	731st Ordnance Team	CENTCOM	29
UT	115th Ordnance Co.	Kuwait	13

27 March

The ARARNG mobilized A/875th EN Co. (94 Pax) in support of ONE force protection missions at Umatilla Army Depot.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	HHD/1993rd AG	CENTCOM	38
MN	HHC/134th Signal BN	Kuwait	26
MT	143rd MP Detachment	Kuwait	37

28 March

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
DC	547th Transportation Co.	Kuwait	36
MO	STARC	CENTCOM	2
NC	STARC	Kuwait	1

29 March

SSgt. Jacob L. Frazier, assigned to the 169th Air Support Operations Squadron, ILANG, was killed in Geresk, Afghanistan when his vehicle was ambushed.

31 March

Spec. William A. Jeffries of D/1-152nd Infantry, INARNG, dies in a Spanish hospital after suffering a pulmonary embolism in Iraq while supporting OIF.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	579th EN BN	Iraq	7
KY	HHC/206th EN BN	CENTCOM	1

1 April

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
KY	Det. 19 Medical Det.	Turkey	1
MA	E/101st FA BN	Afghanistan	7

3 April

The MAARNG mobilized one soldier from the 110th Ordnance Company for duty in Iraq in support of the OIF.

5 April

The following units mobilized on this date for duty in support of OIF at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	Det.1/168th Aviation Co.	Kuwait	2
KS	Op. Supt. Air Det.	Turkey	5
MA	HHC/3-126th Aviation BN	Kuwait	8
MI	Det. 1/G/185th Aviation	Kuwait	3
MS	G/185th Aviation	Kuwait	7

6 April

The following units mobilized on this date for duty in support of OIF at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	HHC/1-140th Aviation	Kuwait	1
GA	STARC	Jordan	1
IA	2168th Transportation Co.	Kuwait	38
IN	G/238th Aviation	Kuwait	6
IN	A/113 CS BN	CENTCOM	222
NE	B/735th CS BN	CENTCOM	9
SC	HHC/122nd EN BN	Kuwait	2
SC	HHC/151st Signal BN	Kuwait	6

7 April

Spec. George A. Mitchell of the MDARNG died in Iraq while supporting OIF.

The following units mobilized on this date for duty in support of OIF at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	C/297th CS BN	Kuwait	1
CA	E/540th CS BN	Kuwait	2
NJ	E/50th CS BN	Kuwait	1
VA	Data Processing Unit	Kuwait	1

8 April

MIANG A-10 pilot Major Jim Ewald, of the 110th fighter Wing, is shot down over Iraq on a combat mission. He is rescued the same day.

10 April

The TNARNG mobilized one soldier from HHS/1-115th Field Artillery for duty with CENTCOM in support of the GWOT.

12 April

The CTARNG mobilized A/102nd Infantry (78 Pax) in support of ONE force protection missions at the U.S. Military Academy.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MI	A/156th Signal BN	CENTCOM	135
NY	27th Finance BN	CENTCOM	7

14 April

Spec. Richard A. Goward of the 1460th Transportation Co., MIARNG dies in a vehicle accident in Iraq during OIF.

The VTARNG mobilized ten soldiers from the STARC for duty in Kuwait in support of the GWOT.

15 April

The NEARNG mobilized one soldier from STARC in support of ONE force protection missions at Ft. Riley, KS.

17 April

Corp. John T. Rivero of C/2-124th Infantry FLARNG died in a vehicle accident in Iraq while supporting OIF.

18 April

The CAARNG mobilized two soldiers from the STARC for duty in Kuwait in support of the GWOT.

19 April

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MT	Det. 1/151st Aviation	Kuwait	4
PA	A/628th CS BN	CENTCOM	7

21 April

WAARNG mobilized 1 soldier from the STARC for ONE force protection missions at Redstone Arsenal, AL.

24 April

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	HHB/40th Divarty	CENTCOM	1
NY	HHC/427th CS BN	Kuwait	4

25 April

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MA	HHD/726th Ordnance BN	Iraq	3
MA	125th Quartermaster Co.	Iraq	2
MI	Op Supt. Air Det.	CENTCOM	1
RI	STARC	Kuwait	1
UT	120th Quartermaster Team	CENTCOM	13

27 April

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CT	STARC	CENTCOM	1
NJ	STARC	CENTCOM	1
TX	STARC	Kuwait	1
TX	HHC/49th AR	Kuwait	2

28 April

Spec. Jeremy L. Loveless of the ALARNG died at Ft. Benning, GA while supporting OIF.

VTARNG mobilized one soldier from HHB/1-86th Field Artillery for duty with CENTCOM in support of the GWOT.

30 April

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NY	A/204th EN BN	Kuwait	5
NY	B/204th EN BN	Kuwait	3
UT	HHC/300th MI BDE	Japan	1

1 May

The WAARNG mobilized ten soldiers from A/1-20th SFG for duty with CENTCOM in support of the GWOT.

3 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	2117th Ordnance Co.	Redstone Army Depot	54
CT	STARC	Ft. Drum, NY	30
GA	HHD/110th CS BN	Ft. Stewart, GA	15
IN	HHSB/2-150th FA BN	Camp Atterbury	16
MD	121st EN BN	Aberdeen Prov. Grounds	290
NC	105th EN Group	Ft. Bragg	17
NJ	HHD/50th CS BN	Ft. Monmouth	118
NM	HHB/111th Air Def. BDE	Military Dist. Wash.	38

4 May

The MDARNG mobilized 43 soldiers from HQ & A/729th CS BN in support of ONE force protection missions at Ft. Detrick.

5 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	B/31st CS BN	Ft. Rucker, AL	18
KY	307th Ordnance Co.	Ft Knox	108
KY	HHB/2-138th FA BN	Ft. Campbell	119
KY	A/2-138th FA BN	Ft. Campbell	69
KY	B/2-138th FA BN	Ft. Campbell	68
KY	C/2-138th FA BN	Ft. Campbell	74
KY	SVC/2-138th FA BN	Ft. Campbell	52
KY	A/2-123rd AR BN	Ft. Knox	46

The MEARNG mobilized two soldiers from the ATS/120th Aviation Company for duty with CENTCOM in support of the GWOT.

7 May

WIARNG mobilized 1 soldier from the STARC for ONE force protection missions at Ft. Bragg, NC.

8 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	HHC/1-131st AR BN	Anniston Army Depot	4
AL	A/1-131st Ar BN	Anniston Army Depot	2
AL	B/1-131st AR BN	Anniston Army Depot	3
AL	C/1-131st AR BN	Anniston Army Depot	1
AL	HHC/1-167th Infantry	Anniston Army Depot	7
AL	A/1-167th Infantry	Anniston Army Depot	3
AL	B/1-167th Infantry	Anniston Army Depot	7
AL	C/1-167th Infantry	Anniston Army Depot	9
AL	HHC/31st CS BN	Ft. Rucker	54
AL	B/31st CS BN	Ft. Rucker	37
AL	2117th Ordnance Co.	Redstone Arsenal	29
AL	A/1-203rd Air Defense BN	Redstone Arsenal	18
AL	E/31st AR	Anniston Army depot	4

9 May

The NDARNG mobilized one soldier from the 164th Infantry RTI for duty in Kuwait in support of the GWOT.

10 May

ARNG begins mobilizing a task force of nearly 500 soldiers from Iowa and Minnesota for deployment to the Sinai for MFO#45 rotation.

11 May

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
ME	133rd EN BN	Kuwait	28
TX	HHD/49th EN BDE	Iraq	3

14 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	HHC/2-185th AR BN	Dugway/Tooele	185
CA	A/2-185th AR BN	Tooele Army Depot	43
CA	B/2-185th AR BN	Tooele Army Depot	48
CA	C/2-185th AR BN	Dugway Prov. Ground	42
CA	HHT/18th AR Sqdrn.	Dugway Prov. Ground	50
CA	A/18th AR Sqdrn.	Deseret Chem. Depot	69
CA	B/18th AR Sqdrn.	Deseret Chem. Depot	100
CA	C/18th AR Sqdrn.	Deseret Chem. Depot	77
<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MD	HHC/1-115th Infantry	Adelphi Research Ctr.	36
NJ	HHD/50th CS BN	Picatinny Arsenal	36
OK	245th EN Co.	Pine Bluff Arsenal, AR	48
OK	B/1-160th FA BN	Pine bluff Arsenal, AR	148
OK	HHS/1-160th FA BN	Pine Bluff Arsenal, AR	31

15 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MA	B/101st EN BN	Natick Laboratories	36
OH	STARC	Lima Tank Plant	59

16 May

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	STARC	Kuwait	2
NV	HHC/1-221st AR BN	USAFE-FP-Germany	1
WY	HHB/115th FA	USAFE-FP-Germany	1

17 May

The ORARNG mobilized one soldier from HHC/1-162nd Infantry for duty with CENTCOM in support of the GWOT.

20 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AZ	259th EN Co.	Ft. Huachuca, AZ	108
CA	HHC/2-185th AR BN	Tooele Chem. Depot	25
CO	1-157th FA BN	Pueblo Chem. Depot	258
NM	642nd Ordnance Co.	Ft. Bliss, TX	107

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
OK	HHS/1-160th FA BN	Ft. Hood, TX	20
OK	A/1-160th FA BN	Red River Ammo Plant	59
OK	C/1-160th FA BN	Ft. Hood, TX	65

20 May

The GAARNG mobilized 11 soldiers from HHS/878th Engineer BN for duty in Iraq support of OIF.

22 May

The MNARNG mobilized one soldier from HHC/34th CS BN for duty with CENTCOM in support of the GWOT.

23 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MI	HHC/1-126th AR BN	Warren/Selfridge ANGB	82
PA	337th EN BN	Letterkenny Army Depot	36
PA	D/1-108th FA BN	Tobyhanna Army Depot	35

The OKARNG mobilized 15 soldiers from HSC/120th Engineer BN for duty in Kuwait in support of the GWOT.

24 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	HHC/2nd BDE/40th Infantry	Ft. Sam Houston	66
CA	HHC/579th EN BN	Ft. Lewis, WA	25
MO	HHC/110th EN BN	Ft. Sill	18
OK	HHS/1-160th FA BN	Ft. Sam Houston, TX	18
WA	HHC/1-168th Aviation BN	Ft. Lewis	22
WA	803rd EN Team	Ft. Lewis	19
WA	951st Ordnance Co.	Ft. Lewis	59

26 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	HHB/1-157th FA BN	Ft. Carson	33
NJ	D/112th FA BN	Ft. Dix/Ft. Devens	113
NM	B/1-202nd FA BN	White Sands	196
NM	STARC	White Sands	23

29 May

The following units mobilized on this date for duty in support of OEF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AR	STARC	Afghanistan	2
MA	STARC	Afghanistan	1
NE	STARC	Afghanistan	1
OK	C/1-279th Infantry	Afghanistan	2
OK	245th EN Co.	Afghanistan	1
VT	HQ 124th Infantry RTI	Afghanistan	45

30 May

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	B/579th EN BN	Ft. Lewis, WA	33
CA	B/1-149th AR BN	Camp Roberts, CA	1
CA	HHC/1-149th AR BN	Ft. Belvoir, VA	2
KS	HHB/1-127th FA BN	Ft. Leavenworth	80
KS	A/1-127th FA BN	Ft. Riley	85
MO	A/110th EN BN	Ft. Leonard Wood	97
MO	B/110th EN BN	Ft. Sill, OK	175

The following units mobilized on this date for duty in support of OIF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	Det. 1/185th Aviation Co.	Iraq	9
CT	Det. 1/185th Aviation Co.	Iraq	9

1 June

The COARNG Space Support Battalion mobilized six soldiers for duty in Afghanistan in support of OEF.

2 June

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	HHB/1-157th FA BN	Ft. Carson	19
CT	A/1-102nd Infantry	U.S. Military Academy	42
CT	STARC	U.S. Military Academy	48
CT	C/242nd EN BN	Ft. Drum, NY	124
GA	82nd Ordnance Co.	Ft. Gordon, GA	118
GA	166th Ordnance Co.	Ft. McPherson/Gillem	70
PA	C/1-108th FA BN	Carlisle Barracks	24
VA	C/1-116th Infantry	Ft. Monroe	35

5 June

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AR	HHC/212th Corps Signal BN	Ft. Sam Houston	297
AR	A/212th Corps Signal BN	Ft. Sam Houston	54
AR	B/212th Corps Signal BN	Ft. Sam Houston	73
AR	C/212th Corps Signal BN	Ft. Sam Houston	47
AR	D/212th Corps Signal BN	Ft. Sam Houston	53

9 June

The FLARNG mobilized one soldier from Det. 10 Medical Det. for duty in Kuwait in support of OIF.

10 June

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
GA	165th Quartermaster Co.	Nat. Security Agency	154

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NC	505th EN BN	Ft. Belvoir	10
MS	185th Aviation	Iraq	8

12 June

The KYARNG mobilized seven soldiers from the STARC for duty in Afghanistan in support of the OEF.

15 June

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
IN	A/2-150th FA BN	Newport Chem. Depot	63
IN	B/2-150th FA BN	Newport Chem. Depot	62
IN	C/2-150th FA BN	Newport Chem. Depot	73

The WAARNG mobilized five soldiers from the Information Operations Support Team for duty with CENTCOM in support of the GWOT.

ARNG begins mobilizing a task force of over 1400 soldiers from Alabama, California, Illinois, Iowa, Kansas, Massachusetts, Minnesota, Missouri, Nebraska, North Dakota, Oregon, Pennsylvania, Texas, and Vermont for deployment to Bosnia for SFOR 14 rotation.

21 June

The IAARNG mobilized five soldiers from the STARC for duty in Afghanistan in support of the GWOT.

26 June

Spec. Richard P. Orengo of the PRARNG died at An Najaf, Iraq while supporting OIF. He was a member of the 755th MP Company.

The following units mobilized on this date for duty in support of OIF at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CT	STARC	Iraq	1
LA	Det. 20 Medical Det.	Kuwait	1

27 June

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	C/109th Medical BN	Kuwait	2
SD	Det. 44 Medical Det.	Kuwait	3
VI	661st MP Co.	Guantanamo	61

1 July

The LAARNG mobilized B/205th Engineer BN (86 Pax) for duty in Afghanistan in support of OEF.

6 July

Spec. Jeffrey M. Wershow of the 2-124th Infantry, FLARNG, died at Baghdad, Iraq while supporting OIF. He was shot at close range in a market

7 July

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AZ	Det. 1/D/140th Aviation	Afghanistan	40
CA	D/140th Aviation	Afghanistan	30
CT	274th MP Co.	Afghanistan	113
HI	B/193rd Aviation	Afghanistan	58
IA	HHD/1-109th Aviation	Afghanistan	40
KY	1163rd Medical Co.	Afghanistan	46
KY	717th Medical Co.	Afghanistan	13
KY	1163rd Medical Co.	Iraq	6
LA	HHC/205th EN BN	Afghanistan	104
<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
LA	HHS/205th EN BN	Afghanistan	111
LA	B/205th EN BN	Afghanistan	88
LA	C/205th EN BN	Afghanistan	139
MA	E/101st FA	Afghanistan	8
MD	290th MP Co.	Uzbekistan	120
ME	ATS/120th Aviation	Afghanistan	15
NC	130th Military History Det.	Afghanistan	3
NM	717th Medical Co.	Afghanistan	28
TN	HQ/230th Liaison Team	Afghanistan	20
VI	631st MP Co.	Guantanamo	54

8 July

SFC Craig A. Boling died at Camp Wolf, Kuwait and PVT Robert L. McKinley died at Homberg, Germany. Both soldiers were members of the INARNG supporting OIF.

The NCARNG mobilized the 691st Ordnance Co. (89 Pax) in support of ONE force protection missions in the Military District Washington.

9 July

SGT Christopher P. Geiger of the PAARNG died at Bagram, Afghanistan while supporting OEF.

SGT Roger D. Rowe of the 1174th Transportation Co., TNARNG, was killed by a sniper in Iraq while supporting OIF.

10 July

The KYARNG STARC mobilized one soldier for duty in Afghanistan in support of OEF.

12 July

Spec. Joshua M. Neusche of the 203rd Engineer BN, MOARNG, died in Germany from a non-combat cause, while supporting OIF.

The MIARNG mobilized HHC/177th MP Company (77 Pax) for duty at Guantanamo Bay, Cuba in support of the GWOT.

17 July

The following units were mobilized in support of ONE force protection missions.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	900th Ordnance Co.	Maxwell AFB	2
GA	HHD/110th CS BN	Dobbins AFB	11
MI	HHC/1-126th AR BN	Selfridge ANGB	4
MN	B/134th CS BN	Minn./St. Paul ANGB	1
MS	STARC	Jackson/Columbus	3
SC	HHC/163rd CS BN	Johnson/Shaw AFB	9

The following units mobilized on this date for duty in support of OEF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AR	ARARNG Forward	Afghanistan	1
KY	STARC	Afghanistan	2
MT	STARC	Afghanistan	2
TX	STARC	Afghanistan	1

19 July

The GAARNG mobilized two soldiers from B/161st Medical BN for duty in Kuwait in support of OIF.

20 July

SFC Christopher R. Willoughby of HHC/221st MI BN, GAARNG, died in Baghdad, Iraq when his vehicle rolled over.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
FL	Det. 10 Medical Det.	Iraq	3
NC	C/230th CS BN	CENTCOM	2
NC	Det. 29 Medical Det.	Iraq	2

22 July

Spec. Jon P. Fettig of the 957th Engineer Co., NDARNG, was KIA at Ar Ramadi, Iraq when his vehicle was hit by an RPG.

23 July

The ALARNG mobilized four soldiers from HHS/161st Medical BN for duty with CENTCOM in support of the GWOT.

25 July

The NCARNG mobilized one soldier from HHC/1-130th Aviation for duty in Afghanistan in support of OEF.

26 July

The following units mobilized on this date for duty in support of OEF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MS	Det. 1/K/185th Aviation	Afghanistan	2
OK	STARC	Afghanistan	1

27 July

SGT Heath A. McMillin of the 105th MP Co., NYARNG, was KIA at Al-Haswah, Iraq when his patrol came under RPG

and small arms fire. McMillin is the first NYARNG soldier killed in Iraq.

28 July

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	1204th EN Co.	Afghanistan	3
ID	D/1-183rd Aviation	Afghanistan	7
PA	G/104th Aviation	Iraq	1

31 July

The CAARNG mobilized two soldiers from C/223rd MI BN for duty in Iraq in support of OIF.

1 August

The following units mobilized on this date for duty in support of OEF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
FL	A/3-20th SFG	Afghanistan	53
FL	C/3-20th SFG	Afghanistan	56
UT	HHD/1-19th SFG	Afghanistan	7
UT	C/1-19th SFG	Afghanistan	39
UT	SPT/1-19th SFG	Afghanistan	75
WA	A/1-19th SFG	Afghanistan	5
WV	HHD/2-19th SFG	Afghanistan	1

3 August

The RIARNG mobilized the 169th MP Company (39 Pax) for duty at Guantanamo Bay, Cuba in support of the GWOT.

5 August

SSG David L. Loyd of the 1175th Transportation Co., TNARNG died of a heart attack in Kuwait while supporting OIF.

5 August

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MA	HHC/1-181st Infantry	Guantanamo	30
MA	A/1-181st Infantry	Guantanamo	88
MA	B/1-181st Infantry	Guantanamo	93
MA	C/1-181st Infantry	Guantanamo	93

8 August

PFC Brandon Ramsey of the 933rd MP Co., ILARNG died in a vehicle accident while chasing a suspected vehicle at Tallil, Iraq while supporting OIF.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AR	70th PI Det.	Guantanamo	9
KY	STARC	Afghanistan	3
MO	70th PI Det.	Guantanamo	10

9 August

SGT Floyd G. Knighten, Jr. of the 1087th Transportation Co., LAARNG died of heat related injuries in Iraq while supporting OIF.

10 August

SSG David S. Perry of the 649th MP Co., CAARNG was KIA by an Improvised Explosive Device (IED) at Baquabah, Iraq while supporting OIF.

The following units mobilized on this date for force protection duties in Europe in support of the GWOT.

MN	A/1-125th FA BN	USAFE-FP UK	94
MN	B/1-125th FA BN	USAFE-FP Belgium	79
MN	C/1-125th FA BN	USAFE-FP UK	94
MN	Svc./1-125th FA BN	USAFE-FP Italy	44
MN	F/1-125th FA BN	USAFE-FP Italy	91
MN	HHB/1-125th FA BN	USAFE-FP	98

11 August

The TXARNG mobilized one soldier from the 71st Troop Command for duty in Iraq in support of OIF.

14 August

PFC David M. Kirchhoff of the 2133rd Transportation Co., IAARNG died of heat stroke at Landstuhl, Germany while supporting OIF.

The NYARNG mobilized nine soldiers from the 14th Finance Det. for duty at Guantanamo Bay, Cuba in support of the GWOT.

15 August

The CAARNG mobilized a two-man team from the 170th MP Detachment in support of ONE force protection missions at Ft. Belvoir, VA.

ARNG begins mobilizing a task force of over 1400 soldiers from Alabama, Alaska, Delaware, Florida, Iowa, Maryland, Minnesota, Nebraska, North Dakota, Pennsylvania, Rhode Island, South Dakota, Tennessee, and Texas, for deployment to Kosovo for KFOR 5B rotation.

17 August

The ILARNG STARC mobilized 11 soldiers for duty in Iraq in support of OIF.

19 August

The MNARNG mobilized the 34th MP Company (29 Pax) for duty in Afghanistan in support of OEF.

20 August

SSG Bobby C. Franklin of the 210th MP Co., NCARNG was KIA by an IED in Baghdad, Iraq while supporting OIF.

21 August

The following units mobilized on this date for duty in support of OEF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	Det. 6 Medical Det.	Afghanistan	1
ME	ATS/120th Aviation	Afghanistan	1

22 August

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MT	HQ Det. Ground LNO	Qatar	4
NM	HQB/1-200th Air Defense	Afghanistan	1

25 August

The MOARNG mobilized nine soldiers from the 2175th MP Company for duty in Iraq in support of OIF.

26 August

Spec. Darryl T. Dent of the 547th Trans Co., DCARNG was KIA by an IED in Arimadi, Iraq while supporting OIF. Dent is the first DCARNG soldier killed in combat in Iraq.

1 September

Staff Sergeant Joseph Camara and Sergeant Charles T. Caldwell of the 115th MP Co., RIARNG were KIA by an IED in Baghdad, Iraq while supporting OIF. Camara and Caldwell are the first two RIARNG soldiers killed in Iraq.

2 September

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
NM	OP Supt. Air Det.	Afghanistan	5
OK	Op Supt. Air Det.	Afghanistan	5
MS	367th Ordnance Co.	Iraq	181

8 September

The INARNG mobilized one soldier from Det. 17 Medical Detachment for duty in Afghanistan in support of OEF.

10 September

The IDARNG mobilized two soldiers from D/1-183rd Aviation BN for duty in Afghanistan in support of OEF.

12 September

TXARNG mobilized 2 soldiers from the 1149th MP Detachment for ONE force protection missions at Ft. Belvoir, VA.

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
KY	STARC	Afghanistan	1
OH	416th EN Group	Afghanistan	131
TX	HQ/142nd RAOC	Iraq	49

15 September

The following units mobilized on this date for duty in support of OEF.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CO	Support Ops Det.	Afghanistan	34
WA	Special Operations Det.	Afghanistan	25

18 September

The following units mobilized on this date for duty in support of OEF and the Afghan National Army Train up.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
IL	C/3-123rd FA BN	Afghanistan	2
KY	STARC	Afghanistan	2
MD	B/2-110th FA BN	Afghanistan	3
<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
MO	STARC	Afghanistan	2
VA	STARC	Afghanistan	1

19 September

The following units mobilized on this date for duty in support of OEF and the Afghan National Army Train up.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	HHC/142nd Signal BN	Afghanistan	1
AL	HHC/711th Signal BN	Afghanistan	1
CA	HQ/69th PI	Afghanistan	1
CO	STARC	Afghanistan	3
KY	STARC	Afghanistan	2
MA	STARC	Afghanistan	1
MD	STARC	Afghanistan	1
MD	HHC/29th BDE	Afghanistan	1
MD	HHC/29th CS BN	Afghanistan	4
ME	STARC	Afghanistan	11
MO	STARC	Afghanistan	2
NE	STARC	Afghanistan	1
NH	C/3-172nd Infantry	Afghanistan	8
NH	STARC	Afghanistan	1
OK	HHC/45th Infantry BDE	Afghanistan	125
OK	HHC/1-179th Infantry	Afghanistan	105
OK	HHC/700th CS BN	Afghanistan	116
PA	828th Finance Det.	Afghanistan	2
RI	STARC	Afghanistan	6
SC	HHC/218th AR BDE	Afghanistan	23
TN	HHC/194th EN BDE	Afghanistan	1
TN	STARC	Afghanistan	4
TX	STARC	Afghanistan	2
UT	SPT/1-19th SFG	Afghanistan	1
VT	HHC/3-172nd Infantry	Afghanistan	53
WI	STARC	Afghanistan	3
WY	STARC	Afghanistan	2

23 September

The OKARNG mobilized one soldier from HHC/45th Brigade for duty in Afghanistan in support of OEF.

24 September

Spec. Michael Andrade of the 115th MP Co., RIARNG was killed when his HMMWV was struck by a 5-ton truck in Baghdad, Iraq.

25 September

Captain Robert L. Lucero of the 4th Division Rear Area Operation Center, Wyoming ARNG, was killed by an IED in Tirkit, Iraq.

SFC Robert E. Rooney of the 379th Engineer BN, MAARNG, was killed when he was struck by a forklift and died of injuries at Shuabai Port in Kuwait.

26 September

The following units mobilized on this date for duty in support of the GWOT at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CT	143rd MP Co.	Iraq	4
PR	Det. 41 Medical Det.	Iraq	5

29 September

PVT Kristian E. Parker of the 205th Engineer BN, LAARNG died at Camp As Sayliyah, Qatar of non-combat related injuries.

Sergeant Darrin K. Potter of the 223rd MP Co., KYARNG died near Abu Ghraib The following units were mobilized on this date in support of ONE force protection missions at the locations listed.

1 October

PAARNG mobilizes one soldier from HHC/876th EN BN for duty with the European Command.

SCARNG mobilizes two, two-man teams of the 792nd QM Team for duty in Qatar and Kuwait.

4 October

The following units were mobilized on this date in support of ONE force protection missions at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
AL	1156th MP Co.	Military District Washington	8
AR	216th MP Co.	Ft. Leonard Wood, MO	117
DC	121st MP Co.	Ft. Belvoir, VA	11

7 October

PRARNG mobilizes the 240th MP Company (124 Pax) for duty at Guantanamo, Cuba.

14 October

KYARNG mobilizes the 438th MP Company (114 Pax) for duty at Guantanamo, Cuba.

15 October

OKARNG begins mobilizing a task force of over 600 soldiers for deployment to the Sinai for MFO#44 rotation.

19 October

MAARNG mobilizes 53 soldiers from the 180th EN Team for duty in Djibouti.

21 October

SCARNG mobilizes the 132nd MP Company (112 Pax) for duty at Guantanamo, Cuba.

25 October

SCARNG mobilizes two soldiers from the 228th Signal Team for duty in Kuwait.

31 October

TXARNG mobilizes HHB/4-133rd FA BN (101 Pax) for force protection missions at Ft. Sam Houston, TX.

1 November

VAARNG mobilizes 2-116th IN (312 Pax) for duty at Guantanamo, Cuba.

8 November

LAARNG mobilizes seven soldiers from the Operational Support Airlift Detachment for duty in Kuwait.

19 November

Spec. Timothy J. Lewis of the DCARNG dies at Ft. Meyer, VA.

20 November

The following Special Operations Detachments were mobilized on this date for service with CENTCOM at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
FL	Spec. Ops. Det. Central	Djibouti	23
MD	Spec. Ops. Det. Joint	CENTCOM	19
MS	Spec. Ops. Det. South	CENTCOM	16
WV	Spec. Ops. Det. Europe	CENTCOM	20

TXARNG mobilizes a one-man Forward Support Team for duty at Fort Belvoir, VA.

26 November

INARNG mobilizes 1-293rd IN BN (638 Pax) for duty in Kuwait.

30 November

ARNG mission augmenting the U.S. Customs Service ends.

IAARNG mobilized eight soldiers from its Operational Support Detachment for duty in Kuwait.

2 December

Wisconsin ARNG mobilizes the 332nd Corps Rear Area Operations Center for duty in Afghanistan.

3 December

PAARNG mobilizes seven soldiers from the HHD/154th QM BN for duty in Uzbekistan.

DCARNG mobilizes 25 soldiers from the 273rd MP Co. for force protection mission in the Military District Washington.

TXARNG mobilizes 55 soldiers from HHD/372nd Corps Support BN for force protection missions at Ft. Sam Houston, TX.

6 December

PAARNG mobilizes 16 soldiers from the 109th Public Information Detachment for duty in Afghanistan.

TNARNG mobilizes the 269th MP Company (164 Pax) for duty with CENTCOM.

12 December

MOARNG mobilizes 50 soldiers from the 205th Medical BN for duty in Kuwait.

13 December

The following Army Aviation Classification and Repair Depots mobilized personnel on this date for duty in the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	1106th AVCRAD	CENTCOM	1
CT	1109th AVCRAD	Kuwait	13
MO	1107th AVCRAD	Kuwait	2
MS	1108th AVCRAD	Kuwait	4

15 December

SCARNG mobilizes one soldier from the 132nd MP Company for duty at Guantanamo, Cuba.

27 December

The following units mobilized on this date for duty at the locations listed.

<u>State</u>	<u>Unit</u>	<u>Location</u>	<u>Pax</u>
CA	69th Public Information Det.	CENTCOM	17
KY	223rd MP Company	Kuwait	171
TN	267th MP Company	Kuwait	122

Table 3. ARNG Mobilizations for Active Federal Service, FY 03

FP = FORCE PROTECTION GWOT = GLOBAL WAR ON TERRORISM		GTMO = GUANTANAMO, CUBA ONE = OPERATION NOBLE EAGLE		ANA = AFGHAN NATIONAL ARMY MDW = MILITARY DISTRICT WASHINGTON		OIF = OPERATION IRAQI FREEDOM OEF = OPERATION ENDURING FREEDOM			
Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
Co. C, 3/297 INF	FT RICHARDSON	AK	ONE	CONUS USAF FP	ALASKA	6	30-JAN-03	29-JAN-04	30
Co. C, 3/297 INF	FT RICHARDSON	AK	ONE	CONUS USAF FP	ALASKA	27	30-JAN-03	29-JAN-05	30
1156 MP DET	MONTGOMERY	AL	ONE	CONUS FP	MDW	8	4-OCT-02	3-OCT-03	9
HHD, 1103 SPT B	EUFAULA	AL	ONE	CONUS BASE SPT	FT BRAGG	28	28-OCT-02	27-OCT-03	34
HHC, 167 SPT CM	BIRMINGHAM	AL	ONE	CONUS BASE SPT	FT MCPHERSON	5	4-Nov-02	3-Nov-04	12
HHC, 167 SPT CM	BIRMINGHAM	AL	ONE	CONUS BASE SPT	FT MCPHERSON	7	4-Nov-02	3-Nov-03	12
HHC, 167 SPT CM	BIRMINGHAM	AL	OEF	GWOT - JFCOM	FT MONROE	19	5-Nov-02	4-Nov-04	21
HHC, 167 SPT CM	BIRMINGHAM	AL	OEF	GWOT - JFCOM	FT MONROE	17	5-Nov-02	3-Nov-05	19
HHC, 167 SPT CM	BIRMINGHAM	AL	OEF	GWOT - JFCOM	FT MONROE	8	5-Nov-02	3-Nov-03	8
HHC, 167 SPT CM	BIRMINGHAM	AL	OEF	GWOT - JFCOM	FT MONROE	26	5-Nov-02	4-Nov-04	26
HHD, 441 MAINT BN	HUNTSVILLE	AL	OEF	CONUS BASE SPT	FT LEWIS	13	27-NOV-02	22-MAR-04	24
Co. A, 131 AVN BN	MONTGOMERY	AL	OEF	CONUS BASE SPT	FT BLISS	1	2-JAN-03	15-NOV-03	1
Co. B, 131 AVN BN	BIRMINGHAM	AL	OEF	CONUS BASE SPT	FT HOOD	1	2-JAN-03	31-DEC-04	1
SPT Co., 20 SF GP	BIRMINGHAM	AL	OEF	OEF 3	CENTCOM	16	2-JAN-03	15-AUG-03	16
DET 1, 200 SPT CTR	HOMEWOOD	AL	OEF	GWOT - SWA	EUCOM	12	3-JAN-03	1-JAN-05	12
DET 1, 200 SPT CTR	HOMEWOOD	AL	OEF	OEF 3	EUCOM	233	3-JAN-03	2-JAN-04	233
1009 ENGR DET	NEW BROCKTON	AL	JOINT FORGE	SFOR 13	BOSNIA	4	9-JAN-03	1-NOV-03	4
1310 ENGR DET	NEW BROCKTON	AL	JOINT FORGE	SFOR 13	BOSNIA	1	9-JAN-03	1-NOV-03	1
167 ENGR CO	DEMOPOLIS	AL	OEF	OIF 1	CENTCOM	164	21-JAN-03	7-JUN-03	164
HHC, 111 MAINT GP	OPELIKA	AL	OEF	CONUS BASE SPT	FT GILLEM	24	22-JAN-03	21-JAN-04	24
HHC, 161 MED BN	MOBILE	AL	OEF	OIF 1	CENTCOM	121	25-JAN-03	12-JUN-04	134
HHC, 131 ARMOR BN	OZARK	AL	ONE	CONUS FP	FT RUCKER	6	26-JAN-03	25-JAN-05	6
HHC, 142 SIGNAL BDE	DECATUR	AL	ONE	AOC CAT	MDW - PENTAGON	1	30-JAN-03	29-JAN-04	1
900 ORD CO	BRUNDIDGE	AL	ONE	CONUS USAF FP	MAXWELL AFB (143)	11	30-JAN-03	29-JAN-04	145
900 ORD CO	BRUNDIDGE	AL	ONE	CONUS USAF FP	MAXWELL AFB	131	30-JAN-03	29-JAN-05	0
778 ORD CO	JACKSON	AL	OEF	OIF 1	CENTCOM	164	2-FEB-03	10-AUG-03	208
1308 ENGR DET	NEW BROCKTON	AL	OEF	OIF 1	CENTCOM	7	3-FEB-03	31-MAY-04	6
Co. E, 131 AVN BN	BIRMINGHAM	AL	OEF	OIF 1	CENTCOM	184	7-FEB-03	14-JUN-04	269
781 TRANS CO	GEORGIANA	AL	OEF	OIF 1	CENTCOM	157	7-FEB-03	11-JUN-04	169
1166 MP CO	GREENSBORO	AL	OEF	OIF 1	CENTCOM	129	7-FEB-03	29-MAY-04	180

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, 226 SPT GP	MOBILE	AL	OEF	OIF 1	CENTCOM	107	10-FEB-03	6-JUN-04	133
1128 TRANS CO	CLAYTON	AL	OEF	OIF 1	CENTCOM	137	10-FEB-03	17-MAY-04	142
1208 QM CO	LINEVILLE	AL	OEF	OIF 1	CENTCOM	110	10-FEB-03	16-JUN-04	132
1670 TRANS CO	BRANTLEY	AL	OEF	OIF 1	CENTCOM	136	11-FEB-03	10-JUL-03	174
HHC, 1/167 INF	TALLADEGA	AL	OEF	OIF 1	CENTCOM	9	15-FEB-03	30-MAY-04	9
Co. A, 131 AVN BN	MONTGOMERY	AL	JOINT GUARDIAN	KFOR 5A	KOSOVO	43	7-MAR-03	6-MAR-04	43
Co. D, 131 AVN BN	MONTGOMERY	AL	JOINT GUARDIAN	KFOR 5A	KOSOVO	24	7-MAR-03	6-MAR-04	24
168 ENGR CO	EUTAW	AL	OEF	OIF 1	CENTCOM	109	15-MAR-03	7-JUN-03	112
214 MP CO	ALEXANDER CITY	AL	OEF	OIF 1	CENTCOM	84	15-MAR-03	10-AUG-04	180
HHC, 877 ENGR BN	HAMILTON	AL	OEF	OIF 1	CENTCOM	703	15-MAR-03	1-AUG-04	703
1151 ENGR DET	FT MCCLELLAN	AL	OEF	OIF 1	CENTCOM	13	15-MAR-03	21-JUL-04	56
1165 MP CO	FAIRHOPE	AL	OEF	OIF 1	CENTCOM	135	15-MAR-03	16-NOV-04	140
2025 TRANS CO	JACKSONVILLE	AL	ONE	CONUS BASE SPT	USMA	149	15-MAR-03	10-SEP-04	167
1993 PERSONNEL SVC DET	HOPE HULL	AL	OEF	OIF 1	CENTCOM	38	27-MAR-03	21-MAY-03	47
HHD, 441 MAINT BN	HUNTSVILLE	AL	OEF	CONUS BASE SPT	FT LEWIS	3	22-APR-03	20-APR-04	3
2117 MAINT CO	ATHENS	AL	ONE	CONUS FP	REDSTONE AD	54	3-MAY-03	2-MAY-04	58
Co. B, 31 SPT BN	NORTHPORT	AL	ONE	CONUS FP	FT RUCKER	20	5-MAY-03	4-MAY-04	20
TRP E, 31 CAV	SYLACAUGA	AL	ONE	CONUS FP	ANNISTON AD	4	8-MAY-03	7-MAY-04	4
DET 2, Co. B, 31 SPT BN	ENTERPRISE	AL	ONE	CONUS FP	FT RUCKER	37	8-MAY-03	7-MAY-04	40
HHC, 31 SPT BN	ENTERPRISE	AL	ONE	CONUS FP	FT RUCKER	54	8-MAY-03	7-MAY-04	60
Co. A, 1/131 ARMOR	CENTRE	AL	ONE	CONUS FP	ANNISTON AD	2	8-MAY-03	7-MAY-04	2
Co. B, 1/131 ARMOR	HARTFORD	AL	ONE	CONUS FP	ANNISTON AD	3	8-MAY-03	7-MAY-04	4
Co. C, 1/131 ARMOR	FLORALA	AL	ONE	CONUS FP	ANNISTON AD	1	8-MAY-03	1-DEC-03	1
DET 1, HHC, 1/131 ARMOR	ABBEVILLE	AL	ONE	CONUS FP	ANNISTON AD	4	8-MAY-03	7-MAY-04	5
Co. A, 1/167 INF	VALLEY	AL	ONE	CONUS FP	ANNISTON AD	3	8-MAY-03	6-OCT-03	3
Co. B, 1/167 INF	PELHAM	AL	ONE	CONUS FP	ANNISTON AD	7	8-MAY-03	7-MAY-04	8
Co. C, 1/167 INF	CULLMAN	AL	ONE	CONUS FP	ANNISTON AD	9	8-MAY-03	7-MAY-04	11
HHC, 1/167 INF	TALLADEGA	AL	ONE	CONUS FP	ANNISTON AD	7	8-MAY-03	7-MAY-04	11
BTRY A, 1/203 AIR DEFENSE	SCOTTSBORO	AL	ONE	CONUS FP	REDSTONE AD	15	8-MAY-03	7-MAY-04	15
DET 1, BTRY A, 1/203 AIR DEFENSE	BRIDGEPORT	AL	ONE	CONUS FP	REDSTONE AD	18	8-MAY-03	7-MAY-04	18
DET 1, 2117 MAINT CO	DOUBLE SPRINGS	AL	ONE	CONUS FP	REDSTONE AD	29	8-MAY-03	7-MAY-04	29

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
1007 ENGR DET	NEW BROCKTON	AL	JOINT GUARDIAN	KFOR 5A	KOSOVO	4	16-JUN-03	15-JUN-04	4
HQ STARC, AL ARNG (CHAP)	MONTGOMERY	AL	ONE	AOC CAT	MDW - PENTAGON	1	19-JUN-03	18-JUN-05	1
HHC, 142 SIGNAL BDE	DECATUR	AL	ONE	AOC CAT	MDW - PENTAGON	1	4-JUL-03	3-JUL-04	1
900 ORD CO	BRUNDIDGE	AL	ONE	CONUS USAF FP	MAXWELL AFB	2	17-JUL-03	15-JUL-04	2
666 ORD CO	JACKSONVILLE	AL	JOINT FORGE	SFOR 14	BOSNIA	11	19-JUL-03	18-APR-04	11
1008 ENGR DET	NEW BROCKTON	AL	JOINT FORGE	SFOR 14	BOSNIA	4	19-JUL-03	18-JUL-04	4
HHC, 161 MED BN	MOBILE	AL	OEF	OIF 1	CENTCOM	4	23-JUL-03	22-JUL-04	4
1204 ENGR CO	SLOCOMB	AL	OEF	OEF 4	CENTCOM	3	28-JUL-03	27-JUL-04	3
HHC, 142 SIGNAL BN	DECATUR	AL	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
HCB, 1/203 AIR DEFENSE	ATHENS	AL	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
HHC, 711 SIGNAL BN	MOBILE	AL	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
216 MP CO	W MEMPHIS	AR	ONE	CONUS FP	FT LEONARD WOOD	122	4-OCT-02	2-OCT-04	124
HQ STARC, AR ARNG	CP ROBINSON	AR	ONE	AOC CAT	MDW - PENTAGON	1	19-NOV-02	12-OCT-03	1
HQ STARC, AR ARNG	CP ROBINSON	AR	OEF	GWOT - SWA	FT BELVOIR	1	9-DEC-02	8-DEC-04	1
DET 1, 149 MED CO	LITTLE ROCK	AR	OEF	GWOT - SWA	CENTCOM	1	2-JAN-03	1-JAN-04	2
DET 1, 149 MED CO	LITTLE ROCK	AR	OEF	GWOT - SWA	CENTCOM	1	2-JAN-03	31-MAY-04	0
Co B, 935 SPT BN	FT CHAFFEE	AR	ONE	CONUS USAF FP	LITTLE ROCK AFB	88	30-JAN-03	29-JAN-05	88
Co B, 935 SPT BN	FT CHAFFEE	AR	ONE	CONUS USAF FP	LITTLE ROCK AFB	29	30-JAN-03	29-JAN-04	97
Co B, 935 SPT BN	FT CHAFFEE	AR	ONE	CONUS USAF FP	LITTLE ROCK AFB	0	30-JAN-03	29-JAN-05	68
DET 1, Co B, 935 SPT BN	CP ROBINSON	AR	ONE	CONUS USAF FP	FT SMITH ANG	0	30-JAN-03	29-JAN-05	
DET 1, Co B, 935 SPT BN	CP ROBINSON	AR	ONE	CONUS USAF FP	FT SMITH ANG	12	30-JAN-03	29-JAN-04	32
HQ STARC, AR ARNG	CP ROBINSON	AR	ONE	AOC CAT	MDW - PENTAGON	1	3-FEB-03	1-JUN-04	1
0025 HQ REAR OPNS CENTE	NO LITTLE ROCK	AR	OEF	OIF 1	CENTCOM	44	7-FEB-03	21-MAY-03	49
296 MED CO	CHARLESTON	AR	OEF	OIF 1	CENTCOM	112	10-FEB-03	9-FEB-04	117
1123 TRANS CO	MARKED TREE	AR	OEF	OIF 1	CENTCOM	162	11-FEB-03	14-JUN-04	167
HQ, 233 REGT (TNG)	NO LITTLE ROCK	AR	OEF	TNG BASE EXP	FT SILL	2	25-FEB-03	20-FEB-04	2
224 ORD CO	MT HOME	AR	OEF	CONUS BASE SPT	FT SILL	202	15-MAR-03	15-OCT-03	215
DET 2, Co B, 935 SPT BN	FT CHAFFEE	AR	ONE	CONUS USAF FP	LITTLE ROCK AFB	2	21-MAR-03	20-MAR-04	2
Co A, 875 ENGR BN	JONESBORO	AR	ONE	CONUS FP	UMATILLA AD	94	27-MAR-03	21-MAR-04	99
HQ STARC AR ARNG	CP ROBINSON	AR	OEF	ANA TRAINUP	CENTCOM	2	29-MAY-03	14-MAY-04	2
Co A, 212 SIGNAL BN	HOT SPRINGS	AR	ONE	CONUS FP	FT SAM HOUSTON	54	5-JUN-03	4-JUN-04	54

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
Co B, 212 SIGNAL BN	BENTON	AR	ONE	CONUS FP	FT SAM HOUSTON	73	5-JUN-03	4-JUN-04	73
Co B, 212 SIGNAL BN	PINE BLUFF	AR	ONE	CONUS FP	FT SAM HOUSTON	47	5-JUN-03	4-JUN-04	47
Co B, 212 SIGNAL BN	NO LITTLE ROCK	AR	ONE	CONUS FP	FT SAM HOUSTON	53	5-JUN-03	4-JUN-04	53
212 SIGNAL BN (MOB SUB EQUIP)	NO LITTLE ROCK	AR	ONE	CONUS FP	FT SAM HOUSTON	262	5-JUN-03	4-JUN-04	262
Co B, 212 SIGNAL BN	NO LITTLE ROCK	AR	ONE	CONUS FP	FT SAM HOUSTON	35	5-JUN-03	4-JUN-04	35
25 SPT DET (RAOC)	NO LITTLE ROCK	AR	OEF	ANA TRAINUP	CENTCOM	1	17-JUL-03	16-JUL-04	1
70 PUBLIC AFFAIRS DET	LITTLE ROCK	AR	OEF	GWOT - GTMO	GTMO	9	8-AUG-03	7-AUG-04	10
363 ORD Co	PHOENIX	AZ	OEF	CONUS BASE SPT	FT IRWIN	20	30-NOV-02	26-JUN-04	22
Co C, 1/189 AVN BN	PHOENIX	AZ	OEF	GWOT - SWA	FT HOOD	1	2-JAN-03	1-JAN-04	1
258 SUPPORT CTR (RAOC)	GLENDALE	AZ	OEF	OIF 1	CENTCOM	25	2-JAN-03	5-APR-04	27
1404 TRANS Co	SHOW LOW	AZ	OEF	OIF 1	CENTCOM	111	24-JAN-03	9-JUN-04	143
BTRY A, 1/180 FA	TUCSON	AZ	ONE	CONUS USAF FP	PHOENIX ANG	8	30-JAN-03	29-JAN-04	32
BTRY A, 1/180 FA	TUCSON	AZ	ONE	CONUS USAF FP	PHOENIX ANG	23	30-JAN-03	29-JAN-05	
BTRY B, 1/180 FA	CASA GRANDE	AZ	ONE	CONUS USAF FP	TUCSON ANG	7	30-JAN-03	29-JAN-04	32
BTRY B, 1/180 FA	CASA GRANDE	AZ	ONE	CONUS USAF FP	TUCSON ANG	22	30-JAN-03	29-JAN-05	
HHB, 1/180 FA	MESA	AZ	ONE	CONUS USAF FP	DAVIS MONTHAN AFB	38	30-JAN-03	29-JAN-04	130
HHB, 1/180 FA	MESA	AZ	ONE	CONUS USAF FP	DAVIS MONTHAN AFB	97	30-JAN-03	29-JAN-05	
SVC BTRY, 1/180 FA	MESA	AZ	ONE	CONUS USAF FP	LUKE AFB	35	30-JAN-03	29-JAN-04	185
SVC BTRY, 1/180 FA	MESA	AZ	ONE	CONUS USAF FP	LUKE AFB	139	30-JAN-03	29-JAN-05	
356 SIGNAL Co	PHOENIX	AZ	OEF	OIF 1	CENTCOM	54	3-FEB-03	3-JUL-04	65
855 MP Co	YUMA	AZ	OEF	OIF 1	CENTCOM	151	7-FEB-03	20-MAY-04	182
2222 TRANS Co	DOUGLAS	AZ	OEF	OIF 1	CENTCOM	132	7-FEB-03	6-FEB-04	169
2220 TRANS Co	PHOENIX	AZ	OEF	OIF 1	CENTCOM	138	10-FEB-03	24-MAY-04	174
HQ STARC, AZ ARNG	PHOENIX	AZ	OEF	CONUS BASE SPT	FT BELVOIR	1	15-FEB-03	14-FEB-04	1
HQ 158 REGT (TNG)	PHOENIX	AZ	OEF	TNG BASE EXP	FT BENNING	3	5-MAR-03	8-MAR-04	2
Co G, 285 AVN BN	PHOENIX	AZ	OEF	OIF 1	CENTCOM	46	10-MAR-03	9-MAR-04	61
Co C, 111 MED BN	GLENDALE	AZ	ONE	CONUS BASE SPT	USMA	15	21-MAR-03	14-SEP-04	0
Co C, 111 MED BN	GLENDALE	AZ	ONE	CONUS BASE SPT	USMA	28	21-MAR-03	14-SEP-04	69
259 ENGR Co	PHOENIX	AZ	ONE	CONUS FP	FT HUACHUCA	108	20-MAY-03	19-MAY-04	110
DET 1, Co D, 140 AVN BN	PHOENIX	AZ	OEF	OEF 4	CENTCOM	1	7-JUL-03	17-JUL-04	40
WESTERN ARNG AVN TNG SITE	MARANA	AZ	ONE	AOC CAT	MDW - PENTAGON	1	25-AUG-03	24-AUG-05	1

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640 MI BN	LOS ALAMITOS	CA	OEF	GWOT - SWA	FT BELVOIR	2	20-NOV-02	19-NOV-03	3
69 PUBLIC AFFAIRS DET	FAIRFIELD-SUISUN	CA	OEF	OIF 1	CENTCOM	17	27-DEC-02	6-JUN-03	17
126 MED CO (AIR AMB)	MATHER AFB	CA	OEF	GWOT - SWA	CENTCOM	1	2-JAN-03	1-JAN-04	1
Co B, 1/140 AVN	LOS ALAMITOS	CA	OEF	GWOT - SWA	FT HOOD	1	2-JAN-03	1-JAN-04	1
Co G, 140 AVN	STOCKTON	CA	OEF	GWOT - SWA	MIHAIL	35	6-JAN-03	22-NOV-03	38
HHB, 40 FA	LOS ANGELES	CA	ONE	AOC CAT	MDW - PENTAGON	1	15-JAN-03	13-JAN-05	1
HQ STARC, CA ARNG	SACRAMENTO	CA	ONE	AOC CAT	MDW - PENTAGON	1	15-JAN-03	14-JAN-04	1
649 MP Co	SAN LUIS OBISPO	CA	OEF	OIF 1	CENTCOM	105	21-JAN-03	8-JUN-04	124
670 MP Co	NATIONAL CITY	CA	OEF	OIF 1	CENTCOM	109	24-JAN-03	15-JUN-04	124
126 MED CO (AIR AMB)	MATHER AFB	CA	OEF	OEF 3	CENTCOM	20	25-JAN-03	15-OCT-03	20
126 MED CO (AIR AMB)	MATHER AFB	CA	OEF	OEF 3	CENTCOM	13	25-JAN-03	15-OCT-03	13
126 MED CO (AIR AMB)	MATHER AFB	CA	OEF	OEF 3	CENTCOM	1	25-JAN-03	15-DEC-03	1
Co G, 140 AVN	STOCKTON	CA	OEF	OIF 1	CENTCOM	81	30-JAN-03	22-NOV-03	83
BTRY A, 1/144 FA	AZUSA	CA	ONE	CONUS USAF FP	TRAVIS AFB / MARCH ARB	65	30-JAN-03	29-JAN-05	65
BTRY B, 1/144 FA	CULVER CITY	CA	ONE	CONUS USAF FP	BEALE AFB	78	30-JAN-03	29-JAN-05	78
BTRY C, 1/144 FA	SYLMAR	CA	ONE	CONUS USAF FP	MT VIEW ANG	32	30-JAN-03	29-JAN-05	32
HHB, 1/144 FA	BURBANK	CA	ONE	CONUS USAF FP	EDWARDS AFB	95	30-JAN-03	29-JAN-05	97
SVC BTRY, 1/144 FA	BURBANK	CA	ONE	CONUS USAF FP	FRESNO ANG	32	30-JAN-03	29-JAN-05	32
Co A, 578 ENGR BN	GLENDALE	CA	ONE	CONUS USAF FP	EDWARDS AFB	78	30-JAN-03	29-JAN-04	108
Co A, 578 ENGR BN	GLENDALE	CA	ONE	CONUS USAF FP	EDWARDS AFB	28	30-JAN-03	29-JAN-05	28
Co B, 578 ENGR BN	LONG BEACH	CA	ONE	CONUS USAF FP	VANDENBERG AFB	18	30-JAN-03	29-JAN-04	67
Co B, 578 ENGR BN	LONG BEACH	CA	ONE	CONUS USAF FP	VANDENBERG AFB	43	30-JAN-03	29-JAN-05	61
Co C, 578 ENGR BN	BRAWLEY	CA	ONE	CONUS USAF FP	PORT HUENEME ANG	55	30-JAN-03	29-JAN-04	32
Co C, 578 ENGR BN	BRAWLEY	CA	ONE	CONUS USAF FP	PORT HUENEME ANG	28	30-JAN-03	29-JAN-05	0
HHC, 578 ENGR BN	MANHATTAN BCH	CA	ONE	CONUS USAF FP	PORT HUENEME ANG	36	30-JAN-03	29-JAN-04	36
HHC, 578 ENGR BN	MANHATTAN BCH	CA	ONE	CONUS USAF FP	PORT HUENEME ANG	14	30-JAN-03	29-JAN-05	23
349 SPT Co	VALLEJO	CA	OEF	OIF 1	CENTCOM	115	7-FEB-03	19-JUN-04	120
223 MI BN	FT FUNSTON	CA	OEF	OIF 1	CENTCOM	92	10-FEB-03	25-MAY-04	113
2632 TRANS Co	SAN BRUNO	CA	OEF	OIF 1	CENTCOM	151	10-FEB-03	29-JUN-04	167
1498 TRANS Co	RIVERSIDE	CA	OEF	OIF 1	CENTCOM	269	11-FEB-03	15-JUL-04	299
640 MI BN	LOS ALAMITOS	CA	JOINT GUARDIAN	KFOR 5A	KOSOVO	54	3-MAR-03	2-MAR-04	63

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, 40 SUPPORT BN	LONG BEACH	CA	ONE	CONUS FP	MDW - PENTAGON	1	7-MAR-03	5-MAR-05	1
126 MED CO (AIR AMB)	MATHER AFB	CA	OEF	OEF 4	CENTCOM	1	15-MAR-03	13-MAR-04	1
270 MP CO	SACRAMENTO	CA	OEF	OIF 1	CENTCOM	180	15-MAR-03	13-MAR-04	180
870 MP CO	PITTSBURG	CA	OEF	OIF 1	CENTCOM	124	15-MAR-03	20-JUL-04	124
Co C, 579 ENGR BN	LAKEPORT	CA	OEF	OIF 1	CENTCOM	5	31-MAR-03	31-JUL-04	7
HHC, 1/140 AVN	LOS ALAMITOS	CA	OEF	OIF 1	CENTCOM	1	6-APR-03	14-SEP-04	1
Co C, 297 SUPPORT BN	SAN FRANCISCO	CA	OEF	OIF 1	CENTCOM	1	7-APR-03	6-MAR-04	1
Co E, 540 SUPPORT BN	POMONA	CA	OEF	OIF 1	CENTCOM	2	7-APR-03	6-MAR-04	2
HQ STARC, CA ARNG	SACRAMENTO	CA	OEF	OIF 1	CENTCOM	2	18-APR-03	16-APR-04	2
170 MP DET	SACRAMENTO	CA	JOINT GUARDIAN	KFOR 5A	KOSOVO	3	23-APR-03	15-JAN-04	11
HHB, 40 INF DIV ARTY	LOS ANGELES	CA	OEF	OIF 1	CENTCOM	1	24-APR-03	30-JUN-03	1
HHT, 1/18 CAVALRY	ONTARIO	CA	ONE	CONUS FP	DESERET CD	53	14-MAY-03	13-MAY-04	78
TRP A, 1/18 CAVALRY	POMONA	CA	ONE	CONUS FP	DESERET CD	68	14-MAY-03	13-MAY-04	100
TRP A, 1/18 CAVALRY	POMONA	CA	ONE	CONUS FP	DESERET CD	1	14-MAY-03	13-MAY-05	100
TRP B, 1/18 CAVALRY	SAN DIEGO	CA	ONE	CONUS FP	DESERET CD	88	14-MAY-03	13-MAY-04	100
TRP B, 1/18 CAVALRY	SAN DIEGO	CA	ONE	CONUS FP	DESERET CD	12	14-MAY-03	13-MAY-05	100
TRP C, 1/18 CAVALRY	ONTARIO	CA	ONE	CONUS FP	DESERET CD	77	14-MAY-03	13-MAY-04	100
TRP C, 1/18 CAVALRY	ONTARIO	CA	ONE	CONUS FP	DESERET CD	1	14-MAY-03	13-MAY-05	100
Co C, 2/185 ARMOR	ESCONDIDO	CA	ONE	CONUS FP	DUGWAY PG	33	14-MAY-03	13-MAY-04	42
Co C, 2/185 ARMOR	ESCONDIDO	CA	ONE	CONUS FP	DUGWAY PG	42	14-MAY-03	13-MAY-05	42
Co C, 2/185 ARMOR	NATIONAL CITY	CA	ONE	CONUS FP	TOOELE CD	12	14-MAY-03	13-MAY-04	60
Co C, 2/185 ARMOR	NATIONAL CITY	CA	ONE	CONUS FP	TOOELE CD	9	14-MAY-03	13-MAY-05	60
(Co B, 2/185 ARMOR)	EL CENTRO	CA	ONE	CONUS FP	TOOELE CD	48	14-MAY-03	13-MAY-04	60
HHC, 2/185 ARMOR	SAN DIEGO	CA	ONE	CONUS FP	DUGWAY PG	91	14-MAY-03	13-MAY-04	120
HHC, 2/185 ARMOR	SAN DIEGO	CA	ONE	CONUS FP	DUGWAY PG	110	14-MAY-03	13-MAY-05	120
HHC, 2/185 ARMOR	SAN DIEGO	CA	ONE	CONUS FP	TOOELE CD	55	14-MAY-03	13-MAY-04	84
HHC, 2/185 ARMOR	SAN DIEGO	CA	ONE	CONUS FP	TOOELE CD	84	14-MAY-03	13-MAY-05	84
2/185 ARMOR	SAN DIEGO	CA	ONE	CONUS FP	TOOELE CD/DUGWAY PG	0	14-MAY-03	13-MAY-04	0
HHC, 2/185 ARMOR	SAN DIEGO	CA	ONE	CONUS FP	TOOELE CD	25	22-MAY-03	21-MAY-04	25
HHC, 2 BDE, 40 INF DI	SAN DIEGO	CA	ONE	CONUS FP	FT SAM HOUSTON	60	24-MAY-03	23-MAY-04	60
HHC, 2 BDE, 40 INF DIV	SAN DIEGO	CA	ONE	CONUS FP	FT SAM HOUSTON	1	24-MAY-03	23-MAY-05	60

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DET 1, HHC, 579 ENGR BN	HEALDSBURG	CA	ONE	CONUS FP	FT LEWIS	25	24-MAY-03	22-MAY-04	25
DET 1, 185 AVN CO	FRESNO	CA	OEF	OIF 1	CENTCOM	9	30-MAY-03	29-AUG-04	9
HQ STARC, CA ARNG	SACRAMENTO	CA	ONE	CONUS BASE SPT	FT LEWIS	1	30-MAY-03	24-NOV-03	1
Co B, 1/149 ARMOR	CP ROBERTS	CA	ONE	CONUS FP	CP ROBERTS	1	30-MAY-03	29-MAY-04	1
HHC, 1/149 ARMOR	SEASIDE	CA	ONE	CONUS FP	DLI/POM	27	30-MAY-03	29-MAY-04	27
Co B, 579 ENGR BN	EUREKA	CA	ONE	CONUS FP	FT LEWIS	31	30-MAY-03	29-MAY-04	33
Co B, 579 ENGR BN	EUREKA	CA	ONE	CONUS FP	FT LEWIS	2	30-MAY-03	29-MAY-05	33
HHC, 2 BDE, 40 INF DI	SAN DIEGO	CA	ONE	AOC CAT	MDW - PENTAGON	1	29-JUN-03	14-JUN-04	1
Co D, 140 AVN CO	FRESNO	CA	OEF	OEF 4	CENTCOM	0	7-JUL-03	17-JUL-04	30
Co B, 250 MI BN	SAN RAFAEL	CA	JOINT FORGE	SFOR 14	BOSNIA	45	19-JUL-03	19-APR-04	44
Co C, 223 MI BN	GLENDALE	CA	OEF	OIF 1	CENTCOM	2	31-JUL-03	30-JUL-04	2
170 MP DET	SACRAMENTO	CA	ONE	CONUS FP	FT BELVOIR	2	15-AUG-03	8-FEB-05	1
170 MP DET	SACRAMENTO	CA	ONE	CONUS FP	FT BELVOIR	2	15-AUG-03	9-FEB-05	1
69 PUBLIC AFFAIRS DET	FAIRFIELD-SUISUN	CA	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	18-SEP-04	1
HHC, 2/135 AVN	AURORA	CO	OEF	CONUS BASE SPT	FT HOOD	2	2-JAN-03	1-NOV-03	2
Co C, 5/19 SF GP	FT COLLINS	CO	OEF	OEF 3	CENTCOM	9	2-JAN-03	1-JAN-04	15
220 MP Co	DENVER	CO	OEF	OIF 1	CENTCOM	166	16-JAN-03	24-APR-04	180
HHB, 2/157 FA	COLORADO SPRGS	CO	ONE	CONUS USAF FP	PETERSON AFB / BUCKLEY AFB	22	20-JAN-03	29-JAN-04	156
Co C, 109 MED BN	MONTROSE	CO	OEF	OIF 1	CENTCOM	65	24-JAN-03	4-JUN-04	66
HHB, 2/157 FA	COLORADO SPRGS	CO	ONE	CONUS USAF FP	PETERSON AFB / BUCKLEY AFB	134	30-JAN-03	28-JAN-05	156
3650 MAINT Co	LONGMONT	CO	OEF	CONUS BASE SPT	FT CARSON	171	10-FEB-03	7-AUG-04	185
HIGH ALT AVN TNG SITE	GYPSUM	CO	OEF	GWOT - SWA	CENTCOM	1	10-MAR-03	15-MAR-04	1
DET 1, Co E, 168 AVN	CP W GEORGE	CO	OEF	OIF 1	CENTCOM	2	5-APR-03	17-APR-04	2
HQ STARC, CO ARNG	CP W GEORGE	CO	OEF	USAREUR FP	EUCOM	1	16-MAY-03	27-AUG-04	1
1/157 FA	LONGMONT	CO	ONE	CONUS FP	PUEBLO CD	258	20-MAY-03	19-MAY-04	269
HHB, 1/157 FA	LONGMONT	CO	ONE	CONUS FP	FT CARSON	33	26-MAY-03	25-MAY-04	32
HHB, 1/157 FA	LONGMONT	CO	ONE	CONUS FP	FT CARSON	1	26-MAY-03	25-MAY-05	1
CO ARNG SPACE SPT BN	COLORADO SPRINGS	CO	OEF	OEF 4	CENTCOM	6	1-JUN-03	31-MAY-04	6
HHB, 1/157 FA	LONGMONT	CO	ONE	CONUS FP	FT CARSON	19	2-JUN-03	1-JUN-04	25
Co C, 109 MED BN	MONTROSE	CO	OEF	OIF 1	CENTCOM	2	27-JUN-03	25-JUN-04	2
DET 1, Co A, 935 SPT BN	AURORA	CO	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-JUL-04	1

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CO ARNG SP OPS DET KOREA	AURORA	CO	OEF	OIF 1	CENTCOM	0	25-JUL-03	23-JUL-04	1
HQ STARC, CO ARNG	CP W GEORGE	CO	ONE	AOC CAT	MDW - PENTAGON	1	25-JUL-03	24-JUL-04	1
CO ARNG SP OPS DET KOREA	AURORA	CO	OEF	OEF 4	CENTCOM	25	15-SEP-03	14-SEP-04	30
HQ STARC, CO ARNG	CP W GEORGE	CO	OEF	ANA TRAINUP	CENTCOM	3	19-SEP-03	16-OCT-04	3
DET 1, Co D, 1/189 AVN	WINDSOR LOCKS	CT	OEF	GWOT - SWA	CENTCOM	1	2-JAN-03	1-JAN-04	1
250 ENGR Co	PUTNAM	CT	OEF	OIF 1	CENTCOM	112	21-JAN-03	7-JUN-03	183
DET 1, Co B, 242 ENGR BN	ROCKVILLE	CT	ONE	CONUS USAF FP	BRADLEY ANG	27	30-JAN-03	28-JAN-05	0
DET 1, Co B, 242 ENGR BN	ROCKVILLE	CT	ONE	CONUS USAF FP	BRADLEY ANG	5	30-JAN-03	28-JAN-04	32
143 MP Co	HARTFORD	CT	OEF	OIF 1	CENTCOM	181	7-FEB-03	12-JUN-04	182
247 ENGR DET	WESTBROOK	CT	OEF	OIF 1	CENTCOM	10	10-FEB-03	6-JUL-04	10
DET 1, 104 AVN Co	WINDSOR LOCKS	CT	OEF	OIF 1	CENTCOM	1	13-FEB-03	12-FEB-04	102
DET 1, 104 AVN Co	WINDSOR LOCKS	CT	OEF	OIF 1	CENTCOM	83	13-FEB-03	16-MAY-04	83
248 ENGR Co	NORWICH	CT	OEF	OIF 1	CENTCOM	102	24-FEB-03	13-JUL-04	144
Co A, 1/102 INF	NEW BRITAIN	CT	ONE	CONUS FP	USMA	78	12-APR-03	11-APR-04	85
HQ STARC, CT ARNG	HARTFORD	CT	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	21-APR-03	19-APR-04	1
HQ STARC, CT ARNG	HARTFORD	CT	OEF	OIF 1	CENTCOM	1	27-APR-03	26-APR-04	1
HHC, 192 CHEM BN	NEW HAVEN	CT	ONE	CONUS FP	FT DRUM	30	3-MAY-03	2-MAY-04	20
DET 2, Co I, 185 AVN BN	GROTON	CT	OEF	OIF 1	CENTCOM	9	30-MAY-03	23-JUL-04	9
Co A, 1/102 INF BN	NEW BRITAIN	CT	ONE	CONUS FP	USMA	42	2-JUN-03	1-JUN-04	44
Co C, 242 ENGR BN	BRANFORD	CT	ONE	CONUS FP	FT DRUM	124	2-JUN-03	1-JUN-04	132
103 CHEM Co	NEWINGTON	CT	ONE	CONUS FP	USMA	55	2-JUN-03	1-JUN-04	59
134 MP Co	NORWICH	CT	ONE	CONUS FP	USMA	48	2-JUN-03	1-JUN-04	52
HQ STARC, CT ARNG	NEW HAVEN	CT	OEF	OIF 1	CENTCOM	1	26-JUN-03	5-OCT-04	1
143 MP Co	HARTFORD	CT	OEF	OIF 1	CENTCOM	4	26-SEP-03	25-SEP-04	4
121 MP DET	WASHINGTON	DC	ONE	CONUS FP	FT BELVOIR	7	4-OCT-02	3-OCT-03	11
273 MP Co	WASHINGTON	DC	ONE	CONUS FP	MDW	25	3-DEC-02	2-DEC-03	25
547 TRANS Co	WASHINGTON	DC	OEF	OIF 1	CENTCOM	110	16-JAN-03	9-JUN-04	131
DET 1, 148 MED Co	WASHINGTON	DC	ONE	CONUS BASE SPT	FT HOOD	37	21-JAN-03	19-MAR-04	39
276 MP Co	WASHINGTON	DC	ONE	CONUS USAF FP	BOLLING AFB	69	30-JAN-03	29-JAN-04	70
104 MAINT Co	WASHINGTON	DC	OEF	CONUS BASE SPT	FT DIX	4	10-FEB-03	7-AUG-04	144
104 MAINT Co	WASHINGTON	DC	OEF	CONUS BASE SPT	FT DIX	79	10-FEB-03	9-FEB-04	144

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
104 MAINT Co	WASHINGTON	DC	OEF	CONUS BASE SPT	FT DIX	33	10-FEB-03	3-FEB-05	144
547 TRANS Co	WASHINGTON	DC	OEF	OIF 1	CENTCOM	36	28-MAR-03	7-JUN-04	36
HQ STARC, DC ARNG	WASHINGTON	DC	ONE	AOC CAT	MDW - PENTAGON	1	17-JUN-03	16-JUN-04	1
274 MP Co	WASHINGTON	DC	OEF	OEF 4	CENTCOM	113	7-JUL-03	17-JUL-04	120
HQ STARC, DE ARNG	WILMINGTON	DE	ONE	AOC CAT	MDW - PENTAGON	1	26-NOV-02	26-NOV-03	1
HQ STARC, DE ARNG	WILMINGTON	DE	ONE	AOC CAT	MDW - PENTAGON	1	26-DEC-02	25-DEC-03	1
HQ STARC, DE ARNG	WILMINGTON	DE	ONE	AOC CAT	MDW - PENTAGON	1	31-DEC-02	29-DEC-04	1
DET 1, 832 MED Co	NEW CASTLE	DE	ONE	CONUS BASE SPT	FT LEWIS	16	28-JAN-03	27-JAN-04	16
HHC, 280 SIGNAL BN	GEORGETOWN	DE	ONE	CONUS USAF FP	DOVER AFB	37	30-JAN-03	29-JAN-04	137
HHC, 280 SIGNAL BN	GEORGETOWN	DE	ONE	CONUS USAF FP	DOVER AFB	98	30-JAN-03	29-JAN-05	0
249 ENGR Co	NEW CASTLE	DE	OEF	OIF 1	CENTCOM	51	10-FEB-03	14-JUN-04	56
249 ENGR Co	NEW CASTLE	DE	OEF	OIF 1	CENTCOM	51	15-MAR-03	14-MAR-04	1
249 ENGR Co	NEW CASTLE	DE	OEF	OIF 1	CENTCOM	1	15-MAR-03	15-JUN-04	1
HQ STARC, DE ARNG	WILMINGTON	DE	ONE	AOC CAT	MDW - PENTAGON	1	2-MAY-03	1-MAY-04	1
DET 8, OPER SPT AIRLIFT CMD	ST AUGUSTINE	FL	JOINT FORGE	SFOR 12	BOSNIA	1	10-OCT-02	3-JUL-03	1
FL ARNG SPT OPER DET	TAMPA	FL	OEF	GWOT - SWA	CENTCOM	15	20-NOV-02	19-NOV-03	25
FL ARNG SPT OPER DET	TAMPA	FL	OEF	GWOT - SWA	CENTCOM	8	20-NOV-02	19-MAY-04	25
260 MI BN	MIAMI	FL	JOINT FORGE	SFOR 13	BOSNIA	50	1-DEC-02	30-NOV-03	51
2/124 INF	ORLANDO	FL	OEF	OIF 1	CENTCOM	471	2-JAN-03	11-APR-04	564
3/124 INF	PANAMA CITY	FL	OEF	OIF 1	CENTCOM	478	2-JAN-03	21-APR-04	670
221 ORD Co	CP BLANDING	FL	JOINT FORGE	SFOR 13	BOSNIA	7	9-JAN-03	1-NOV-03	7
HHSC, 260 MI BN	MIAMI	FL	OEF	GWOT - GTMO	GTMO	5	16-JAN-03	14-JUL-04	20
HHSC, 260 MI BN	MIAMI	FL	OEF	GWOT - GTMO	GTMO	15	16-JAN-03	15-JAN-04	
1/124 INF	MIAMI	FL	OEF	OIF 1	CENTCOM	564	16-JAN-03	10-MAY-04	670
DET 12, HHB, 32 AIR DEFENSE	ORLANDO	FL	OEF	CONUS BASE SPT	FT BENNING	14	23-JAN-03	22-JAN-04	14
DET 10, HHB, 32 AIR DEFENSE	ORLANDO	FL	OEF	OIF 1	CENTCOM	35	23-JAN-03	22-JAN-04	35
DET 11, HHB, 32 AIR DEFENSE	ORLANDO	FL	OEF	OIF 1	FT BLISS	1	23-JAN-03	22-JAN-04	1
DET 9, HHB, 32 AIR DEFENSE	ORLANDO	FL	OEF	OIF 1	CENTCOM	2	23-JAN-03	22-JAN-04	2
Co A, 161 MED BN	ST AUGUSTINE	FL	OEF	OIF 1	CENTCOM	15	25-JAN-03	21-JUN-04	15
146 SIGNAL BN	JACKSONVILLE	FL	ONE	CONUS USAF FP	HULBERT FIELD	84	30-JAN-03	29-JAN-04	345
146 SIGNAL BN	JACKSONVILLE	FL	ONE	CONUS USAF FP	HULBERT FIELD	242	30-JAN-03	29-JAN-05	345

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
3/265 AIR DEFENSE	SARASOTA	FL	ONE	CONUS USAF FP	McDILL AFB	221	30-JAN-03	29-JAN-04	332
3/265 AIR DEFENSE	SARASOTA	FL	ONE	CONUS USAF FP	McDILL AFB	0	30-JAN-03	29-JAN-05	332
HHS, 2/116 FA	LAKELAND	FL	OEF	OIF 1	CENTCOM	10	1-FEB-03	1-AUG-03	10
269 ENGR CO	LIVE OAK	FL	OEF	OIF 1	CENTCOM	118	3-FEB-03	19-JUN-04	162
743 ORD CO	FT LAUDERDALE	FL	OEF	OIF 1	CENTCOM	194	3-FEB-03	9-JUN-04	199
107 PUBLIC AFFAIRS DET	ST AUGUSTINE	FL	ONE	CONUS BASE SPT	FT POLK	16	3-FEB-03	2-FEB-04	20
631 ORD CO	STARKE	FL	OEF	CONUS BASE SPT	FT STEWART	140	10-FEB-03	8-AUG-04	177
269 ENGR CO	LIVE OAK	FL	OEF	OIF 1	CENTCOM	10	10-FEB-03	23-JUN-04	10
HHS, 2/116 FA	LAKELAND	FL	OEF	OIF 1	CENTCOM	34	13-FEB-03	15-FEB-04	35
HQ, 211 REGT (TNG)	STARKE	FL	OEF	TNG BASE EXP	FT BLISS	5	25-FEB-03	1-MAR-04	5
Co E, 111 AVN	STARKE	FL	OEF	OIF 1	CENTCOM	48	3-MAR-03	1-MAR-04	52
DET 8, OPER SPT AIRLIFT CMD	ST AUGUSTINE	FL	OEF	OIF 1	CENTCOM	5	3-MAR-03	21-MAY-03	5
HHB, 1/265 AIR DEFENSE	DAYTONA BEACH	FL	OEF	CONUS BASE SPT	McDILL AFB	1	15-MAR-03	14-MAR-05	1
144 TRANS CO	MARIANNA	FL	OEF	OIF 1	CENTCOM	150	15-MAR-03	23-JUL-03	167
1/265 AIR DEFENSE	DAYTONA BEACH	FL	OEF	OIF 1	CENTCOM	394	15-MAR-03	21-MAY-03	397
HHD, 927 SPT BN	STARKE	FL	OEF	OIF 1	CENTCOM	56	15-MAR-03	2-JUN-03	59
HQ STARC, FL ARNG	ST AUGUSTINE	FL	ONE	AOC CAT	MDW - PENTAGON	1	24-JUN-03	23-JUN-05	1
DET 9, 7201 MSU DET 9	GAINESVILLE	FL	OEF	OIF 1	CENTCOM	0	8-JUL-03	3-JAN-04	1
Co A, 3/20 SF GP	OCALA	FL	OEF	OEF 4	CENTCOM	55	1-AUG-03	31-JUL-04	67
Co C, 3/20 SF GP	FT LAUDERDALE	FL	OEF	OEF 4	CENTCOM	55	1-AUG-03	31-JUL-04	57
HQ STARC, GA ARNG	ELLENWOOD	GA	ONE	CONUS BASE SPT	FT MCPHERSON	1	3-OCT-02	4-AUG-03	1
202 ORD CO	FOREST PARK	GA	OEF	CONUS BASE SPT	FT BRAGG	15	16-DEC-02	15-JUN-04	22
0003 IN CTR REAR CP OP CELL	FT STEWART	GA	OEF	OIF 1	CENTCOM	16	2-JAN-03	15-NOV-03	19
1/171 AVN	DOBBINS AFB	GA	OEF	OIF 1	CENTCOM	2	2-JAN-03	6-MAR-04	2
148 MED CO (AIR AMB)	WINDER	GA	ONE	CONUS BASE SPT	FT HOOD	99	21-JAN-03	19-MAR-04	99
75 ENGR DET	FT STEWART	GA	ONE	CONUS USAF FP	GARDEN CITY ANG	0	30-JAN-03	29-JAN-05	32
Co C, 221 MI BN	NEWNAN	GA	ONE	CONUS USAF FP	DOBBINS ARB	50	30-JAN-03	29-JAN-04	50
1177 TRANS CO	LA GRANGE	GA	ONE	CONUS USAF FP	WARNER ROBBINS AFB	28	30-JAN-03	29-JAN-04	162
1177 TRANS CO	LA GRANGE	GA	ONE	CONUS USAF FP	WARNER ROBBINS AFB	130	30-JAN-03	29-JAN-05	0
1230 TRANS CO	BAINBRIDGE	GA	ONE	CONUS USAF FP	DOBBINS AFB	7	30-JAN-03	29-JAN-04	7
1230 TRANS CO	BAINBRIDGE	GA	ONE	CONUS USAF FP	DOBBINS AFB	0	30-JAN-03	29-JAN-05	43

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Co B, 161 MED BN	MARIETTA	GA	OEF	OIF 1	CENTCOM	73	2-FEB-03	9-JUL-04	79
1148 TRANS CO	THOMASVILLE	GA	OEF	OIF 1	CENTCOM	141	3-FEB-03	12-OCT-04	166
221 MI BN	FT GILLEM	GA	OEF	OIF 1	CENTCOM	325	7-FEB-03	23-MAY-04	341
HHC, 265 ENGR GP	DECATUR	GA	OEF	OIF 1	CENTCOM	14	7-FEB-03	6-FEB-04	73
HHC, 265 ENGR GP	DECATUR	GA	OEF	OIF 1	CENTCOM	14	7-FEB-03	21-JUN-04	73
277 ORD CO	KENNESAW	GA	OEF	OIF 1	CENTCOM	182	10-FEB-03	19-JUN-04	199
178 MP Co	MONROE	GA	ONE	CONUS FP	FT BENNING	131	23-FEB-03	22-FEB-04	146
190 MP Co	KENNESAW	GA	OEF	OIF 1	CENTCOM	124	15-MAR-03	13-MAR-04	124
Co A, 878 ENGR BN	SWAINSBORO	GA	OEF	OIF 1	CENTCOM	34	15-MAR-03	4-AUG-04	144
Co A, 878 ENGR BN	AUGUSTA	GA	OEF	OIF 1	CENTCOM	21	15-MAR-03	4-AUG-04	144
Co C, 878 ENGR BN	LYONS	GA	OEF	OIF 1	CENTCOM	32	15-MAR-03	4-AUG-04	144
HHS, 878 ENGR BN	AUGUSTA	GA	OEF	OIF 1	CENTCOM	40	15-MAR-03	4-AUG-04	215
HHB, 1/214 FA	ELBERTON	GA	ONE	CONUS BASE SPT	CP McKALL	33	15-MAR-03	13-MAR-05	35
1/214 FA	ELBERTON	GA	ONE	CONUS FP	FT STEWART	408	15-MAR-03	12-MAR-04	458
1/214 FA	ELBERTON	GA	ONE	CONUS FP	FT STEWART	35	15-MAR-03	12-MAR-05	35
HHC, 48 INF BDE	MACON	GA	ONE	AOC CAT	MDW - PENTAGON	1	17-MAR-03	16-MAR-04	1
HHC, 1/171 AVN	DOBBINS AFB	GA	OEF	OIF 1	CENTCOM	1	24-MAR-03	21-FEB-04	1
HQ STARC, GA ARNG	ELLENWOOD	GA	OEF	OIF 1	CENTCOM	1	6-APR-03	4-APR-05	1
878 ENGR BN	AUGUSTA	GA	OEF	OIF 1	CENTCOM	0	7-APR-03	4-AUG-04	0
HHD, 110 SPT BN	COLUMBUS	GA	ONE	CONUS FP	FT STEWART	18	3-MAY-03	2-MAY-04	20
HHD, 110 SPT BN	COLUMBUS	GA	ONE	CONUS FP	FT STEWART	2	3-MAY-03	27-OCT-04	2
HHS, 878 ENGR BN	AUGUSTA	GA	OEF	OIF 1	CENTCOM	11	20-MAY-03	3-AUG-04	11
82 ORD CO	COLUMBUS	GA	ONE	CONUS FP	FT GORDON	118	2-JUN-03	1-JUN-04	120
166 ORD CO	JACKSON	GA	ONE	CONUS FP	FT MCPHERSON/ FT GILLEM	70	2-JUN-03	1-JUN-04	70
165 QM Co	BRUNSWICK	GA	ONE	CONUS FP	MDW - NSA	154	10-JUN-03	9-JUN-04	161
HHD, 110 SPT BN	COLUMBUS	GA	ONE	CONUS USAF FP	DOBBINS AFB	2	17-JUL-03	22-JAN-05	2
HHD, 110 SPT BN	COLUMBUS	GA	ONE	CONUS USAF FP	DOBBINS AFB	9	17-JUL-03	10-JUL-04	9
Co B, 161 MED BN	MARIETTA	GA	OEF	OIF 1	CENTCOM	2	19-JUL-03	17-JUL-04	2
HHC, 48 INF BDE	MACON	GA	ONE	CONUS BASE SPT	FT MCPHERSON	1	29-AUG-03	28-AUG-04	1
DET 4, HHC, 1/294 INF	FT JUAN MUNA	GU	ONE	CONUS FP	OKINAWA	41	7-OCT-02	6-JUN-03	41
Co B, 193 AVN	WHEELER AAF	HI	OEF	OEF 4	CENTCOM	58	7-JUL-03	13-JUL-04	63

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
DET 34, OPER SPT AIRLIFT CMD	BOONE	IA	OEF	GWOT - SWA	CENTCOM	8	30-NOV-02	29-NOV-03	8
Co C, 2/135 AVN	BOONE	IA	OEF	OIF 1	CENTCOM	3	2-JAN-03	12-MAR-04	3
HSC, 109 MED BN	IOWA CITY	IA	OEF	OIF 1	CENTCOM	140	24-JAN-03	3-JUN-04	149
1133 TRANS CO	MASON CITY	IA	OEF	OIF 1	CENTCOM	143	24-JAN-03	10-JUN-04	169
HHB, 1/194 FA	FT DODGE	IA	ONE	CONUS FP	SELFREDGE ANGB	7	26-JAN-03	25-JAN-04	7
3657 ORD CO	CP DODGE	IA	ONE	CONUS USAF FP	DES MOINES ANG (32) SIOUX CITY ANG (32)	12	30-JAN-03	29-JAN-04	66
3657 ORD CO	CP DODGE	IA	ONE	CONUS USAF FP	DES MOINES ANG (32) SIOUX CITY ANG (32)	54	30-JAN-03	29-JAN-05	66
DET 1, Co F, 106 AVN	DAVENPORT	IA	OEF	OIF 1	CENTCOM	90	3-FEB-03	12-OCT-04	90
1555 QM DET	DUBUQUE	IA	OEF	OIF 1	CENTCOM	41	7-FEB-03	13-JUN-04	48
Co D, 109 AVN	BOONE	IA	OEF	CONUS BASE SPT	FT CAMPBELL	149	10-FEB-03	9-FEB-04	195
185 SPT DET (ROTC)	JEFFERSON	IA	OEF	OIF 1	CENTCOM	46	10-FEB-03	10-APR-04	49
186 MP Co	CP DODGE	IA	OEF	OIF 1	CENTCOM	121	10-FEB-03	6-JUN-04	124
1168 TRANS CO	RED OAK	IA	OEF	OIF 1	CENTCOM	148	10-FEB-03	6-JUN-04	174
1034 SPT CO	CP DODGE	IA	OEF	OEF 3	CENTCOM	87	15-FEB-03	1-NOV-03	90
Co A, 109 MED BN	IOWA CITY	IA	OEF	OIF 1	CENTCOM	66	24-FEB-03	5-JUL-04	66
2133 TRANS CO	CENTERVILLE	IA	OEF	OIF 1	CENTCOM	147	24-FEB-03	28-JUL-04	167
HQ, 185 REGT (TNG)	DES MOINES	IA	OEF	CONUS BASE SPT	FT BENNING	2	25-FEB-03	1-MAR-04	2
0434 HQ DET GROUND LNO DET	BOONE	IA	OEF	OIF 1	CENTCOM	2	10-MAR-03	23-JUN-03	2
0534 HQ DET GROUND LNO DET	CP DODGE	IA	OEF	OIF 1	CENTCOM	2	10-MAR-03	10-MAY-04	2
3654 ORD CO	KNOXVILLE	IA	OEF	OEF 4	CENTCOM	130	15-MAR-03	12-MAY-04	165
Co A, 234 SIGNAL BN	CEDAR RAPIDS	IA	OEF	OIF 1	CENTCOM	129	15-MAR-03	14-AUG-04	138
Co A, 234 SIGNAL BN	MARSHALLTOWN	IA	OEF	OIF 1	CENTCOM	116	15-MAR-03	14-AUG-04	167
234 SIGNAL BN	CEDAR RAPIDS	IA	OEF	OIF 1	CENTCOM	0	15-MAR-03	14-AUG-04	0
Co D, 234 SIGNAL BN	CLINTON	IA	OEF	OIF 1	CENTCOM	17	15-MAR-03	14-AUG-04	44
HHC, 234 SIGNAL BN	CEDAR RAPIDS	IA	OEF	OIF 1	CENTCOM	73	15-MAR-03	14-AUG-04	102
3654 ORD CO	KNOXVILLE	IA	OEF	OIF 1	CENTCOM	63	15-MAR-03	10-APR-04	0
2168 TRANS CO	SHELDON	IA	OEF	OIF 1	CENTCOM	38	6-APR-03	15-JUL-03	38
Co A, 1/133 INF	DUBUQUE	IA	MFO-SINAI	MFO #45	SINAI	56	10-MAY-03	1-FEB-04	60
Co B, 1/133 INF	OELWEIN	IA	MFO-SINAI	MFO #45	SINAI	70	10-MAY-03	1-FEB-04	82
Co C, 1/133 INF	HAMPTON	IA	MFO-SINAI	MFO #45	SINAI	58	10-MAY-03	1-FEB-04	62
Co D, 1/133 IN	DUBUQUE	IA	MFO-SINAI	MFO #45	SINAI	59	10-MAY-03	1-FEB-04	66

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HHC, 1/133 INF	WATERLOO	IA	MFO-SINAI	MFO #45	SINAI	123	10-MAY-03	1-FEB-04	137
DET 1, CO C, 1/168 INF	DENISON	IA	MFO-SINAI	MFO #45	SINAI	39	10-MAY-03	1-FEB-04	39
HHC, 224 ENGR BN	FAIRFIELD	IA	MFO-SINAI	MFO #45	SINAI	9	10-MAY-03	1-FEB-04	9
HQ STARC, IA ARNG	CP DODGE	IA	MFO-SINAI	MFO #45	SINAI	19	10-MAY-03	1-FEB-04	18
HQ STARC, IA ARNG	CP DODGE	IA	ONE	CONUS BASE SPT	FT RILEY	1	16-MAY-03	7-JAN-05	1
HQ STARC, IA ARNG	CP DODGE	IA	OEF	OEF 4	CENTCOM	5	21-JUN-03	20-JUN-04	5
HHD, 1/109 AVN	BOONE	IA	OEF	OEF 4	CENTCOM	39	7-JUL-03	30-JUN-04	40
HQ STARC, IA ARNG	CP DODGE	IA	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-APR-04	1
1/133 INF	WATERLOO	IA	MFO-SINAI	MFO #45	SINAI	0	15-AUG-03	9-MAY-04	0
Co B, 1/112 AV	BOISE	ID	OEF	OIF 1	CENTCOM	1	2-JAN-03	12-MAR-04	1
HHC, 2/116 CAVALRY	BOISE	ID	ONE	CONUS USAF FP	MOUNTAIN HOME AFB	6	30-JAN-03	29-JAN-04	33
HHC, 2/116 CAVALRY	BOISE	ID	ONE	CONUS USAF FP	MOUNTAIN HOME AFB	30	30-JAN-03	29-JAN-05	30
DET 1, CO A, 116 ENGR BN	POST FALLS	ID	ONE	CONUS USAF FP	BOISE ANG	59	30-JAN-03	29-JAN-04	99
DET 1, CO A, 116 ENGR BN	POST FALLS	ID	ONE	CONUS USAF FP	BOISE ANG	32	30-JAN-03	29-JAN-05	92
DET 1, BTRY A, 1/148 FA	PRESTON	ID	ONE	CONUS USAF FP	HILL AFB	33	30-JAN-03	29-JAN-04	37
DET 1, BTRY A, 1/148 FA	PRESTON	ID	ONE	CONUS USAF FP	HILL AFB	4	30-JAN-03	29-JAN-05	7
938 ENGR CO	DRIGGS	ID	OEF	OIF 1	CENTCOM	8	7-FEB-03	6-JUN-04	8
938 ENGR CO	DRIGGS	ID	OEF	OIF 1	CENTCOM	6	7-FEB-03	11-JUN-04	6
938 ENGR CO	DRIGGS	ID	OEF	OIF 1	CENTCOM	6	7-FEB-03	14-JUN-04	6
938 ENGR CO	DRIGGS	ID	OEF	OIF 1	CENTCOM	2	7-FEB-03	11-JUN-04	2
938 ENGR CO	DRIGGS	ID	OEF	OIF 1	CENTCOM	2	7-FEB-03	11-JUN-04	2
HQ, 204 REGT (TNG)	BOISE	ID	OEF	TNG BASE EXP	FT BENNING	1	26-FEB-03	1-MAR-04	2
Co A, 2/116 CAVALRY	EMMETT	ID	ONE	AOC CAT	MDW - PENTAGON	1	26-FEB-03	8-MAR-04	1
Co D, 1/183 AVN	GOWEN FIELD	ID	OEF	OEF 4	CENTCOM	7	28-JUL-03	24-JUL-04	7
Co D, 1/183 AVN	GOWEN FIELD	ID	OEF	OEF 4	CENTCOM	2	10-SEP-03	9-SEP-04	2
HHC, 35 INF DIV	DECATUR	IL	JOINT FORGE	SFOR 13	BOSNIA	1	1-DEC-02	30-NOV-03	1
Co C, 341 MI BN	CHICAGO	IL	MFO-SINAI	MFO #42	SINAI	3	15-DEC-02	14-DEC-03	3
Co A, 1/106 AVN	PEORIA	IL	OEF	OIF 1	CENTCOM	2	2-JAN-03	20-OCT-03	2
244 ARMY LIAISON DET	MACHESNEY PARK	IL	OEF	OEF 3	CENTCOM	19	8-JAN-03	15-OCT-03	23
633 PERSONNEL DET	CRESTWOOD	IL	OEF	OIF 1	CENTCOM	49	23-JAN-03	1-OCT-03	51
Co A, 2/20 SF GP	CHICAGO	IL	OEF	OEF 3	KARSHI-KHANABA	66	27-JAN-03	30-JAN-04	69

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
Co C, 341 MI BN	CHICAGO	IL	OEF	TNG BASE EXP	FT CARSON	2	30-JAN-03	29-JAN-04	2
BTRY A, 3/123 FA	MT VERNON	IL	ONE	CONUS USAF FP	SPRINGFIELD ANG	5	30-JAN-03	29-JAN-04	36
BTRY A, 3/123 FA	MT VERNON	IL	ONE	CONUS USAF FP	SPRINGFIELD	23	30-JAN-03	29-JAN-05	0
BTRY B, 3/123 FA	W FRANKFORT	IL	ONE	CONUS USAF FP	PEORIA ANG	10	30-JAN-03	29-JAN-04	36
BTRY B, 3/123 FA	W FRANKFORT	IL	ONE	CONUS USAF FP	PEORIA ANG	26	30-JAN-03	29-JAN-05	0
HHSB, 3/123 FA	MARION	IL	ONE	CONUS USAF FP	SCOTT AFB	18	30-JAN-03	29-JAN-04	94
HHSB, 3/123 FA	MARION	IL	ONE	CONUS USAF FP	SCOTT AFB	68	30-JAN-03	29-JAN-05	0
Co F, 106 AVN	PEORIA	IL	OEF	OIF 1	CENTCOM	104	3-FEB-03	12-OCT-04	136
933 MP Co	CHICAGO	IL	OEF	OIF 1	CENTCOM	149	3-FEB-03	11-OCT-04	182
1244 TRANS Co	NORTH RIVERSIDE	IL	OEF	OIF 1	CENTCOM	137	3-FEB-03	14-OCT-04	174
126TH MAINT Co	QUINCY	IL	OEF	CONUS BASE SPT	FT MCCOY	171	7-FEB-03	15-OCT-03	177
44 SUPPORT CTR (CORPS RAOC)	CHICAGO	IL	OEF	OIF 1	CENTCOM	27	10-FEB-03	15-JUN-04	27
233 MP Co	SPRINGFIELD	IL	OEF	OIF 1	CENTCOM	153	10-FEB-03	23-MAY-04	182
333 MP Co	FREEPORT	IL	OEF	OIF 1	CENTCOM	147	10-FEB-03	26-OCT-04	182
708 MED Co	CHICAGO	IL	OEF	OIF 1	CENTCOM	112	10-FEB-03	4-JUN-03	117
HQ, 129 REGT (TNG)	SPRINGFIELD	IL	OEF	TNG BASE EXP	FT BENNING	2	26-FEB-03	25-FEB-04	2
Co B, 133 SIGNAL BN	SPARTA	IL	OEF	OIF 1	CENTCOM	127	15-MAR-03	14-AUG-04	142
623 PERSONNEL SVC DET	SPRINGFIELD	IL	OEF	OIF 1	CENTCOM	47	15-MAR-03	21-MAY-03	47
644 PERSONNEL SVC BN	SPRINGFIELD	IL	OEF	OIF 1	CENTCOM	28	15-MAR-03	21-MAY-03	28
DET 1, 1644 TRANS Co	SPRINGFIELD	IL	OEF	OIF 1	CENTCOM	157	15-MAR-03	4-JUN-03	169
Co C, 205 MED BN	RIVERSIDE	IL	ONE	CONUS BASE SPT	FT RILEY	10	22-MAR-03	12-JUL-03	69
BTRY A, 2/123 FA	MILAN	IL	ONE	AOC CAT	MDW - PENTAGON	1	22-APR-03	21-APR-04	1
BTRY A, 2/123 FA	MILAN	IL	ONE	AOC CAT	MDW - PENTAGON	1	22-APR-03	21-APR-04	1
Co C, 341 MI BN	CHICAGO	IL	ONE	CONUS BASE SPT	ARLINGTON	1	4-MAY-03	2-MAY-05	1
HHSB, 2/123 FA	MILAN	IL	OEF	GWOT - SWA	FT CARSON	1	7-MAY-03	6-MAY-04	1
HHC, 33 SUPPORT GP	CHICAGO	IL	ONE	CONUS BASE SPT	FT BRAGG	1	16-MAY-03	15-MAY-04	1
HHSB, 3/123 FA	MARION	IL	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-JUL-04	1
HQ STARC, IL ARNG	SPRINGFIELD	IL	OEF	OIF 1	CENTCOM	10	17-AUG-03	16-AUG-04	11
BTRY C, 3/123 FA	SALEM	IL	OEF	ANA TRAINUP	CENTCOM	2	18-SEP-03	17-SEP-04	2
DET 1, 126 PUBLIC AFFAIRS	INDIANAPOLIS	IN	JOINT GUARDIAN	KFOR 4B	KOSOVO	1	14-NOV-02	10-AUG-03	1
1/293 INF	FT WAYNE	IN	OEF	OIF 1	CENTCOM	638	26-NOV-02	25-NOV-03	670

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, AVN BDE, 38 INF DIV	SHELBYVILLE	IN	OEF	OIF 1	CENTCOM	1	2-JAN-03	1-OCT-03	1
1/152 INF	JASPER	IN	OEF	OIF 1	CENTCOM	647	2-JAN-03	21-APR-04	650
176 FINANCE DET	INDIANAPOLIS	IN	ONE	CONUS BASE SPT	INDIANAPOLIS	5	15-JAN-03	20-JAN-04	5
HHC, 1/152 INF	JASPER	IN	OEF	OIF 1	CENTCOM	1	27-JAN-03	20-JUN-04	1
BTRY B, 3/139 FA	KEMPTON	IN	ONE	CONUS USAF FP	FT WAYNE ANG	8	30-JAN-03	29-JAN-04	36
BTRY B, 3/139 FA	KEMPTON	IN	ONE	CONUS USAF FP	FT WAYNE ANG	27	30-JAN-03	29-JAN-05	0
BTRY C, 3/139 FA	ROCKVILLE	IN	ONE	CONUS USAF FP	TERRA HAUTE ANG	5	30-JAN-03	29-JAN-04	32
BTRY C, 3/139 FA	ROCKVILLE	IN	ONE	CONUS USAF FP	TERRA HAUTE ANG	27	30-JAN-03	29-JAN-05	0
DET 1, HHB, 3/139 FA	ATTICA	IN	ONE	CONUS USAF FP	GRISSOM ARB	7	30-JAN-03	29-JAN-04	32
DET 1, HHB, 3/139 FA	ATTICA	IN	ONE	CONUS USAF FP	GRISSOM ARB	19	30-JAN-03	29-JAN-05	0
433 PERSONNEL SVC DET	INDIANAPOLIS	IN	OEF	OEF 3	CENTCOM	11	7-FEB-03	30-SEP-03	12
HHS, 1/163 FA	EVANSVILLE	IN	OEF	OIF 1	CENTCOM	33	13-FEB-03	7-JUN-04	35
HHS, 1/163 FA	EVANSVILLE	IN	OEF	OIF 1	CENTCOM	33	13-FEB-03	14-JUN-04	35
Co A, 205 MED BN	EDINBURG	IN	OEF	OEF 3	CENTCOM	62	16-FEB-03	14-JUL-04	76
HQ STARC, IN ARNG	INDIANAPOLIS	IN	ONE	AOC CAT	MDW - PENTAGON	2	22-FEB-03	21-FEB-04	6
HQ STARC, IN ARNG	INDIANAPOLIS	IN	ONE	AOC CAT	MDW - PENTAGON	3	22-FEB-03	20-FEB-05	6
Co B, 38 SPT BN	BRAZIL	IN	OEF	CONUS BASE SPT	CP ATTERBURY	18	26-FEB-03	25-FEB-05	26
Co B, 38 SPT BN	BRAZIL	IN	OEF	CONUS BASE SPT	CP ATTERBURY	7	26-FEB-03	25-FEB-05	26
BTRY A, 3/139 FA	LAFAYETTE	IN	OEF	CONUS BASE SPT	CP ATTERBURY	4	26-FEB-03	23-JAN-05	4
BTRY A, 3/139 FA	LAFAYETTE	IN	OEF	CONUS BASE SPT	CP ATTERBURY	4	26-FEB-03	30-SEP-03	6
BTRY A, 3/139 FA	LAFAYETTE	IN	OEF	CONUS BASE SPT	CP ATTERBURY	4	26-FEB-03	25-FEB-05	2
Co D, 1/151 INF	MADISON	IN	OEF	CONUS BASE SPT	CP ATTERBURY	33	26-FEB-03	25-FEB-05	45
Co D, 1/151 INF	MADISON	IN	OEF	CONUS BASE SPT	CP ATTERBURY	34	26-FEB-03	25-FEB-05	45
176 FINANCE DET	INDIANAPOLIS	IN	OEF	CONUS BASE SPT	CP ATTERBURY	10	26-FEB-03	25-FEB-05	10
209 TRANS DET	CP ATTERBURY	IN	OEF	CONUS BASE SPT	CP ATTERBURY	5	26-FEB-03	25-FEB-05	7
Co B, 638 SPT BN	KOKOMO	IN	OEF	CONUS BASE SPT	CP ATTERBURY	1	26-FEB-03	25-FEB-05	23
Co B, 638 SPT BN	KOKOMO	IN	OEF	CONUS BASE SPT	CP ATTERBURY	65	26-FEB-03	25-FEB-05	67
826 PERSONNEL DET	INDIANAPOLIS	IN	OEF	CONUS BASE SPT	CP ATTERBURY	38	26-FEB-03	25-FEB-05	41
826 PERSONNEL DET	INDIANAPOLIS	IN	OEF	CONUS BASE SPT	CP ATTERBURY	6	26-FEB-03	25-FEB-05	6
W779 IN DET 17 MED DET FWD1	EDINBURG	IN	OEF	CONUS BASE SPT	CP ATTERBURY	21	26-FEB-03	25-FEB-05	26
W779 IN DET 17 MED DET FWD2	EDINBURG	IN	OEF	CONUS BASE SPT	CP ATTERBURY	10	26-FEB-03	25-FEB-05	12

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W779 IN DET 17 MED DET FWD2	EDINBURG	IN	OEF	CONUS BASE SPT	CP ATTERBURY	1	26-FEB-03	25-FEB-05	1
MANEUVER TNG CTR	EDINBURG	IN	OEF	CONUS BASE SPT	CP ATTERBURY	40	26-FEB-03	25-FEB-05	220
MANEUVER TNG CTR	EDINBURG	IN	OEF	CONUS BASE SPT	CP ATTERBURY	135	26-FEB-03	25-FEB-05	220
HHS, 3/139 FA	CRAWFORDVILLE	IN	OEF	CONUS BASE SPT	CP ATTERBURY	10	27-FEB-03	26-FEB-05	23
HHS, 3/139 FA	CRAWFORDVILLE	IN	OEF	CONUS BASE SPT	CP ATTERBURY	10	27-FEB-03	25-FEB-05	23
HQ STARC, IN ARNG	INDIANAPOLIS	IN	OEF	TNG BASE EXP	CP ATTERBURY	18	21-MAR-03	20-MAR-05	18
276 MI Co	INDIANAPOLIS	IN	ONE	CONUS BASE SPT	FT MEADE	1	31-MAR-03	30-MAR-05	1
Co A, 113 SPT BN	MUNCIE	IN	OEF	OIF 1	CENTCOM	222	6-APR-03	10-JUL-03	237
Co G, 238 AVN	CP ATTERBURY	IN	OEF	OIF 1	CENTCOM	6	6-APR-03	1-DEC-03	6
HHSB, 2/150 FA	BLOOMINGTON	IN	ONE	CONUS FP	CP ATTERBURY	20	3-MAY-03	2-MAY-05	23
BTRY A, 2/150 FA	DANVILLE	IN	ONE	CONUS FP	NEWPORT CD	1	15-JUN-03	14-JUN-05	65
BTRY A, 2/150 FA	DANVILLE	IN	ONE	CONUS FP	NEWPORT CD	23	15-JUN-03	13-JUN-05	65
BTRY B, 2/150 FA	SPENCER	IN	ONE	CONUS FP	NEWPORT CD	45	15-JUN-03	13-JUN-04	65
BTRY B, 2/150 FA	SPENCER	IN	ONE	CONUS FP	NEWPORT CD	21	15-JUN-03	13-JUN-05	21
BTRY C, 2/150 FA	LEBANON	IN	ONE	CONUS FP	NEWPORT CD	53	15-JUN-03	13-JUN-05	73
BTRY C, 2/150 FA	LEBANON	IN	ONE	CONUS FP	NEWPORT CD	1	15-JUN-03	14-JUN-05	73
HHC, 35 INF DIV	FT LEAVENWORTH	KS	JOINT FORGE	SFOR 13	BOSNIA	39	1-NOV-02	31-OCT-03	80
Co A, 1/108 AVN	TOPEKA	KS	JOINT FORGE	SFOR 13	BOSNIA	19	1-NOV-02	31-OCT-03	30
Co B, 1/108 AVN	TOPEKA	KS	JOINT FORGE	SFOR 13	BOSNIA	28	1-NOV-02	31-OCT-03	29
Co C, 1/108 AVN	TOPEKA	KS	JOINT FORGE	SFOR 13	BOSNIA	22	1-NOV-02	31-OCT-03	27
HHC, 1/108 AVN	TOPEKA	KS	JOINT FORGE	SFOR 13	BOSNIA	55	1-NOV-02	31-OCT-03	62
HHB, 35 INF DIV ART	HUTCHINSON	KS	JOINT FORGE	SFOR 13	BOSNIA	59	1-DEC-02	30-NOV-03	67
HHC, 35 INF DIV	FT LEAVENWORTH	KS	JOINT FORGE	SFOR 13	BOSNIA	75	1-DEC-02	30-NOV-03	87
35 MP Co	TOPEKA	KS	JOINT FORGE	SFOR 13	BOSNIA	35	1-DEC-02	30-NOV-03	38
226 ENGR Co	AUGUSTA	KS	OEF	OIF 1	CENTCOM	143	2-JAN-03	1-AUG-03	144
HHC, 35 INF DIV	FT LEAVENWORTH	KS	JOINT FORGE	SFOR 13	BOSNIA	9	2-JAN-03	1-JAN-04	9
HQ STARC, KS ARNG	TOPEKA	KS	ONE	AOC CAT	MDW - PENTAGON	1	25-JAN-03	20-DEC-03	1
HHB, 1/161 FA	WICHITA	KS	ONE	CONUS USAF FP	TOPEKA ANG	27	30-JAN-03	29-JAN-04	109
HHB, 1/161 FA	WICHITA	KS	ONE	CONUS USAF FP	TOPEKA ANG	75	30-JAN-03	29-JAN-05	
102 MILITARY HISTORY DET	TOPEKA	KS	OEF	OIF 1	CENTCOM	3	7-FEB-03	20-OCT-03	3
137 TRANS Co	OLATHE	KS	OEF	CONUS BASE SPT	FT BRAGG	71	17-FEB-03	16-FEB-04	81

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HQ, 235 REGT (TNG)	SALINA	KS	OEF	CONUS BASE SPT	FT SILL	3	25-FEB-03	1-MAR-04	2
731 TRANS CO	DODGE CITY	KS	OEF	OIF 1	CENTCOM	45	11-MAR-03	6-JUN-04	45
DET 1, 24 MED CO	TOPEKA	KS	JOINT GUARDIAN	KFOR 5A	KOSOVO	9	14-MAR-03	13-MAR-04	9
DET 37, OPER SPT AIRLIFT CMD	TOPEKA	KS	OEF	OIF 1	CENTCOM	5	5-APR-03	4-MAR-04	6
BTRY A, 1/127 FA	PAOLA	KS	ONE	CONUS FP	FT RILEY	85	30-MAY-03	1-JUN-04	83
HHB, 1/127 FA	OTTAWA	KS	ONE	CONUS FP	FT LEAVENWORTH	80	30-MAY-03	1-JUN-04	88
Co A, 1/108 AVN	TOPEKA	KS	JOINT FORGE	SFOR 14	BOSNIA	10	19-JUN-03	18-JUN-04	15
438 MP Co	MURRAY	KY	OEF	GWOT - GTMO	GTMO	114	14-OCT-02	13-OCT-03	124
HHC, 2/123 ARMOR	FT KNOX	KY	JOINT FORGE	SFOR 13	BOSNIA	89	1-NOV-02	31-OCT-03	102
Co C, 1/149 INF	RAVENNA	KY	JOINT FORGE	SFOR 13	BOSNIA	109	1-NOV-02	31-OCT-03	114
Co C, 206 ENGR BN	PRESTONBURG	KY	JOINT FORGE	SFOR 13	BOSNIA	15	1-NOV-02	31-OCT-03	15
DET 2, HHC, 35 INF DIV	LOUISVILLE	KY	JOINT FORGE	SFOR 13	BOSNIA	6	1-DEC-02	30-NOV-03	8
DET 2, HHC, 35 INF DIV	LOUISVILLE	KY	JOINT FORGE	SFOR 13	BOSNIA	1	1-DEC-02	30-NOV-03	3
223 MP Co	LOUISVILLE	KY	OEF	OIF 1	CENTCOM	171	27-DEC-02	26-DEC-03	182
Co B, 1/114 AVN	FRANKFORT	KY	OEF	GWOT - SWA	CENTCOM	2	2-JAN-03	1-JAN-04	2
Co D, 1/149 INF	MIDDLESBORO	KY	ONE	CONUS FP	FT KNOX	12	26-JAN-03	25-JAN-04	45
Co D, 1/149 INF	MIDDLESBORO	KY	ONE	CONUS FP	FT KNOX	19	26-JAN-03	1-DEC-03	45
DET 1, SPT CO, 20 SF GP	LOUISVILLE	KY	OEF	OEF 3	KARSHI-KHANABA	29	27-JAN-03	26-JAN-04	29
Co B, 1/149 INF	LONDON	KY	ONE	CONUS USAF FP	LOUISVILLE ANG	28	30-JAN-03	29-JAN-05	32
Co A, 206 ENGR BN	MOREHEAD	KY	OEF	OIF 1	CENTCOM	34	4-FEB-03	6-AUG-03	34
141 PERSONNEL SVC DET	FRANKFORT	KY	OEF	CONUS BASE SPT	FT KNOX	1	10-FEB-03	9-JUL-04	0
141 PERSONNEL SVC DET	FRANKFORT	KY	OEF	CONUS BASE SPT	FT KNOX	38	10-FEB-03	9-FEB-04	47
DET 4, 307 MAINT CO	GLASGOW	KY	OEF	OIF 1	CENTCOM	29	10-FEB-03	19-JUN-03	30
217 QM DET	DANVILLE	KY	OEF	OIF 1	CENTCOM	8	11-FEB-03	13-JUL-04	8
217 QM DET	DANVILLE	KY	OEF	OIF 1	CENTCOM	7	11-FEB-03	13-MAY-04	8
HQ, 238 REGT (TNG)	GREENVILLE	KY	OEF	TNG BASE EXP	FT BENNING / FT SILL	5	25-FEB-03	1-MAR-04	15
HHC, 2/123 ARMOR	FT KNOX	KY	OEF	OIF 1	CENTCOM	9	15-MAR-03	24-APR-04	9
HHB, 138 FA	LEXINGTON	KY	OEF	OIF 1	CENTCOM	124	15-MAR-03	4-JUN-03	124
1/623 FA (MLRS)	GLASGOW	KY	OEF	OIF 1	CENTCOM	396	15-MAR-03	21-MAY-03	396
2113 TRANS CO	PADUCAH	KY	OEF	OIF 1	CENTCOM	144	15-MAR-03	4-JUN-03	169
HHC, 206 ENGR BN	RICHMOND	KY	OEF	OIF 1	CENTCOM	1	31-MAR-03	15-AUG-04	1

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Co A, 2/123 ARMOR	LEITCHFIELD	KY	ONE	CONUS FP	FT KNOX	46	5-MAY-03	3-MAY-04	45
BTRY A, 2/138 FA	LEXINGTON	KY	ONE	CONUS FP	FT CAMPBELL	69	5-MAY-03	4-MAY-04	366
BTRY B, 2/138 FA	CARLISLE	KY	ONE	CONUS FP	FT CAMPBELL	68	5-MAY-03	4-MAY-04	67
BTRY C, 2/138 FA	BARDSTOWN	KY	ONE	CONUS FP	FT CAMPBELL	74	5-MAY-03	4-MAY-04	75
HQB, 2/138 FA	LEXINGTON	KY	ONE	CONUS FP	FT CAMPBELL	119	5-MAY-03	3-MAY-04	122
SVC BTRY, 2/138 FA	LOUISVILLE	KY	ONE	CONUS FP	FT CAMPBELL	52	5-MAY-03	4-MAY-04	54
307 MAINT Co	CENTRAL CITY	KY	ONE	CONUS FP	FT KNOX	108	5-MAY-03	3-MAY-04	108
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	7	12-JUN-03	11-JUN-04	7
1163 MED Co	LOUISVILLE	KY	OEF	OEF 4	CENTCOM	43	7-JUL-03	24-JUL-04	46
1163 MED Co	LOUISVILLE	KY	OEF	OIF 1	CENTCOM	5	7-JUL-03	23-JUL-04	6
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	1	10-JUL-03	9-JUL-04	1
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	2	17-JUL-03	16-JUL-04	2
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	3	8-AUG-03	7-AUG-04	3
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	1	12-SEP-03	11-SEP-04	1
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	2	18-SEP-03	17-SEP-04	2
HQ STARC, KY ARNG	FRANKFORT	KY	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	16-OCT-04	2
Co B, 1/244 AVN	NEW ORLEANS	LA	OEF	GWOT - SWA	FT POLK	1	2-JAN-03	1-JAN-04	1
Co C, 1/244 AVN	NEW ORLEANS	LA	OEF	GWOT - SWA	FT POLK	1	2-JAN-03	1-JAN-04	1
527 ENGR BN	RUSTON	LA	OEF	OEF 3	CENTCOM	0	3-JAN-03	2-JAN-04	0
Co B, 527 ENGR BN	RUSTON	LA	OEF	OEF 3	CENTCOM	85	3-JAN-03	2-JAN-04	85
Co C, 527 ENGR BN	W MONROE	LA	OEF	OEF 3	CENTCOM	141	3-JAN-03	2-JAN-04	144
DET 1, Co B, 527 ENGR BN	BOSSIER CITY	LA	OEF	OEF 3	CENTCOM	55	3-JAN-03	2-JAN-04	59
HHS, 527 ENGR BN	RUSTON	LA	OEF	OEF 3	CENTCOM	204	3-JAN-03	2-JAN-04	218
812 MED*Co (AIR AMB)	NEW ORLEANS	LA	ONE	CONUS BASE SPT	FT BRAGG	134	28-JAN-03	27-JAN-04	138
HQB, 1/141 FA	JACKSON BARRACKS	LA	ONE	CONUS USAF FP	NAS NEW ORLEANS	4	30-JAN-03	29-JAN-04	16
HQB, 1/141 FA	JACKSON BARRACKS	LA	ONE	CONUS USAF FP	NAS NEW ORLEANS	16	30-JAN-03	29-JAN-05	16
HHC, 1/156 ARMOR	SHREVEPORT	LA	ONE	CONUS USAF FP	BARKSDALE AFB	7	30-JAN-03	29-JAN-04	35
HHC, 1/156 ARMOR	SHREVEPORT	LA	ONE	CONUS USAF FP	BARKSDALE AFB	21	30-JAN-03	29-JAN-05	35
2225 ENGR Co	MARRERO	LA	ONE	CONUS USAF FP	NEW ORLEANS ANG	3	30-JAN-03	29-JAN-04	16
2225 ENGR Co	MARRERO	LA	ONE	CONUS USAF FP	NEW ORLEANS ANG	12	30-JAN-03	29-JAN-05	15
HHC, 204 AVN BN	NEW ORLEANS	LA	OEF	OIF 1	CENTCOM	40	2-FEB-03	1-FEB-04	51

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
1083 TRANS CO	DOYLINE	LA	OEF	OIF 1	CENTCOM	275	10-FEB-03	23-JUN-04	289
1086 TRANS CO	BUNKIE	LA	OEF	OIF 1	CENTCOM	123	10-FEB-03	9-FEB-04	142
1087 TRANS CO	JENA	LA	OEF	OIF 1	CENTCOM	139	10-FEB-03	15-JUN-04	153
Co A, 111 MED BN	CARVILLE	LA	ONE	CONUS BASE SPT	FT SAM HOUSTON	54	11-FEB-03	7-AUG-04	152
Co A, 415 MI BN	BATON ROUGE	LA	OEF	OIF 1	CENTCOM	31	22-FEB-03	25-MAY-04	38
239 MP Co	CARVILLE	LA	ONE	CONUS FP	FT POLK	137	25-FEB-03	24-FEB-04	143
Co B, 415 MI BN	BATON ROUGE	LA	JOINT GUARDIAN	KFOR 5A	KOSOVO	26	7-MAR-03	28-FEB-04	29
DET 1, Co B, 205 ENGR BN	AMITE	LA	OEF	OEF 4	CENTCOM	56	1-JUL-03	11-JUL-04	56
DET 1, Co B, 205 ENGR BN	AMITE	LA	OEF	OEF 4	CENTCOM	56	1-JUL-03	6-JUL-04	56
Co A, 415 MI BN	BATON ROUGE	LA	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	6-JUL-03	31-MAR-04	1
Co B, 205 ENGR BN	AMITE	LA	OEF	OEF 4	CENTCOM	78	7-JUL-03	11-JUL-04	88
Co C, 205 ENGR BN	CP VILLERE	LA	OEF	OEF 4	CENTCOM	139	7-JUL-03	11-JUL-04	144
HHS, 205 ENGR BN	BOGALUSA	LA	OEF	OEF 4	CENTCOM	111	7-JUL-03	11-JUL-04	111
DET 1, HHS, 205 ENGR BN	HAMMOND	LA	OEF	OEF 4	CENTCOM	104	7-JUL-03	11-JUL-04	104
180 ENGR DET	HYANNIS	MA	OEF	GWOT - SWA	CENTCOM	53	19-OCT-02	19-OCT-03	57
DET 1, 86 MED CO	OTIS ANGB	MA	JOINT FORGE	SFOR 13	BOSNIA	10	1-NOV-02	31-OCT-03	10
INFO OPS SPT CTR	MILFORD	MA	OEF	GWOT - SWA	FT BELVOIR	1	20-NOV-02	19-NOV-03	1
DET 4, Co C, 1/20 SF GP	SPRINGFIELD	MA	OEF	OEF 3	CENTCOM	4	2-JAN-03	1-JAN-04	5
Co D, 1/126 AVN	WESTOVER AFB-METR	MA	OEF	OIF 1	CENTCOM	1	2-JAN-03	15-NOV-03	1
747 MP Co	SOUTHBRIDGE	MA	OEF	OEF 3	CENTCOM	153	20-JAN-03	1-NOV-03	156
379 ENGR Co	BOURNE	MA	OEF	OIF 1	CENTCOM	134	24-JAN-03	23-JAN-04	166
Co A, 1/104 INF	AGAWAM	MA	ONE	CONUS FP	FT DIX	4	26-JAN-03	1-NOV-03	4
BTRY C, 1/101 FA	FALL RIVER	MA	ONE	CONUS USAF FP	OTIS ANGB	29	30-JAN-03	29-JAN-05	30
Co B, 1/182 INF	MELROSE	MA	ONE	CONUS USAF FP	BARNES AFB	40	30-JAN-03	29-JAN-04	130
Co B, 1/182 INF	MELROSE	MA	ONE	CONUS USAF FP	BARNES AFB	88	30-JAN-03	29-JAN-05	0
1058 TRANS CO	HINGHAM	MA	OEF	OIF 1	CENTCOM	131	3-FEB-03	15-JUN-04	167
220 QM DET	PLYMOUTH	MA	OEF	OIF 1	CENTCOM	18	7-FEB-03	1-SEP-03	20
110 MAINT CO	AYER	MA	OEF	OIF 1	CENTCOM	205	10-FEB-03	15-JUN-04	229
125 QM Co	WEBSTER	MA	OEF	OIF 1	CENTCOM	114	10-FEB-03	19-JUN-03	132
321 QM DET	N ADAMS	MA	OEF	OIF 1	CENTCOM	15	10-FEB-03	19-JUN-03	16
HHD, 726 MAINT BN	NATICK	MA	OEF	OIF 1	CENTCOM	18	10-FEB-03	2-JUL-04	49

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
1166 TRANS CO	WARE	MA	OEF	CONUS BASE SPT	FT BRAGG	141	17-FEB-03	12-JUN-04	167
Co E, 223 MI BN	CAMBRIDGE	MA	OEF	OIF 1	CENTCOM	19	26-FEB-03	9-AUG-04	19
BTRY E, 101 FA	REHOBOTH	MA	OEF	OEF 3	CENTCOM	7	1-APR-03	20-OCT-03	8
110 MAINT CO	AYER	MA	OEF	OIF 1	CENTCOM	1	3-APR-03	17-JUN-04	1
HHC, 3/126 AVN	OTIS ANGB	MA	OEF	OIF 1	CENTCOM	8	5-APR-03	17-APR-04	8
125 QM CO	WEBSTER	MA	OEF	OIF 1	CENTCOM	2	25-APR-03	19-JUN-03	2
HHD, 726 MAINT BN	NATICK	MA	OEF	OIF 1	CENTCOM	3	25-APR-03	2-JUL-04	3
Co B, 101 ENGR BN	CHELSEA	MA	ONE	CONUS FP	NATICK SSC	36	15-MAY-03	14-APR-04	36
HQ STARC, MA ARNG	SPRINGFIELD	MA	OEF	ANA TRAINUP	CENTCOM	1	29-MAY-03	15-JAN-04	1
HQ STARC, MA ARNG	SPRINGFIELD	MA	ONE	AOC CAT	MDW - PENTAGON	1	18-JUN-03	16-JUL-04	1
DET 1, 86 MED CO	OTIS ANGB	MA	JOINT FORGE	SFOR 14	BOSNIA	22	19-JUN-03	18-JUN-04	22
BTRY E, 101 FA	REHOBOTH	MA	OEF	OEF 4	CENTCOM	3	7-JUL-03	24-JUL-04	8
Co A, 1/181 INF	WORCESTER	MA	OEF	GWOT - GTMO	GTMO	88	5-AUG-03	4-AUG-04	100
Co B, 1/181 INF	GARDNER	MA	OEF	GWOT - GTMO	GTMO	97	5-AUG-03	4-AUG-04	100
Co C, 1/181 INF	CAMBRIDGE	MA	OEF	GWOT - GTMO	GTMO	93	5-AUG-03	4-AUG-04	100
HHC, 1/181 INF	WORCESTER	MA	OEF	GWOT - GTMO	GTMO	30	5-AUG-03	4-AUG-04	30
HQ STARC, MA ARNG	MILFORD	MA	ONE	AOC CAT	MDW - PENTAGON	1	24-AUG-03	23-AUG-04	1
HQ STARC, MA ARNG	MILFORD	MA	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
INFO OPS FLD SPT	LAUREL	MD	OEF	GWOT - SWA	FT BELVOIR	1	20-NOV-02	19-NOV-04	2
INFO OPS FLD SPT	LAUREL	MD	OEF	GWOT - SWA	FT BELVOIR	2	*20-NOV-02	19-NOV-03	2
ARNG SP OPS DET JOINT FOR	BALTIMORE	MD	OEF	OIF 1	FT CAMPBELL	19	20-NOV-02	15-NOV-03	19
DET 1, HHSB, 2/110 FA	PIKESVILLE	MD	ONE	CONUS FP	MDW	9	29-NOV-02	28-NOV-03	9
HQ, AVN DEPOT MAINT UNIT	EDGEWOOD ARS	MD	OEF	OIF 1	CENTCOM	2	2-JAN-03	12-MAR-04	2
Co C, 2/224 AVN	ABERDEEN PG	MD	OEF	OIF 1	CENTCOM	2	2-JAN-03	1-JAN-04	2
DET 1, HHD, 1/20 SF GP	GLEN ARM	MD	OEF	OEF 3	CENTCOM	39	27-JAN-03	26-JAN-04	41
Co B, 2/20 SF GP	GLEN ARM	MD	OEF	OEF 3	KARSHI-KHANABA	74	27-JAN-03	26-JAN-04	83
DET 2, HHD, 2/20 SF GP	GLEN ARM	MD	OEF	OEF 3	KARSHI-KHANABA	36	27-JAN-03	26-JAN-04	36
DET 2, HHD, 2/20 SF GP	GLEN ARM	MD	OEF	OEF 3	KARSHI-KHANABA	2	27-JAN-03	26-JAN-04	3
ARNG SP OPS DET JOINT FOR	BALTIMORE	MD	OEF	OIF 1	CENTCOM	2	30-JAN-03	29-JAN-04	2
Co A, 1/175 INF	GLEN BURNIE	MD	ONE	CONUS USAF FP	ANDREWS AFB	31	30-JAN-03	29-JAN-04	32
Co C, 1/175 INF	BALTIMORE	MD	ONE	CONUS USAF FP	ANDREWS AFB	74	30-JAN-03	29-JAN-04	217

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, 1/175 INF	BALTIMORE	MD	ONE	CONUS USAF FP	ANDREWS AFB	140	30-JAN-03	29-JAN-04	140
HHC, 115 MP BN	SALISBURY	MD	OEF	OIF 1	CENTCOM	140	10-FEB-03	9-FEB-04	153
1229 TRANS CO	CRISFIELD	MD	OEF	OIF 1	CENTCOM	15	11-FEB-03	26-JUN-04	167
Co G, 224 AVN	EDGEWOOD ARSENAL	MD	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	12-MAR-03	1-DEC-03	1
121 ENGR BN	ELLCOTT CITY	MD	ONE	CONUS FP	ABERDEEN PG	290	3-MAY-03	2-MAY-04	291
HHC, 729 SPT BN	HAGERSTOWN	MD	ONE	CONUS FP	FT DETRICK	43	4-MAY-03	3-MAY-04	43
HHC, 1/115 INF	SILVER SPRING	MD	ONE	CONUS FP	ADELPHI RESEARCH CENTER	36	14-MAY-03	13-MAY-04	36
290 MP CO	BALTIMORE	MD	OEF	OEF 4	KARSHI-KHANABAD	16	7-JUL-03	30-JUN-04	120
BTRY B, 2/110 FA	GREENBELT	MD	OEF	ANA TRAINUP	CENTCOM	1	18-SEP-03	17-SEP-04	1
HHSB, 2/110 FA	PIKESVILLE	MD	OEF	ANA TRAINUP	CENTCOM	1	18-SEP-03	17-SEP-04	2
HHC/MMC, 29 INF Div SPT CMD	TOWSON	MD	OEF	ANA TRAINUP	CENTCOM	3	19-SEP-03	16-OCT-04	3
HHC/MMC, 29 INF Div SPT CMD	TOWSON	MD	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
HHC, 3 BDE, 29 INF Div	PIKESVILLE	MD	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	16-OCT-04	2
HQ STARC, MD ARNG	BALTIMORE	MD	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
HQ STARC, ME ARNG	AUGUSTA	ME	ONE	CONUS USAF FP	BANGOR ANG	3	30-JAN-03	29-JAN-04	32
HQ STARC, ME ARNG	AUGUSTA	ME	ONE	CONUS USAF FP	BANGOR ANG	32	30-JAN-03	29-JAN-05	29
112 MED CO (AIR AMB)	BANGOR	ME	OEF	OIF 1	CENTCOM	130	10-FEB-03	31-MAY-04	155
1136 TRANS CO	BANGOR	ME	OEF	OIF 1	CENTCOM	139	10-FEB-03	14-JUN-04	174
DET 14, OPER SPT AIRLIFT DET	BANGOR	ME	OEF	OEF 3	CENTCOM	4	3-MAR-03	1-DEC-03	6
120 AVN CO	BANGOR	ME	OEF	OIF 1	CENTCOM	2	5-MAY-03	15-JAN-04	2
133 ENGR BN	SO PORTLAND	ME	OEF	OIF 1	CENTCOM	28	11-MAY-03	3-AUG-04	28
120 AVN CO	BANGOR	ME	OEF	OEF 4	CENTCOM	0	7-JUL-03	30-JUN-04	0
120 AVN CO	BANGOR	ME	OEF	OEF 4	CENTCOM	15	7-JUL-03	21-DEC-03	39
120 AVN CO	BANGOR	ME	OEF	OEF 4	CENTCOM	1	21-AUG-03	20-AUG-04	1
HQ STARC, ME ARNG	AUGUSTA	ME	OEF	ANA TRAINUP	CENTCOM	11	19-SEP-03	16-OCT-04	11
745 ORD DET	CP GRAYLING	MI	OEF	CONUS BASE SPT	FT HOOD	8	27-NOV-02	26-JUN-04	22
DET 1, 1085 MED CO	GRAND LEDGE	MI	OEF	OIF 1	CENTCOM	2	2-JAN-03	1-JAN-04	2
1437 ENGR CO	SAULT ST MARIE	MI	OEF	OIF 1	CENTCOM	180	24-JAN-03	30-SEP-03	184
1460 TRANS CO	MIDLAND	MI	OEF	OIF 1	CENTCOM	141	24-JAN-03	14-MAY-04	143
1463 TRANS CO	WYOMING	MI	OEF	OIF 1	CENTCOM	88	27-JAN-03	26-JAN-04	88
1775 MP CO	PONTIAC	MI	OEF	OIF 1	CENTCOM	123	28-JAN-03	5-NOV-04	124

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, 1/126 ARMOR	WYOMING	MI	ONE	CONUS USAF FP	BATTLE CREEK ANG	5	30-JAN-03	29-JAN-04	68
HHC, 1/126 ARMOR	WYOMING	MI	ONE	CONUS USAF FP	BATTLE CREEK	58	30-JAN-03	29-JAN-05	0
1438 ENGR DET	CP GRAYLING	MI	OEF	OIF 1	CENTCOM	48	10-FEB-03	15-AUG-04	56
HQ, 177 REGT (TNG)	AUGUSTA	MI	OEF	TNG BASE EXP	FT BENNING	5	25-FEB-03	25-FEB-04	5
HHC, 156 SIGNAL BN	YPSILANTI	MI	OEF	OIF 1	CENTCOM	10	15-MAR-03	14-AUG-04	10
Co F, 250 MI BN	PONTIAC	MI	OEF	OIF 1	CENTCOM	3	15-MAR-03	20-OCT-03	3
DET 1, Co G, 185 AVN	GRAND LEDGE	MI	OEF	OIF 1	CENTCOM	3	5-APR-03	27-AUG-04	3
Co A, 156 SIGNAL BN	KALAMAZOO	MI	OEF	OIF 1	CENTCOM	135	12-APR-03	15-AUG-04	138
DET 15, OPER SPT AIRLIFT DET	LANSING	MI	OEF	OIF 1	CENTCOM	1	25-APR-03	24-APR-04	1
DET 1, HHC, 1/126 ARMOR	THREE RIVERS	MI	ONE	CONUS FP	WARREN/SELFRIDGE	82	23-MAY-03	22-MAY-04	108
HHC, 177 MP BDE	TAYLOR	MI	OEF	GWOT - GTMO	GTMO	2	12-JUL-03	9-AUG-04	94
HHC, 177 MP BDE	TAYLOR	MI	OEF	GWOT - GTMO	GTMO	76	12-JUL-03	9-AUG-04	94
HHC, 177 MP BDE	TAYLOR	MI	OEF	GWOT - GTMO	GTMO	1	12-JUL-03	5-JUL-04	1
DET 1, HHC, 1/126 ARMOR	THREE RIVERS	MI	ONE	CONUS USAF FP	SELFRIDGE ANG	2	17-JUL-03	28-JAN-05	4
DET 1, HHC, 1/126 ARMOR	THREE RIVERS	MI	ONE	CONUS USAF FP	SELFRIDGE ANG	1	17-JUL-03	29-JAN-05	1
Co C, 142 ENGR BN	CP RIPLEY	MN	OEF	OIF 1	CENTCOM	136	24-JAN-03	9-JUN-04	145
Co B, 134 SPT BN	MINNEAPOLIS	MN	ONE	CONUS USAF FP	SNELLING ANG	15	30-JAN-03	29-JAN-04	68
Co B, 134 SPT BN	MINNEAPOLIS	MN	ONE	CONUS USAF FP	SNELLING ANG	52	30-JAN-03	29-JAN-05	0
Co D, 434 SPT BN	DULUTH	MN	ONE	CONUS USAF FP	DULUTH ANG	8	30-JAN-03	29-JAN-004	32
Co D, 434 SPT BN	DULUTH	MN	ONE	CONUS USAF FP	DULUTH ANG	23	30-JAN-03	29-JAN-05	0
HQ, 175 REGT (TNG)	CP RIPLEY	MN	OEF	TNG BASE EXP	FT KNOX	2	25-FEB-03	24-FEB-004	2
147 AVN Co	LITTLE FALLS	MN	OEF	OIF 1	CENTCOM	13	21-MAR-03	7-JUN-04	13
HHC, 134 SIGNAL BN	INVERGROVE	MN	OEF	OIF 1	CENTCOM	26	27-MAR-03	14-AUG-04	26
HCB, 34 INF DIV ART	BROOKLYN PARK	MN	ONE	AOC CAT	MDW - PENTAGON	1	1-MAY-03	30-APR-04	1
34 MP Co	ROSEMONT	MN	MFO-SINAI	MFO #45	SINAI	25	10-MAY-03	1-FEB-04	25
HHC, 34 SPT CMD	BLOOMINGTON	MN	OEF	OIF 1	CENTCOM	1	22-MAY-03	15-AUG-04	1
HHC, 34 INF DIV	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	1	15-JUN-03	14-MAR-04	1
HHC, 2/147 AVN	ST PAUL	MN	JOINT FORGE	SFOR 14	BOSNIA	3	19-JUN-03	18-JUN-04	3
HHC, 34 SPT CMD	BLOOMINGTON	MN	JOINT FORGE	SFOR 14	BOSNIA	1	30-JUN-03	29-MAR-04	1
434 SPT BN	CP RIPLEY	MN	JOINT GUARDIAN	KFOR 5B	KOSOVO	1	2-JUL-03	29-OCT-04	1
Co B, 134 MAINT BN	MINNEAPOLIS	MN	ONE	CONUS USAF FP	MINN/ST PAUL ANG	1	17-JUL-03	29-JAN-04	1

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, 34 INF Div	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	6	19-JUL-03	19-APR-04	6
HHC, 34 INF Div	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-APR-04	1
HHC, 34 INF Div	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	2	19-JUL-03	18-JUL-04	2
HHC, 34 INF Div	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	152	19-JUL-03	18-APR-04	153
34 INF Div REAR CP OP CELL	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	50	19-JUL-03	18-APR-04	51
34 MP Co	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	26	19-JUL-03	18-APR-04	26
Co A, 1/94 ARMOR	HIBBING	MN	JOINT FORGE	SFOR 14	BOSNIA	114	19-JUL-03	18-APR-04	114
HHC, 1/94 ARMOR	DULUTH	MN	JOINT FORGE	SFOR 14	BOSNIA	101	19-JUL-03	18-APR-04	102
DET 1, 135 PUBLIC AFFAIRS DET	ROSEVILLE	MN	JOINT FORGE	SFOR 14	BOSNIA	7	19-JUL-03	18-APR-04	7
Co B, 2/136 INF	CROOKSTON	MN	JOINT FORGE	SFOR 14	BOSNIA	114	19-JUL-03	18-APR-04	114
Co C, 2/136 INF	BEMIDJI	MN	JOINT FORGE	SFOR 14	BOSNIA	114	19-JUL-03	18-APR-04	114
HHC, 2/136 INF	MOORHEAD	MN	JOINT FORGE	SFOR 14	BOSNIA	102	19-JUL-03	18-APR-04	102
HHC, 2/136 INF	MOORHEAD	MN	JOINT FORGE	SFOR 14	BOSNIA	0	19-JUL-03	18-APR-04	0
147 AVN Co	LITTLE FALLS	MN	JOINT FORGE	SFOR 14	BOSNIA	14	19-JUL-03	18-APR-04	16
Co B, 2/194 ARMOR	PINE CITY	MN	JOINT FORGE	SFOR 14	BOSNIA	114	19-JUL-03	18-APR-04	114
HHC, 2/194 ARMOR	DULUTH	MN	JOINT FORGE	SFOR 14	BOSNIA	0	19-JUL-03	18-APR-04	0
HHD, 434 SPT BN	CP RIPLEY	MN	JOINT FORGE	SFOR 14	BOSNIA	30	19-JUL-03	18-APR-04	30
HHC, 634 MI BN	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	62	19-JUL-03	18-APR-04	65
HHC, 634 MI BN	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	4	19-JUL-03	17-JUL-04	4
HHC, 682 ENGR BN	WILLMAR	MN	JOINT FORGE	SFOR 14	BOSNIA	15	19-JUL-03	18-APR-04	15
1256 MED Co (AIR AMB)	ST PAUL	MN	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-APR-04	1
HHC, 147 PERSONNEL SVC BN	ST PAUL	MN	JOINT FORGE	SFOR 14	BOSNIA	13	20-JUL-03	18-APR-04	13
HHD, 147 FINANCE BN	ROSEVILLE	MN	JOINT FORGE	SFOR 14	BOSNIA	25	22-JUL-03	21-APR-04	25
HHB, 1/125 FA	NEW ULM	MN	OEF	USAFE FP	EUCOM	0	10-AUG-03	9-AUG-04	0
BTRY A, 1/125 FA	PIPESTONE	MN	OEF	USAFE FP	RAF LAKENHEATH	94	10-AUG-03	9-AUG-04	94
BTRY B, 1/125 FA	JACKSON	MN	OEF	USAFE FP	CHIVRES	79	10-AUG-03	9-AUG-04	79
BTRY C, 1/125 FA	ST JAMES	MN	OEF	USAFE FP	RAF MINDENHALL	3	10-AUG-03	9-AUG-04	94
SVC BTRY, 1/125 FA	ST PETER	MN	OEF	USAFE FP	LIVORNO	44	10-AUG-03	9-AUG-04	52
BTRY F, 151 FA	CAMBRIDGE	MN	OEF	USAFE FP	AVIANO	91	10-AUG-03	9-AUG-04	91
HHB, 1/125 FA	NEW ULM	MN	OEF	USAREUR FP	EUCOM	98	10-AUG-03	9-AUG-04	98
34 MP Co	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	13	13-AUG-03	10-MAY-04	13

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34 MP Co	ROSEMONT	MN	OEF	OEF 4	CENTCOM	29	19-AUG-03	22-AUG-04	29
HHD, 434 SPT BN	CP RIPLEY	MN	JOINT FORGE	SFOR 14	BOSNIA	1	22-AUG-03	21-MAY-04	1
HHC, 34 SPT CMD	BLOOMINGTON	MN	JOINT FORGE	SFOR 14	BOSNIA	2	7-SEP-03	12-JUL-04	2
HHC, 34 INF DIV	ROSEMONT	MN	JOINT FORGE	SFOR 14	BOSNIA	1	8-SEP-03	7-JUN-04	1
HQ STARC, MO ARNG	JEFFERSON CITY	MO	ONE	CONUS BASE SPT	FT BELVOIR	1	20-NOV-02	19-NOV-03	1
HHC, 635 MI BN	KANSAS CITY	MO	JOINT FORGE	SFOR 13	BOSNIA	30	1-DEC-02	30-NOV-03	31
HHC, 205 MED BN	KANSAS CITY	MO	OEF	OIF 1	CENTCOM	50	12-DEC-02	6-JUL-03	50
HHC, 35 SPT CMD	LEXINGTON	MO	JOINT FORGE	SFOR 13	BOSNIA	50	2-JAN-03	30-NOV-03	56
HQ, AVN DEPOT MAINT UNIT	WARRENSBURG	MO	ONE	AOC CAT	MDW - PENTAGON	1	7-JAN-03	5-JAN-05	1
1438 ENGR Co	ROLLA	MO	OEF	OIF 1	CENTCOM	182	21-JAN-03	6-JUN-03	183
HHC, 110 ENGR BN	KANSAS CITY	MO	ONE	CONUS USAF FP	WHITEMAN AFB	22	30-JAN-03	29-JAN-04	22
HHC, 110 ENGR BN	KANSAS CITY	MO	ONE	CONUS USAF FP	WHITEMAN AFB	27	30-JAN-03	29-JAN-05	27
HHC, 135 SIGNAL BN	ST JOSEPH	MO	ONE	CONUS USAF FP	ST JOSEPH ANG	10	30-JAN-03	29-JAN-04	32
HHC, 135 SIGNAL BN	ST JOSEPH	MO	ONE	CONUS USAF FP	ST JOSEPH ANG	22	30-JAN-03	29-JAN-05	32
1035 MAINT Co	JEFF BARRACKS	MO	ONE	CONUS USAF FP	ST LOUIS ANG	4	30-JAN-03	29-JAN-04	32
1035 MAINT Co	JEFF BARRACKS	MO	ONE	CONUS USAF FP	ST LOUIS ANG	29	30-JAN-03	29-JAN-05	32
HQ, 135 REAR OPNS CENTE	KANSAS CITY	MO	OEF	OIF 1	CENTCOM	44	10-FEB-03	4-APR-04	49
1138 MP Co	W PLAINS	MO	OEF	OIF 1	CENTCOM	106	10-FEB-03	9-FEB-04	124
135 MILITARY HISTORY DET	JEFFERSON CITY	MO	OEF	OIF 1	CENTCOM	3	11-FEB-03	10-FEB-04	3
1139 MP Co	HARRISONVILLE	MO	OEF	OIF 1	CENTCOM	161	24-FEB-03	23-FEB-04	182
HHD, 175 MP BN	FULTON	MO	JOINT GUARDIAN	KFOR 5A	KOSOVO	11	1-MAR-03	28-FEB-04	14
1137 MP Co	KENNETT	MO	JOINT GUARDIAN	KFOR 5A	KOSOVO	162	1-MAR-03	28-FEB-04	171
HHSC, 1/135 AVN	WHITEMAN AFB	MO	OEF	OIF 1	CENTCOM	1	15-MAR-03	1-DEC-03	1
203 ENGR BN	JOPLIN	MO	OEF	OIF 1	CENTCOM	3	15-MAR-03	20-NOV-04	0
Co A, 203 ENGR BN	SPRINGFIELD	MO	OEF	OIF 1	CENTCOM	137	15-MAR-03	20-NOV-04	144
Co B, 203 ENGR BN	SAINT PETERS	MO	OEF	OIF 1	CENTCOM	128	15-MAR-03	20-NOV-04	144
Co C, 203 ENGR BN	MONETT	MO	OEF	OIF 1	CENTCOM	132	15-MAR-03	20-NOV-04	144
HHSC, 203 ENGR BN	JOPLIN	MO	OEF	OIF 1	CENTCOM	199	15-MAR-03	20-NOV-04	211
235 ENGR DET	JEFFERSON CITY	MO	OEF	OIF 1	CENTCOM	5	15-MAR-03	7-JUL-04	56
HHC, 1138 ENGR BN	JEFF BARRACKS	MO	OEF	OIF 1	CENTCOM	32	15-MAR-03	24-JUL-04	39
1221 TRANS Co	DEXTER	MO	OEF	OIF 1	CENTCOM	148	15-MAR-03	22-DEC-04	169

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
2175 MP Co	ST CLAIR	MO	OEF	OIF 1	CENTCOM	115	15-MAR-03	5-DEC-04	124
1438 ENGR Co	ROLLA	MO	OEF	OIF 1	CENTCOM	1	17-MAR-03	15-MAR-04	1
HHC, 205 MED BN	KANSAS CITY	MO	ONE	CONUS BASE SPT	FT RILEY	8	22-MAR-03	12-JUL-03	5
HQ STARC, MO ARNG	JEFFERSON CITY	MO	OEF	OIF 1	CENTCOM	2	28-MAR-03	26-FEB-04	3
MO ARNG INFO OP FLD	JEFFERSON CITY	MO	ONE	CONUS BASE SPT	FT LEAVENWORTH	1	25-APR-03	23-APR-05	1
HQ STARC, MO ARNG	JEFFERSON CITY	MO	ONE	AOC CAT	MDW - PENTAGON	1	29-APR-03	28-APR-04	1
MO ARNG INFO OP FLD	JEFFERSON CITY	MO	JOINT GUARDIAN	KFOR 5A	KOSOVO	4	17-MAY-03	16-MAY-04	4
1137 MP Co	KENNETT	MO	JOINT GUARDIAN	KFOR 5A	KOSOVO	2	19-MAY-03	12-FEB-04	2
HHC, 110 ENGR BN	KANSAS CITY	MO	ONE	CONUS FP	FT SILL	18	24-MAY-03	23-MAY-04	25
HHD, 175 MP BN	FULTON	MO	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	30-MAY-03	9-APR-04	1
Co A, 110 ENGR BN	MACON	MO	ONE	CONUS FP	FT LEONARD WOOD	110	30-MAY-03	29-MAY-04	110
Co B, 110 ENGR BN	KANSAS CITY	MO	ONE	CONUS FP	FT SILL	175	30-MAY-03	29-MAY-04	197
HHD, 175 MP BN	FULTON	MO	JOINT GUARDIAN	KFOR 5A	KOSOVO	4	13-JUN-03	8-MAR-04	4
Co C, 1/135 AVN	WHITEMAN AFB	MO	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUN-03	18-JUN-04	1
HQ STARC, MO ARNG	JEFFERSON CITY	MO	ONE	CONUS FP	MDW	1	30-JUN-03	9-APR-04	1
70 PUBLIC AFFAIRS DET	JEFFERSON CITY	MO	OEF	GWOT - GTMO	GTMO	9	8-AUG-03	7-AUG-04	10
2175 MP Co	ST CLAIR	MO	OEF	OIF 1	CENTCOM	9	25-AUG-03	24-AUG-04	9
HQ STARC, MO ARNG	JEFFERSON CITY	MO	OEF	ANA TRAINUP	CENTCOM	2	18-SEP-03	17-SEP-04	2
HQ STARC, MO ARNG	JEFFERSON CITY	MO	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	16-OCT-04	2
SPECIAL OPS DET	JACKSON	MS	OEF	GWOT - SWA	MACDILL AFB	10	20-NOV-02	19-NOV-03	16
0031 HQ HQ RTOC ASG	JACKSON	MS	OEF	OIF 1	CENTCOM	40	2-JAN-03	3-APR-04	49
DET 4, Co C, 2/20 SF GP	CP MCCAIN	MS	OEF	OEF 3	CENTCOM	2	3-JAN-03	2-JAN-04	2
113 MP Co	BRANDON	MS	OEF	OEF 3	KARSHI-KHANABA	151	20-JAN-03	30-SEP-03	157
HQ STARC, MS ARNG	JACKSON	MS	OEF	OIF 1	CENTCOM	21	23-JAN-03	22-JAN-04	22
Co A, 223 ENGR BN	BRUCE	MS	OEF	OIF 1	CENTCOM	118	24-JAN-03	11-JUN-04	145
Co B, 223 ENGR BN	CALHOUN CITY	MS	OEF	OIF 1	CENTCOM	120	24-JAN-03	11-JUN-04	145
Co C, 223 ENGR BN	CLARKSDALE	MS	OEF	OIF 1	CENTCOM	145	24-JAN-03	11-JUN-04	145
HHSC, 223 ENGR BN	W POINT	MS	OEF	OIF 1	CENTCOM	192	24-JAN-03	11-JUN-04	212
HHD, 2/20 SF GP	JACKSON	MS	OEF	GWOT - SWA	KARSHI-KHANABA	25	27-JAN-03	26-JAN-04	35
DET 1, HHD, 2/20 SF GP	CP MCCAIN	MS	OEF	OEF 3	KARSHI-KHANABA	12	27-JAN-03	26-JAN-04	18
DET 7, HHD, 2/20 SF GP	JACKSON	MS	OEF	OEF 3	KARSHI-KHANABA	34	27-JAN-03	26-JAN-04	37

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
SPT Co, 2/20 SF GP	JACKSON	MS	OEF	OEF 3	KARSHI-KHANABA	92	27-JAN-03	26-JAN-04	0
SPT Co, 2/20 SF GP	JACKSON	MS	OEF	OEF 3	KARSHI-KHANABA	92	27-JAN-03	26-JAN-04	100
ARNG SPL OPS DET S FWD	JACKSON	MS	OEF	OEF 2	CENTCOM	1	30-JAN-03	29-JAN-04	1
HQ STARC, MS ARNG	JACKSON	MS	ONE	CONUS USAF FP	COLUMBUS AFB	24	30-JAN-03	29-JAN-05	0
HQ STARC, MS ARNG	JACKSON	MS	ONE	CONUS USAF FP	COLUMBUS AFB	133	30-JAN-03	29-JAN-04	177
Co A, 890 ENGR BN	PICAYUNE	MS	OEF	OIF 1	CENTCOM	108	7-FEB-03	14-JUN-04	144
Co B, 890 ENGR BN	PASCAGOULA	MS	OEF	OIF 1	CENTCOM	116	7-FEB-03	14-JUN-04	144
Co C, 890 ENGR BN	COLUMBIA	MS	OEF	OIF 1	CENTCOM	113	7-FEB-03	14-JUN-04	144
HHS, 890 ENGR BN	GULFPORT	MS	OEF	OIF 1	CENTCOM	0	7-FEB-03	14-JUN-04	0
HHS, 890 ENGR BN	GULFPORT	MS	OEF	OIF 1	CENTCOM	185	7-FEB-03	14-JUN-04	215
HHC, 168 ENGR GP	VICKSBURG	MS	OEF	OIF 1	CENTCOM	65	10-FEB-03	9-JUN-04	88
114 MP Co	CLINTON	MS	ONE	CONUS FP	FT HOOD	72	23-FEB-03	18-FEB-04	76
HQ, 154 REGT (TNG)	CP SHELBY	MS	OEF	TNG BASE EXP	FT BENNING	1	26-FEB-03	25-FEB-04	1
Co G, 185 AVN	MERIDIAN	MS	OEF	OIF 1	CENTCOM	5	7-MAR-03	22-MAY-04	5
HHD, 210 FINANCE BN	JACKSON	MS	OEF	CONUS BASE SPT	FT HOOD	24	10-MAR-03	6-MAR-04	29
230 FINANCE DET	JACKSON	MS	OEF	CONUS BASE SPT	FT HOOD	18	10-MAR-03	6-MAR-04	18
0001 AR TM REAR OPNS CENTE	TUPELO	MS	OEF	OIF 1	CENTCOM	24	15-MAR-03	21-MAY-03	22
Co K, 185 AVN	CP SHELBY	MS	OEF	OIF 1	CENTCOM	4	24-MAR-03	12-JUL-04	4
Co G, 185 AVN	MERIDIAN	MS	OEF	OIF 1	CENTCOM	7	5-APR-03	17-APR-04	7
Co K, 185 AVN	CP SHELBY	MS	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	21-APR-03	19-APR-04	1
HHB, 1/204 AIR DEFENSE	NEWTON	MS	ONE	CLEAR SKIES	MDW	171	1-MAY-03	30-APR-04	171
HHB, 1/204 AIR DEFENSE	NEWTON	MS	ONE	CLEAR SKIES	MDW	158	1-MAY-03	1-AUG-04	171
HQ STARC, MS ARNG	JACKSON	MS	ONE	CONUS BASE SPT	FT BRAGG	1	16-MAY-03	15-MAY-05	1
0185 AV CO* I THEATER	GULFPORT	MS	OEF	OIF 1	CENTCOM	8	10-JUN-03	10-SEP-04	8
HQ STARC, MS ARNG	JACKSON	MS	ONE	CONUS USAF FP	JACKSON ANG/COLUMBUS AFB	3	17-JUL-03	29-JAN-05	3
DET 1, Co K, 185 AVN	SOUTHHAVEN	MS	OEF	OEF 4	CENTCOM	2	26-JUL-03	15-JAN-04	2
367 MAINT Co	PHILADELPHIA	MS	OEF	OIF 1	CENTCOM	181	2-SEP-03	14-JAN-05	181
367 MAINT Co	PHILADELPHIA	MS	OEF	OIF 1	CENTCOM	44	2-SEP-03	14-JAN-05	44
HQ STARC, MT ARNG	HELENA	MT	OEF	OIF 1	CENTCOM	2	2-JAN-03	14-MAR-04	2
443 QM Co	BILLINGS	MT	ONE	CONUS USAF FP	GREAT FALLS ANG	5	30-JAN-03	29-JAN-04	36
443 QM Co	BILLINGS	MT	ONE	CONUS USAF FP	GREAT FALLS ANG	26	30-JAN-03	29-JAN-05	30

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHD, 495 TRANS BN	KALISPELL	MT	OEF	OIF 1	CENTCOM	45	10-FEB-03	11-JUN-04	45
HQ, 410 LIAISON DET	HELENA	MT	OEF	OIF 1	CENTCOM	2	10-MAR-03	16-MAY-04	2
HQ, 411 LIAISON DET	HELENA	MT	OEF	OIF 1	CENTCOM	1	10-MAR-03	7-FEB-04	2
HQ, 412 LIAISON DET	HELENA	MT	OEF	OIF 1	CENTCOM	2	10-MAR-03	7-FEB-04	2
HQ, 413 LIAISON DET	HELENA	MT	OEF	OIF 1	CENTCOM	2	10-MAR-03	17-FEB-04	2
143 MP DET	BOZEMAN	MT	OEF	OIF 1	CENTCOM	37	27-MAR-03	28-JUN-04	40
DET 1, CO L, 151 AVN	HELENA	MT	OEF	OIF 1	CENTCOM	4	19-APR-03	17-APR-04	4
HQ STARC, MT ARNG	HELENA	MT	OEF	ANA TRAINUP	CENTCOM	2	17-JUL-03	16-JUL-04	2
HQ STARC, MT ARNG	HELENA	MT	ONE	AOC CAT	MDW - PENTAGON	1	25-JUL-03	23-JUL-04	1
HQ, 414 LIAISON DET	HELENA	MT	OEF	OIF 1	CENTCOM	2	22-AUG-03	21-AUG-04	2
HQ, 415 LIAISON DET	HELENA	MT	OEF	OIF 1	CENTCOM	2	22-AUG-03	21-AUG-04	2
HQ STARC, NC ARNG	RALEIGH	NC	ONE	AOC CAT	MDW - PENTAGON	1	31-DEC-02	30-DEC-03	1
Co E, 1/130 AVN	SALISBURY	NC	OEF	OIF 1	CENTCOM	1	2-JAN-03	12-MAR-04	1
514 MP Co	GREENVILLE	NC	JOINT GUARDIAN	KFOR 5B	KOSOVO	150	3-JAN-03	1-JAN-05	180
HQ, 139 REGT (TNG)	FT BRAGG	NC	ONE	CONUS BASE SPT	FT BRAGG	2	10-JAN-03	8-JAN-05	2
1454 TRANS Co	CONCORD	NC	OEF	OIF 1	CENTCOM	132	16-JAN-03	21-APR-04	142
Co E, 1/130 AVN	SALISBURY	NC	JOINT FORGE	SFOR 13	BOSNIA	1	16-JAN-03	15-JAN-04	1
HHC, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 3	CENTCOM	121	21-JAN-03	16-JAN-04	139
HHC, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	0	21-JAN-03	1-JUL-04	0
Co A, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	30	21-JAN-03	5-JUL-04	30
Co B, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	30	21-JAN-03	5-JUL-04	33
Co C, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	29	21-JAN-03	5-JUL-04	29
Co D, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	93	21-JAN-03	5-JUL-04	93
HHC, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	121	21-JAN-03	1-JUL-04	121
HHC, 30 SPT GP	DURHAM	NC	OEF	OIF 1	CENTCOM	122	2-FEB-03	15-OCT-03	126
Co C, 161 MED BN	ASHEVILLE	NC	OEF	OIF 1	CENTCOM	56	3-FEB-03	6-JUN-04	66
111 FINANCE DET	MORRISVILLE	NC	OEF	CONUS BASE SPT	FT BRAGG	20	10-FEB-03	8-AUG-04	15
111 FINANCE DET	MORRISVILLE	NC	OEF	CONUS BASE SPT	FT BRAGG	6	10-FEB-03	8-AUG-04	6
123 PERSONNEL SVC DET	SILER CITY	NC	OEF	CONUS BASE SPT	FT BRAGG	3	10-FEB-03	8-AUG-04	0
123 PERSONNEL SVC DET	SILER CITY	NC	OEF	CONUS BASE SPT	FT BRAGG	23	10-FEB-03	8-AUG-04	47
123 PERSONNEL SVC DET	SILER CITY	NC	OEF	CONUS BASE SPT	FT BRAGG	19	10-FEB-03	9-FEB-05	0

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HQ, 139 SPT DET (CORPS RAOC)	MORRISVILLE	NC	OEF	OIF 1	CENTCOM	40	11-FEB-03	10-FEB-04	49
HQ STARC, NC ARNG	RALEIGH	NC	OEF	OEF 4	CENTCOM	1	20-FEB-03	15-FEB-04	1
HQ, 139 REGT (TNG)	FT BRAGG	NC	OEF	TNG BASE EXP	FT BENNING	1	26-FEB-03	25-FEB-04	1
210 MP Co	SYLVA	NC	OEF	OIF 1	CENTCOM	25	15-MAR-03	5-AUG-04	124
211 MP Co	CLYDE	NC	OEF	OIF 1	CENTCOM	110	15-MAR-03	14-MAR-04	124
HQ STARC, NC ARNG	RALEIGH	NC	OEF	OEF 4	CENTCOM	1	28-MAR-03	26-MAR-04	1
HHC, 105 ENGR BN	WINSTON SALEM	NC	ONE	CONUS FP	FT BRAGG	17	3-MAY-03	2-MAY-04	20
1450 TRANS Co	JEFFERSON	NC	ONE	AOC CAT	MDW - PENTAGON	1	18-MAY-03	30-MAY-04	1
HQ STARC, NC ARNG	RALEIGH	NC	ONE	AOC CAT	MDW - PENTAGON	1	6-JUN-03	15-JUN-04	1
505 ENGR BN	GASTONIA	NC	ONE	CONUS FP	FT BELVOIR	20	10-JUN-03	9-JUN-04	20
HHC, 105 ENGR BN	WINSTON SALEM	NC	ONE	CONUS FP	FT BELVOIR	20	13-JUN-03	13-JUN-04	24
130 MILITARY HISTORY DET	RALEIGH	NC	OEF	OEF 4	CENTCOM	3	7-JUL-03	6-JUL-04	3
691 MAINT Co	FREMONT	NC	ONE	CONUS FP	MDW (SITE C /SITE R)	28	8-JUL-03	25-JUL-04	28
691 MAINT Co	FREMONT	NC	ONE	CONUS FP	MDW (SITE C /SITE R)	61	8-JUL-03	7-JUL-05	61
Co C, 230 SPT BN	GOLDSBORO	NC	OEF	OIF 1	CENTCOM	2	20-JUL-03	19-JUL-04	2
HHC, 1/130 AVN	MORRISVILLE	NC	OEF	OEF 4	CENTCOM	1	25-JUL-03	25-JUL-04	1
HHS, 142 ENGR BN	FARGO	ND	OEF	OIF 1	CENTCOM	0	24-JAN-03	9-JUN-04	0
Co A, 142 ENGR BN	OAKES	ND	OEF	OIF 1	CENTCOM	121	24-JAN-03	9-JUN-04	145
Co B, 142 ENGR BN	WAHPETON	ND	OEF	OIF 1	CENTCOM	112	24-JAN-03	9-JUN-04	145
HHS, 142 ENGR BN	FARGO	ND	OEF	OIF 1	CENTCOM	235	24-JAN-03	9-JUN-04	212
Co A, 141 ENGR BN	EDGELEY	ND	ONE	CONUS USAF FP	TIKRIT SOUTH	9	30-JAN-03	29-JAN-04	32
Co A, 141 ENGR BN	EDGELEY	ND	ONE	CONUS USAF FP	(FARGO ANG, MINOT AFB, GRAND FORKS AFB)	59	30-JAN-03	29-JAN-05	59
DET 1, Co A, 141 ENGR BN	WISHEK	ND	ONE	CONUS USAF FP	MINOT AFB	30	30-JAN-03	29-JAN-04	39
DET 2, Co A, 141 ENGR BN	CARRINGTON	ND	ONE	CONUS USAF FP	GRAND FORKS AFB	25	30-JAN-03	29-JAN-04	56
3662 MAINT Co	CP GRAFTON	ND	OEF	CONUS BASE SPT	FT RILEY	180	10-FEB-03	22-JAN-04	215
133 QM DET	GRAFTON	ND	OEF	OIF 1	CENTCOM	19	10-FEB-03	4-JUN-03	20
957 ENGR Co	BISMARCK	ND	OEF	OIF 1	CENTCOM	175	10-FEB-03	22-JUN-04	183
131 QM DET	GRAND FORKS	ND	OEF	OIF 1	CENTCOM	47	15-MAR-03	10-JUN-03	48
132 QM Co	CANDO	ND	OEF	OIF 1	CENTCOM	120	15-MAR-03	21-MAY-03	132
HQ, 164 REGT (TNG)	DEVILS LAKE	ND	OEF	OIF 1	CENTCOM	1	9-MAY-03	8-MAY-04	1
HHD, ENGR BDE, 34TH INF DIV	BISMARCK	ND	JOINT FORGE	SFOR 14	BOSNIA	15	19-JUL-03	19-APR-04	15

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HHT, 1/167 CAV	LINCOLN	NE	JOINT FORGE	SFOR 13	BOSNIA	0	1-NOV-02	31-OCT-03	0
HHT, 1/167 CAV	LINCOLN	NE	JOINT FORGE	SFOR 13	BOSNIA	84	1-NOV-02	31-OCT-03	84
TRP A, 1/167 CAV	HASTINGS	NE	JOINT FORGE	SFOR 13	BOSNIA	97	1-NOV-02	31-OCT-03	114
TRP B, 1/167 CAV	FREMONT	NE	JOINT FORGE	SFOR 13	BOSNIA	98	1-NOV-02	31-OCT-03	114
HQ STARC, NE ARNG	LINCOLN	NE	JOINT FORGE	SFOR 13	BOSNIA	4	1-NOV-02	31-OCT-03	18
HQ STARC, NE ARNG	LINCOLN	NE	JOINT FORGE	SFOR 13	BOSNIA	1	1-NOV-02	31-OCT-03	1
134 INF DET (LRS)	CRETE	NE	JOINT FORGE	SFOR 13	BOSNIA	4	1-DEC-02	30-NOV-03	6
134 INF DET (LRS)	CRETE	NE	JOINT FORGE	SFOR 13	BOSNIA	31	1-DEC-02	30-NOV-03	31
134 INF DET (LRS)	CRETE	NE	JOINT FORGE	SFOR 13	BOSNIA	12	1-DEC-02	30-NOV-03	18
1057 TRANS CO	CHADRON	NE	OEF	OIF 1	CENTCOM	158	21-JAN-03	20-JUN-04	167
DET 1, HHT, 1/167 CAV	NORTH PLATTE	NE	ONE	CONUS USAF FP	LINCOLN ANG	10	30-JAN-03	29-JAN-04	32
DET 1, HHT, 1/167 CAV	NORTH PLATTE	NE	ONE	CONUS USAF FP	LINCOLN ANG	19	30-JAN-03	29-JAN-05	19
HQ STARC, NE ARNG	LINCOLN	NE	ONE	CONUS USAF FP	OFFUTT AFB	54	30-JAN-03	29-JAN-04	105
HQ STARC, NE ARNG	LINCOLN	NE	ONE	CONUS USAF FP	OFFUTT AFB	105	30-JAN-03	29-JAN-05	49
HQ STARC, NE ARNG	LINCOLN	NE	ONE	CONUS USAF FP	OFFUTT AFB	2	30-JAN-03	29-JAN-04	3
HQ STARC, NE ARNG	LINCOLN	NE	ONE	CONUS USAF FP	OFFUTT AFB	1	30-JAN-03	29-JAN-05	1
105 PERSONNEL DET	LINCOLN	NE	OEF	OIF 1	CENTCOM	45	3-FEB-03	14-JUN-04	47
1074 TRANS CO	NO PLATTE	NE	OEF	CONUS BASE SPT	FT MCCOY	116	10-FEB-03	15-DEC-03	147
41 SPT CTR (CORPS RAOC)	LINCOLN	NE	OEF	OIF 1	CENTCOM	27	10-FEB-03	9-JUN-04	27
HHD, 734 TRANS BN	KEARNEY	NE	OEF	OIF 1	CENTCOM	45	10-FEB-03	4-JUN-03	48
HHD, 110 MED BN	LINCOLN	NE	OEF	OIF 1	CENTCOM	50	11-FEB-03	10-DEC-03	59
HHT, 1/167 CAV	LINCOLN	NE	JOINT FORGE	SFOR 13	BOSNIA	7	20-FEB-03	16-NOV-03	10
HQ, 209 REGT (TNG)	ASHLAND	NE	OEF	TNG BASE EXP	FT KNOX	1	25-FEB-03	1-MAR-04	1
Co B, 735 SPT BN	KEARNEY	NE	OEF	TNG BASE EXP	FT BENNING	1	26-FEB-03	25-FEB-04	1
24 MED CO (AIR AMBULANCE)	LINCOLN MUNICIPAL	NE	JOINT GUARDIAN	KFOR 5A	KOSOVO	25	14-MAR-03	13-MAR-04	26
754 CHEM CO	OMAHA	NE	ONE	CONUS BASE SPT	FT RILEY	59	22-MAR-03	12-JUL-03	69
Co B, 735 SPT BN	KEARNEY	NE	OEF	OIF 1	CENTCOM	9	6-APR-03	12-JUN-04	9
HQ STARC, NE ARNG	LINCOLN	NE	ONE	CONUS FP	FT RILEY	1	15-APR-03	10-OCT-03	1
HQ STARC, NE ARNG	LINCOLN	NE	OEF	ANA TRAINUP	CENTCOM	1	29-MAY-03	14-MAY-04	1
TRP D, 1/167 CAV	LINCOLN	NE	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUN-03	18-JUN-04	1
HQ STARC, NE ARNG	LINCOLN	NE	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1

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114 PUBLIC AFFAIRS DET	MANCHESTER	NH	JOINT GUARDIAN	KFOR 4B	KOSOVO	8	17-OCT-02	13-JUL-03	20
BTRY C, 1/172 FA	PORTSMOUTH	NH	ONE	CONUS USAF FP	PEASE ANG	3	30-JAN-03	29-JAN-04	32
BTRY C, 1/172 FA	PORTSMOUTH	NH	ONE	CONUS USAF FP	PEASE ANG	28	30-JAN-03	29-JAN-05	0
Co C, 3/172 INF BN	MANCHESTER	NH	OEF	ANA TRAINUP	CENTCOM	8	19-SEP-03	16-OCT-04	8
HQ STARC, NH ARNG	CONCORD	NH	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
DET 1, HHC, 1/150 AVN	W TRENTON	NJ	OEF	OIF 1	CENTCOM	2	2-JAN-03	1-JAN-04	2
HHD, 150 PERSONNEL BN	LAWRENCEVILLE	NJ	OEF	CONUS BASE SPT	FT DIX	30	27-JAN-03	26-JAN-05	30
HHD, 150 PERSONNEL BN	LAWRENCEVILLE	NJ	OEF	CONUS BASE SPT	FT DIX	11	27-JAN-03	25-JUL-04	16
444 PUBLIC AFFAIRS DET	FT DIX	NJ	OEF	CONUS BASE SPT	FT DIX	2	27-JAN-03	27-JAN-05	2
444 PUBLIC AFFAIRS DET	FT DIX	NJ	OEF	CONUS BASE SPT	FT DIX	15	27-JAN-03	25-JAN-05	20
HHT, 5/117 CAV	VINELAND	NJ	ONE	CONUS USAF FP	ATLANTIC CITY ANG	37	30-JAN-03	29-JAN-04	37
HHT, 5/117 CAV	VINELAND	NJ	ONE	CONUS USAF FP	ATLANTIC CITY ANG	120	30-JAN-03	29-JAN-05	120
253 TRANS CO	CAPE MAY	NJ	OEF	OIF 1	CENTCOM	157	7-FEB-03	15-JUN-04	167
HQ 254 REGT (TNG)	SEA GIRT	NJ	OEF	TNG BASE EXP	FT KNOX	2	25-FEB-03	1-MAR-04	2
Co E, 50 SPT BN	JERSEY CITY	NJ	OEF	OIF 1	CENTCOM	1	7-APR-03	6-MAR-04	1
HQ STARC, NJ ARNG	FT DIX	NJ	OEF	OIF 1	CENTCOM	1	27-APR-03	26-APR-04	1
DET 1, HHD, 50 SPT BN	TEANECK	NJ	ONE	CONUS FP	FT MONMOUTH	90	3-MAY-03	2-MAY-04	120
DET 1, HHD, 50 SPT BN	TEANECK	NJ	ONE	CONUS FP	FT MONMOUTH	28	3-MAY-03	2-MAY-05	120
DET 1, HHD, 50 SPT BN	TEANECK	NJ	ONE	CONUS FP	PICATINNY AR	36	14-MAY-03	13-MAY-04	36
BTRY D, 3/112 FA	CHERRY HILL	NJ	ONE	CONUS FP	FT DIX / FT DEVENS	37	26-MAY-03	25-MAY-04	113
BTRY D, 3/112 FA	CHERRY HILL	NJ	ONE	CONUS FP	FT DIX / FT DEVENS	113	26-MAY-03	25-MAY-05	113
BTRY C, 3/200 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CONUS USAF FP	KIRKLAND AFB	39	30-JAN-03	28-JAN-05	126
BTRY C, 3/200 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CONUS USAF FP	KIRKLAND AFB	82	30-JAN-03	29-JAN-05	126
BTRY C, 4/200 AIR DEFENSE	CLOVIS	NM	ONE	CONUS USAF FP	CANNON AFB	19	30-JAN-03	29-JAN-04	112
BTRY C, 4/200 AIR DEFENSE	CLOVIS	NM	ONE	CONUS USAF FP	CANNON AFB	89	30-JAN-03	29-JAN-05	110
BTRY C, 1/202 FA	LAS CRUCES	NM	ONE	CONUS USAF FP	HOLLOMAN AFB	70	30-JAN-03	29-JAN-05	89
BTRY C, 1/202 FA	LAS CRUCES	NM	ONE	CONUS USAF FP	HOLLOMAN AFB	8	30-JAN-03	29-JAN-04	92
HQ STARC, NM ARNG	SANTA FE	NM	ONE	AOC CAT	MDW - PENTAGON	1	9-FEB-03	8-FEB-04	1
720 TRANS CO	LAS VEGAS	NM	OEF	OIF 1	CENTCOM	147	10-FEB-03	19-OCT-04	169
0200 AD BN 02 PATRIOT FWD2	ALBUQUERQUE	NM	OEF	OIF 1	CENTCOM	11	24-FEB-03	15-JUL-03	11
HQ, 515 REGT (TNG)	LAS CRUCES	NM	OEF	TNG BASE EXP	FT BLISS	7	25-FEB-03	1-MAR-04	2

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HBB, 111 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CONUS FP	MDW	1	3-MAR-03	5-MAR-04	1
HBB, 111 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CONUS FP	MDW	36	3-MAR-03	25-JUN-04	44
HBB, 111 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CONUS FP	MDW	1	3-MAR-03	3-MAR-04	1
HQ STARC, NM ARNG	SANTA FE	NM	OEF	GWOT - JFCOM	TYNDALL AFB	1	10-MAR-03	6-JUN-03	1
HBB, 111 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CLEAR SKIES	MDW	16	24-APR-03	23-APR-04	18
HBB, 111 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CLEAR SKIES	MDW	1	24-APR-03	23-APR-05	1
642 MAINT CO	LAS CRUCES	NM	ONE	CONUS FP	FT BLISS	102	20-MAY-03	19-MAY-04	108
642 MAINT CO	LAS CRUCES	NM	ONE	CONUS FP	FT BLISS	90	20-MAY-03	28-JAN-05	108
BTRY B, 1/202 FA	LAS CRUCES	NM	ONE	CONUS FP	WHITE SANDS	77	26-MAY-03	25-MAY-04	197
BTRY B, 1/202 FA	LAS CRUCES	NM	ONE	CONUS FP	WHITE SANDS	142	26-MAY-03	25-MAY-05	197
HQ STARC, NM ARNG	SANTA FE	NM	ONE	CONUS FP	WHITE SANDS	6	26-MAY-03	24-MAY-05	25
HQ STARC, NM ARNG	SANTA FE	NM	ONE	CONUS FP	WHITE SANDS	17	26-MAY-03	24-MAY-05	25
717 MED CO (AIR AMBULANCE)	ALBUQUERQUE	NM	OEF	OEF 4	CENTCOM	28	7-JUL-03	6-JUL-04	28
HBB, 111 AIR DEFENSE	ALBUQUERQUE	NM	ONE	CLEAR SKIES	FT BLISS	3	21-JUL-03	20-JUL-04	3
HBB, 1/200 AIR DEFENSE	ROSWELL	NM	OEF	OEF 4	CENTCOM	1	22-AUG-03	21-AUG-04	1
DET 45, OPER SPT AIRLIFT CMD	RENO-STEAD	NV	JOINT FORGE	SFOR 12	BOSNIA	1	7-NOV-02	6-JUL-03	1
DET 1, 69 PUBLIC AFFAIRS	RENO	NV	OEF	OIF 1	CENTCOM	2	3-JAN-03	6-JUN-03	2
DET 1, 126 MED CO	CARSON CITY	NV	OEF	OEF 3	CENTCOM	7	25-JAN-03	15-OCT-03	7
HHT, 1/221 CAV	LAS VEGAS	NV	ONE	CONUS USAF FP	NELLIS AFB (140)/ RENO ANG (32)	100	30-JAN-03	29-JAN-04	176
HHT, 1/221 CAV	LAS VEGAS	NV	ONE	CONUS USAF FP	NELLIS AFB (140)/ RENO ANG (32)	76	30-JAN-03	29-JAN-05	176
72 MP CO	HENDERSON	NV	OEF	OIF 1	CENTCOM	113	10-FEB-03	9-FEB-04	124
HQ, 421 REGT (TNG)	RENO	NV	OEF	TNG BASE EXP	FT BENNING	2	26-FEB-03	25-FEB-04	1
777 ENGR DET	HENDERSON	NV	OEF	OIF 1	CENTCOM	6	15-MAR-03	8-AUG-04	57
HHT, 1/221 CAV	LAS VEGAS	NV	OEF	USAREUR FP	EUCOM	1	16-MAY-03	15-MAY-05	1
719 TRANS CO	NEW YORK	NY	OEF	OIF 1	CENTCOM	160	16-JAN-03	10-JUN-04	169
DET 1, CO A, 1/105 INF	LEEDS	NY	OEF	OIF 1	CENTCOM	1	17-JAN-03	1-APR-04	1
DET 1, CO C, 1/105 INF	JAMAICA	NY	OEF	OIF 1	CENTCOM	2	17-JAN-03	2-APR-04	2
DET 1, CO D, 2/108 INF	ROME	NY	OEF	OIF 1	CENTCOM	1	17-JAN-03	23-MAR-04	1
HQ STARC, NY ARNG	LATHAM	NY	OEF	OIF 1	CENTCOM	1	17-JAN-03	1-APR-04	1
HHS, 1/156 FA	KINGSTON	NY	OEF	OIF 1	CENTCOM	1	26-JAN-03	25-JAN-04	1
102 MAINT CO	BROOKLYN	NY	ONE	CONUS FP	FT HAMILTON	30	27-JAN-03	26-JAN-04	30

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Co D, 1/108 INF	ITHACA	NY	ONE	CONUS USAF FP	NEW BURGH ANG	24	30-JAN-03	29-JAN-04	64
Co D, 1/108 INF	ITHACA	NY	ONE	CONUS USAF FP	NEW BURGH ANG	38	30-JAN-03	29-JAN-05	38
DET 1, Co A, 1/108 INF	BATAVIA	NY	ONE	CONUS USAF FP	HANCOCK ANG	6	30-JAN-03	29-JAN-04	32
DET 1, Co A, 1/108 INF	BATAVIA	NY	ONE	CONUS USAF FP	HANCOCK ANG	25	30-JAN-03	29-JAN-05	32
HHC, 1/108 INF	AUBURN	NY	ONE	CONUS USAF FP	NIAGARA FALLS ANG	2	30-JAN-03	29-JAN-04	12
HHC, 1/108 INF	AUBURN	NY	ONE	CONUS USAF FP	NIAGARA FALLS ANG	9	30-JAN-03	29-JAN-05	0
Co A, 1/108 INF	GENESEO	NY	ONE	CONUS USAF FP	NIAGARA FALLS ANG	14	30-JAN-03	29-JAN-04	80
Co A, 1/108 INF	GENESEO	NY	ONE	CONUS USAF FP	NIAGARA FALLS ANG	51	30-JAN-03	29-JAN-05	68
7 FINANCE DET	NEW YORK	NY	OEF	CONUS BASE SPT	FT BEN HARRISON	19	10-FEB-03	1-DEC-03	21
37 FINANCE DET	NEW YORK CITY	NY	OEF	CONUS BASE SPT	FT DRUM	6	10-FEB-03	15-JAN-04	21
37 FINANCE DET	NEW YORK CITY	NY	OEF	CONUS BASE SPT	FT DRUM	14	10-FEB-03	15-JAN-05	0
4 FINANCE DET	LATHAM	NY	OEF	OIF 1	CENTCOM	21	10-FEB-03	21-MAY-03	21
HHD, 27 FINANCE BN	WHITESTONE	NY	OEF	OIF 1	CENTCOM	26	10-FEB-03	19-JUN-03	29
27 SPT CTR (CORPS RAOC)	NEW YORK	NY	OEF	OIF 1	CENTCOM	25	10-FEB-03	17-JUN-04	27
105 MP Co	BUFFALO	NY	OEF	OIF 1	CENTCOM	169	10-FEB-03	17-JUN-04	182
442 MP Co	ORANGEBURG	NY	OEF	OIF 1	CENTCOM	167	10-FEB-03	17-JUN-04	182
107 MP Co	UTICA	NY	ONE	CONUS FP	FT DRUM	105	23-FEB-03	22-FEB-04	110
HQ, 106 REGT (TNG)	CORTLAND MANOR	NY	OEF	TNG BASE EXP	FT BENNING	1	25-FEB-03	1-MAR-04	2
10 TRANS DET	NEW YORK CITY	NY	OEF	OIF 1	CENTCOM	7	15-MAR-03	9-AUG-04	7
HHC, 3/142 AVN	LATHAM	NY	ONE	CONUS FP	NATICK SSC	1	24-MAR-03	16-MAR-04	1
HQ STARC, NT ARNG (CHAPLIN)	LATHAM	NY	ONE	CONUS FP	NATICK SSC	1	24-MAR-03	16-MAR-04	1
HHD, 27 FINANCE BN	WHITESTONE	NY	OEF	OIF 1	CENTCOM	4	12-APR-03	19-JUN-03	4
HHC, 427 SPT BN	SYRACUSE	NY	OEF	OIF 1	CENTCOM	1	24-APR-03	20-OCT-03	1
Co A, 204 ENGR BN	ONEONTA	NY	OEF	OIF 1	CENTCOM	5	30-APR-03	2-AUG-04	6
Co B, 204 ENGR BN	HORSEHEADS	NY	OEF	OIF 1	CENTCOM	3	30-APR-03	2-AUG-04	4
HHC, 107 SPT CMD	NEW YORK CITY	NY	OEF	CONUS BASE SPT	FT MCPHERSON	1	16-MAY-03	14-MAY-04	1
0000 EN HHD HHD BDE FWD	BUFFALO	NY	ONE	CONUS BASE SPT	FT BRAGG	1	16-MAY-03	15-MAY-04	1
14 FINANCE DET	WHITESTONE	NY	OEF	GWOT - GTMO	GTMO	9	14-AUG-03	7-AUG-04	11
DET 2, Co B, 2/19 SF GP	CHAGRIN FALLS	OH	JOINT GUARDIAN	KFOR 4B	KOSOVO	48	21-NOV-02	17-AUG-03	48
HQ STARC, OH ARNG	COLUMBUS	OH	ONE	AOC CAT	MDW - PENTAGON	1	30-NOV-02	29-NOV-04	1
HQ STARC, OH ARNG	COLUMBUS	OH	ONE	AOC CAT	MDW - PENTAGON	1	31-DEC-02	30-DEC-03	1

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
Co A, 1/137 AVN	COLUMBUS	OH	OEF	CONUS BASE SPT	FT CAMPBELL	2	2-JAN-03	15-NOV-03	2
HHC, 16 ENGR BDE	COLUMBUS	OH	OEF	OEF 3	CENTCOM	1	10-JAN-03	9-JAN-04	1
323 MP Co	TOLEDO	OH	OEF	OIF 1	CENTCOM	121	24-JAN-03	23-JAN-04	124
HQ STARC, OH ARNG	COLUMBUS	OH	OEF	OIF 1	CENTCOM	15	24-JAN-03	10-JUN-04	15
HQ STARC, OH ARNG	COLUMBUS	OH	OEF	OIF 1	CENTCOM	3	24-JAN-03	23-JAN-04	18
HQ STARC, OH ARNG	COLUMBUS	OH	OEF	OIF 1	CENTCOM	17	24-JAN-03	10-JUN-04	24
HQ STARC, OH ARNG	COLUMBUS	OH	OEF	OIF 1	CENTCOM	7	24-JAN-03	23-JAN-04	24
372 MAINT Co	CLEVELAND	OH	OEF	GWOT - SWA	FT BRAGG	27	25-JAN-03	24-JAN-04	52
372 MAINT Co	CLEVELAND	OH	OEF	OEF 3	CENTCOM	60	25-JAN-03	20-AUG-03	60
Co A, 112 ENGR BN	WOOSTER	OH	ONE	CONUS USAF FP	YOUNGSTOWN AFB	18	30-JAN-03	29-JAN-04	20
Co A, 112 ENGR BN	WOOSTER	OH	ONE	CONUS USAF FP	YOUNGSTOWN AFB	48	30-JAN-03	29-JAN-05	48
Co B, 112 ENGR BN	BROOKPARK	OH	ONE	CONUS USAF FP	TOLEDO ANG	26	30-JAN-03	29-JAN-04	64
Co B, 112 ENGR BN	BROOKPARK	OH	ONE	CONUS USAF FP	TOLEDO ANG	39	30-JAN-03	29-JAN-05	0
Co C, 112 ENGR BN	COLUMBUS	OH	ONE	CONUS USAF FP	COLUMBUS ANG	8	30-JAN-03	29-JAN-04	32
Co C, 112 ENGR BN	COLUMBUS	OH	ONE	CONUS USAF FP	COLUMBUS ANG	23	30-JAN-03	29-JAN-05	0
HHC, 112 ENGR BN	CLEVELAND	OH	ONE	CONUS USAF FP	WRIGHT PATTERSON AFB	44	30-JAN-03	29-JAN-04	175
HHC, 112 ENGR BN	CLEVELAND	OH	ONE	CONUS USAF FP	WRIGHT PATTERSON AFB	116	30-JAN-03	29-JAN-05	0
HHC, 112 ENGR BN	CLEVELAND	OH	ONE	CONUS USAF FP	WRIGHT-PATTERSON AFB	0	30-JAN-03	29-JAN-04	0
641 QM DET	KETTERING	OH	OEF	OIF 1	CENTCOM	47	3-FEB-03	19-JUN-03	50
324 MP Co	MIDDLETOWN	OH	OEF	OIF 1	CENTCOM	112	7-FEB-03	17-NOV-04	124
HHD, 737 MAINT BN	MT VERNON	OH	OEF	CONUS BASE SPT	FT KNOX	1	10-FEB-03	9-JUL-04	13
HHD, 737 MAINT BN	MT VERNON	OH	OEF	CONUS BASE SPT	FT KNOX	36	10-FEB-03	9-FEB-04	58
186 ENGR DET	COLUMBUS	OH	OEF	OIF 1	CENTCOM	49	10-FEB-03	15-JUL-04	57
HHC, 371 SPT GP	KETTERING	OH	OEF	OIF 1	CENTCOM	116	10-FEB-03	8-JUN-04	126
1193 ENGR Co	CINCINNATI	OH	OEF	OIF 1	CENTCOM	111	10-FEB-03	10-JUL-03	112
1485 TRANS Co	DOVER	OH	OEF	OIF 1	CENTCOM	157	11-FEB-03	24-JUN-04	174
HHD, 437 PERSONNEL BN	COLUMBUS	OH	OEF	CONUS BASE SPT	MDW	30	20-FEB-03	19-FEB-04	30
135 MP Co	CHAGRIN FALLS	OH	OEF	OIF 1	CENTCOM	167	24-FEB-03	23-FEB-04	180
HQ 145 REGT (TNG)	COLUMBUS	OH	OEF	TNG BASE EXP	FT KNOX	3	25-FEB-03	1-MAR-04	2
HHB, 2/174 AIR DEFENSE	MCCONNELSVILLE	OH	OEF	OIF 1	CENTCOM	402	15-MAR-03	21-MAY-03	433
186 ENGR DET	COLUMBUS	OH	OEF	OIF 1	CENTCOM	1	15-MAR-03	17-AUG-04	1

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191 ENGR CO	COLUMBUS	OH	OEF	OIF 1	CENTCOM	63	15-MAR-03	4-JUN-03	67
5694 ENGR DET	MANSFIELD	OH	OEF	OIF 1	CENTCOM	25	15-MAR-03	16-JUL-04	26
HQ STARC, OH ARNG	COLUMBUS	OH	ONE	AOC CAT	MDW - PENTAGON	1	22-APR-03	21-APR-05	1
HQ STARC, OH ARNG	COLUMBUS	OH	ONE	CONUS FP	LIMA TANK PLANT	59	15-MAY-03	14-MAY-04	61
HHC, 416 ENGR GP	WALBRIDGE	OH	OEF	OEF 4	CENTCOM	1	12-SEP-03	29-SEP-04	66
HHC, 416 ENGR GP	WALBRIDGE	OH	OEF	OEF 4	CENTCOM	1	12-SEP-03	27-SEP-04	66
HHC, 1/180 INF	DURANT	OK	MFO-SINAI	MFO #44	SINAI	0	15-OCT-02	14-OCT-03	0
Co A, 1/180 INF	MCALESTER	OK	MFO-SINAI	MFO #44	SINAI	117	15-OCT-02	8-OCT-03	131
Co B, 1/180 INF	POTEAU	OK	MFO-SINAI	MFO #44	SINAI	115	15-OCT-02	8-OCT-03	131
Co C, 1/180 INF	ADA	OK	MFO-SINAI	MFO #44	SINAI	109	15-OCT-02	14-OCT-03	131
Co D, 1/180 INF	SHAWNEE	OK	MFO-SINAI	MFO #44	SINAI	87	15-OCT-02	8-OCT-03	87
HHC, 1/180 INF	DURANT	OK	MFO-SINAI	MFO #44	SINAI	182	15-OCT-02	14-OCT-04	190
Co E, 245 AVN	LEXINGTON	OK	JOINT FORGE	SFOR 13	BOSNIA	15	1-NOV-02	31-OCT-03	47
Co A, 1/179 INF	OKLAHOMA CITY	OK	DESERT SPRING	ODS	CENTCOM	74	30-NOV-02	26-AUG-03	74
Co B, 1/179 INF	ALVA	OK	DESERT SPRING	ODS	CENTCOM	160	30-NOV-02	26-AUG-03	160
HQ STARC, OK ARNG	OKLAHOMA CITY	OK	JOINT FORGE	SFOR 13	BOSNIA	1	1-DEC-02	30-NOV-03	1
HQ STARC, OK ARNG	OKLAHOMA CITY	OK	JOINT FORGE	SFOR 13	BOSNIA	1	1-DEC-02	30-NOV-03	1
HHD, 645 PERSONNEL BN	OKLAHOMA CITY	OK	JOINT FORGE	SFOR 13	BOSNIA	11	2-JAN-03	1-JAN-04	13
HHD, 645 PERSONNEL BN	OKLAHOMA CITY	OK	JOINT FORGE	SFOR 13	BOSNIA	11	2-JAN-03	1-JAN-04	13
1120 MAINT CO	ADA	OK	ONE	CONUS USAF FP	TULSA ANG (32) OKC ANG (32) TINKER AFB (140) ALTUS	62	30-JAN-03	29-JAN-04	304
1120 MAINT CO	ADA	OK	ONE	CONUS USAF FP	TULSA ANG (32) OKC ANG (32) TINKER AFB (140) ALTUS	220	30-JAN-03	29-JAN-05	301
HHD, 345 SPT BN	ARDMORE	OK	OEF	OIF 1	CENTCOM	47	10-FEB-03	9-FEB-04	59
1245 TRANS CO	ARDMORE	OK	OEF	OIF 1	CENTCOM	115	11-FEB-03	23-JUN-04	142
HQ, 189 REGT (TNG)	OKLAHOMA CITY	OK	OEF	TNG BASE EXP	FT SILL	12	25-FEB-03	1-MAR-04	12
HHB, 45 FA BDE	ENID	OK	OEF	OIF 1	CENTCOM	100	15-MAR-03	27-MAY-03	109
HQ, 45 REAR OPN CENTE	OKLAHOMA CITY	OK	OEF	OIF 1	CENTCOM	48	15-MAR-03	10-JUL-03	49
HHS, 1/158 FA	LAWTON	OK	OEF	OIF 1	CENTCOM	372	15-MAR-03	21-MAY-03	396
1345 TRANS CO	MIDWEST CITY	OK	OEF	OIF 1	CENTCOM	152	15-MAR-03	20-JUN-03	167
Co B, 111 MED BN	BROKEN ARROW	OK	ONE	CONUS BASE SPT	USMA	49	21-MAR-03	20-MAR-04	69
DET 2, 1120 MAINT CO	LAWTON	OK	OEF	CONUS BASE SPT	FT SILL	24	25-MAR-03	15-OCT-03	30
BTRY B, 1/160 FA	SEMINOLE	OK	ONE	CONUS FP	PINE BLUFF AR	148	14-MAY-03	13-MAY-04	154

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DET 2, HHS, 1/160 FA	OKLAHOMA CITY	OK	ONE	CONUS FP	PINE BLUFF AR	31	14-MAY-03	13-MAY-04	32
245 ENGR CO	BRISTOW	OK	ONE	CONUS FP	PINE BLUFF AR	48	14-MAY-03	13-MAY-04	50
HHS, 1/160 FA	CHANDLER	OK	ONE	CONUS FP	FT HOOD	0	20-MAY-03	19-MAY-04	0
BTRY A, 1/160 FA	PAULS VALLEY	OK	ONE	CONUS FP	RED RIVER AAP	59	20-MAY-03	19-MAY-04	60
BTRY C, 1/160 FA	EL RENO	OK	ONE	CONUS FP	FT HOOD	65	20-MAY-03	19-MAY-04	67
DET 1, HHS, 1/160 FA	TULSA	OK	ONE	CONUS FP	FT HOOD	20	20-MAY-03	19-MAY-04	22
DET 3, HHS, 1/160 FA	PERRY	OK	ONE	CONUS FP	FT HOOD	20	20-MAY-03	19-MAY-04	21
HSC, 120 ENGR BN	OKMULGEE	OK	OEF	OIF 1	CENTCOM	15	23-MAY-03	31-JUL-04	15
HHS, 1/160 FA	CHANDLER	OK	ONE	CONUS FP	FT SAM HOUSTON	18	24-MAY-03	23-MAY-04	25
245 ENGR CO	BRISTOW	OK	OEF	ANA TRAINUP	CENTCOM	1	29-MAY-03	14-MAY-04	1
Co C, 1/279 INF	SAPULPA	OK	OEF	ANA TRAINUP	CENTCOM	1	29-MAY-03	10-FEB-04	1
DET 1, Co C, 1/279 INF	HOMINY	OK	OEF	ANA TRAINUP	CENTCOM	1	29-MAY-03	14-MAY-04	1
DET 1, 717 MED Co	LEXINGTON	OK	OEF	OEF 4	CENTCOM	14	7-JUL-03	6-JUL-04	14
HQ STARC, OK ARNG	OKLAHOMA CITY	OK	OEF	ANA TRAINUP	CENTCOM	0	17-JUL-03	16-JUL-04	1
HQ STARC, OK ARNG	OKLAHOMA CITY	OK	OEF	OEF 4	CENTCOM	1	26-JUL-03	15-JAN-04	1
HQ STARC, OK ARNG	OKLAHOMA CITY	OK	ONE	AOC CAT	MDW - PENTAGON	1	27-AUG-03	26-AUG-04	1
HHC, 45 INF BDE	OKLAHOMA CITY	OK	OEF	ANA TRAINUP	CENTCOM	25	19-SEP-03	16-OCT-04	125
HHC, 45 INF BDE	OKLAHOMA CITY	OK	OEF	ANA TRAINUP	CENTCOM	3	19-SEP-03	16-OCT-05	3
HHC, 1/179 INF	STILLWATER	OK	OEF	ANA TRAINUP	CENTCOM	105	19-SEP-03	16-OCT-04	105
HHC, 700 SPT BN	OKLAHOMA CITY	OK	OEF	ANA TRAINUP	CENTCOM	106	19-SEP-03	16-OCT-04	113
HHC, 700 SPT BN	OKLAHOMA CITY	OK	OEF	ANA TRAINUP	CENTCOM	3	19-SEP-03	17-SEP-05	3
HHC, 45 INF BDE	OKLAHOMA CITY	OK	OEF	ANA TRAINUP	CENTCOM	1	23-SEP-03	22-SEP-04	1
HQ STARC, OR ARNG	SALEM	OR	ONE	CONUS USAF FP	PORTLAND ANG	17	30-JAN-03	29-JAN-04	20
HQ STARC, OR ARNG	SALEM	OR	ONE	CONUS USAF FP	PORTLAND ANG	66	30-JAN-03	28-JAN-05	48
HQ STARC, OR ARNG	SALEM	OR	ONE	AOC CAT	MDW - PENTAGON	1	5-FEB-03	4-FEB-05	1
82 SPT CTR	LAKE OSWEGO	OR	OEF	OIF 1	CENTCOM	46	7-FEB-03	27-JUN-04	49
HHC, 1/162 INF	FOREST GROVE	OR	OEF	OIF 1	CENTCOM	0	10-FEB-03	16-JUN-04	0
Co A, 1/162 INF	HILLSBORO	OR	OEF	OIF 1	CENTCOM	128	10-FEB-03	16-JUN-04	131
Co B, 1/162 INF	MC MINNVILLE	OR	OEF	OIF 1	CENTCOM	128	10-FEB-03	16-JUN-04	131
Co C, 1/162 INF	GRESHAM	OR	OEF	OIF 1	CENTCOM	127	10-FEB-03	16-JUN-04	131
HHC, 1/162 INF	FOREST GROVE	OR	OEF	OIF 1	CENTCOM	9	10-FEB-03	13-JUN-04	12

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
Co B, 52 ENGR BN	ALBANY	OR	OEF	OIF 1	CENTCOM	130	11-FEB-03	17-JUN-04	144
HQ STARC, OR ARNG	SALEM	OR	OEF	TNG BASE EXP	FT BENNING	3	25-FEB-03	1-MAR-04	2
1249 ENGR BN	SALEM	OR	ONE	CONUS FP	UMATILLA AD	168	15-MAR-03	2-JUN-04	446
1249 ENGR BN	SALEM	OR	ONE	CONUS FP	UMATILLA AD	161	15-MAR-03	14-MAR-04	446
OR ARNG TNG SITE DET	CAMP RILEA	OR	OEF	TNG BASE EXP	FT MCPHERSON	1	7-APR-03	5-APR-05	1
HHD, 641 MED BN	SALEM	OR	OEF	TNG BASE EXP	FT BRAGG	37	28-APR-03	27-APR-04	37
HHC, 1/162 INF	FOREST GROVE	OR	OEF	OIF 1	CENTCOM	1	17-MAY-03	16-MAY-04	1
DET 47, OPER SPR AIRLIFT CMD	SALEM	OR	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-JUL-04	1
HHC, 876 ENGR BN	JOHNSTOWN	PA	OEF	USAREUR FP	EUCOM	1	1-OCT-02	30-MAR-03	1
HHC, 28 INF DIV	HARRISBURG	PA	JOINT FORGE	SFOR 12	BOSNIA	1	15-OCT-02	4-JUN-03	1
HHB, 28 INF DIV ART	HERSHEY	PA	JOINT FORGE	SFOR 13	BOSNIA	1	1-DEC-02	30-NOV-03	1
HHC, 1/110 INF	SCOTTDAL	PA	JOINT FORGE	SFOR 13	BOSNIA	1	1-DEC-02	30-NOV-03	1
HHD, 154 QM BN	PHILADELPHIA	PA	OEF	OEF 3	KARSHI-KHANABA	7	3-DEC-02	2-DEC-03	7
109 PUBLIC AFFAIRS DET	INDIANTOWN GAP	PA	OEF	OEF 3	CENTCOM	16	6-DEC-02	5-DEC-03	20
HHC, 28 PERSONNEL SVC BN	INDIANTOWN GAP	PA	OEF	OIF 1	CENTCOM	27	24-JAN-03	15-JUN-04	28
Co A, 1/110 INF	WASHINGTON	PA	ONE	CONUS USAF FP	CORAPOLIS ANG (32) HARRISBURG ANG (32)	49	30-JAN-03	29-JAN-05	64
Co B, 1/110 INF	GREENSBURG	PA	ONE	CONUS USAF FP	WILLOW GROVE ARS (32) PITTSBURG ARS (32)	28	30-JAN-03	29-JAN-04	64
Co B, 1/110 INF	GREENSBURG	PA	ONE	CONUS USAF FP	WILLOW GROVE ARS (32) PITTSBURG ARS (32)	36	30-JAN-03	29-JAN-05	63
HHC, 1/110 INF	MT PLEASANT	PA	ONE	CONUS USAF FP	MT PLEASANT	4	30-JAN-03	29-JAN-05	4
131 TRANS CO	WILLIAMSTOWN	PA	OEF	OIF 1	CENTCOM	139	7-FEB-03	9-JUN-04	169
Co A, 2/104 AVN	INDIANTOWN GAP	PA	OEF	GWOT - SWA	TAA DALLAS	2	9-FEB-03	8-JAN-04	2
1067 TRANS CO	PHOENIXVILLE	PA	OEF	CONUS BASE SPT	FT DIX	89	10-FEB-03	2-FEB-05	155
1067 TRANS CO	PHOENIXVILLE	PA	OEF	CONUS BASE SPT	FT DIX	58	10-FEB-03	3-FEB-05	58
228 TRANS DET	ALLENTOWN	PA	OEF	OIF 1	CENTCOM	6	11-FEB-03	9-JUN-04	9
Co G, 104 AVN	ANNVILLE	PA	OEF	OEF 4	CENTCOM	109	13-FEB-03	16-MAY-04	109
281 PERSONNEL DET	INDIANTOWN GAP	PA	OEF	OIF 1	CENTCOM	45	24-FEB-03	21-MAY-03	47
283 PERSONNEL DET	INDIANTOWN GAP	PA	OEF	OIF 1	CENTCOM	44	24-FEB-03	21-MAY-03	47
HQ, 166 REGT (TNG)	INDIANTOWN GAP	PA	OEF	TNG BASE EXP	FT KNOX	4	25-FEB-03	24-FEB-04	2
HHC, 28 SPT CMD	HARRISBURG	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	31	1-MAR-03	28-FEB-04	31
HHB, 28 INF DIV ART	HERSHEY	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	58	1-MAR-03	28-FEB-04	58
HHC, 28 INF DIV	HARRISBURG	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	10	1-MAR-03	28-FEB-04	34

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
HHC, 56 BDE, 28 INF Div	PHILADELPHIA	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	53	1-MAR-03	28-FEB-04	60
28 MP Co	JOHNSTOWN	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	30	1-MAR-03	28-FEB-04	30
HHC, 28 SIGNAL BN	CORAOPOLIS	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	10	1-MAR-03	28-FEB-04	10
HHC, 1/112 INF	ERIE	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	9	1-MAR-03	28-FEB-04	10
282 PERSONNEL DET	INDIANTOWN GAP	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	9	1-MAR-03	28-FEB-04	10
Co B, 328 SPT BN	PHILADELPHIA	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	17	1-MAR-03	28-FEB-04	17
HHC, 337 ENGR BN	READING	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	7	1-MAR-03	28-FEB-04	7
628 FINANCE DET	LEBANON	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	21	1-MAR-03	28-FEB-04	21
HHC, 628 MI BN	HARRISBURG	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	10	1-MAR-03	28-FEB-04	10
Co E, 728 SPT BN	LANCASTER	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	20	1-MAR-03	28-FEB-04	22
928 FINANCE DET	LEBANON	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	4	1-MAR-03	28-FEB-04	4
HQ STARC, PA ARNG	INDIANTOWN GAP	PA	ONE	CONUS BASE SPT	ALEXANDRIA	1	1-MAR-03	28-FEB-04	1
Co D, 1/104 AVN	JOHNSTOWN	PA	OEF	OIF 1	CENTCOM	7	4-MAR-03	27-MAY-04	8
DET 2, Co C, 1/112 INF	ERIE	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	50	4-MAR-03	3-MAR-04	50
Co A, 2/112 INF	HUNTINGDON	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	100	4-MAR-03	3-MAR-04	100
Co B, 2/112 INF	EVERETT	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	99	4-MAR-03	3-MAR-04	100
Co C, 2/112 INF	ALTOONA	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	99	4-MAR-03	3-MAR-04	100
HHC, 2/112 INF	LEWISTOWN	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	50	4-MAR-03	3-MAR-04	50
HHC, 2/104 AVN	INDIANTOWN GAP	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	76	7-MAR-03	6-MAR-04	76
Co C, 1/110 INF	WAYNESBURG	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	99	11-MAR-03	10-MAR-04	100
Co B, 1/111 INF	WEST CHESTER	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	50	11-MAR-03	10-MAR-04	50
Co C, 1/111 INF	KUTZTOWN	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	100	11-MAR-03	10-MAR-04	100
HHC, 1/111 INF	NORRISTOWN	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	100	11-MAR-03	10-MAR-04	100
Co B, 337 ENGR BN	PUNXSUTAWNEY	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	50	11-MAR-03	10-MAR-04	50
HHC, 213 SPT GP	ALLENTOWN	PA	OEF	OEF 4	CENTCOM	117	15-MAR-03	14-MAR-04	132
HHC, 213 SPT GP	ALLENTOWN	PA	OEF	OIF 1	CENTCOM	0	15-MAR-03	13-MAR-04	0
HHC, 213 SPT GP	ALLENTOWN	PA	OEF	OIF 1	CENTCOM	0	15-MAR-03	21-MAY-04	0
Co A, 628 SPT BN	INDIANTOWN GAP	PA	OEF	OIF 1	CENTCOM	3	5-APR-03	4-APR-04	3
Co A, 628 SPT BN	INDIANTOWN GAP	PA	OEF	OIF 1	CENTCOM	7	19-APR-03	17-APR-04	8
DET 1, 28 MP Co	GREENSBURG	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	2	21-APR-03	20-APR-04	2
28 MP Co	JOHNSTOWN	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	17-MAY-03	16-MAY-04	1

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HHC, 628 SPT BN	INDIANTOWN GAP	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	17-MAY-03	10-JUL-03	1
BTRY D, 1/213 AIR DEFENSE	EASTON	PA	ONE	CONUS FP	TOBYHANNA AD	25	23-MAY-03	22-MAY-04	25
DET 1, BTRY D, 1/213 AIR DEFENSE	DOYLESTOWN	PA	ONE	CONUS FP	TOBYHANNA AD	10	23-MAY-03	22-MAY-04	10
HHC, 337 ENGR BN	READING	PA	ONE	CONUS FP	LETTERKENNY AD	36	23-MAY-03	22-MAY-04	36
Co C, 1/108 FA	CHAMBERSBURG	PA	ONE	CONUS FP	CARLISLE BARRACKS	24	2-JUN-03	1-JUN-04	36
HHC, 28 INF DIV	HARRISBURG	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	3	27-JUN-03	22-MAR-04	3
DET 22 OPER SPT AIRLIFT CMD	INDIANTOWN GAP	PA	JOINT FORGE	SFOR 14	BOSNIA	1	19-JUL-03	18-JUL-04	1
281 PERSONNEL DET	INDIANTOWN GAP	PA	JOINT GUARDIAN	KFOR 5A	KOSOVO	2	21-JUL-03	16-APR-04	2
Co G, 104 AVN	ANNVILLE	PA	OEF	OIF 1	CENTCOM	1	28-JUL-03	27-JUL-04	1
HHC, 28 INF DIV	HARRISBURG	PA	JOINT GUARDIAN	KFOR 5B	KOSOVO	6	15-AUG-03	14-AUG-04	6
828 FINANCE DET	LEBANON	PA	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	16-OCT-04	2
240 MP Co	ARROYO	PR	OEF	GWOT - GTMO	GTMO	124	7-OCT-02	6-OCT-03	124
(HHC, 92 INF BDE)	SAN JUAN	PR	OEF	USAREUR FP	GAD -BDE HQ GERM-ERSHEIM	0	7-JAN-03	6-JAN-04	0
Co A, 1/296 INF	SAN GERMAN	PR	OEF	OIF 1	CENTCOM	89	18-JAN-03	1-JUN-04	41
755 MP Co	ARECIBO	PR	OEF	OIF 1	CENTCOM	122	21-JAN-03	28-JUN-04	124
BTRY A, 1/162 FA	HATO REY	PR	ONE	CONUS USAF FP	SAN JUAN ANG	3	30-JAN-03	29-JAN-04	32
BTRY A, 1/162 FA	HATO REY	PR	ONE	CONUS USAF FP	SAN JUAN ANG	28	30-JAN-03	29-JAN-05	
HHSB, 2/162 FA	HATO REY	PR	OEF	TF MARINER	USEUCOM	6	3-FEB-03	2-FEB-05	75
HHSB, 2/162 FA	HATO REY	PR	OEF	TF MARINER	USEUCOM	14	3-FEB-03	2-FEB-05	82
HHSB, 2/162 FA	HATO REY	PR	OEF	TF MARINER	USEUCOM	2	3-FEB-03	2-FEB-05	9
Co A, 192 SPT BN	GURABO	PR	OEF	TF MARINER	USEUCOM	12	3-FEB-03	2-FEB-05	80
892 ENGR CO	HUMACAO	PR	OEF	TF MARINER	USEUCOM	1	3-FEB-03	2-FEB-05	40
892 ENGR CO	HUMACAO	PR	OEF	TF MARINER	USEUCOM	1	3-FEB-03	2-FEB-05	18
BTRY A, 2/162 FA	HATO REY	PR	OEF	USAFE FP	AVIANO	66	3-FEB-03	2-FEB-04	73
BTRY A, 2/162 FA	HATO REY	PR	OEF	USAFE FP	EUCOM	6	3-FEB-03	2-FEB-05	73
BTRY B, 2/162 FA	HATO REY	PR	OEF	USAFE FP	VINCENZA	39	3-FEB-03	1-FEB-04	47
BTRY B, 2/162 FA	HATO REY	PR	OEF	USAFE FP	EUCOM	5	3-FEB-03	2-FEB-05	47
BTRY C, 2/162 FA	HATO REY	PR	OEF	USAFE FP	LIVORNO	36	3-FEB-03	1-FEB-04	44
BTRY C, 2/162 FA	HATO REY	PR	OEF	USAFE FP	EUCOM	7	3-FEB-03	2-FEB-05	44
HHSB, 2/162 FA	HATO REY	PR	OEF	USAFE FP	CHIVRES	69	3-FEB-03	1-FEB-04	75
HHSB, 2/162 FA	HATO REY	PR	OEF	USAFE FP	MILDENHAL	60	3-FEB-03	2-FEB-04	82

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HHSB, 2/162 FA	HATO REY	PR	OEF	USAFE FP	RHINE-MEIN	6	3-FEB-03	2-FEB-04	9
Co A, 192 SPT BN	GURABO	PR	OEF	USAFE FP	RAF LAKENHEATH	67	3-FEB-03	2-FEB-04	80
Co A, 192 SPT BN	GURABO	PR	OEF	USAFE FP	RAF CROUGHTON	28	3-FEB-03	2-FEB-04	28
Co C, 192 SPT BN	FT ALLEN	PR	OEF	USAFE FP	MORON	26	3-FEB-03	15-NOV-03	26
892 ENGR CO	HUMACAO	PR	OEF	USAFE FP	RAF MOLESWORTH	39	3-FEB-03	2-FEB-04	40
892 ENGR CO	HUMACAO	PR	OEF	USAFE FP	INCIRLIK	17	3-FEB-03	2-FEB-04	18
HHD, 292 SPT BN	FT ALLEN	PR	OEF	OIF I	CENTCOM	53	10-FEB-03	29-JUN-04	59
Co A, 130 ENGR BN	AGUADILLA	PR	OEF	OIF I	CENTCOM	121	11-FEB-03	21-MAY-03	121
Co B, 130 ENGR BN	BAYAMON	PR	OEF	OIF I	CENTCOM	95	11-FEB-03	21-MAY-03	95
Co C, 130 ENGR BN	AGUADILLA	PR	OEF	OIF I	CENTCOM	108	11-FEB-03	21-MAY-03	121
HHC, 130 ENGR BN	VEGA BAJA	PR	OEF	OIF I	CENTCOM	0	11-FEB-03	21-MAY-03	0
HHC, 130 ENGR BN	VEGA BAJA	PR	OEF	OIF I	CENTCOM	112	11-FEB-03	21-MAY-03	158
544 MP Co	SALINAS	PR	ONE	CONUS FP	FT BLISS	67	11-FEB-03	10-FEB-04	75
480 MP Co	SAN JUAN	PR	DESERT SPRING	ODS	CENTCOM	147	13-FEB-03	9-NOV-03	150
HHC, 1/65 INF	CAYEY	PR	OEF	CONUS BASE SPT	FT BRAGG/GTMO	360	14-FEB-03	13-FEB-04	520
Co A, 1/65 INF	AIBONITO	PR	OEF	TF MARINER	PENTAGON	107	14-FEB-03	13-FEB-04	140
Co A, 1/65 INF	AIBONITO	PR	OEF	TF MARINER	PENTAGON	33	14-FEB-03	13-FEB-05	0
HHC, 92 INF BDE	SAN JUAN	PR	OEF	TF MARINER	SOUDHA BAY	139	14-FEB-03	13-FEB-04	205
TRP E, 192 CAV	SALINAS	PR	OEF	TF MARINER	FT BRAGG	52	14-FEB-03	13-FEB-04	60
TRP E, 192 CAV	SALINAS	PR	OEF	TF MARINER	FT BRAGG	7	14-FEB-03	13-FEB-05	60
HHC, 192 SPT BN	SAN JUAN	PR	OEF	TF MARINER	FT BRAGG	13	14-FEB-03	13-FEB-05	216
HHC, 192 SPT BN	SAN JUAN	PR	OEF	TF MARINER	FT BRAGG	157	14-FEB-03	13-FEB-04	216
HHC, 1/295 INF	CAGUAS	PR	OEF	TF MARINER	FT BRAGG	38	14-FEB-03	13-FEB-05	376
HHC, 1/295 INF	CAGUAS	PR	OEF	TF MARINER	FT BRAGG	336	14-FEB-03	13-FEB-04	376
HHC, 1/296 INF	MAYAGUEZ	PR	OEF	TF MARINER	FT BRAGG	13	14-FEB-03	13-FEB-05	264
HHC, 1/296 INF	MAYAGUEZ	PR	OEF	TF MARINER	FT BRAGG	250	14-FEB-03	13-FEB-04	264
HHC, 92 INF BDE	SAN JUAN	PR	OEF	USAREUR FP	EUCOM	0	20-FEB-03	19-FEB-04	0
HHC, 92 INF BDE	SAN JUAN	PR	OEF	USAREUR FP	EUCOM	1	20-FEB-03	6-JAN-04	1
840 MAINT CO	JUANADIAZ	PR	OEF	CONUS BASE SPT	FT BUCHANAN	16	21-FEB-03	20-FEB-04	50
840 MAINT CO	JUANADIAZ	PR	OEF	CONUS BASE SPT	FT BUCHANAN	24	21-FEB-03	19-JUN-05	50
840 MAINT CO	JUANADIAZ	PR	OEF	CONUS BASE SPT	FT BUCHANAN	10	21-FEB-03	20-FEB-05	0

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770 MP Co	AGUADILLA	PR	OEF	OIF 1	CENTCOM	37	24-FEB-03	23-FEB-04	124
770 MP Co	AGUADILLA	PR	OEF	OIF 1	CENTCOM	15	24-FEB-03	18-JUL-04	
783 MAINT Co	TOA BAJA	PR	ONE	AOC CAT	MDW - PENTAGON	1	29-JUN-03	14-JUN-04	1
HHSB, 2/162 FA	HATO REY	PR	ONE	AOC CAT	MDW - PENTAGON	1	11-JUL-03	10-JUL-05	1
PR DET 41 MED DET	SAN JUAN	PR	OEF	OIF 1	CENTCOM	4	26-SEP-03	25-SEP-04	5
HHS, 1/103 FA	PROVIDENCE	RI	ONE	CONUS USAF FP	QUONSET STATE ANG	4	30-JAN-03	29-JAN-04	32
HHS, 1/103 FA	PROVIDENCE	RI	ONE	CONUS USAF FP	QUONSET STATE ANG	28	30-JAN-03	29-JAN-05	32
115 MP Co	CRANSTON	RI	OEF	OIF 1	CENTCOM	150	7-FEB-03	26-MAY-04	150
HHD, 118 MP Bn	WARWICK	RI	OEF	OIF 1	CENTCOM	59	7-FEB-03	30-MAY-04	70
119 MP Co	WARWICK	RI	OEF	OIF 1	CENTCOM	151	7-FEB-03	1-JUN-04	180
1207 TRANS Co	E GREENWICH	RI	OEF	OIF 1	CENTCOM	148	7-FEB-03	10-JUL-03	174
HQ STARC, RI ARNG	CRANSTON	RI	OEF	OIF 1	CENTCOM	1	25-APR-03	16-JUL-03	1
Co A, 2/19 SF GP	MIDDLETOWN	RI	JOINT GUARDIAN	KFOR 5A	KOSOVO	43	30-APR-03	1-JAN-04	53
169 MP Co	WARREN	RI	OEF	GWOT - GTMO	GTMO	27	3-AUG-03	2-AUG-04	27
169 MP Co	WARREN	RI	OEF	GWOT - GTMO	GTMO	13	3-AUG-03	2-AUG-04	14
HQ STARC, RI ARNG	CRANSTON	RI	JOINT GUARDIAN	KFOR 5B	KOSOVO	1	22-AUG-03	21-AUG-04	1
HQ STARC, RI ARNG	CRANSTON	RI	OEF	ANA TRAINUP	CENTCOM	6	19-SEP-03	16-OCT-04	6
792 QM DET	GOOSE CREEK	SC	OEF	GWOT - SWA	CENTCOM	2	1-OCT-02	30-SEP-03	2
792 QM DET	GOOSE CREEK	SC	OEF	OIF 1	CENTCOM	2	1-OCT-02	30-SEP-03	2
132 MP Co	W COLUMBIA	SC	OEF	GWOT - GTMO	GTMO	112	21-OCT-02	20-OCT-03	125
228 SIGNAL DET	SPARTANBURG	SC	OEF	GWOT - SWA	CENTCOM	2	25-OCT-02	24-OCT-03	4
Co A, 4/118 INF	FOUNTAIN INN	SC	JOINT FORGE	SFOR 13	BOSNIA	110	1-NOV-02	31-OCT-03	114
DET 1, 132 MP Co	W COLUMBIA	SC	OEF	GWOT - GTMO	GTMO	1	15-DEC-02	30-NOV-03	1
HQ STARC, SC ARNG	COLUMBIA	SC	OEF	CONUS BASE SPT	NORTHCOM	1	2-JAN-03	3-OCT-03	1
228 SIGNAL DET	SPARTANBURG	SC	OEF	OIF 1	CENTCOM	3	2-JAN-03	1-JAN-04	5
Co C, 1/263 ARMOR	CONWAY	SC	ONE	CONUS FP	FT BENNING	118	3-JAN-03	2-JAN-04	120
HQ STARC, SC ARNG	COLUMBIA	SC	JOINT FORGE	SFOR 13	BOSNIA	1	16-JAN-03	15-JAN-04	2
Co A, 4/118 INF	FOUNTAIN INN	SC	JOINT FORGE	SFOR 13	BOSNIA	1	20-JAN-03	19-JAN-04	1
Co A, 163 SPT Bn	BAMBERG	SC	ONE	CONUS USAF FP	McENTIRE ANG	27	30-JAN-03	29-JAN-04	127
Co A, 163 SPT Bn	BAMBERG	SC	ONE	CONUS USAF FP	McENTIRE ANG	94	30-JAN-03	29-JAN-05	0
HHC, 163 SPT Bn	VARNVILLE	SC	ONE	CONUS USAF FP	POPE AFB	24	30-JAN-03	29-JAN-04	193

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HHC, 163 SPT BN	VARNVILLE	SC	ONE	CONUS USAF FP	POPE AFB	155	30-JAN-03	29-JAN-05	0
HHC, 178 ENGR BN	ROCK HILL	SC	ONE	CONUS USAF FP	CHARLOTTE	5	30-JAN-03	29-JAN-04	33
HHC, 178 ENGR BN	ROCK HILL	SC	ONE	CONUS USAF FP	CHARLOTTE	27	30-JAN-03	29-JAN-05	0
TRP B, 202 CAV	BEAUFORT	SC	ONE	CONUS USAF FP	SHAW AFB	16	30-JAN-03	29-JAN-04	112
TRP B, 202 CAV	BEAUFORT	SC	ONE	CONUS USAF FP	SHAW AFB	88	30-JAN-03	29-JAN-05	109
HHC, 218 INF BDE	NEWBERRY	SC	ONE	CONUS FP	FT JACKSON	53	7-FEB-03	6-FEB-05	60
HHD, 751 MAINT BN	COLUMBIA	SC	OEF	CONUS BASE SPT	(FT STEWART, GA)	44	10-FEB-03	8-AUG-04	52
114 SIGNAL CO	CAMDEN	SC	OEF	OIF 1	CENTCOM	72	10-FEB-03	13-JUL-04	91
HHC, 122 ENGR BN	EDGEFIELD	SC	OEF	OIF 1	CENTCOM	494	10-FEB-03	15-JUN-04	521
133 MP CO	TIMMONSVILLE	SC	OEF	OIF 1	CENTCOM	142	10-FEB-03	9-FEB-04	182
151 SIGNAL BN	GREENVILLE	SC	OEF	OIF 1	CENTCOM	417	10-FEB-03	27-JUN-04	430
HQ, 251 SPT CTR (RAOC)	W COLUMBIA	SC	OEF	OIF 1	CENTCOM	24	10-FEB-03	18-JUN-04	27
266 QM DET	ALLENDAL	SC	OEF	OIF 1	CENTCOM	16	10-FEB-03	22-AUG-03	16
267 QM DET	ALLENDAL	SC	OEF	OIF 1	CENTCOM	16	10-FEB-03	2-SEP-03	16
HHC, 228 SIGNAL BDE	SPARTANBURG	SC	ONE	AOC CAT	MDW - PENTAGON	1	17-FEB-03	16-FEB-04	1
HHC, 218 INF BDE	NEWBERRY	SC	ONE	CONUS BASE SPT	FT JACKSON	1	28-FEB-03	29-AUG-03	1
265 QM DET	ALLENDAL	SC	OEF	OIF 1	CENTCOM	10	1-MAR-03	12-JUN-04	11
Co C, 1/151 AVN	EASTOVER	SC	JOINT GUARDIAN	KFOR 5A	KOSOVO	50	14-MAR-03	13-MAR-04	54
122 ENGR CO	SALUDA	SC	OEF	OIF 1	CENTCOM	138	15-MAR-03	10-JUL-03	159
264 ENGR DET	ALLENDAL	SC	OEF	OIF 1	CENTCOM	2	15-MAR-03	5-AUG-04	2
HHC, 228 SIGNAL BDE	SPARTANBURG	SC	ONE	AOC CAT	MDW - PENTAGON	1	29-MAR-03	28-MAR-05	1
HHC, 122 ENGR BN	EDGEFIELD	SC	OEF	OIF 1	CENTCOM	2	6-APR-03	15-JUN-04	2
HHC, 151 SIGNAL BN	GREENVILLE	SC	OEF	OIF 1	CENTCOM	6	6-APR-03	27-JUN-04	10
Co L, 151 AVN	EASTOVER	SC	JOINT GUARDIAN	KFOR 5A	KOSOVO	3	21-APR-03	20-APR-04	4
HQ STARC, SC ARNG	COLUMBIA	SC	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	21-APR-03	20-APR-04	1
Co C, 1/151 AVN	EASTOVER	SC	JOINT GUARDIAN	KFOR 5A	KOSOVO	7	28-APR-03	27-APR-04	9
HQ STARC, SC ARNG	COLUMBIA	SC	JOINT GUARDIAN	KFOR 5A	KOSOVO	1	17-MAY-03	16-MAY-04	1
HHC, 163 SPT BN	VARNVILLE	SC	ONE	CONUS USAF FP	JOHNSON AFB/SHAW/ AFB/FT JACKSON	2	17-JUL-03	28-JAN-05	9
HHC, 163 SPT BN	VARNVILLE	SC	ONE	CONUS USAF FP	JOHNSON AFB/SHAW/ AFB/FT JACKSON	7	17-JUL-03	15-JUL-04	9
HHC, 218 INF BDE	NEWBERRY	SC	OEF	ANA TRAINUP	CENTCOM	19	19-SEP-03	16-OCT-04	21
HHC, 218 INF BDE	NEWBERRY	SC	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	18-SEP-05	2

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
109 ENGR DET	STURGIS	SD	OEF	OIF 1	CENTCOM	39	16-JAN-03	15-JAN-04	39
727 TRANS CO	RAPID CITY	SD	OEF	OIF 1	CENTCOM	127	21-JAN-03	5-JUN-04	142
200 ENGR CO	PIERRE	SD	OEF	OIF 1	CENTCOM	166	24-JAN-03	4-JUN-04	184
665 MAINT CO	MITCHELL	SD	ONE	CONUS USAF FP	ELLSWORTH AFB	27	30-JAN-03	29-JAN-04	122
665 MAINT CO	MITCHELL	SD	ONE	CONUS USAF FP	ELLSWORTH AFB	91	30-JAN-03	29-JAN-05	118
DET 3, 665 MAINT CO	SIOUX FALLS	SD	OEF	CONUS BASE SPT	FT SILL	30	11-FEB-03	15-NOV-03	30
740 TRANS CO	MILBANK	SD	OEF	OIF 1	CENTCOM	137	11-FEB-03	18-OCT-04	169
235 MP CO	CUSTER	SD	ONE	CONUS FP	FT CARSON	91	11-FEB-03	10-FEB-04	184
Co B, 109 MED BN	VERMILLION	SD	OEF	OIF 1	CENTCOM	56	24-FEB-03	5-JUN-04	69
HQ, 196 REGT (TNG)	FT MEADE	SD	OEF	TNG BASE EXP	FT SILL	2	25-FEB-03	1-MAR-04	2
1742 TRANS CO	SIOUX FALLS	SD	OEF	OIF 1	CENTCOM	169	11-MAR-03	7-AUG-04	169
BTRY C, 2/147 FA	REDFIELD	SD	OEF	OIF 1	CENTCOM	93	13-MAR-03	21-MAY-03	95
HHB, 1/147 FA	SIOUX FALLS	SD	OEF	OIF 1	CENTCOM	395	15-MAR-03	21-MAY-03	395
842 ENGR CO	SPEARFISH	SD	OEF	OIF 1	CENTCOM	147	15-MAR-03	29-NOV-04	159
129 PUBLIC AFFAIRS DET	RAPID CITY	SD	ONE	CONUS BASE SPT	FT RILEY	20	22-MAR-03	12-JUL-03	20
777 MAINT CO	NASHVILLE	TN	OEF	CONUS BASE SPT	FT BRAGG	33	28-OCT-02	27-OCT-03	50
777 MAINT CO	NASHVILLE	TN	OEF	CONUS BASE SPT	FT BRAGG	16	28-OCT-02	26-OCT-04	50
HQ STARC, TN ARNG	NASHVILLE	TN	OEF	GWOT - SWA	FT BRAGG	1	25-NOV-02	24-NOV-04	1
269 MP CO	MURFREESBORO	TN	OEF	OIF 1	CENTCOM	166	6-DEC-02	18-JUL-04	124
267 MP CO	DICKSON	TN	OEF	OIF 1	CENTCOM	122	27-DEC-02	10-APR-04	124
730 QM CO	JOHNSON CITY	TN	OEF	OIF 1	CENTCOM	102	16-JAN-03	15-JAN-04	124
DET 1, 146 MED CO	KNOXVILLE	TN	OEF	CONUS BASE SPT	EGLIN AFB	37	21-JAN-03	20-JAN-04	40
DET 1, Co C, 230 ENGR BN	CAMDEN	TN	ONE	CONUS FP	FT KNOX	41	26-JAN-03	25-JAN-04	42
776 MAINT CO	ELIZABETHTON	TN	OEF	CONUS BASE SPT	FT CAMPBELL	74	27-JAN-03	23-JUL-04	0
776 MAINT CO	ELIZABETHTON	TN	OEF	CONUS BASE SPT	FT CAMPBELL	74	27-JAN-03	26-JAN-04	173
Co B, 230 ENGR BN	HUNTINGDON	TN	ONE	CONUS USAF FP	MCGHEE-TYSON ANG	51	30-JAN-03	29-JAN-05	52
DET 1, Co B, 230 ENGR BN	LOBELVILLE	TN	ONE	CONUS USAF FP	MEMPHIS	8	30-JAN-03	29-JAN-04	48
DET 1, Co B, 230 ENGR BN	LOBELVILLE	TN	ONE	CONUS USAF FP	MEMPHIS	38	30-JAN-03	29-JAN-05	48
1174 TRANS CO	DRESDEN	TN	OEF	OIF 1	CENTCOM	142	3-FEB-03	4-FEB-04	170
777 MAINT CO	NASHVILLE	TN	OEF	CONUS BASE SPT	FT BRAGG	67	10-FEB-03	11-MAY-04	99
HHD, 30 FINANCE BN	SMYRNA	TN	OEF	OIF 1	CENTCOM	28	10-FEB-03	11-AUG-03	30

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HHC, 105 PERSONNEL SVC BN	NASHVILLE	TN	OEF	OIF 1	CENTCOM	27	10-FEB-03	10-JUL-03	28
173 PERSONNEL SVC Co	NASHVILLE	TN	OEF	OIF 1	CENTCOM	40	10-FEB-03	9-FEB-04	47
568 PERSONNEL SVC DET	NASHVILLE	TN	OEF	OIF 1	CENTCOM	39	10-FEB-03	19-JUN-03	47
1128 FINANCE DET	SMYRNA	TN	OEF	OIF 1	CENTCOM	17	10-FEB-03	4-JUN-03	21
1129 FINANCE DET	SMYRNA	TN	OEF	OIF 1	CENTCOM	19	10-FEB-03	4-JUN-03	21
1130 FINANCE DET	SMYRNA	TN	OEF	OIF 1	CENTCOM	20	10-FEB-03	4-JUN-03	21
1175 TRANS Co	TULLAHOMA	TN	OEF	OIF 1	CENTCOM	270	10-FEB-03	14-OCT-04	299
268 MP Co	RIPLEY	TN	ONE	CONUS FP	FT CAMPBELL	90	23-FEB-03	22-FEB-04	90
HHC, 130 SPT CTR (RAOC)	TULLAHOMA	TN	OEF	OIF 1	CENTCOM	24	24-FEB-03	13-JUN-04	27
212 ENGR Co	DUNLOP	TN	OEF	OIF 1	CENTCOM	66	24-FEB-03	10-JUL-03	67
771 MAINT Co	COLUMBIA	TN	OEF	OIF 1	CENTCOM	151	28-FEB-03	9-OCT-04	205
Co E, 107 AVN	SMYRNA	TN	JOINT GUARDIAN	KFOR 5A	KOSOVO	14	7-MAR-03	5-MAR-04	17
155 ENGR Co	WAVERLY	TN	OEF	OIF 1	CENTCOM	141	15-MAR-03	4-JUN-03	162
HHD, 168 MP BN	LEBANON	TN	OEF	OIF 1	CENTCOM	65	15-MAR-03	13-NOV-04	73
BTRY B, 1/181 FA	CHATTANOOGA	TN	OEF	OIF 1	CENTCOM	84	15-MAR-03	21-MAY-03	91
BTRY C, 1/181 FA	CHATTANOOGA	TN	OEF	OIF 1	CENTCOM	91	15-MAR-03	21-MAY-03	91
HHSB, 1/181 FA	CHATTANOOGA	TN	OEF	OIF 1	CENTCOM	112	15-MAR-03	21-MAY-03	123
HHSB, 1/181 FA	CHATTANOOGA	TN	OEF	OIF 1	CENTCOM	0	15-MAR-03	21-MAY-03	0
278 MI Co	NASHVILLE	TN	OEF	OIF 1	CENTCOM	1	15-MAR-03	10-JUN-04	1
775 ENGR DET	JACKSON	TN	OEF	OIF 1	CENTCOM	10	15-MAR-03	10-JUL-03	10
3115 MAINT DET	MEMPHIS	TN	OEF	OIF 1	CENTCOM	7	15-MAR-03	19-JUN-03	7
731 MAINT DET	CHATTANOOGA	TN	OEF	OIF 1	CENTCOM	29	25-MAR-03	19-JUN-03	25
HHS, 1/115 FA	WINCHESTER	TN	OEF	OIF 1	CENTCOM	1	10-APR-03	30-JUN-03	1
HHC, 194 ENGR BDE	JACKSON	TN	ONE	CONUS BASE SPT	FT BRAGG	1	16-MAY-03	9-NOV-04	1
HQ STARC, TN ARNG	NASHVILLE	TN	ONE	CONUS BASE SPT	FT MCPHERSON	1	16-MAY-03	14-MAY-04	1
HQ, 230 ARMY LIAISON TEAM	SMYRNA	TN	OEF	OEF 4	CENTCOM	19	7-JUL-03	17-JUL-04	23
HHC, 194 ENGR BDE	JACKSON	TN	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
HQ STARC, TN ARNG	NASHVILLE	TN	OEF	ANA TRAINUP	CENTCOM	4	19-SEP-03	16-OCT-04	4
HQB, 4/133 FA	NEW BRAUNFELS	TX	ONE	CONUS FP	FT SAM HOUSTON	101	31-OCT-02	30-OCT-03	138
Co B, 1/149 AVN	HOUSTON	TX	JOINT FORGE	SFOR 13	BOSNIA	53	1-NOV-02	31-OCT-03	54
W8BB TX FST 2 FWD2	AUSTIN	TX	OEF	GWOT - SWA	FT BELVOIR	1	20-NOV-02	19-NOV-04	8

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W8BB TX FST 2 FWD2	AUSTIN	TX	OEF	GWOT - SWA	FT BELVOIR	7	20-NOV-02	19-NOV-03	8
W8MM INFO OPS SPT CTR FWD	AUSTIN	TX	OEF	GWOT - SWA	FT BELVOIR	1	20-NOV-02	19-NOV-03	1
Co B, 1/149 AVN	HOUSTON	TX	JOINT FORGE	SFOR 13	BOSNIA	6	1-DEC-02	30-NOV-03	7
HHD, 372 SPT BN	DALLAS	TX	ONE	CONUS FP	FT SAM HOUSTON	55	3-DEC-02	1-DEC-04	55
HQ STARC, TX ARNG	AUSTIN	TX	OEF	GWOT - SWA	SINAI	3	15-DEC-02	14-DEC-03	3
449 PERSONNEL SVC DET	GRAND PRAIRIE	TX	OEF	OIF 1	CENTCOM	12	2-JAN-03	1-JAN-04	12
HQ STARC, TX ARNG	AUSTIN	TX	OEF	OIF 1	CENTCOM	2	2-JAN-03	12-MAR-04	2
249 FINANCE DET	AUSTIN	TX	JOINT FORGE	SFOR 13	BOSNIA	25	2-JAN-03	1-JAN-04	25
1113 QM DET	GATESVILLE	TX	OEF	OIF 1	CENTCOM	4	3-JAN-03	2-APR-04	4
349 PERSONNEL SVC DET	WESLACO	TX	OEF	OIF 1	CENTCOM	45	16-JAN-03	15-JAN-04	48
449 PERSONNEL SVC DET	GRAND PRAIRIE	TX	OEF	OIF 1	CENTCOM	35	16-JAN-03	15-JAN-04	51
Co B, 1/149 AVN	HOUSTON	TX	JOINT FORGE	SFOR 13	BOSNIA	1	16-JAN-03	15-JAN-04	1
HHC, 149 PERSONNEL SVC BN	AUSTIN	TX	OEF	OIF 1	CENTCOM	28	23-JAN-03	22-JAN-04	28
BTRY B, 2/131 FA	WICHITA FALLS	TX	OEF	OIF 1	CENTCOM	115	24-JAN-03	7-JUN-04	117
HHC, 1/112 ARMOR	WYLIE	TX	ONE	CONUS USAF FP	GOODFELLOW AFB	24	30-JAN-03	29-JAN-04	42
HHC, 1/112 ARMOR	WYLIE	TX	ONE	CONUS USAF FP	GOODFELLOW AFB	18	30-JAN-03	29-JAN-05	42
HHC, 5/112 ARMOR	MARSHALL	TX	ONE	CONUS USAF FP	ELLINGTON ANG	14	30-JAN-03	29-JAN-04	32
HHC, 5/112 ARMOR	MARSHALL	TX	ONE	CONUS USAF FP	ELLINGTON ANG	17	30-JAN-03	29-JAN-05	32
HHC, 3/144 INF	TERRELL	TX	ONE	CONUS USAF FP	DYESS AFB	58	30-JAN-03	29-JAN-04	91
HHC, 3/144 INF	TERRELL	TX	ONE	CONUS USAF FP	DYESS AFB	30	30-JAN-03	29-JAN-05	91
HHC, 176 ENGR BN	BRENNHAM	TX	ONE	CONUS USAF FP	SHEPPARD AFB (68) NAS JRB (16) Ft WORTH ANG (16) L	28	30-JAN-03	29-JAN-04	131
HHC, 176 ENGR BN	BRENNHAM	TX	ONE	CONUS USAF FP	SHEPPARD AFB (68) NAS JRB (16) Ft WORTH ANG (16) L	102	30-JAN-03	29-JAN-05	130
HHD, 372 SPT BN	DALLAS	TX	ONE	CONUS USAF FP	RANDOLPH AFB (62) LACKLAND AFB (237)	111	30-JAN-03	29-JAN-04	237
HHD, 372 SPT BN	DALLAS	TX	ONE	CONUS USAF FP	RANDOLPH AFB (62) LACKLAND AFB (237)	105	30-JAN-03	29-JAN-05	237
Go G, 149 AVN	GRAND PRAIRIE	TX	OEF	OIF 1	CENTCOM	189	3-FEB-03	2-FEB-04	211
HHD, 49 FINANCE BN	AUSTIN	TX	OEF	OIF 1	CENTCOM	22	10-FEB-03	4-JUN-03	27
HHD, 49 FINANCE BN	AUSTIN	TX	OEF	OIF 1	CENTCOM	4	10-FEB-03	9-FEB-04	3
149 FINANCE DET	AUSTIN	TX	OEF	OIF 1	CENTCOM	19	10-FEB-03	8-JUL-04	20
349 FINANCE DET	AUSTIN	TX	OEF	OIF 1	CENTCOM	20	10-FEB-03	4-JUN-03	20
349 FINANCE DET	AUSTIN	TX	OEF	OIF 1	CENTCOM	1	10-FEB-03	9-FEB-04	1
HHSC, 111 MED BN	SAN ANTONIO	TX	OEF	OIF 1	CENTCOM	1	11-FEB-03	10-FEB-04	1

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HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT SAM HOUSTON	19	11-FEB-03	7-AUG-04	0
HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT SAM HOUSTON	108	11-FEB-03	10-FEB-04	147
HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT SAM HOUSTON	1	11-FEB-03	10-FEB-04	1
HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT SAM HOUSTON	1	11-FEB-03	10-FEB-04	1
HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT SAM HOUSTON	2	11-FEB-03	10-FEB-04	2
HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT SAM HOUSTON	1	11-FEB-03	10-FEB-04	1
DET 49, OPER SPT AIRLIFT CMD	AUSTIN	TX	OEF	OIF 1	CENTCOM	6	3-MAR-03	1-DEC-03	9
DET 2, HHC, 1ST BDE, 1ST CAV DIV	FT HOOD AAF	TX	OEF	ANA TRAINUP	CENTCOM	4	15-MAR-03	14-MAR-04	9
DET 2, HHC, 1ST BDE, 1ST CAV DIV	FT HOOD AAF	TX	OEF	ANA TRAINUP	CENTCOM	1	15-MAR-03	25-AUG-04	9
DET 2, HHC, 1ST BDE, 1ST CAV DIV	FT HOOD AAF	TX	OEF	ANA TRAINUP	CENTCOM	24	15-MAR-03	13-MAR-04	24
DET 2, HHC, 1ST BDE, 1ST CAV DIV	FT HOOD AAF	TX	OEF	OIF 1	CENTCOM	9	15-MAR-03	13-MAR-04	9
BTRY C, 2/131 FA	SAN ANGELO	TX	OEF	OIF 1	CENTCOM	91	15-MAR-03	21-MAY-03	94
DET 5, HHC, 249 SIGNAL BN	DALLAS	TX	OEF	OIF 1	CENTCOM	1	22-MAR-03	20-MAR-04	1
1149 MP DET	AUSTIN	TX	ONE	CONUS FP	FT BELVOIR	6	24-MAR-03	22-MAR-05	8
1149 MP DET	AUSTIN	TX	ONE	CONUS FP	FT BELVOIR	3	24-MAR-03	23-MAR-05	3
HHSC, III MED BN	SAN ANTONIO	TX	ONE	CONUS BASE SPT	FT DIX	1	7-APR-03	7-APR-04	1
HHC, 36 INF DIV	AUSTIN	TX	OEF	OIF 1	CENTCOM	2	27-APR-03	16-JUL-03	2
HQ STARC, TX ARNG	AUSTIN	TX	OEF	OIF 1	CENTCOM	1	27-APR-03	20-JUL-04	1
0000 EN HHD BDE 49 AR FWD	AUSTIN	TX	OEF	OIF 1	CENTCOM	3	11-MAY-03	10-MAY-04	3
HQ STARC, TX ARNG	AUSTIN	TX	ONE	CONUS BASE SPT	FT BELVOIR	1	2-JUN-03	30-MAY-05	5
W8MN TM IO VAT FWD 2	AUSTIN	TX	OEF	CONUS BASE SPT	FT BELVOIR	5	15-JUN-03	30-MAY-04	5
HHSC, 1/149 AVN	HOUSTON	TX	JOINT FORGE	SFOR 14	BOSNIA	80	19-JUN-03	18-JUN-04	86
Co A, 2/149 AVN	SAN ANTONIO	TX	JOINT FORGE	SFOR 14	BOSNIA	104	19-JUN-03	18-JUN-04	104
HQ STARC, TX ARNG	AUSTIN	TX	OEF	ANA TRAINUP	CENTCOM	1	17-JUL-03	16-JUL-04	1
71 TRP CMD	AUSTIN	TX	OEF	CONUS BASE SPT	ARLINGTON	1	11-AUG-03	8-NOV-04	1
Co D, 1/149 AVN	HOUSTON	TX	JOINT FORGE	SFOR 14	BOSNIA	1	15-AUG-03	14-MAY-04	1
142 SPT DET (RAOC)	ABILENE	TX	OEF	OIF 1	CENTCOM	49	12-SEP-03	17-DEC-04	49
1149 MP DET	AUSTIN	TX	ONE	CONUS FP	FT BELVOIR	2	12-SEP-03	10-MAR-05	2
HQ STARC, TX ARNG	AUSTIN	TX	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	16-OCT-04	2
SPT CO, 19 SF GP	CP WILLIAMS	UT	JOINT GUARDIAN	KFOR 4B	KOSOVO	15	21-NOV-02	17-AUG-03	15
HHS, 141 MI BN	PROVO	UT	OEF	OIF 1	CENTCOM	31	2-JAN-03	20-MAR-04	25

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489 ENGR DET	W JORDAN	UT	OEF	OIF 1	CENTCOM	56	3-JAN-03	3-APR-04	59
HHS, 142 MI BN	OGDEN	UT	OEF	OIF 1	CENTCOM	185	24-JAN-03	7-JUN-04	194
HHS, 1/145 FA	CP WILLIAMS	UT	ONE	CONUS USAF FP	SALT LAKE CITY ANG	13	30-JAN-03	29-JAN-04	32
HHS, 1/145 FA	CP WILLIAMS	UT	ONE	CONUS USAF FP	SALT LAKE CITY ANG	19	30-JAN-03	29-JAN-05	
HHS, 141 MI BN	PROVO	UT	OEF	OIF 1	CENTCOM	13	7-FEB-03	6-AUG-04	30
HHS, 141 MI BN	PROVO	UT	OEF	OIF 1	CENTCOM	98	7-FEB-03	7-MAY-04	127
HHC, 1457 ENGR BN	AMERICAN FORK	UT	OEF	OIF 1	CENTCOM	411	10-FEB-03	27-JUN-04	521
HQ, 640 REGT (TNG)	CP WILLIAMS	UT	OEF	TNG BASE EXP	FT SILL	1	25-FEB-03	1-MAR-04	2
HHC, 1/19 SF GP	DRAPER	UT	ONE	CONUS BASE SPT	SALT LAKE CITY	1	5-MAR-03	3-MAR-05	1
HHC, 2/222 FA	CEDAR CITY	UT	ONE	CONUS BASE SPT	FT LEWIS	460	15-MAR-03	19-SEP-03	493
115 MAINT CO	DRAPER	UT	OEF	OIF 1	CENTCOM	13	25-MAR-03	31-MAY-03	13
HQ STARC, UT ARNG	DRAPER	UT	ONE	AOC CAT	MDW - PENTAGON	1	23-APR-03	22-APR-04	1
120 QM DET	SPRINGVILLE	UT	OEF	OIF 1	CENTCOM	13	25-APR-03	10-JUL-03	14
HHD, 1/19 SF GP	CP WILLIAMS	UT	OEF	OEF 4	CENTCOM	0	1-AUG-03	31-JUL-04	0
Co C, 1/19 SF GP	DRAPER	UT	OEF	OEF 4	CENTCOM	13	1-AUG-03	31-JUL-04	50
HHD, 1/19 SF GP	CP WILLIAMS	UT	OEF	OEF 4	CENTCOM	34	1-AUG-03	31-JUL-04	34
SPT CO, 1/19 SF GP	CP WILLIAMS	UT	OEF	OEF 4	CENTCOM	90	1-AUG-03	31-JUL-04	90
SPT CO, 1/19 SF GP	CP WILLIAMS	UT	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	16-OCT-04	1
VA ARNG DATA PROCESSING UNIT	MANASSAS	VA	OEF	CONUS BASE SPT	FT BELVOIR	7	30-OCT-02	29-OCT-03	7
HHC, 2/116 INF	LYNCHBURG	VA	OEF	GWOT - GTMO	GTMO	0	1-NOV-02	31-OCT-03	0
Co A, 2/116 INF	CHARLOTTESVILLE	VA	OEF	GWOT - GTMO	GTMO	95	1-NOV-02	31-OCT-03	100
Co B, 2/116 INF	LEXINGTON	VA	OEF	GWOT - GTMO	GTMO	95	1-NOV-02	31-OCT-03	100
Co C, 2/116 INF	HARRISONBURG	VA	OEF	GWOT - GTMO	GTMO	95	1-NOV-02	31-OCT-03	100
Co C, 2/116 INF	LYNCHBURG	VA	OEF	GWOT - GTMO	GTMO	27	1-NOV-02	31-OCT-03	30
W8AH HQ DARC MOB AUG DET4 FWD	ARLINGTON HALL	VA	OEF	GWOT - JFCOM	MDW	1	2-JAN-03	31-DEC-04	1
HQ STARC, VA ARNG	FT PICKETT	VA	OEF	OIF 1	CENTCOM	1	2-JAN-03	11-MAR-04	2
HQ STARC, VA ARNG	FT PICKETT	VA	ONE	AOC CAT	MDW - PENTAGON	1	4-JAN-03	2-JAN-04	1
189 ENGR CO	CEDAR BLUFF	VA	OEF	OIF 1	CENTCOM	106	21-JAN-03	7-JUN-03	112
222 SPT DET	STAUNTON	VA	OEF	OIF 1	CENTCOM	27	21-JAN-03	21-MAY-03	33
HQ STARC, VA ARNG	FT PICKETT	VA	OEF	GWOT - JFCOM	MDW	1	25-JAN-03	24-JAN-04	1
BTRY E, 111 FA	SANDSTON	VA	ONE	CONUS FP	ABERDEEN PG	6	26-JAN-03	1-SEP-03	6

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
BTRY A, 1/246 FA	MARTINSVILLE	VA	ONE	CONUS FP	ABERDEEN PG	3	26-JAN-03	1-NOV-03	4
BTRY B, 1/246 FA	CHATHAM	VA	ONE	CONUS FP	ABERDEEN PG	2	26-JAN-03	1-NOV-03	2
BTRY C, 1/246 FA	SO BOSTON	VA	ONE	CONUS FP	ABERDEEN PG	1	26-JAN-03	25-JAN-04	1
HHSB, 1/246 FA	DANVILLE	VA	ONE	CONUS FP	ABERDEEN PG	10	26-JAN-03	1-NOV-03	11
HHB, 29 INF DIV ARTY	SANDSTON	VA	ONE	CONUS FP	FT MEADE/FT BELVOIR	41	27-JAN-03	26-JAN-05	0
HHB, 29 INF DIV ARTY	SANDSTON	VA	ONE	CONUS FP	FT MEADE/ FT BELVOIR	29	27-JAN-03	26-JAN-04	75
BTRY A, 3/111 AIR DEFENSE	SUFFOLK	VA	ONE	CONUS FP	MDW	5	27-JAN-03	26-JAN-05	0
BTRY A, 3/111 AIR DEFENSE	SUFFOLK	VA	ONE	CONUS FP	MDW	55	27-JAN-03	26-JAN-04	62
BTRY B, 3/111 AIR DEFENSE	FRANKLIN	VA	ONE	CONUS FP	MDW	36	27-JAN-03	26-JAN-04	39
(BTRY C, 3/111 AIR DEFENSE)	ONANCOCK	VA	ONE	CONUS FP	MDW	23	27-JAN-03	25-JAN-04	39
BTRY C, 3/111 AIR DEFENSE)	ONANCOCK	VA	ONE	CONUS FP	MDW	14	27-JAN-03	26-JAN-05	0
HHB, 3/111 AIR DEFENSE	PORTSMOUTH	VA	ONE	CONUS FP	MDW	55	27-JAN-03	26-JAN-04	99
HHB, 3/111 AIR DEFENSE	PORTSMOUTH	VA	ONE	CONUS FP	MDW	33	27-JAN-03	26-JAN-05	0
Co A, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	FT HAMILTON/ BELVOIR/ MEADE	30	27-JAN-03	26-JAN-04	49
Co A, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	FTHAMILTON/ BELVOIR/MEADE	11	27-JAN-03	26-JAN-05	0
Co B, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	MDW	31	27-JAN-03	26-JAN-04	38
Co B, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	MDW	5	27-JAN-03	26-JAN-05	0
Co C, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	MDW	37	27-JAN-03	26-JAN-04	41
Co C, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	MDW	6	27-JAN-03	26-JAN-05	0
HHC, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	FTHAMILTON/ BELVOIR/MEADE	19	27-JAN-03	26-JAN-05	0
HHC, 229 ENGR BN	FREDERICKSBURG	VA	ONE	CONUS FP	FT HAMILTON/ BELVOIR/ MEADE	58	27-JAN-03	26-JAN-04	76
Co A, 429 MAINT BN	RICHMOND	VA	ONE	CONUS FP	FT MEADE	5	27-JAN-03	26-JAN-04	34
Co A, 429 MAINT BN	RICHMOND	VA	ONE	CONUS FP	FT MEADE	29	27-JAN-03	26-JAN-05	0
HHSC, 429 SPT BN	STAUNTON	VA	ONE	CONUS FP	FT MEADE	15	27-JAN-03	26-JAN-04	48
HHSC, 429 SPT BN	STAUNTON	VA	ONE	CONUS FP	FT MEADE	32	27-JAN-03	25-JAN-05	32
HHB, 1/111 FA	NORFOLK	VA	ONE	CONUS USAF FP	LANGLEY AFB	0	30-JAN-03	29-JAN-04	157
BTRY A, 1/111 FA	HAMPTON	VA	ONE	CONUS USAF FP	LANGLEY AFB	27	30-JAN-03	29-JAN-04	78
BTRY A, 1/111 FA	HAMPTON	VA	ONE	CONUS USAF FP	LANGLEY AFB	50	30-JAN-03	29-JAN-05	77
BTRY B, 1/111 FA	NORFOLK	VA	ONE	CONUS USAF FP	RICHMOND ANG	9	30-JAN-03	29-JAN-04	36
BTRY B, 1/111 FA	NORFOLK	VA	ONE	CONUS USAF FP	RICHMOND ANG	36	30-JAN-03	29-JAN-05	36
BTRY C, 1/111 FA	HAMPTON	VA	ONE	CONUS USAF FP	VA ANG HQ	13	30-JAN-03	29-JAN-04	36

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
BTRY C, 1/111 FA	HAMPTON	VA	ONE	CONUS USAF FP	VA ANG HQ	23	30-JAN-03	29-JAN-05	35
HHB, 1/111 FA	NORFOLK	VA	ONE	CONUS USAF FP	LANGLEY AFB	26	30-JAN-03	29-JAN-04	79
HHB, 1/111 FA	NORFOLK	VA	ONE	CONUS USAF FP	LANGLEY AFB	53	30-JAN-03	29-JAN-05	79
1032 TRANS Co	BRISTOL	VA	OEF	OIF 1	CENTCOM	154	7-FEB-03	6-JUN-04	174
HQ STARC, VA ARNG	FT PICKETT	VA	ONE	AOC CAT	MDW - PENTAGON	1	9-FEB-03	8-FEB-05	1
229 MP Co	VIRGINIA BEACH	VA	OEF	OIF 1	CENTCOM	35	10-FEB-03	9-FEB-04	124
229 MP Co	VIRGINIA BEACH	VA	OEF	OIF 1	CENTCOM	77	10-FEB-03	11-JUN-04	124
229 CHEM Co	ROANOKE	VA	OEF	OIF 1	CENTCOM	109	24-FEB-03	7-JUN-03	135
DET 26 OPER SPT AIRLIFT CMD	SANDSTON	VA	OEF	OIF 1	CENTCOM	6	3-MAR-03	1-DEC-03	8
W8MC ARNG JFC FWD2	VIRGINIA BEACH	VA	OEF	GWOT - JFCOM	NORFOLK	1	13-MAR-03	11-MAR-04	1
HHD, 1030 ENGR BN	GATE CITY	VA	OEF	OIF 1	CENTCOM	29	15-MAR-03	13-MAR-04	39
1710 TRANS Co	MANASSAS	VA	OEF	OIF 1	CENTCOM	148	15-MAR-03	10-JUL-03	169
1031 ENGR Co	GATE CITY	VA	ONE	CONUS FP	FT LEE	101	15-MAR-03	14-MAR-04	112
W8MC ARNG JFC FWD3	VIRGINIA BEACH	VA	OEF	GWOT - JFCOM	NORFOLK	1	31-MAR-03	29-MAR-04	1
HHD DCARNG AREA MOB FWD	ARLINGTON HALL	VA	ONE	AOC CAT	MDW - PENTAGON	1	5-APR-03	4-APR-05	1
HQ STARC, VA ARNG	FT PICKETT	VA	ONE	AOC CAT	MDW - PENTAGON	1	6-APR-03	5-APR-04	1
VA ARNG DATA PROCESSING UNIT	MANASSAS	VA	OEF	OIF 1	CENTCOM	1	7-APR-03	6-APR-05	1
Co C, 1/116 INF	ROANOKE	VA	ONE	CONUS FP	FT MONROE	35	2-JUN-03	1-JUN-04	35
HQ STARC, VA ARNG	FT PICKETT	VA	OEF	ANA TRAINUP	CENTCOM	1	18-SEP-03	17-SEP-04	1
610 QM Co	CHARLOTTE	VI	OEF	OIF 1	CENTCOM	6	4-FEB-03	21-MAY-03	6
661 MP Co	ST CROIX	VI	OEF	GWOT - GTMO	GTMO	5	27-JUN-03	26-JUN-04	61
631 ENGR DET	CHARLOTTE	VI	OEF	OEF 4	CENTCOM	47	7-JUL-03	3-AUG-04	57
DET 1, 114 PUBLIC AFFAIRS DET	COLCHESTER	VT	JOINT GUARDIAN	KFOR 4B	KOSOVO	9	17-OCT-02	13-JUL-03	9
86 MED Co (AIR AMBULANCE)	SO BURLINGTON	VT	JOINT FORGE	SFOR 13	BOSNIA	25	1-NOV-02	31-OCT-03	25
Co A, 3/172 INF	JERICHO	VT	ONE	CONUS USAF FP	BURLINGTON ANG	32	30-JAN-03	29-JAN-05	32
186 MAINT DET	WILLISTON	VT	OEF	OIF 1	CENTCOM	6	15-MAR-03	19-JUN-03	6
HQ STARC, VT ARNG	COLCHESTER	VT	OEF	OIF 1	CENTCOM	24	23-MAR-03	10-JUN-03	24
HQ STARC, VT ARNG	COLCHESTER	VT	OEF	OIF 1	CENTCOM	10	14-APR-03	20-JUL-04	10
HHB, 1/86 FA	WILLISTON	VT	OEF	OIF 1	CENTCOM	1	28-APR-03	30-JUN-03	1
HQ, 124 REGT (TNG)	COLCHESTER	VT	OEF	ANA TRAINUP	CENTCOM	45	29-MAY-03	17-MAY-04	45
HHB, 1/86 FA	WILLISTON	VT	ONE	AOC CAT	MDW - PENTAGON	1	9-JUN-03	8-JUN-05	1

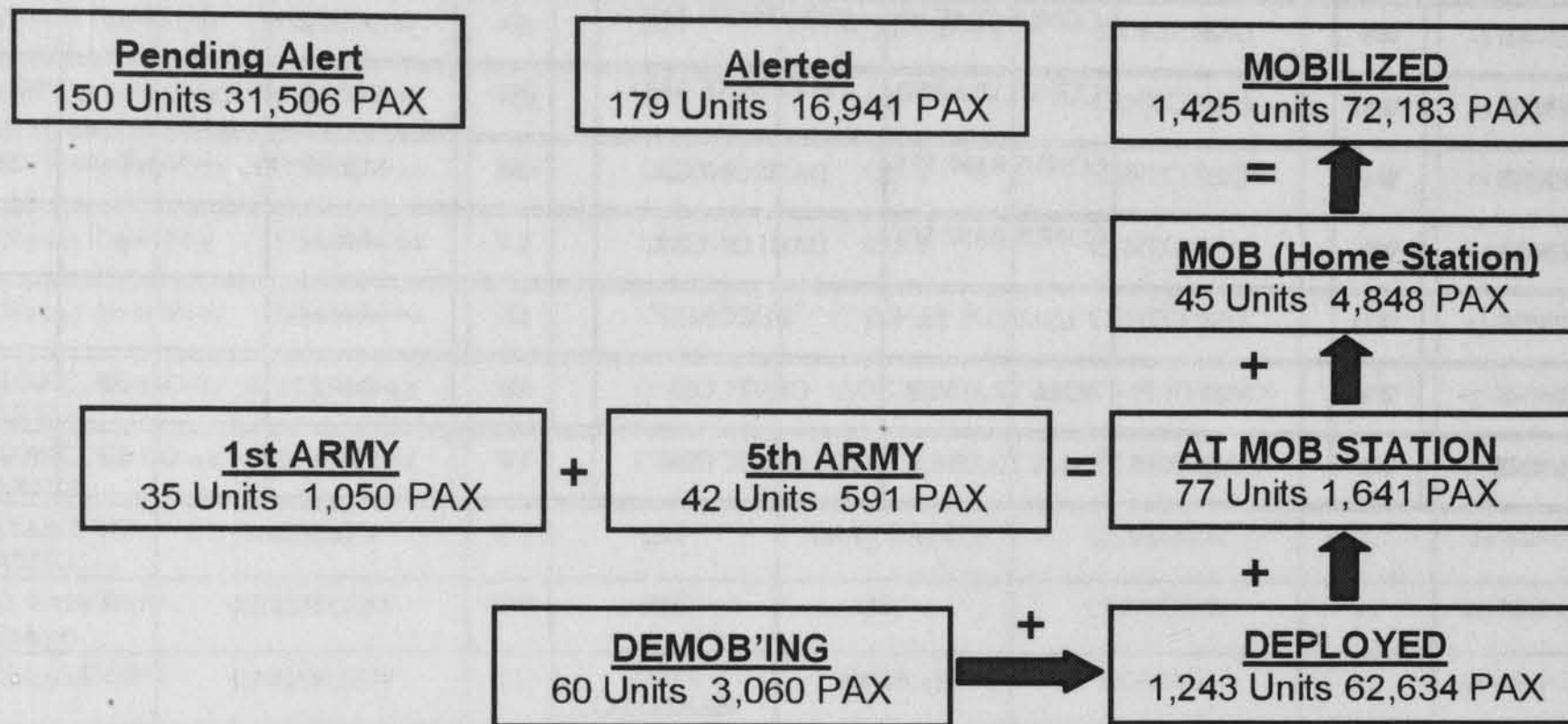
Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
86 MED CO	SO BURLINGTON	VT	JOINT FORGE	SFOR 14	BOSNIA	13	19-JUN-03	18-JUN-04	13
HHC, 3/172 INF	JERICH0	VT	OEF	ANA TRAINUP	CENTCOM	50	19-SEP-03	16-OCT-04	50
HHC, 3/172 INF	JERICH0	VT	OEF	ANA TRAINUP	CENTCOM	3	19-SEP-03	16-OCT-04	3
DET 51 OPER SPT AIRLIFT CMD	FT LEWIS	WA	JOINT FORGE	SFOR 12	BOSNIA	1	10-OCT-02	6-JUL-03	1
Co B, 1/185 AVN	FT LEWIS	WA	OEF	GWOT - SWA	CENTCOM	1	2-JAN-03	1-JAN-04	1
DET 1, Co A, 1/185 AVN	FT LEWIS	WA	OEF	GWOT - SWA	CENTCOM	1	2-JAN-03	1-JAN-04	1
Co B, 14 ENGR BN	FT LEWIS	WA	OEF	OIF 1	CENTCOM	118	25-JAN-03	11-JUN-04	121
HQ STARC, WA ARNG	CP MURRAY	WA	ONE	CONUS USAF FP	MCCHORD AFB	113	30-JAN-03	29-JAN-04	175
HQ STARC, WA ARNG	CP MURRAY	WA	ONE	CONUS USAF FP	MCCHORD AFB	175	30-JAN-03	29-JAN-05	175
1161 TRANS CO	EPHRATA	WA	OEF	OIF 1	CENTCOM	138	15-FEB-03	2-NOV-04	142
141 MILITARY HISTORY DET	CP MURRAY	WA	OEF	OIF 1	CENTCOM	3	5-MAR-03	5-MAR-04	3
HQ STARC, WA ARNG	CP MURRAY	WA	ONE	AOC CAT	MDW - PENTAGON	1	9-MAR-03	14-FEB-04	1
HQ STARC, WA ARNG	CP MURRAY	WA	ONE	CONUS FP	REDSTONE AD	1	21-APR-03	20-APR-05	1
Co A, 1/19 SF GP	BUCKLEY	WA	OEF	OIF 1	CENTCOM	10	1-MAY-03	29-APR-04	10
Co A, 341 MI BN	SPOKANE	WA	MFO-SINAI	MFO #45	SINAI	2	10-MAY-03	1-FEB-04	2
HHC, 1/168 AVN	TACOMA	WA	ONE	CONUS FP	FT LEWIS	20	24-MAY-03	23-MAY-04	20
803 ENGR DET	SEATTLE	WA	ONE	CONUS FP	FT LEWIS	19	24-MAY-03	23-MAY-04	20
951 MAINT CO	TACOMA	WA	ONE	CONUS FP	FT LEWIS	59	24-MAY-03	23-MAY-04	60
W8MR SUP INFO OPS FWD2	CP MURRAY	WA	OEF	OEF 04-06	CENTCOM	4	15-JUN-03	14-JUN-05	5
W8MR SUP INFO OPS FWD2	CP MURRAY	WA	OEF	OIF 1	CENTCOM	4	15-JUN-03	3-JUL-04	5
Co A, 1/19 SF GP	BUCKLEY	WA	OEF	OEF 4	CENTCOM	24	1-AUG-03	31-JUL-04	24
W83X ARNG SP OPS DET, PAC	TACOMA	WA	OEF	OEF 04-06	CENTCOM	1	15-SEP-03	12-MAR-05	1
W83X ARNG SPE- CIAL OPS DET	TACOMA	WA	OEF	OEF 4	CENTCOM	19	15-SEP-03	14-SEP-04	30
332 SPT DET (RAOC)	BERLIN	WI	OEF	OEF 3	CENTCOM	28	2-DEC-02	25-AUG-03	28
107 MAINT CO	SPARTA	WI	OEF	CONUS BASE SPT	FT MCCOY	22	27-JAN-03	26-JAN-05	283
107 MAINT CO	SPARTA	WI	OEF	CONUS BASE SPT	FT MCCOY	33	27-JAN-03	26-JAN-05	283
832 MED CO (AIR AMBULANCE)	W BEND	WI	ONE	CONUS BASE SPT	FT LEWIS	42	28-JAN-03	27-JAN-04	44
HQ STARC, WI ARNG	MADISON	WI	ONE	CONUS USAF FP	TRUEX/DANE	31	30-JAN-03	29-JAN-04	31
HQ STARC, WI ARNG	MADISON	WI	ONE	CONUS USAF FP	TRUEX/DANE	106	30-JAN-03	29-JAN-05	74
Co A, 1/147 AVN	MADISON	WI	OEF	OIF 1	CENTCOM	32	2-FEB-03	1-FEB-04	35
Co D, 1/147 AVN	MADISON	WI	OEF	OIF 1	CENTCOM	11	2-FEB-03	1-FEB-04	52

Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
Co D, 1/147 AVN	MADISON	WI	OEF	OIF 1	CENTCOM	40	2-FEB-03	30-OCT-03	52
HHC, 1/147 AVN	MADISON	WI	OEF	OIF 1	CENTCOM	0	2-FEB-03	1-FEB-04	0
HHC, 1/147 AVN	MADISON	WI	OEF	OIF 1	CENTCOM	105	2-FEB-03	30-OCT-03	119
229 ENGR Co	PRAIRIE DU CHIEN	WI	OEF	OIF 1	CENTCOM	166	7-FEB-03	24-JUL-04	166
829 ENGR DET	RICHLAND CTR	WI	OEF	OIF 1	CENTCOM	54	10-FEB-03	10-JUN-04	57
106 ENGR DET	ASHLAND	WI	ONE	CONUS BASE SPT	FT LEWIS	51	10-FEB-03	25-SEP-03	53
HQ STARC, WI ARNG	MADISON	WI	OEF	GWOT - SWA	NEW ORLEANS	1	13-FEB-03	12-FEB-04	2
HQ, 426 REGT TN	FT MC COY	WI	OEF	TNG BASE EXP	FT SILL	3	25-FEB-03	20-FEB-04	3
1158 TRANS Co	TOMAH	WI	OEF	CONUS BASE SPT	FT KNOX	80	15-MAR-03	15-DEC-03	80
32 MP Co	MILWAUKEE	WI	OEF	OIF 1	CENTCOM	156	15-MAR-03	5-NOV-04	182
HHC, 724 ENGR BN	HAYWARD	WI	OEF	OIF 1	CENTCOM	321	15-MAR-03	16-JUL-04	522
1158 TRANS Co	TOMAH	WI	OEF	OIF 1	CENTCOM	60	15-MAR-03	13-FEB-04	60
1158 TRANS Co	TOMAH	WI	OEF	OIF 1	CENTCOM	158	15-MAR-03	20-JUL-03	299
HQ STARC, WI ARNG	MADISON	WI	ONE	AOC CAT	MDW - PENTAGON	1	7-MAY-03	3-APR-05	1
HQ STARC, WI ARNG	MADISON	WI	ONE	CONUS FP	FT BRAGG	1	7-MAY-03	29-APR-05	1
HQ STARC, WI ARNG	MADISON	WI	OEF	ANA TRAINUP	CENTCOM	3	19-SEP-03	16-OCT-04	3
SPECIAL OPER DET EUROPE	KINGWOOD	WV	OEF	OEF 1	CENTCOM	20	20-NOV-02	10-NOV-03	27
Co C, 2/19 SF GP	CP DAWSON	WV	JOINT GUARDIAN	KFOR 4B	KOSOVO	12	21-NOV-02	17-AUG-03	12
1863 TRANS Co	OAK HILL	WV	ONE	CONUS USAF FP	MARTAINSBURG ANG	5	30-JAN-03	29-JAN-04	68
1863 TRANS Co	OAK HILL	WV	ONE	CONUS USAF FP	MARTAINSBURG ANG	61	30-JAN-03	29-JAN-05	68
HQ STARC, WV ARNG	CHARLESTON	WV	OEF	GWOT - JFCOM	TAMPA	2	3-FEB-03	2-MAR-04	1
Co A, 1092 ENGR BN	GASSAWAY	WV	OEF	OIF 1	CENTCOM	121	3-FEB-03	6-JUN-04	121
Co B, 1092 ENGR BN	WESTON	WV	OEF	OIF 1	CENTCOM	121	3-FEB-03	6-JUN-04	121
Co C, 1092 ENGR BN	SALEM	WV	OEF	OIF 1	CENTCOM	121	3-FEB-03	6-JUN-04	121
HHS, 1092 ENGR BN	PARKERSBURG	WV	OEF	OIF 1	CENTCOM	0	3-FEB-03	6-JUN-04	0
HHS, 1092 ENGR BN	PARKERSBURG	WV	OEF	OIF 1	CENTCOM	158	3-FEB-03	6-JUN-04	158
ARNG SP OPS DET E FWD2	KINGWOOD	WV	OEF	OIF 1	CENTCOM	1	3-FEB-03	2-FEB-04	1
157 MP Co	MARTINSBURG	WV	OEF	OIF 1	CENTCOM	115	10-FEB-03	9-FEB-04	124
156 MP DET	MONAVILLE	WV	OEF	OIF 1	CENTCOM	45	24-FEB-03	11-JUL-04	45
HHC, 111 ENGR GP	ST ALBANS	WV	OEF	OIF 1	CENTCOM	82	15-MAR-03	17-JUL-04	88
HHC, 111 ENGR GP	ST ALBANS	WV	OEF	OIF 1	CENTCOM	3	15-MAR-03	17-JUL-04	3

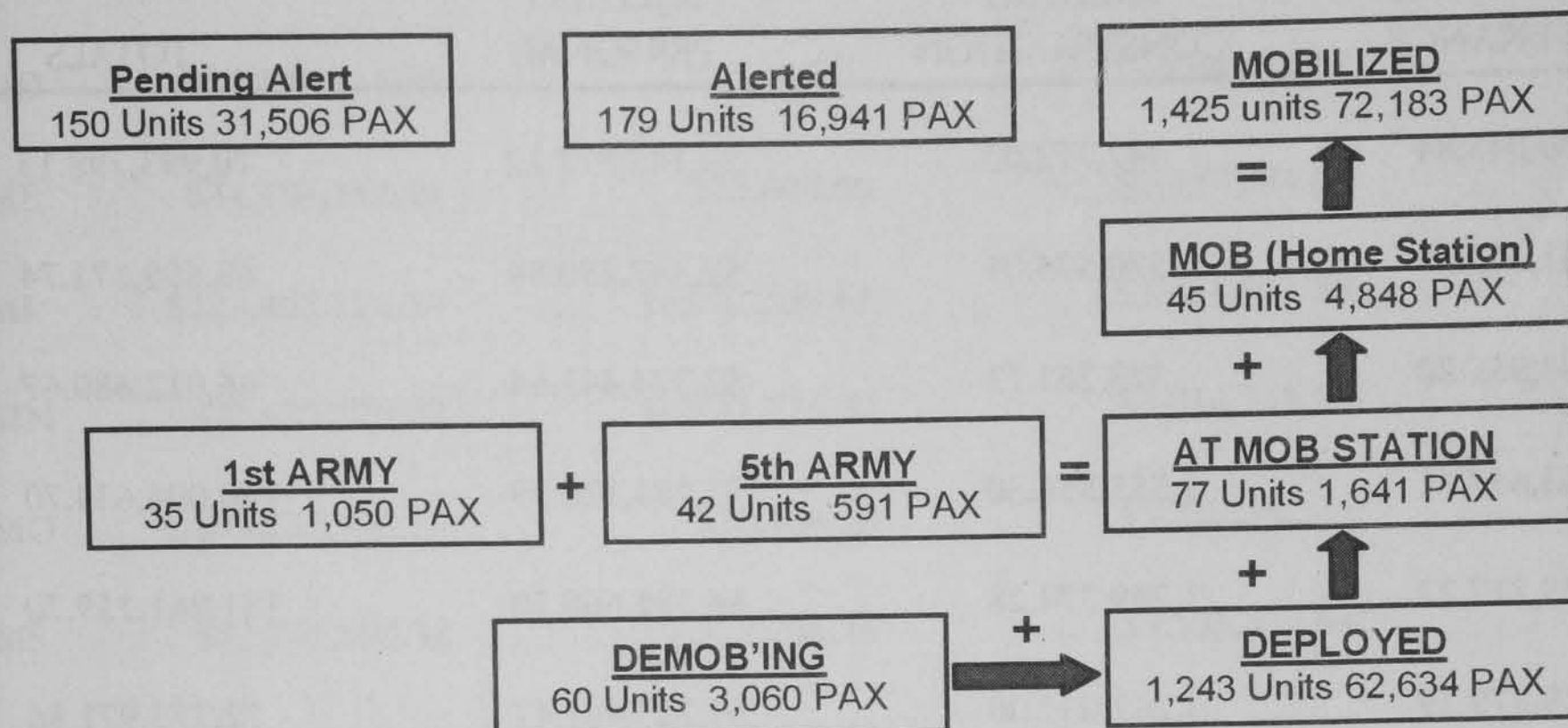
Unit Description	Home Station	State	Operation Name	Mission	Mission Location	Mob Pax	Mob Date	Refrad Date	Pax
152 MP DET	MOREFIELD	WV	OEF	OIF 1	CENTCOM	45	15-MAR-03	1-JUN-04	45
1257 TRANS CO	HUNTINGTON	WV	ONE	CONUS BASE SPT	USMA	167	15-MAR-03	11-SEP-03	167
119 EN Co	CLARKSBURG	WV	ONE	CONUS FP	FT EUSTIS / FT STORY	152	15-MAR-03	14-MAR-04	159
SPT CO, 2/19 SF GP	KENOVA	WV	JOINT GUARDIAN	KFOR 5A	KOSOVO	15	30-APR-03	1-JAN-04	15
DET 2, HHD, 2/19 SF GP	HUNTINGTON	WV	OEF	OEF 4	CENTCOM	1	1-AUG-03	31-JUL-04	1
4 INF DIV DET	CASPER	WY	OEF	OIF 1	CENTCOM	21	21-JAN-03	7-JUN-04	21
1041 ENGR CO	ROCK SPRINGS	WY	OEF	OIF 1	CENTCOM	183	24-JAN-03	12-JUN-03	183
HQ STARC, WY ARNG	CHEYENNE	WY	ONE	AOC CAT	MDW - PENTAGON	1	26-JAN-03	25-JAN-05	1
HQ STARC, WY ARNG	CHEYENNE	WY	ONE	CONUS USAF FP	CHEYENNE ANG	2	30-JAN-03	29-JAN-04	33
HQ STARC, WY ARNG	CHEYENNE	WY	ONE	CONUS USAF FP	CHEYENNE ANG	33	30-JAN-03	29-JAN-05	33
1022 MED CO (AIR AMBULANCE)	CHEYENNE	WY	OEF	CONUS BASE SPT	DAHLONEGA	20	22-MAR-03	17-NOV-03	20
1022 MED CO (AIR AMBULANCE)	CHEYENNE	WY	OEF	CONUS BASE SPT	DAHLONEGA	3	22-MAR-03	5-SEP-03	3
HHB, 115 FA BDE	CHEYENNE	WY	OEF	USAREUR FP	EUCOM	1	16-MAY-03	28-AUG-04	1
HQ STARC, WY ARNG	CHEYENNE	WY	OEF	ANA TRAINUP	CENTCOM	2	19-SEP-03	16-OCT-04	1
HQ STARC, WY ARNG	CHEYENNE	WY	OEF	ANA TRAINUP	CENTCOM	1	19-SEP-03	19-SEP-05	1

TABLE 4. ARNG Operations Tempo (AS OF 1 OCTOBER 03)

ARNG CURRENT MOBILIZATIONS



ARNG CURRENT MOBILIZATIONS



ARNG IN OPERATION IRAQI FREEDOM

OIF ROTATION 1

<u>Pending Alert</u>	
0 Units	0 PAX
<u>Alert-Pending MOB Order</u>	
3 Units	272 PAX
<u>Alert-Waiting MOB Date</u>	
2 Units	11 Pax
<u>Mobilized-HS</u>	
0 Units	0 PAX
<u>Mobilized-At MOB Station</u>	
6 Units	293 PAX
<u>Deployed</u>	
340 Units	28,551 PAX
<u>De-Mobing</u>	
8 Units	862 PAX
<u>TOTAL OIF</u>	
359 Units	29,989 PAX

OIF ROTATION 2

<u>Pending Alert</u>	
122 Units	24,796 PAX
<u>Alert-Pending MOB Order</u>	
13 Units	5,651 PAX
<u>Alert-Waiting MOB Date</u>	
51 Units	3,854 Pax
<u>Mobilized-HS</u>	
44 Units	4,846PAX
<u>Mobilized-At MOB Station</u>	
0 Units	0 PAX
<u>Deployed</u>	
0 Units	0 PAX
<u>De-Mobing</u>	
0 Units	0 PAX
<u>TOTAL OIF-2</u>	
230 Units	39,147 PAX

APPENDIX C. AIR NATIONAL GUARD STATISTICS

Table 1. ANG Appropriations, FY 03

STATE	OPERATIONS & MAINTENANCE	MILITARY CONSTRUCTION	MILITARY PERSONAL	TOTALS
AK	\$67,500,048.84	347,772.07	\$3,145,977.22	70,993,798.13
AL	\$65,581,305.79	570,575.01	\$2,547,290.94	68,699,171.74
AR	\$63,264,955.30	373,281.73	\$2,374,443.64	66,012,680.67
AZ	\$154,263,657.61	3,555,856.30	\$2,185,120.79	160,004,634.70
CA	\$173,729,717.22	1,749,774.28	\$6,381,668.20	181,861,159.70
CO*	\$62,788,479.39	8,262,031.00	\$1,723,461.47	72,773,971.86
CT	\$31,619,361.74	0.00	\$1,040,061.65	32,659,423.39
DC	\$253,716,702.35	0.00	\$935,363.89	254,652,066.24
DE	\$28,157,489.83	140,303.09	\$948,722.32	29,246,515.24
FL	\$79,486,995.11	237,885.18	\$2,101,031.45	81,825,911.74
GA	\$110,163,933.91	1,144,083.21	\$4,353,721.57	115,661,738.69
GU	\$1,891,599.67	0.00	\$851,418.99	2,743,018.66
HI	\$112,621,758.82	116,043.37	\$1,900,103.30	114,637,905.49
IA	\$64,111,592.79	6,407,280.79	\$3,330,927.21	73,849,800.79
ID	\$43,304,688.96	119,157.62	\$1,288,890.38	44,712,736.96
IL	\$100,184,866.23	405,000.00	\$3,591,052.44	104,180,918.67
IN	\$62,803,519.54	140,900.00	\$2,078,630.56	65,023,050.10
KS	\$78,895,838.04	8,168,516.88	\$3,126,369.89	90,190,724.81
KY	\$37,589,500.68	8,461.30	\$1,491,717.56	39,089,679.54
LA	\$59,337,349.75	6,150,000.00	\$1,541,403.97	67,028,753.72

STATE	OPERATIONS & MAINTENANCE	MILITARY CONSTRUCTION	MILITARY PERSONAL	TOTALS
MA	\$114,850,761.85	11,650,982.53	\$2,297,960.06	128,799,704.44
MD	\$84,795,214.95	4,755,215.00	\$3,696,974.62	93,247,404.57
ME	\$44,104,352.16	123,000.00	\$1,497,684.04	45,725,036.20
MI	\$126,495,126.14	18,087,556.61	\$3,686,962.58	148,269,645.33
MN	\$72,681,778.02	10,911,776.00	\$3,016,751.90	86,610,305.92
MO	\$92,233,030.59	250,406.12	\$3,252,547.35	95,735,984.06
MS	\$72,731,890.32	7,552,286.14	\$3,305,232.64	83,589,409.10
MT	\$37,745,160.59	177,508.00	\$1,292,539.75	39,215,208.34
NC	\$37,106,925.54	1,443,857.00	\$1,990,896.83	40,541,679.37
ND	\$42,996,621.40	1,470,769.00	\$1,579,238.00	46,046,628.40
NE	\$29,324,272.64	50,105.06	\$1,227,364.60	30,601,742.30
NH	\$33,819,468.21	6,031,608.00	\$1,124,662.83	40,975,739.04
NJ	\$87,494,489.02	501,522.14	\$2,059,806.40	87,996,011.16
NM	\$37,857,063.42	0.00	\$1,246,731.41	37,857,063.42
NV	\$31,719,910.35	8,349,300.00	\$1,161,634.55	40,069,210.35
NY	\$215,461,825.01	7,340,267.00	\$8,735,519.96	222,802,092.01
OH	\$189,028,280.23	4,721,665.15	\$5,946,825.77	193,749,945.38
OK	\$65,906,535.97	1,248,480.00	\$3,178,915.51	67,155,015.97
OR	\$126,796,230.90	47,658.39	\$2,541,147.76	126,843,889.29
PA	\$100,044,547.99	131,400.00	\$5,430,148.34	100,175,947.99
PR	\$33,950,196.49	0.00	\$1,853,852.97	33,950,196.49
RI	\$29,427,400.14	11,889,786.90	\$1,358,958.27	41,317,187.04

STATE	OPERATIONS & MAINTENANCE	MILITARY CONSTRUCTION	MILITARY PERSONAL	TOTALS
SC	\$41,921,747.59	0.00	\$1,827,763.51	41,921,747.59
SD	\$37,553,819.39	444,068.73	\$1,186,764.55	37,997,888.12
TN	\$116,574,628.10	18,383,099.01	\$4,770,390.58	134,957,727.11
TX	\$110,552,555.81	3,369,523.00	\$4,108,751.22	113,922,078.81
UT	\$38,270,937.73	65,000.00	\$1,918,069.75	38,335,937.73
VA	\$36,557,520.45	2,485,000.00	\$1,249,090.49	39,042,520.45
VT	\$43,663,308.86	73,700.56	\$1,345,016.88	43,737,009.42
WA	\$54,842,949.72	7,471,711.00	\$3,023,092.13	62,314,660.72
WI	\$85,907,362.89	1,198,870.75	\$2,848,394.78	87,106,233.64
WV	\$63,020,237.73	22,843,567.12	\$2,095,994.58	85,863,804.85
WY	\$29,288,251.44	235,100.00	\$1,930,704.17	29,523,351.44
Totals	\$4,015,737,763.21	191,201,711.04	134,723,766.22	4,281,845,666.89

* All military personnel payrolls processed at Denver CO are included in the Colorado figures.

Source: Rpt (U), NGB/PA, Annual Review of the Chief National Guard Bureau, Fiscal Year 2003, undated.

Table 2. ANG Unit Participation Report, FY 03

Unit #	Contingency Operations	Major Training Event, Other Exercise or Contingency	Start Date	End Date	# of Days	# of People
140FW		Air Warrior II	10/24/02	11/8/02	16	42
124FW		Air Warrior II	5/16/03	5/27/03	12	42
175WG		Air Warrior II	10/24/02	11/8/02	16	42
138FW		Combat Archer	1/12/03	1/25/03	14	80
102FW		Combat Archer	11/3/02	11/16/02	14	80
142FW		Combat Archer	9/6/02	9/19/02	14	80
173FW		Combat Archer	6/1/03	6/14/03	14	80
174FW		Combat Hammer	8/1/03	8/8/03	8	80
180FW		Combat Hammer	4/12/03	4/18/03	7	80
113WG		CSAR	10/15/02	10/28/02	14	60
115FW		DACT	10/16/02	10/29/02	14	56
169FW		DACT	10/16/02	10/29/02	14	56
178FW		DACT	10/16/02	10/29/02	14	56
162FW		DACT	11/9/02	11/22/02	14	56
162FW		DACT	2/18/03	3/2/03	13	56
188FW		DACT	9/28/03	10/2/03	5	56
178FW		DACT	8/2/03	8/15/03	14	56
162FW		DACT	8/2/03	8/15/03	14	56
125FW		DACT	9/5/02	10/5/02	31	56
159FW		DACT	10/16/02	10/29/02	14	56
103FW		Des Rescue	8/4/03	8/15/03	12	60
174FW		Maple Flag	5/10/03	5/23/03	14	93
188FW		Maple Flag	6/7/03	6/21/03	15	93
142FW		Maple Flag	5/10/03	5/23/03	14	93
124FW		Maple Flag	5/10/03	5/23/03	14	93
144FW		MFDFT	6/4/03	6/20/03	17	93
180FW	AEF	ONW	9/1/02	10/1/02	31	170
138FW	AEF	ONW	10/1/02	11/1/02	32	170
132FW	AEF	ONW	11/1/02	12/1/02	31	170
114FW	AEF	ONW	12/1/02	1/1/03	32	170
127FW	AEF	ONW	1/1/03	2/1/03	32	170
181FW	AEF	ONW	2/1/03	3/1/03	29	170
140WG	AEF	ONW/OIF	3/1/03	4/1/03	32	170
113WG	AEF	ONW/OIF	4/1/03	5/1/03	31	170
187FW	AEF	ONWOIF	5/1/03	6/1/03	32	170
192FW	AEF	ONW/OIF	9/1/03	10/1/03	31	170
120FW	AEF	OSW	9/15/02	11/1/02	48	162
188FW	AEF	OSW	11/1/02	12/15/02	45	162
177FW	AEF	OSW	6/15/03	7/15/03	31	162
158FW	AEF	OSW	7/15/03	8/15/03	32	162
147FW	AEF	OSW	8/15/03	9/15/03	32	162
125FW	AEF	OSW	3/15/03	4/15/03	32	162
154WG	AEF	OSW	4/15/03	5/15/03	31	162
131FW	AEF	OSW	6/15/03	7/15/03	31	162

Unit #	Contingency Operations	Major Training Event, Other Exercise or Contingency	Start Date	End Date	# of Days	# of People
110FW	AEF	OSW	12/1/02	1/1/03	32	162
124FW	AEF	OSW	1/1/03	2/1/03	32	162
104FW	AEF	OSW	2/1/03	3/1/03	29	162
127WG		Red Flag	10/25/02	11/8/02	15	23
147FW		Red Flag	10/25/02	11/8/02	15	23
177FW		Red Flag	10/25/02	11/8/02	15	23
177FW		Red Flag	10/25/02	11/8/02	15	23
150FW		Sentry Aloha	10/6/02	10/19/02	14	81
162FW		Sentry Aloha	1/4/03	1/25/03	22	81
149FW		Sentry Aloha	8/23/03	9/13/03	22	81
192FW		Snow Bird	12/1/02	12/14/02	14	140
122FW		Snow Bird	2/2/03	2/15/03	14	140
132FW		Snow Bird	3/15/03	3/29/03	15	140
140FW		Snow Bird	1/19/03	2/1/03	14	140
144FW		Snow Bird	7/12/03	7/26/03	15	140
180FW		Snow Bird	1/5/03	1/18/03	14	140
173FW		Snow Bird	1/19/03	2/1/03	14	140
119FW		Winter Basing	1/5/03	1/19/03	15	140
192FW		Winter Basing	3/8/03	3/23/03	16	140
178FW		Winter Basing	1/11/03	1/23/03	13	140
102FW		Winter Basing	1/31/03	2/14/03	15	140
131FW		Winter Basing	1/12/03	1/25/03	14	140
142FW		Winter Basing	2/2/03	2/15/03	14	140
183FW		Weapon School Support	10/21/02	11/1/02	12	56
119FW		Weapon School Support	3/17/03	3/28/03	12	56
150FW		Weapon School Support	4/28/03	5/2/03	5	56
125FW		Weapon School Support	5/5/03	5/23/03	19	56
103FW		Weapon School Support	10/2/02	10/17/02	16	56
166AW	AEF	Coronet Oak	10/26/02	11/9/02	14	56
167AW	AEF	Coronet Oak	12/28/02	1/11/03	14	56
139AW	AEF	Coronet Oak	1/13/03	3/2/03	48	10
156AW	AEF	TACC Dedicated	3/3/03	9/30/03	211	14
166AW	AEF	Coronet Oak	10/12/02	10/26/02	14	56
118AW	AEF	TACC Dedicated	11/17/02	3/2/03	105	30
167AW	AEF	Coronet Oak	3/5/03	8/2/03	150	56
143AW	AEF	Coronet Oak	8/9/03	8/23/03	14	56
156AW	AEF	Joint Forge	10/12/02	12/7/02	56	100
127WG	AEF	Joint Forge	12/14/02	1/11/03	28	100
167AW	AEF	Coronet Oak	1/18/03	2/1/03	14	56
153AW	AEF	Coronet Oak	2/8/03	2/22/03	14	56
153AW	AEF	Joint Forge	9/27/03	12/3/03	67	100
109AW		Deep Freeze	10/14/02	2/22/03	131	125
166AW	AEF	Coronet Oak	10/19/02	11/2/02	14	56
118AW	AEF	Shula Pen	1/2/03	2/16/03	45	27
167AW	AEF	Coronet Oak	3/8/03	8/9/03	154	56
154WG	AEF	Coronet Oak	8/16/03	8/30/03	14	56
127WG	AEF	TACC Dedicated	3/17/03	9/30/03	197	7
156AW	AEF	Joint Forge	10/19/02	12/14/02	56	56
167AW	AEF	Coronet Oak	1/4/03	1/18/03	14	56
167AW	AEF	Coronet Oak	1/25/03	2/8/03	14	56

Major Training Event,						
Unit #	Contingency Operations	Other Exercise or Contingency	Start Date	End Date	# of Days	# of People
127WG	AEF	Coronet Oak	2/15/03	3/5/03	18	56
123AW	AEF	TACC Dedicated	11/25/02	3/2/03	97	24
123AW	AEF	Joint Forge	3/18/03	9/24/03	190	144
145AW		TACC Dedicated	12/1/02	2/28/03	89	19
127WG	AEF	Joint Forge	12/7/02	1/4/03	28	100
167AW	AEF	Coronet Oak	1/11/03	1/25/03	14	56
167AW	AEF	Coronet Oak	2/1/03	2/15/03	14	56
152AW	AEF	Shula Pen	2/16/03	6/30/03	134	27
145AW	AEF	Joint Forge	6/28/03	7/26/03	28	72
154WG	AEF	Coronet Oak	8/2/03	8/16/03	14	56
127WG	AEF	Joint Forge	8/23/03	9/27/03	35	72
145AW	AEF	Joint Forge	7/5/03	8/2/03	28	72
176WG	AEF	Joint Forge	7/26/03	8/23/03	28	72
124WG	AEF	Joint Forge	8/30/03	10/4/03	35	72
176WG	AEF	Joint Forge	8/2/03	8/30/03	28	72
101ARW	Enduring Freedom	AEF - Airbridge	9/2/02	10/1/02	30	100
161ARW	Enduring Freedom	AEF - Airbridge	9/2/02	10/2/02	31	54
190ARW	Enduring Freedom	AEF - Airbridge	9/28/02	11/6/02	40	100
134ARW	Enduring Freedom	AEF - Airbridge	10/2/02	11/2/02	32	54
190ARW	Enduring Freedom	AEF - Airbridge	10/2/02	11/1/02	31	15
171ARW	Enduring Freedom	AEF - Airbridge	11/2/02	12/3/02	32	139
101ARW	Enduring Freedom	AEF - Airbridge	12/2/02	1/1/03	31	5
121ARW	Enduring Freedom	AEF - Airbridge	12/2/02	1/1/03	31	22
126ARW	Enduring Freedom	AEF - Airbridge	12/2/02	1/2/03	32	100
161ARW	Enduring Freedom	AEF - Airbridge	12/2/02	1/1/03	31	5
128ARW	Enduring Freedom	AEF - Airbridge	1/3/03	2/1/03	30	54
151ARW	Enduring Freedom	AEF - Airbridge	1/3/03	2/2/03	31	100
171ARW	Enduring Freedom	AEF - Airbridge	2/1/03	3/1/03	29	154
121ARW	Enduring Freedom	AEF - Airbridge	8/1/03	9/1/03	32	110
126ARW	Enduring Freedom	AEF - Airbridge	9/1/03	10/1/03	31	114
141ARW		Iceland Tanker Task Force	6/24/03	9/1/03	70	10
163ARW		Iceland Tanker Task Force	8/30/03	9/15/03	17	10
128ARW		Iceland Tanker Task Force	9/13/03	9/29/03	17	10
186ARW		Iceland Tanker Task Force	9/27/03	10/13/03	17	10
171ARW	Joint Forge	AEF - OJF	7/1/03	8/1/03	32	70
154WG	Joint Forge	AEF - OJF	8/1/03	9/1/03	32	70
117ARW	Joint Forge	AEF - OJF	9/1/03	10/1/03	31	70
155ARW	Joint Forge	AEF - OJF	10/1/03	11/1/03	32	70

Unit #	Contingency Operations	Major Training Event, Other Exercise or Contingency	Start Date	End Date	# of Days	# of People
190ARW		CONTING - OIF	3/19/03	4/28/03	41	110
168ARW		NATO - NATO AWACS	10/13/02	10/25/02	13	26
108ARW		NATO - NATO AWACS	10/27/02	11/8/02	13	26
126ARW		NATO - NATO AWACS	11/10/02	11/22/02	13	26
151ARW		NATO - NATO AWACS	12/8/02	12/20/02	13	26
107ARW		NATO - NATO AWACS	1/5/03	1/17/03	13	26
190ARW		NATO - NATO AWACS	1/19/03	1/31/03	13	26
121ARW		NATO - NATO AWACS	2/2/03	2/14/03	13	26
117ARW		NATO - NATO AWACS	2/16/03	2/28/03	13	26
155ARW		NATO - NATO AWACS	3/2/03	3/14/03	13	26
171ARW		NATO - NATO AWACS	3/16/03	3/28/03	13	26
184ARW		NATO - NATO AWACS	3/30/03	4/11/03	13	26
184ARW		NATO - NATO AWACS	4/20/03	5/2/03	13	26
154WG		NATO - NATO AWACS	5/4/03	5/16/03	13	26
168ARW		NATO - NATO AWACS	5/18/03	5/30/03	13	26
141ARW		NATO - NATO AWACS	6/1/03	6/13/03	13	26
141ARW		NATO - NATO AWACS	6/15/03	6/27/03	13	26
154WG		NATO - NATO AWACS	7/6/03	7/18/03	13	26
190ARW		NATO - NATO AWACS	7/20/03	8/1/03	13	26
134ARW		NATO - NATO AWACS	8/17/03	8/29/03	13	26
184ARW		NATO - NATO AWACS	8/31/03	9/12/03	13	26
157ARW		NATO - NATO AWACS	9/14/03	9/26/03	13	26
163ARW		NATO - NATO AWACS	9/28/03	10/10/03	13	26
128ARW	Enduring Freedom	NETTF - North East TTF	1/26/03	3/2/03	36	15
161ARW	Enduring Freedom	NETTF - North East TTF	1/26/03	4/1/03	66	15
117ARW	Enduring Freedom	NETTF - North East TTF	1/29/03	3/15/03	46	9
161ARW	Enduring Freedom	NETTF - North East TTF	1/30/03	6/21/03	143	104
128ARW	Enduring Freedom	NETTF - North East TTF	2/10/03	3/2/03	21	9
121ARW	Enduring Freedom	NETTF - North East TTF	2/27/03	3/15/03	17	24
151ARW	Enduring Freedom	NETTF - North East TTF	2/27/03	8/21/03	176	18
155ARW	Enduring Freedom	NETTF - North East TTF	3/1/03	3/27/03	27	9
186ARW	Enduring Freedom	NETTF - North East TTF	3/11/03	3/15/03	5	18
161ARW	Enduring Freedom	NETTF - North East TTF	3/14/03	3/14/03	1	30
161ARW	Iraqi Freedom	NETTF - North East TTF	3/19/03	6/21/03	95	6
155ARW	Iraqi Freedom	NETTF - North East TTF	4/3/03	5/1/03	29	9
163ARW	Iraqi Freedom	NETTF - North East TTF	4/3/03	6/7/03	66	9
155ARW	Iraqi Freedom	NETTF - North East TTF	5/15/03	6/11/03	28	3
101ARW	OEF/OIF	NETTF - Home Station	2/9/03	Ongoing		200+
157ARW	OEF/OIF	NETTF - Home Station	2/9/03	Ongoing		200+

Unit #	Contingency Operations	Major Training Event, Other Exercise or Contingency	Start Date	End Date	# of Days	# of People
107ARW	Iraqi Freedom	Deployed	3/9/03		120	147
108ARW	Iraqi Freedom	Deployed	2/23/03		120	165
117ARW	Iraqi Freedom	Deployed	3/12/03		120	102
121ARW	Iraqi Freedom	Deployed	3/9/03		120	151
126ARW	Iraqi Freedom	Deployed	2/23/03		120	195
128ARW	Iraqi Freedom	Deployed	3/7/03		120	139
134ARW	Iraqi Freedom	Deployed	3/19/03		120	177
151ARW	Iraqi Freedom	Deployed	2/25/03		120	103
161ARW	Iraqi Freedom	Deployed	2/9/03		120	42
163ARW	Iraqi Freedom	Deployed	2/25/03		120	155
171ARW	Iraqi Freedom	Deployed	3/19/03		120	237
186ARW	Iraqi Freedom	Deployed	3/9/03		120	141
190ARW	Iraqi Freedom	Deployed	3/19/03		120	72

APPENDIX D. RESERVE COMPONENT MEMBERSHIP BY STATE, FY 03

	Army National Guard	Army Reserve	Coast Guard Reserve	Air National Guard	Air Force Reserve	Marine Corps Reserve	Naval Reserve	Total
Alaska	1850	439	48	1862	87	66	96	4448
Alabama	12422	6242	173	2315	1455	783	964	24354
Arkansas	8315	2714	1	2064	212	152	236	13694
Arizona	4266	2033	1	2663	1582	558	1086	12189
California	16334	13841	953	4467	8301	5776	12614	62286
Colorado	3000	3312	2	1433	5335	371	1297	14750
Connecticut	3796	1649	129	1132	3	266	581	7556
District of Columbia	1382	1517	94	1289	80	602	3569	8533
Delaware	1706	537	8	938	1825	159	127	5300
Florida	10421	8463	922	2218	4448	1249	7475	35196
Georgia	8896	9074	83	2990	3148	1573	3041	28805
Guam	810	420	0	287	302	0	3	1822
Hawaii	3015	2567	136	2378	648	69	861	9674
Iowa	7538	3048	16	1990	0	279	469	13340
Idaho	3082	571	1	1330	42	106	222	5354
Illinois	9746	7313	65	3279	1284	1145	3399	26231
Indiana	11089	4478	6	2103	1298	569	719	20262
Kansas	5695	3651	18	2161	381	221	229	12356
Kentucky	6236	4517	104	1152	8	258	582	12857
Louisiana	9790	3289	157	1511	2611	1477	3083	21918
Massachusetts	6932	3782	424	1966	2547	838	611	17100
Maryland	6131	5909	222	1769	1832	466	1765	18094
Maine	2224	708	94	1148	1	171	1167	5513
Michigan	8617	3582	178	2821	978	1282	1673	19131
Minnesota	10131	3745	24	2380	1316	336	1167	19099
Missouri	8096	5975	128	2550	991	2206	1855	21801
Mississippi	10013	2842	135	2596	1444	224	1028	18282

	Army National Guard	Army Reserve	Coast Guard Reserve	Air National Guard	Air Force Reserve	Marine Corps Reserve	Naval Reserve	Total
Montana	2443	890	1	1013	20	69	244	4680
North Carolina	10179	6935	230	1551	1217	967	1580	22659
North Dakota	3220	445	0	1005	44	2	115	4831
Nebraska	3340	1791	25	925	382	177	463	7103
New Hampshire	1715	1010	19	936	1	189	155	4025
New Jersey	6172	3799	307	2360	2802	621	1244	17305
New Mexico	3172	913	4	1022	243	101	404	5859
Nevada	1964	482	3	992	199	267	465	4372
New York	10681	10540	503	5706	1342	2259	2698	33729
Ohio	10614	6565	242	5194	4199	1056	2376	30246
Oklahoma	7238	3520	18	2455	1953	353	797	16334
Oregon	6286	608	139	2130	810	394	828	11195
Pennsylvania	16097	10292	169	4203	2538	1990	3653	38942
Puerto Rico	8509	4813	49	1316	8	102	80	14877
Rhode Island	2302	652	106	1169	2	133	867	5231
South Carolina	9269	4158	136	1228	2467	452	1103	18813
South Dakota	3420	427	0	1028	38	0	137	5050
Tennessee	10774	4237	54	3601	11	855	1508	21040
Texas	16494	15224	298	3187	6931	3300	7517	52951
Utah	5081	2851	1	1421	1757	287	491	11889
Virginia	7638	8372	548	1774	1363	1354	5347	26396
Virgin Islands	733	0	3	55	0	0	0	791
Vermont	2897	302	17	924	1	0	109	4250
Washington	6157	6275	416	2250	2385	562	3155	21200
Wisconsin	7686	5074	85	2259	1380	435	930	17849
West Virginia	4073	2383	28	2154	58	247	246	9189
Wyoming	1402	110	0	1063	32	0	81	2688
Total	351089	208886	7523	107713	74342	37374	86512	873439

APPENDIX A RESERVE COMPONENT MEMBERSHIP BY STATE FY 03

State	Active	Reserve	Total
Alabama	1,100	1,100	2,200
Alaska	100	100	200
Arizona	1,000	1,000	2,000
Arkansas	1,000	1,000	2,000
California	1,000	1,000	2,000
Colorado	1,000	1,000	2,000
Connecticut	1,000	1,000	2,000
Delaware	1,000	1,000	2,000
District of Columbia	1,000	1,000	2,000
Florida	1,000	1,000	2,000
Georgia	1,000	1,000	2,000
Hawaii	1,000	1,000	2,000
Idaho	1,000	1,000	2,000
Illinois	1,000	1,000	2,000
Indiana	1,000	1,000	2,000
Iowa	1,000	1,000	2,000
Kansas	1,000	1,000	2,000
Kentucky	1,000	1,000	2,000
Louisiana	1,000	1,000	2,000
Maine	1,000	1,000	2,000
Maryland	1,000	1,000	2,000
Massachusetts	1,000	1,000	2,000
Michigan	1,000	1,000	2,000
Minnesota	1,000	1,000	2,000
Mississippi	1,000	1,000	2,000
Missouri	1,000	1,000	2,000
Montana	1,000	1,000	2,000
Nebraska	1,000	1,000	2,000
Nevada	1,000	1,000	2,000
New Hampshire	1,000	1,000	2,000
New Jersey	1,000	1,000	2,000
New Mexico	1,000	1,000	2,000
New York	1,000	1,000	2,000
North Carolina	1,000	1,000	2,000
North Dakota	1,000	1,000	2,000
Ohio	1,000	1,000	2,000
Oklahoma	1,000	1,000	2,000
Oregon	1,000	1,000	2,000
Pennsylvania	1,000	1,000	2,000
Rhode Island	1,000	1,000	2,000
South Carolina	1,000	1,000	2,000
South Dakota	1,000	1,000	2,000
Tennessee	1,000	1,000	2,000
Texas	1,000	1,000	2,000
Utah	1,000	1,000	2,000
Vermont	1,000	1,000	2,000
Virginia	1,000	1,000	2,000
Washington	1,000	1,000	2,000
West Virginia	1,000	1,000	2,000
Wisconsin	1,000	1,000	2,000
Wyoming	1,000	1,000	2,000

UNIT DESC	HS	ST	UIC	OPERATION NAME	MOB YR	PAX	MISSION LOCATION	MOB DATE	MISSION 3
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