



DEPARTMENT OF THE ARMY
Washington, D.C. 20310

MEMORANDUM OF UNDERSTANDING
BETWEEN
HEADQUARTERS, DEPARTMENT OF THE ARMY, AND
THE ARMY NATIONAL GUARD

SUBJECT: Rebalance of the Army National Guard (ARNG)

1. This Memorandum of Understanding (MOU) recognizes and documents the force structure and resourcing decisions resulting from the Quadrennial Defense Review 2006. This document refers to these force structure and resourcing decisions as the Army National Guard Rebalance Plan.

2. Background.

a. Quadrennial Defense Review (QDR) 2006. The National Defense Strategy provided the strategic framework for QDR 2006. This strategy states that United States Forces will maintain their predominance in traditional warfare. However, the strategy identified the likelihood that irregular, catastrophic, and disruptive challenges would predominate our national interests in the future. To address the changing paradigm of conflict and prevail in an era of persistent conflict, the Department of Defense is transforming to better support the new strategic environment. The guidance in the QDR provided for a continuation of Army rebalance activities creating modular brigades in all three components: 117 in the Active Component (AC) (42 Brigade Combat Teams (BCTs) and 75 Multi-Functional/Functional Brigades); 106 in the ARNG (28 BCTs and 78 Multi-Functional/Functional Brigades); and 58 Multi-Functional/Functional Brigades in the United States Army Reserve (USAR). The number and types of brigades outlined in QDR 2006 may be adjusted based on changing operational requirements.

b. ARNG Rebalance Initiative. The Army began integrating QDR 2006 decisions at the end of Total Army Analysis (TAA) 2008-2013. The ARNG Rebalance Initiative was a collaborative effort between Headquarters, Department of the Army (HQDA), the ARNG, and The Adjutants General of the 54 States and Territories. This rebalance plan restructured six BCTs to Multifunctional and Functional Support Brigades.

3. ARNG Rebalance Plan. As a result of decisions made in the QDR, HQDA and the ARNG seized the initiative and rebalanced six BCTs (three Heavy and three Infantry) into six Multifunctional and Functional Brigades (four Combat Support Brigades (Maneuver Enhancement) and two Battlefield Surveillance Brigades). In addition, the ARNG retained 17 Tactical Combat Force formations (3 Heavy Maneuver Battalions, 11 Infantry Battalions, and 3 Reconnaissance, Surveillance and Target Acquisition (RSTA) Squadrons) and 4 Field Artillery Battalions. The total cost to fully equip the new force structure in accordance with the ARNG Rebalance Plan is \$4.8 billion. This plan is

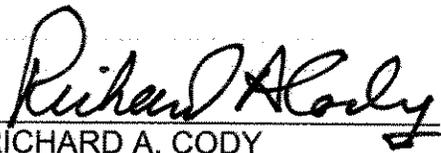
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funded in President's Budget (PB) 08, Program Objective Memorandum (POM) 2009-2013 and includes funds requested in the Fiscal Year 2009 Global War on Terror supplemental appropriation request.

4. Way Ahead. As a result of the rebalance, and in conjunction with the Grow the Army Plan, the ARNG programs for an endstrength of 358.2K by Fiscal Year 2013 with an Operating Force of 320.7K, a Generating Force of 35.5K, and a TTHS account of 2K. Force structure, based on the current strategy, consists of 112 brigade formations to include 28 BCTs (7 Heavy, 20 Infantry, and 1 Stryker), 46 Multi-Functional Brigades (8 Combat Aviation, 7 Fires, 16 Combat Support (Maneuver Enhancement), 6 Battlefield Surveillance, and 9 Sustainment), and 38 Functional Brigades. Although the intent is for ARNG force structure to remain stable, changes may be required based on evolving strategic demands.

5. Memorandum of Understanding Review. HQDA, the ARNG, and the Adjutants General Force Structure Committee will review the Rebalance Plan annually beginning 12 months after the MOU execution in accordance with the Army Campaign Plan. Additionally, an annual statement will be prepared detailing the status of the ARNG rebalance initiative to include an accounting of the distribution of equipment, the status of rebalance, and new unit activations. This review will continue through Fiscal Year 2013 or until completion of the transformation of the affected units.

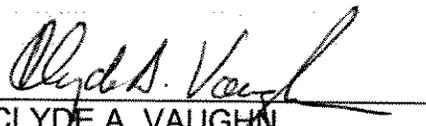
6. This Memorandum of Understanding is effective on the date signed.



RICHARD A. CODY
General, United States Army
Vice Chief of Staff

9 Oct 07

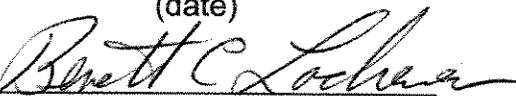
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