NATIONAL GUARD BUREAU Historical Services Branch

Interview NGB-11

INTERVIEW OF

CSM MIGUEL CRUZADO 1st Battalion, 69th Infantry

CONDUCTED BY

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Wednesday, September 19, 2001

Transcript reviewed and corrections made by MAJ Melnyk. Editorial clarifications are indicated by brackets []

TAPE TRANSCRIPTION

- 1 PROCEEDINGS
- 2 MAJ MELNYK: This is MAJ Les' Melnyk, Army
- 3 National Guard Historian for the National Guard Bureau.
- I am speaking with CSM Miguel Cruzado, that's
- 5 C-r-u-z-a-d-o. He is the Command Sergeant Major of the
- 6 1st Battalion, 69th Infantry.
- 7 This interview is taking place on the 20th of
- 8 September 2001 at the Regimental Armory of the 69th
- 9 Infantry, which is at Lexington Avenue and 25th
- 10 Streets.
- 11 CSM Cruzado, you have read and signed the oral
- 12 history access agreement, stated that you have no
- 13 reservations about any of this material being used by
- 14 the Army however it chooses; is that correct?
- 15 CSM CRUZADO: That is correct.
- 16 MAJ MELNYK: Could you briefly begin by
- 17 telling me a little about your military career, what
- 18 you've done, how you've gotten into your present
- 19 assignment?
- 20 CSM CRUZADO: Sure. I am a soldier of 26
- 21 years of service, all of which I've spent all in the

- 1 69th Infantry.
- I walked through the doors of the 69th
- 3 Regiment Armory in November of 1975, and here we are
- 4 standing in September of 2001, and I still remain here.
- I rose through the ranks of private to now
- 6 being the command sergeant major, very aggressively and
- 7 on a fast track.
- I am presently an AGR [Active Guard/Reserve]
- 9 soldier, doing a dual job of command sergeant major, as
- 10 well as operations. I've been AGR since September of
- 11 1983 and still currently hold that position.
- 12 MAJ MELNYK: Where do you live?
- 13 CSM CRUZADO: I also live on Fort Hamilton
- 14 Military Installation, and, also, I am the Assistant
- 15 Mayor for Community Affairs, in assisting in family
- 16 affair issues for Fort Hamilton.
- 17 **MAJ MELNYK:** Thank you. And Fort Hamilton is
- 18 located at the base of the Verrazano Bridge in
- 19 Brooklyn.
- 20 CSM CRUZADO: That's correct.
- 21 **MAJ MELNYK:** So you're a fairly quick commute

- 1 in from Brooklyn to --
- 2 CSM CRUZADO: I am about a 30 minute drive and
- 3 a 45 minute train ride from this location.
- 4 MAJ MELNYK: Could you take us to the events?
- 5 Where were you on the morning if September 11? How
- 6 did you become aware of the attack? What were your
- 7 first actions?
- 8 CSM CRUZADO: Sure. On Monday, September 10,
- 9 LT Flynn, who happens to be the operations officer,
- 10 asked me to take him to Fort Dix to conduct an on
- 11 ground reconnaissance.
- 12 MAJ MELNYK: LT Flynn is the AGR assistant
- 13 operations officer.
- 14 CSM CRUZADO: That is correct.
- 15 **MAJ MELNYK:** Yes.
- 16 CSM CRUZADO: He asked me to take him to Fort
- 17 Dix to conduct an on ground reconnaissance of some
- 18 trench lines of range 59E.
- 19 Approximately 8:48 in the morning, on Tuesday
- 20 morning, the 11th of September, we have just exited the
- 21 Lincoln Tunnel, when LT Flynn, looking over his left-

- 1 hand side, noticed that the tower was on fire.
- 2 At that time, we didn't know what was
- 3 happening. The tower was just on fire. We thought it
- 4 was just a normal fire.
- 5 However, it is a rush hour in the morning. We
- 6 weren't able to stop. So we continued to travel.
- 7 Approximately 15-20 minutes later, it appears
- 8 that the second tower now had some sort of explosion.
- 9 At this time, we have passed the toll plaza, which
- 10 traffic immediately came to almost a standstill.
- 11 MAJ MELNYK: This is a toll plaza on the New
- 12 Jersey Turnpike.
- 13 CSM CRUZADO: That is correct.
- 14 MAJ MELNYK: To head south.
- 15 CSM CRUZADO: That is correct. Which we
- 16 noticed immediately the traffic heading north in bound
- 17 to New York City came almost to a standstill.
- 18 We didn't know it was a terrorist attack at
- 19 the time. We just thought that there had to have been
- 20 some type of fire that caused the second tower to go on
- 21 fire.

- 1 So being that the traffic was congested on the
- 2 opposite side, we opted to continue to go to Fort Dix
- 3 on our mission.
- 4 Halfway through our trip, listening to the
- 5 radio and the news, we understood that there had been
- 6 some aircrafts that had crashed and possibly terrorist
- 7 attack.
- 8 We continued on our trip to Fort Dix. Upon
- 9 getting to Fort Dix, we checked in with the 50th
- 10 Brigade Headquarters at Fort Dix, which was on alert at
- 11 the time, and the DOD police.
- 12 At that time, we did a quick reconnaissance.
- 13 We tried to gain some assistance by the DOD police to
- 14 try to get back, thinking that our unit would be
- 15 mobilized.
- 16 At that time, we didn't get any help or we
- 17 couldn't find anyone to escort us down. We took it
- 18 upon ourselves to head back to our units, being that he
- 19 is the operations officer and I am the operations
- 20 sergeant, thinking that if our unit was to be
- 21 mobilized, which we had a very good idea we would, our

- 1 assistance and experience of this facility would be
- 2 useful.
- 3 We made our way down through the Jersey
- 4 Turnpike, until we got to Exit 11, where they were
- 5 diverting all traffic off of the Turnpike and it was
- 6 shut down.
- 7 We talked to state troopers and all sorts of
- 8 police agencies that had blocked off the turnpike.
- 9 They were very cooperative, because we were in a
- 10 military GSA vehicle, as well as we had ID and
- 11 uniforms.
- 12 It took us approximately five to six hours to
- 13 get into New York City, because the Lincoln Tunnel was
- 14 closed.
- However, we managed to use all angles, tried
- 16 the Midtown Tunnel, we tried the Holland Tunnel, and,
- 17 last, but not least, they tried to put us in Fort Lee,
- 18 where all the rescue vehicles were being staged.
- 19 We opted not to do that because we knew that
- 20 our job and our place and business would be at our
- 21 armory.

- 1 We took it upon ourselves to ride on mini
- 2 shoulders or mini patches of grass, nearly driving
- 3 sideways until we got to the George Washington Bridge,
- 4 which is right next to Fort Lee.
- At that time, we spoke to a captain of the
- 6 Port Authority and we explained to him what our
- 7 position was and what we thought that our building and
- 8 our facility would be used for.
- 9 He was very kind to get us an escort to get us
- 10 across the GW Bridge, which, at that time, we followed
- 11 that through the Holland River Drive, FDR Drive,
- 12 passing through many checkpoints, and, once, again, all
- 13 police agencies were very cooperative, knowing that the
- 14 National Guard, at that time, was activated by Governor
- 15 Pataki.
- 16 MAJ MELNYK: What time did you get back to the
- 17 armory, about?
- 18 CSM CRUZADO: We got back to the armory
- 19 approximately three p.m. in the afternoon [on Sept.
- 20 11th], which entering the doors of this armory, we found
- 21 it to be in chaos.

- 1 There were all sorts of people in the armory,
- 2 soldiers coming in. We quickly, myself and LT Flynn,
- 3 took control of the situation, because the commander
- 4 and the executive officer were down in ground zero
- 5 making coordination from the actual site.
- 6 We mustered up approximately, on that day,
- 7 some 200 soldiers that voluntarily heard the radios or
- 8 telephonically, the units were calling them up, at this
- 9 location.
- 10 MAJ MELNYK: When you say 200, when does that
- 11 count -- when did you have that count, what time?
- 12 CSM CRUZADO: That count was early that
- 13 evening. We had approximately 200 soldiers already
- 14 that had been identified that were in the building or
- 15 inbound.
- 16 However, the telephonic alert was still in
- 17 effect, and soldiers were being called, as well as a
- 18 lot of our soldiers that worked for our civil service
- 19 workers were involved in the crisis in one way, fashion
- 20 or another through their jobs.
- 21 MAJ MELNYK: So they couldn't get in, because

- 1 they were already down there as PD or firefighters.
- 2 CSM CRUZADO: Exactly. Upon the arrival of
- 3 the commander, Colonel [LTC] Slack, and MAJ Obergon,
- 4 the executive officer, they had some good information
- 5 and we were definitely on alert.
- 6 We were told to muster up as many people, and
- 7 we did that.
- 8 Taking one step back, some of the actions that
- 9 we took upon arrival here were security.
- 10 The building was quickly secured. All exits
- 11 were secured. The front of the building was fortified,
- 12 utilizing what we had, which was two and a half ton
- 13 trucks, blocking the entrance of the building.
- 14 HRA [New York City's Human Resources
- 15 Administration], which we have 175 female homeless in
- 16 our facility, were locked down. We took over their
- 17 entrance, as well, and the building was basically shut
- 18 down.
- No one would be allowed in the building
- 20 without appropriate ID or had anything to do with
- 21 military, that is.

- 1 Sometime late that afternoon, early evening,
- 2 Mrs. O'Keefe, that's Rosemarie O'Keefe.
- 3 **MAJ MELNYK:** O-K-e-e-f-e?
- 4 CSM CRUZADO: That's correct. She is the
- 5 Commissioner for the Mayor for Community Affairs,
- 6 walked into the facility with her staff and said that
- 7 the Mayor's office was taking over the building and
- 8 that we had two hours to vacate the building for -- and
- 9 this building was to be used as the family support
- 10 center, and we had two hours to do so.
- 11 Simultaneously, we had received, first, the
- 12 258th Infantry, which had started to stage here as well.
- 13 **MAJ MELNYK:** Field Artillery.
- 14 CSM CRUZADO: Field Artillery, that is.
- 15 **MAJ MELNYK:** So they arrived on their buses
- 16 from Jamaica.
- 17 CSM CRUZADO: From Jamaica Armory, somewhere
- 18 around 2100 hours at this time.
- In addition to that, we had a company, Bravo
- 20 of the 105th Infantry, 27th Brigade, also at this
- 21 location, mustering up their personnel.

- 1 MAJ MELNYK: That company has a detachment
- 2 that is stationed in this armory.
- 3 CSM CRUZADO: They have an intact company at
- 4 this armory of 100 soldiers. At this time, in the
- 5 building with the 258 FA here, the 69th Infantry, the
- 6 105th Infantry, on day one, we had approximately 600
- 7 plus soldiers in the facility, (inaudible) had four,
- 8 occupying and ready for their mission.
- 9 Mrs. O'Keefe from the Mayor's office said that
- 10 she needed to use the entire first floor, the basement,
- 11 to set up operations command centers for the police
- 12 department and comfort center.
- 13 At that time, she gave us two hours to vacate
- 14 those floors. We were told that the soldiers were to
- 15 report and they would be staging at the Harlem Armory.
- 16 That's the 369th Transportation out of Harlem, located
- 17 on 145th Street in Harlem.
- 18 We made coordination with the transportation
- 19 bus, MTA [Metropolitan Transportation Authority] of New
- 20 York City to have buses here to commute soldiers up
- 21 there.

- 1 Mrs. O'Keefe gave me the latitude to maintain
- 2 soldiers here from the 69th to augment her operations
- 3 for this facility.
- 4 At that time, we dispatched the entire 105th
- 5 Infantry, [and] the 258, to Harlem Armory.
- Together with that time, also, we received an
- 7 additional company, which was Charlie Company of the
- 8 105th, which are also located in Jamaica Armory in
- 9 Queens.
- 10 They came here and they had gotten their
- 11 marching orders from the 27 Brigade that they were to
- 12 go to ground zero and start securing that area, which
- 13 they did.
- 14 MAJ MELNYK: So to your knowledge, the 258
- 15 went to Harlem and not downtown.
- 16 CSM CRUZADO: That's correct. The 258 and
- 17 Bravo of the 105th went to Harlem to stage there. The
- 18 Charlie Company of the 105th went to ground zero. [In
- 19 fact, B & C Companies, 105th Infantry and 1st Battalion,
- 20 258 FA all deployed to the vicinity of ground zero that
- 21 evening MAJ Melnyk] The 69th stayed intact at this

- 1 location.
- We utilized the second floor in the annex
- 3 building for staging and setting up our operations, as
- 4 well.
- 5 MAJ MELNYK: The annex building is the rear
- 6 drill shed, the back half of the armory.
- 7 **CSM CRUZADO:** That is correct.
- 8 MAJ MELNYK: Somewhere around 0200 that
- 9 morning, Charlie of the 105th was pulled. We got our
- 10 marching orders that we were going in to ground zero.
- We approximately got buses to get on ground
- 12 zero at 0600 that morning, which we went into the
- 13 Battery Park area. That is south of Manhattan, by the
- 14 Staten Island Ferry, to secure that area.
- 15 **MAJ MELNYK:** Did you accompany the troops?
- 16 CSM CRUZADO: No, I did not. I could not
- 17 accompany the troops. The commander himself, with his
- 18 staff, took the troops down.
- 19 **MAJ MELNYK:** I have interviewed others
- 20 regarding events down at ground zero. I want to follow
- 21 what you did. You generally stayed with the armory.

- 1 CSM CRUZADO: That is correct.
- 2 MAJ MELNYK: You have a unique viewpoint from
- 3 that, if you could follow that.
- 4 CSM CRUZADO: The armory is a historical site,
- 5 if you will.
- 6 MAJ MELNYK: It's actually a --
- 7 CSM CRUZADO: A landmark.
- 8 **MAJ MELNYK:** It's a registered [national]
- 9 landmark.
- 10 CSM CRUZADO: That is correct. And being that
- 11 the -- some of these offices here have memorabilia that
- 12 are priceless, the value on them cannot be priced, the
- 13 commander had given me a mission to make sure that this
- 14 facility, that we augment the Mayor's office, as well
- 15 as try to interact with them to assist them as much as
- 16 possible, but to try to keep our facility, our armory
- 17 protected.
- 18 MAJ MELNYK: Who did you have back here at the
- 19 armory to carry out that mission?
- 20 **CSM CRUZADO:** I was given approximately 25
- 21 soldiers, not only to augment them, but also to secure

- 1 the building and loading dock, elevators, which we did.
- 2 Interfacing with the police department, we
- 3 secured the building and we started receiving
- 4 donations, in conjunction with the Salvation Army and
- 5 all the volunteers.
- 6 Our soldiers here served many duties. Most of
- 7 them were security, more of which were dealing with the
- 8 supplies that were being staged at this area and then
- 9 further sent down to ground zero to support all the
- 10 personnel that were digging, with all sorts of goods,
- 11 that being from food, to water, to supplies, boots,
- 12 things of that nature, respirator masks, knee pads,
- 13 things of that nature, clothing.
- On a daily basis, our job were to support,
- 15 support in every need, the needs here, the tempo, the
- 16 level of stress here, the human factor of all the
- 17 emotional stress here was at a very high level.
- 18 So, therefore, there was very little time to
- 19 react. There was only time to execute, and our
- 20 execution came based on the requirements that were laid
- 21 on us by the Mayor's office, as well as the police

- 1 department based on their needs.
- 2 MAJ MELNYK: So who -- did you just react to
- 3 Mrs. O'Keefe's orders at this time? She took over the
- 4 facility essentially.
- 5 Could you describe that relationship? Who
- 6 else did you have to respond to?
- 7 CSM CRUZADO: Mrs. O'Keefe, being the
- 8 Commissioner of Community Affairs for the Mayor's
- 9 office, had a deputy commissioner as well as a project
- 10 officer, deputy commissioner.
- 11 Those three individuals were my direct contact
- 12 and only those three individuals were my direct
- 13 contact.
- 14 Also, at this location was the chief of police
- 15 of community affairs as well. Between those four
- 16 individuals and myself, we actually worked just about
- 17 every issue that this facility had.
- 18 There wasn't an issue that we had that we were
- 19 unable to handle. Some of the things that we really
- 20 were concerned with is, one, that we be prepared the
- 21 following day to start receiving family members at this

- 1 location, which were going to be registered and exposed
- 2 to any list that we had of survivors in hospital, as
- 3 well as confirmed deceased.
- 4 Our concern was that not only soldiers, but
- 5 all civilian agencies here, is to treat it with tender
- 6 care and make sure that we were compassionate to treat
- 7 people.
- 8 **MAJ MELNYK:** At what point was this facility
- 9 opened, this family support or bereavement center, as
- 10 some people called it, opened up?
- 11 CSM CRUZADO: At 8:00 Thursday morning, the
- 12 13th. The 13th of September at 0800, we had
- 13 approximately three to four thousand people standing
- 14 around the facility.
- They started from the stairs of the armory
- 16 located on Lexington Avenue, wrapping around the
- 17 building both on 25th and 26th Street, heading towards
- 18 Park Avenue.
- 19 Once they started letting the people in, we
- 20 had approximately 2,000 seats staged on the drill shed
- 21 floor to register those.

- 1 By mid day on the 13th, once again, that line
- 2 outside grew so large that at one time, both back parts
- 3 of the line met at Park Avenue.
- 4 There was approximately four, five thousand
- 5 people on the outside, two thousand people on the
- 6 inside sitting down, not to say the least of a good,
- 7 five, six, seven hundred personnel, staff, police
- 8 officers inside the building.
- 9 This location had approximately, at any given
- 10 time, eight to nine thousand people, whether they were
- 11 inside or outside, either working it or getting some
- 12 sort of information.
- Our job as National Guardsmen and as a senior
- 14 NCOIC of the building, my job was to make sure that,
- one, the function of the building, to assist that it
- 16 ran smoothly, that we can secure, and most of all, that
- 17 all personnel were taken care of, whether they were
- 18 guests or family members that were here to get some
- 19 information.
- 20 Our concern was that they were very well take
- 21 care of.

- 1 MAJ MELNYK: You also had the responsibility,
- 2 though, of making sure that the troops downtown were
- 3 supported and they also slept in the armory at night.
- 4 CSM CRUZADO: That's correct.
- 5 **MAJ MELNYK:** How was that handoff handled?
- 6 How was the interaction of the troops when they came
- 7 back from serving down in the --
- 8 CSM CRUZADO: Our soldiers, although they were
- 9 on a 12 hour shift, their shifts were more like 15
- 10 hours, because it actually took approximately about
- 11 three hours to do a battle handoff between the 69th
- 12 Infantry and the 258 FA.
- 13 The 258 FA basically was supposed to relieve
- 14 us at 2000 hours every evening. However, because we
- 15 had -- strategically we were set up from -- arrayed
- 16 around the Battery Park area, we could not do a total
- 17 battle handoff at the same time, so they were being
- 18 done by companies.
- 19 Our soldiers would approximately get here
- 20 somewhere between the hours of 2130 through 23, 2330,
- 21 which, at the time, on the second floor, in conjunction

- 1 with the volunteers of Salvation Army, we would feed
- 2 the soldiers in the second floor and bed them down
- 3 throughout the building in any little corner that we
- 4 could find in cots.
- 5 MAJ MELNYK: Did you have enough cots
- 6 beginning on Wednesday night?
- 7 CSM CRUZADO: The Salvation Army was great.
- 8 All agencies were great. They took care of our
- 9 soldiers like they were heroes. They gave us food,
- 10 they gave us cots, they were there to comfort our
- 11 soldiers.
- Our soldiers' morale was great. Our soldiers
- 13 really were into this. They're all New York City,
- 14 native New York City people. It's their city.
- They were a little upset that they could not
- 16 dig in knee deep. They wanted to be more involved in
- 17 the digging aspect of it.
- 18 However, their primary job was security and,
- 19 in some instances, they had some opportunity to dig in.
- 20 They were only hurt that they were unable to
- 21 do -- not do more. We have certain soldiers that have

- 1 lost loved ones, family members, and friends at that
- 2 location, but even with that, the morale stayed strong.
- 3 The morale stayed strong because they saw that
- 4 the entire city had come together and they took it upon
- 5 themselves as one of their jobs, aid to civil
- 6 authorities, one of their state missions.
- 7 The knew that that's one of their missions and
- 8 they were prepared to do so and they did it very well.
- 9 So their morale at no time ever was down. As
- 10 the days grew, they got tired, but they were being fed
- 11 well. People were treating them great.
- 12 So the morale was very good.
- 13 MAJ MELNYK: What was it like for the soldiers
- 14 to come into the armory with all those thousands of
- 15 people in it?
- 16 CSM CRUZADO: Well, the ground zero had a
- 17 devastating look to it. It had a look of emptiness.
- 18 It had a look of something missing, something missing
- 19 like the Twin Towers.
- 20 Although they knew that the entire area was
- 21 devastated, they were focused. They were focused there

- 1 for one mission, and that was to secure.
- 2 Their mind was basically on securing the area
- 3 and making sure that those that were digging were not
- 4 disturbed or did not have any distractions, like
- 5 photographers or looters and things of that nature.
- 6 However, here at the armory, had a different
- 7 role. Here we had a human factor. Here, as we had
- 8 family members coming to this location, they came here
- 9 with all sorts of photographs of their loved ones,
- 10 their missings, and they were posted throughout the
- 11 entire outside on the facade of the building, ranging
- 12 anywhere from Park Avenue and 26th Street, east to
- 13 Lexington Avenue, along the front of the armory and
- 14 back wrapped around 25th Street up to Park Avenue.
- They must be and still remain outside, a few
- 16 thousand photos of people. Not only that, when they
- 17 came into the building, our entire armory is saturated.
- 18 It's one big shrine of pictures. It's just -- it
- 19 appears like a big graveyard of pictures of people,
- 20 dead souls.
- 21 Soldiers, when they enter the building, it's

- 1 the only sad moments that they had. They seen family
- 2 members in tears, they've seen all the photographs up.
- Family members approaching some of the
- 4 soldiers and asking them did they see their loved ones.
- 5 That was very hurtful to some of our soldiers.
- 6 Not being able to answer those questions, they
- 7 would have to just walk away, or else they would break
- 8 in tears.
- 9 Our soldiers found it extremely hard to come
- 10 back into this armory, where they met the human factor,
- 11 one of which was a very sad one, still remains to be
- 12 so, and one of which they were not prepared to do, one
- 13 as to just face those that were grieving and ones that
- 14 had lost people.
- 15 **MAJ MELNYK:** Right. Describe some of the
- 16 things that they asked you to do specifically in order
- 17 to support the bereavement center operations.
- 18 They did a lot of things here in terms of
- 19 briefing families, making lists, collecting DNA
- 20 samples, stockpiling supplies.
- 21 What role did your soldiers have in assisting

- 1 in that?
- 2 CSM CRUZADO: Our soldiers, in conjunction
- 3 with some of the volunteers, were basically responsible
- 4 to set up the entire operations.
- 5 As tables and chairs started arriving from all
- 6 over the place, the first donor was Baruch College [a
- 7 branch of the City University of New York located near
- 8 the 69th Regiment armory], with 2,000 chairs and tables,
- 9 our soldiers running the loading dock, quickly, under
- 10 the supervision from the Mayor's office, of course,
- 11 took their plans, their layout, and set up tables and
- 12 chairs tablecloths, set up those sorts of things.
- 13 As computers and all sorts of electronics
- 14 started arriving, their job was to assist also the
- 15 police department and the various agencies that were
- 16 here in receiving those goods and assisting them in
- 17 setting up the various rooms that they took over.
- 18 MAJ MELNYK: They also, before all this, they
- 19 came in and laid down carpet on the entire drill shed
- 20 floor.
- 21 CSM CRUZADO: That is correct. There was

- 1 carpeting laid on the entire drill shed floor, to
- 2 include air conditioning being pumped into the
- 3 building, because of the extreme heat that this
- 4 building was going through.
- 5 Basically, our soldiers were in the need and
- 6 at the reach of all the agencies that were here. What
- 7 they asked, we did.
- 8 MAJ MELNYK: What kind of feedback have you
- 9 gotten? The operation has since moved to Pier 94.
- 10 When did that occur and what kind of feedback have you
- 11 gotten from the Mayor's office?
- 12 CSM CRUZADO: As a matter of fact, last night,
- 13 Wednesday night, I ran across Mrs. O'Keefe, not knowing
- 14 -- it's surprising how small this city is.
- Mrs. O'Keefe, which is, once again, the
- 16 Commissioner in the Mayor's office, is a Brooklyn
- 17 native resident.
- 18 As I got off the train at 95th Street and 4th
- 19 Avenue in Brooklyn, I'm walking along, lost in my
- 20 thoughts, and on 97th Street, I run across a woman that
- 21 appears to be like Mrs. O'Keefe, and I yell out her

- 1 name and she slowly turned around and she recognized me
- 2 in civilian clothes.
- 3 She pulled out "Sergeant Major, what are you
- 4 doing in Brooklyn." We exchanged some information.
- 5 She told me that she had just come from Tiffany's
- 6 Diner. She wanted to just sit down and have a regular
- 7 plate of food.
- 8 She did not want to eat any more food as they
- 9 were being donated. She wanted to just be by herself.
- 10 I told her that I lived in Fort Hamilton.
- 11 She told me that they moved the operation to
- 12 Pier 94 because it's a much larger location, that a lot
- 13 more agencies can occupy the space in support of this
- 14 operation, able to receive a lot more family members
- 15 and do a lot of more private counseling, if you will.
- 16 Also, she told me that it was a good idea,
- 17 because the Mayor wanted to open New York City back up
- 18 on Monday morning and Lexington Avenue almost had come
- 19 to a halt, because all the double parked vehicles and
- 20 the media.
- 21 So in conjunction with that, that was the

- 1 decision to move it over there.
- 2 She actually expressed herself that she
- 3 couldn't have done it without the assistance of not
- 4 only our location, our armory, but the support of the
- 5 soldiers, that her heart came off and she gave me the
- 6 name of her assistant that should we ever need
- 7 something at this location, not to hesitate to call,
- 8 because she's never met soldiers or men like she's met
- 9 in this facility, that they extended to help the way
- 10 they did in such a short period of time.
- 11 MAJ MELNYK: That's very moving. When did the
- 12 center move out?
- 13 CSM CRUZADO: The center started moving out on
- 14 Sunday evening at 2300 hours and by 0600 in the
- 15 morning, they already had the majority, 90 percent of
- 16 the action already moved throughout the night. They
- 17 worked moving it to Pier 94.
- 18 So by Monday morning, 0600 in the morning,
- 19 they were basically setting up at Pier 94.
- 20 **MAJ MELNYK:** Sunday evening was the
- 21 battalion's last evening down on the site, too.

- 1 CSM CRUZADO: That's correct. Our battalion
- 2 was told to -- that they were going to be relieved and
- 3 by the 204th Engineers. So Sunday evening, we moved
- 4 the soldiers from the Battery Park area, brought them
- 5 back to the armory to now try to not only recap what we
- 6 have done, but try to restore ourselves, as well as our
- 7 facility.
- 8 On Monday afternoon or Monday evening,
- 9 sometime Monday afternoon to Monday evening, we started
- 10 transporting some of our soldiers back to our Long
- 11 Island units. We have three units out on Long Island,
- 12 Freeport, Bayshore and Huntington. That's our Bravo,
- 13 Charlie and Delta Company.
- 14 The bus company, MTA, was very helpful,
- 15 transporting our soldiers back. So we can account for
- 16 our equipment.
- Before that happened, the battalion commander
- 18 met with all soldiers on the drill shed floor, sat them
- 19 down for a few minutes, and gave them a briefing, a
- 20 briefing thanking them of what they've done and how
- 21 they've reacted in supporting not only the city, but

- 1 the public and so on and so forth.
- 2 But the biggest message that the commander put
- 3 out there is that it's not over. It's not over because
- 4 the first mission was completed. Our mission and
- 5 warning order was given to us that we are to prepare,
- 6 prepare to support not only the city, but in the event
- 7 that the President did a Federal activation of
- 8 soldiers. [Note: LTC Slack's address to the troops was
- 9 recorded by MAJ Melnyk and is transcribed separately]
- 10 So our soldiers were sent home Monday evening,
- 11 to resume normal lives with their jobs, with their
- 12 families. However, not to forget that this is not over
- 13 and they need to prepare.
- 14 And since then, our soldiers have been calling
- in on a daily basis, because they are eager to come
- 16 back, they want to come back, they want to be more
- 17 helpful, they feel they haven't done enough.
- Our soldiers are ready. Our soldiers have
- 19 pride. Our soldiers want to do more.
- 20 **MAJ MELNYK:** Are there any other things you
- 21 want to say?

- 1 CSM CRUZADO: The 69th Infantry has been in
- 2 many battles and most of the battles have been
- 3 overseas. Never has there been a battle such as this
- 4 one where the human factor hits home.
- 5 This is war for a city, one that soldiers are
- 6 not prepared. When soldiers are sent overseas to
- 7 fight, they're finding an enemy that is unknown, one
- 8 that does not touch their heart.
- 9 Part of our mission is aid to civil authority,
- 10 but that is to protect, secure, and help the civil
- 11 authority.
- 12 One doesn't prepare soldiers for this type of
- 13 emotional stress. I think the 69th, once again, the
- 14 soldiers of the 69th, once again, not that they have
- 15 proven, that they have shown themselves to be
- 16 professional soldiers and showed and demonstrate the
- 17 pride that this unit, that this regiment, the
- 18 historical, the background that it has, that it has not
- 19 been lost.
- We fought proudly in war and still today,
- 21 although the unit is 95 percent minorities, they fight

- 1 not only for the unit, but they fight for the city and
- 2 they fight as proud soldiers.
- 3 MAJ MELNYK: Thank you very much, Sergeant
- 4 Major.
- 5 (The interview was concluded.)
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